2019/20

MTREF
ANNUAL BUDGET 2019 / 20

MOSSEL BAY MUNICIPALITY

TABLE OF CONTENTS

INTRODUCTION

Mossel Bay Municipality Overview

VISION

We strive to be a trend-setting, dynamic Municipality delivering quality services responsive to the demands and challenges of the community and our constitutional mandate, in which all stakeholders can participate in harmony and dignity.

MISSION

Mossel Bay Municipality's mission for the past, present and future, is:

* To render cost-effective and sustainable services to the entire community with diligence and empathy,
* To create mutual trust and understanding between the municipality and the community,
* To have a motivated and representative municipal workforce with high ethical standards, which is empowered to render optimal services to the community, and
* To apply good and transparent corporate governance to promote community prosperity.

VALUES

The community is our inspiration and our workforce are our strength in the quest for community development and service delivery. We therefore value:

* Work pride,
* Service excellence,
* Integrity,
* Loyalty, and
* Accountability.

Municipal Budget

DEFINITION OF A MUNICIPAL BUDGET

The municipal budget is a quantitative expression of a plan for a defined period. It includes estimations of consumptions revenues based on the estimate consumptions, resource quantities, costs and expenses, assets, liabilities and cash flows. It expresses the strategic plans of various units, activities and events in measurable terms. The budget is also used as a financial planning and control tool for financial transactions. It is also the tool for implementing the service delivery objectives of the Municipality as set out in their Integrated Development Plan (IDP). The municipal budget also provides for greater transparency, accountability, flexibility, and predictability within the municipality.

The Municipal budget is divided into a Capital and an Operating Budget:

The capital budget is an estimate of the expenses that will be incurred during that financial year to create future benefits and provides the sources of finance from which these expenses will be funded. The municipality spends money either to buy new capital assets with a useful life of more than one year, add to the value of an existing capital asset by extending its useful life beyond the initial expected use full life or replace an existing asset.
Examples of capital assets include, inter alia, land and buildings, motor vehicles, furniture, computers, office equipment and machinery.

The operating budget is an estimate of the operating revenues which will accrue to the municipality through its normal service delivery and the expenditure that will be incurred through the day to day operations of the municipality over the financial year.

An example to demonstrate the difference, the purchase of a photocopier is a capital expenditure and is budgeted for under the capital budget, but the maintenance and other expenses such as the paper and toner for the photocopier is budgeted for under the operating budget.

OBJECTIVE OF THE MUNICIPAL BUDGET

The main objective of the municipal budget is to sensibly allocate realistically expected resources to the municipality's service delivery goals or performance objectives identified as priorities in the approved IDP.

The municipal budget is a tool through which the total level of revenue and expenditure are adequately controlled, public resources are appropriately allocated among sectors and programs, and ensure that departments operate as efficiently as possible within the municipality.

WHERE DOES THE MUNICIPALITY'S REVENUE ORIGINATE FROM?

The Municipality collects revenue from various sources. To achieve sustainable service delivery, the municipality must ensure sustainable income streams to be able to provide services. Property rates and service charges in respect of electricity, water, refuse removal and sanitation are the Municipality's most important source of income.

Other sources include interest on investments. Mossel Bay Municipality also has a steady investment portfolio that provides for investment income. Grants and Subsidies from National and Provincial Departments by means of conditional (e.g. Municipal Infrastructure Grant) and unconditional grants (e.g. Equitable Share) makes up the rest of the revenue.

WHAT DOES THE MUNICIPALITY SPEND ITS REVENUE ON?

The Municipality spends its revenue on the following services:

- Water, electricity, sanitation and refuse removal;
- Streets and Storm Water;
- Repairs and maintenance to infrastructure;
- Youth Development;
- Relief for the poor;
- Fire services;
- Parks;
- Libraries;
- Sport and recreation facilities; and
- Upgrading and maintenance of beaches

HOW CAN RESIDENTS BE INVOLVED IN THE BUDGET PROCESS?

The Municipality encourages public participation in the budgetary process. A budget can be viewed at the Municipal offices, the official Municipal website as well as all public libraries. It is open to comment once it is tabled to Council in March each year.

Once the deadline for comments has been met, amendments are considered, and the final budget is approved by Council before the end of May each year. New rates and tariffs are implemented at the start of each new financial year, being 1 July.

WHAT STATE ARE MOSSEL BAY MUNICIPALITY'S FINANCES IN?

Mossel Bay's finances are well managed, the current ratio show that the Municipality has a healthy liquid position with current assets of 2.7 times the current liabilities. This ratio has improved slightly from the previous year when the ratio was 2.5 : 1, whilst the turnover rate of accounts receivable was 11.0 : 1 as at 30 June 2018 (2017 – 13.4 : 1). This ratio indicates that the Municipality currently generates 11.0 times more revenue than what the outstanding accounts are.

PART 1 – ANNUAL BUDGET

SECTION 1 - MAYORAL SPEECH

Mr Speaker, Aldermen, Councillors, Municipal Manager and Directors, the media, members of the public and personnel of the Mossel Bay Municipality.

It is my privilege to submit the fourth-generation Integrated Development Plan as well as the Annual Budget, together with related documents, for the 2019/20 financial year and the two outer years as prescribed in terms of Section 16 of the Municipal Finance Management Act.

This year marks the second review of the 4th generation Integrated Development Plan (IDP). The IDP forms an integral part of the Municipalities short, medium and long-term socio, economic and infrastructural development as we seek to maintain our status and reputation of excellence.

As a continuously growing tourist destination, the Mossel Bay Council and Administration are cognisant of its constitutional mandate to deliver basic services of exceptional standards and understands the impact and contribution that good governance yields towards ensuring sustainable economic growth. The positive municipal outlook coupled with various strategic and catalytic municipal driven initiatives as outlined in our IDP sets the right tone and create a conducive environment for new investment and further development of our town and its people.

Despite all our achievements, we must continue to build on the firm foundation that has been laid during this past year. Along with the administration of the Municipality, Council has been working hard, relentlessly pursuing the successful execution of the fourth-generation IDP and its objectives will continue to guide the future planning agenda along that same development path.

It is imperative that we draw lessons from the past years' experience, improve thereon and continue working towards our ultimate goals over the next years by utilising our fixed assets, such as land to developed inclusive communities under our human settlement upgrading programme that have access to economic and social services and facilities. The Municipality will intensify its efforts in the years ahead to drive the rural development agenda to a point where all rural settlements receives equal municipal services. Where possible and feasible, the Municipality will also be instrumental to influence and drive projects and programmes in rural communities that will yield sustainable economic benefits and returns for the people living in these areas.

However, many services are rendered on behalf of other government departments without the necessary compensation. These unfunded mandates include the provision of housing, libraries, health services, crèches. While the Municipality delivers the services to the benefit of the community, it is unfair that taxpayers in effect pay double for these services, firstly, in the form of tax to the National Government and, secondly, in the form of rates and service charges.

The Municipality did not achieve a clean audit outcome for the 2017/2018 financial year, however maintained an unqualified audit opinion. Despite this regression in audit outcome, the municipality still maintains strict financial discipline and is geared to address the issues highlighted by the Auditor General.

The 2019/2020 budget is again focussed on service delivery and the community was consulted on their needs through the IDP processes. Through the ongoing and successful execution of the Ward Discretionary Funding Model, the Municipality can make the needed infrastructure development and service improvement to all fourteen wards. In addition, the management team provided guidance on what is necessary to maintain as well as expand infrastructure to be able to cope with future growth of Mossel Bay.

It also had to be considered that the Municipality is reliant on its ratepayers and users of municipal services for the bulk of its income. The latter cannot be burdened beyond their means to increase the Municipality’s income so that all demands or requests raised during the community participation processes, can be met. There is therefore bound to be some disappointments.

The total proposed budget for 2019/20 amounts to R 1 482 330 949.

This consists of a capital budget of R 309 391 631 and an operating budget of R 1 172 939 318. The capital budget amounts to 20,9 per cent of the total budget and the operating budget to 79,1 per cent of the total budget.

It must be emphasised that it is of absolute importance that capital projects need to be prioritised to ensure that available funds are allocated towards the most important projects. A municipality will always have the challenge to allocate its limited resources amongst the vast needs of its community.

The proposed capital budget shows an increase of 50,4 per cent compared to the revised capital budget for 2018/19.

The 2019/20 capital budget will be allocated mainly to:

- Technical/Infrastructure Services R180,2 million;
- Community Services R22,4 million; and
- Planning & Economic Development R99,7 million.

The capital budget will be funded with an amount of R 106,27 million from the Capital Replacement Reserve, while the balance will be funded from external sources. Human Settlements funding of R 30,10 million and external loans of R 133,70 million will be the biggest source of external funding.

It is acknowledged that the funding of the Operational budget in the outer years as well as the levels of financing capital budgets from the Capital Replacement Reserve, are slightly above Council’s policy. Management have been task to revisit this as part of the community participation process and table a more credible budget within the acceptable levels to the budget steering committee for consideration together with the tabling of the budget for consideration.

The proposed operating expenditure budget of R 1 172 939 318 shows an increase of 13,2 per cent over the revised 2018/19 budget of R 1 035 768 547.

The operating revenue budget amounts to R 1 201 739 752. This includes capital transfers and donated assets to the value of R 75 521 000. If these items are excluded the operating revenue amounts to R 1 126 218 752.

The operational revenue budget for 2019/20 of R 1 126 218 752 shows an increase compared to the operational budget of 2018/19 of R 993 925 226 . The outer years increase by 0,2 per cent and 9,7 per cent year-on-year.

The Municipality relies mainly on service charges to balance its budget, which are derived from the following sources:

- Electricity charges R 468,8 million;
- Water charges R 120,2 million;
- Sewerage charges R 71,9 million; and
- Refuse removal charges R 67,6 million.

The total contribution of the National and Provincial Governments to the capital budget amounts to 22,0 per cent of the budget. Their total contribution to the operating revenue budget amounts to R 157 830 658, or 14,0 per cent.

That brings me to the proposed rates and tariffs for the 2019/20 financial year.

Cognisant of the heavy burden which our ratepayers carry in the present negative economic climate, Council has again endeavoured to keep the rate increases to the absolute minimum required to maintain service delivery levels at an acceptable standard as well as to ensure continued maintenance and upgrading of infrastructure.

However, it has not been possible to contain it to six per cent across the board.

The proposed increase for electricity is 13.07 per cent, which is the percentage that NERSA allows municipalities to increase their electricity tariffs by.

The increase for refuse charges consist of an increase of 15 per cent, which is the third of approximately four increases that will be above the inflation increase. The 15 per cent tariff increase is to contribute to the costs of the proposed new regional landfill facility for the Garden Route District municipal area.

Property rates will increase with 15 per cent for residential properties.

The water and sewerage tariffs increased respectively by 1 per cent.

It is clear from above that careful footwork and consideration of several factors was necessary to cash fund the budget.

I again need to caution that there is a need for the expectations to be lowered regarding the level of municipal services and infrastructure that are provided. To maintain services at the high levels to which ratepayers and consumers have become accustomed to, is very expensive and impacts on the tariffs that should be charged.

The highest priority must always be given to the maintenance of infrastructure and infrastructure planning. There are many examples from communities and municipalities across South Africa where inadequate attention to infrastructure maintenance and planning has led to a breakdown of services, chaos and ongoing protests.

The plight of the poor has again been extensively considered and several changes has been proposed to the policies relating to indigents. Most notably the following:

- Replacing the old classification of indigent and poor households, with level 1 and level 2 indigent.
- Households living with people with disabilities have also been accommodated within the policy by providing for the same subsidy as those received by indigents level 1.
- A definition has been included for "dwellings" to accommodate back yard dwellers.

It is proposed that households respectively classified as level 1 indigent receive a monthly subsidy of R 669.70, inclusive of VAT, on their household accounts, subject to certain conditions regarding monthly income and water and electricity consumption. Households classified as level 2 indigent will receive a subsidy of R 334.84, inclusive of VAT.

These households will continue to receive 6 kilolitres of water free and pay no basic charges on water. Level 1 indigent households will continue to receive 50 kWh of free electricity per month. As in the present financial year they will also not pay for sewerage and refuse services and do not pay property rates on the first R 81 000 valuation of their properties, if the market value of the house is less than R 81 000; otherwise the indigent household will receive a subsidy equal to the market value property or the first R 50 000.

Mossel Bay also assists the elderly. The total monthly income limit of a husband and wife at which pensioners will become eligible for a discount of fifty per cent on their property rates and sewerage charges are R 15 750 per month. The limit to qualify for a discount of thirty per cent is R 21 000 per month for the 2019/20 financial year.

The complete list is attached as Annexure A to the budget document and Councillors are urged to peruse this document carefully.

However, I would like to highlight the following:

- A net profit of R 51,4 million is envisaged on water sales for the 2019/20 financial year.

- The net profit on refuse removal services is expected to be R 22,1 million.

- The sewerage service is also classified as an economic service and the increase is expected to result in a net profit of R 15,6 million.

Property rates are levied in terms of the Property Rates Act and the income generated from this source is used to balance the budget. The recommended increase of 15 per cent, however, will not generate enough income to balance the operating budget before the recognition of capital transfers and donated assets. However, the shortfall of R 46 720 566 does not implicate a cash shortfall.

It is furthermore recommended that, like the 2018/19 financial year, the first R15 000 valuation of developed residential properties is exempted from the rates and a rebate is granted on the balance of the valuation to a maximum of R35 000 for residential households for the 2019/20 financial year.

Details of the Operational and Capital Budgets are provided in the budget document. Councillors are urged to peruse these documents and consult with Directors if any clarification is required.

In closing I call on the full Council to take hands to accelerate delivery and to create a better environment that restores human dignity and creating a deep sense of belonging amongst our citizens. Finally, I would like to extend a special word of thanks towards my fellow Councillors, the Municipal Manager, the Chief Financial Officer, all Directors, and all officials who were involved in the IDP and Budget processes and who worked tirelessly in meeting the challenge of compiling a credible and responsive IDP and Budget.

A proper budget is an IDP-Based Budget as well as a budget that secures financial sustainability over a longer period with the aim to ensure that this municipality operates and function as a going concern for many generations to come.

Thank you

ALDERMAN H LEVENDAL
EXECUTIVE MAYOR

SECTION 2 - BUDGET RELATED RESOLUTIONS

The MFMA stipulates that the Mayor must table the annual budget at a council meeting at least 90 days before the start of the budget year and the Mayor must take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget year.

The following resolutions were taken by Council with the approval of the 2019/20 MTREF Budget on 30 May 2019:

1. That Council approve the Annual Budget of the Municipality for the financial year 2019/20 and indicative for the two projected outer years, 2020/21 and 2021/22, and the multi-year and single year capital appropriations as set out in the following schedules, after consideration of all public comments:

   1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) reflected in Table A2.
   1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as reflected in Table A3.
   1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as reflected in Table A4.
   1.4. Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source as reflected in Table A5.
   1.5. Capital detailed budget reflected in Annexure C.

2. That Council approve the property rates tariffs reflected in the 2019/20 Tariff list (Annexure A) and any other municipal tax reflected in the 2019/20 Tariff list to be imposed for the budget year 2019/20.

3. That Council approve the tariffs and charges, subsidies and discounts as reflected in the 2019/20 Tariff list (Annexure A) for the budget year 2019/20.

4. That Council approve the measurable performance objectives for revenue from each source and for each vote reflected in Section 17 of the budget document for the budget year 2019/20.

5. That Council approve the amended budget related Policies reflected in Annexure B for the budget year 2019/20.

6. That Council approve the filling of funded vacant and new posts as identified by the Executive Management and as shown in Section 12 of the budget document.

7. That Council take cognizance of the mSCOA implementation plan reflected in Annexure D.

8. That Council approve the Service Level Standards reflected in Section 20 of the budget document for the budget year 2019/20.

9. That all the above-mentioned documentation be amended to include all the amendments approved by Council from the public, departmental and other stakeholders' comments, objections and recommendations.

10. That Council approve adjustments to the Operating and Capital budgets that may arise from the mSCOA implementation process as long as the total budgets are not adjusted.

11. That Council approve that loans be obtained in order to fund the capital projects over the 2019/20 MTREF period as indicated on Annexure C (Capital Detailed Budget).

SECTION 3 - EXECUTIVE SUMMARY

The main objective of a municipal budget is to allocate realistically expected resources to the service delivery goals or performance objectives identified as priorities in the approved Integrated Development Plan.

The budget was made possible through continuous consultation with the local community, the relevant government departments and the internal departments of the Municipality to ensure that the priorities are properly aligned and addressed.

Below is an extract from the National Treasury Budget Circular with important guidance on how municipalities should draft their budgets for the 2019/20 MTREF period:

"A call by the President of the Republic of South Africa for a stimulus package and the implementation of the recovery plan to stimulate the economy. The stimulus package call responds to amongst others the recent technical recession, the high percentage of unemployment that sits at 27 per cent, slow economic growth, weakening of the currency amidst rising global interest rates and the strengthening of the US dollar affecting most developing countries.

Local government has a vital role to play in turning around the economy. In many areas of the country, municipal finances are under pressure. This is the result of the rising cost of delivering basic services and weak financial planning and controls, with poor management decisions leading to underinvestment in and insufficient maintenance of infrastructure. In some cases, corrupt practices have taken root in local administrations. Over the period ahead, national transfers to local government will continue to support the delivery of basic services, while incentivising improved performance and the turnaround of troubled municipalities.

In the local space, fiscal prudence cannot be over emphasised, renewed attitude towards revenue management, improvement of governance and financial management to support service delivery including the adoption of funded budgets and implementation of the municipal standard chart of accounts and the long-awaited plan to infuse consequence management for mal administration must be the primary way to respond to a stimulus package plan by the President.

South Africa's inflation targeting regime, flexible exchange rate and prudent debt management strategy have protected the economy from some of the global fallout. However, these events have led to a sharp depreciation of the Rand and large increases in government bond yields. It is important to note that the 2018 projected GDP growth forecast has been revised down from 1.5 per cent to 0.7 per cent. Growth is expected to recover gradually to over 2 per cent in 2021 as confidence returns and investment gathers pace.

To promote a return to faster growth and job creation, the President announced an economic stimulus and recovery plan in September 2018. The initiative focuses on five interventions:

- Implementing growth-enhancing economic reforms;
- Reprioritising public spending to support economic growth and job creation;
- Establishing an infrastructure fund;
- Addressing urgent matters in education and health; and
- Investing in municipal social infrastructure improvement.

The following macro-economic forecasts must be considered when preparing the 2019/20 MTREF municipal budgets.

Table 1.1 Macroeconomic projections, 2017 – 2021

Calendar year	2017 Actual	2018 Estimate	2019 Forecast	2020 Forecast	2021 Forecast
Percentage change unless otherwise indicated					
Household consumption	2.2	1.6	1.9	2.3	2.6
Gross fixed-capital formation	0.4	0.9	1.5	2.1	2.9
Real GDP growth	**1.3**	**0.7**	**1.7**	**2.1**	**2.3**
GDP at current prices (R billion)	**4,651.8**	**4,949.1**	**5,317.2**	**5,724.1**	**6,167.2**
CPI inflation	5.3	4.9	5.6	5.4	5.4
Current account balance (% of GDP)	-2.4	-3.2	-3.2	-3.7	-3.9

Source: Reserve Bank and National Treasury

Note: the fiscal year referred to is the national fiscal year (April to March) which is more closely aligned to the municipal fiscal year (July to June) than the calendar year inflation.

There is ample scope for creditworthy municipalities with strong financial management to increase local capital investment by expanding municipal borrowing. In 2017/18, half of infrastructure spending by metros and large cities was still funded from transfers, primarily from national government. Reforms over the medium term will enhance the ability of municipalities to raise revenue to invest in their own development.

The importance of tabling funded budgets is highlighted in MFMA Circular No. 74 and 89. Adopting a funded budget has become more critical now than before as it has direct bearing on the financial sustainability of the institution.

Therefore, municipalities must consider the following when compiling their 2019/20 MTREF budgets:

• improving the effectiveness of revenue management processes and procedures;
• paying special attention to cost containment measures by, amongst other things, controlling unnecessary spending on nice-to-have items and non-essential activities;
• ensuring value for money through the procurement process;
• the affordability of providing free basic services to all households; and
• curbing consumption of water and electricity by the indigents to ensure that they do not exceed their allocation."

The Municipality has with the compilation of the 2019/20 MTREF budget strived to minimise expenditure on non-priority expenditure.

The table below shows the six focus areas that Cabinet has identified as areas where savings should be ensured as part of their cost containment measures:

Item	18/19 Adj Budget	19/20 Budget	Increase / (Decrease)	% Increase / (Decrease)
Advertising	R 2 182 116	R 2 092 963	R (89 153)	-4%
Consultant Fees-General	R 15 794 055	R 14 545 962	R (1 248 093)	-8%
Travelling & Subsistence	R 2 307 865	R 2 673 847	R 365 982	16%
No Credit cards	R -	R -	R -	#DIV/0!
Catering	R 738 683	R 915 235	R 176 552	24%
Overtime Pay	R 11 418 882	R 9 002 709	R (2 416 173)	-21%
TOTAL	**32 441 601**	**29 230 716**	**R (3 210 885)**	**-10%**

One of the key focus areas of Government, as set out in Circular 94, for 2019/20 is the Local government grants and municipal revenue strength. Over the 2019 MTEF period, R414.7 billion will be transferred directly to local government and a further R22.5 billion has been allocated to local government through indirect grants. Direct transfers to local government over the medium-term account for 9 per cent of national government's non-interest expenditure.

The Municipality annually receives an equitable share, which is designed to fund the provision of free basic services to people who cannot afford these basic needs. For the 2019/20 year, the Municipality will receive an amount of R 87 561 000.

The Municipality further provides Rebates on Property Rates to all households to the amount of R 5 098 270 a further Property Rates rebate to Pensioners to the amount of R 2 639 660 and a Sewerage rebate to Pensioners to the amount or R1 360 000.

The Mossel Bay Municipality has a good collection rate and it is envisaged that the current levels of collection will be slightly weaken over the 2019/20 MTREF period. The investment in infrastructure from own sources of revenue was brought in line with the long-term financial plan and the policies that flowed from it.

The Municipality was not able to keep the tariff increases within the upper limit of 6 per cent provided by the National Treasury. The proposed overall tariff increases, are as follows:

- Property Rates: 15%
- Water services: 1%
- Sewerage charges: 1%
- Electricity services: 13.07%
- Refuse removal: 15%

The reason for this high increase in refuse removal tariffs is to provide for the funding of refuse removal infrastructure and a district dumping site. The Electricity service charges is increased in line with NERSA's formula based on the approved increase to Eskom of 15.63%.

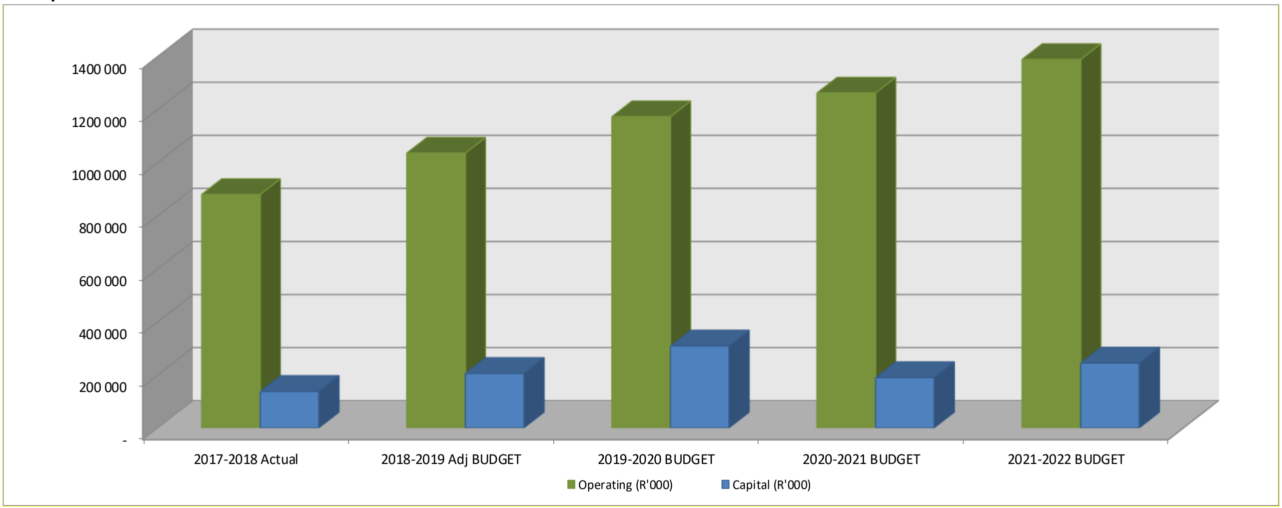
The Municipality is currently busy with a Cost of Supply study on all its services with an implementation date of 1 July 2020. The preliminary results on the efficiency of the various services, after the cost allocation of secondary costing, indicates that a shift is required from economical and trading services to Property rates. The outcome of this study will influence the future Rates and Tariff charges.

FINANCIAL SUMMARY ON 2019/20 MTREF BUDGET

The total 2019/20 budget amounts to R 1 482 330 949. This consists of a capital budget of R 309 391 631 or 20,9 per cent of the total budget and an operating budget of R 1 172 939 318 or 79,1 per cent of the total budget.

Graph 1 below shows the operating and capital expenditure separately for the 2017/18 (actuals) financial year, the revised budgeted figures for 2018/19 and the budgeted figures for 2019/20 to 2021/22 financial years.

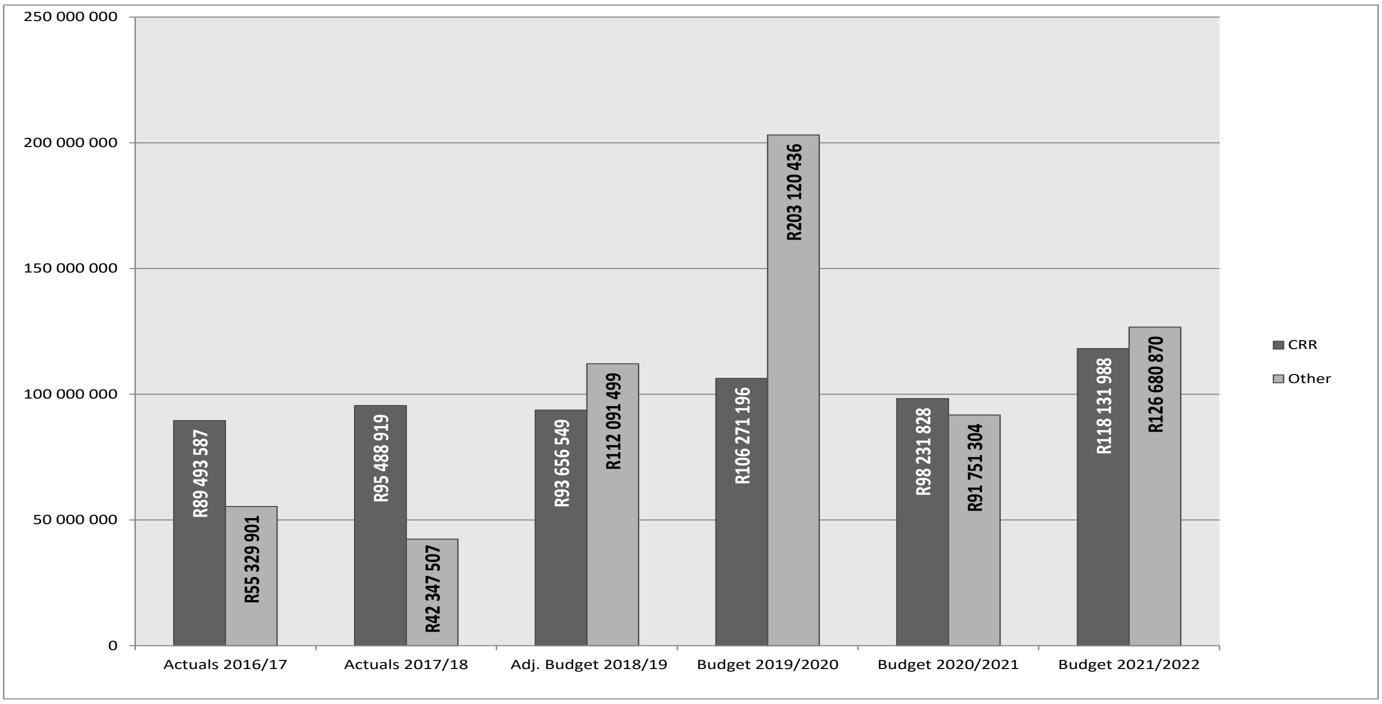
Graph 1



3.1. Capital Expenditure Budget

Graph 2 below shows the capital budget VS actual expenditure for the 2016/17 and 2017/18 financial years as well as the revised budget for 2018/19 and proposed budgets for the 2019/20 to 2021/22 financial years.

Graph 2



The total capital budget for 2019/20 shows an increase in the total budgeted amount of 50,4 per cent compared to the revised capital budget for 2018/19. This is because of two reasons:

a) For the 2015/16 and 2017/18 financial year the Municipality generated surplus cash more than R30 million per year. This surplus cash was contributed to the Capital Replacement Reserve (CRR) of which one third was made available as additional funding for the capital program in 2019/20; and
b) It is planned to raise loans to finance capital projects to the value of R 202,25 million, of which R 133,70 million will be raised in 2019/20. These projects will be cash generating projects.

The detailed capital projects are shown in Annexure C of this document. Part of the annexure is a summary showing the total amount per vote and per ward. It is clear from this summary that the capital expenditure for 2019/20 will be allocated mainly to the following functional areas:

- Technical/Infrastructure Services R180,2 million;
- Community Services R22,4 million; and
- Planning & Economic Development R99,7 million.

In analysing what is purchased with the capital budget, the summary by asset class provides a holistic picture for the Municipality. The summary by asset class can be obtained in Table A9, SA34 a, b and e. For easy reference a summary of main classifications of expenses as per Table A9 is extracted below:

Infrastructure Assets: R 208,4 million
Community Assets: R 9 million
Other Assets: R 62,8 million
Transport Assets: R 11 million

The table below provides a breakdown of the sources of finance of the 3-year capital budget from 2019/20 to 2021/22:

Funding Source	*2019/2020*	*2020/2021*	*2021/2022*
Capital Replacement Reserve (Internal)	106 271 196	98 231 828	118 131 988
Municipal Infrastructure Grant	20 960 871	21 963 479	23 406 087
Dev.of Sport & Recreation Facility Grant	347 826	0	0
Recoverable Developer	2 550 000	2 850 000	2 900 000
Integrated National Electrification Programme	6 086 957	5 217 391	6 956 522
Department of Human Settlement	30 096 521	26 257 391	44 679 131
LOAN	133 700 000	21 550 000	47 000 000
Donated Asset	1 200 000	0	0
MTICG grant	4 347 826	13 913 043	1 739 130
Fire Service Capacity Building Grant	869 565	0	0
Library Grant	565 217	0	0
V.P.U.U/RSEP	2 395 652	0	0
TOTAL	**R 309 391 631**	**R 189 983 132**	**R 244 812 858**

From the above it is clear that the main source of funding will be internal funds (Capital Replacement Reserve – R 106,27 million) and thereafter the external funding sources of which Loans (R 133,70 million) and Human Settlements funding (R 30,10 million) are the largest external sources.

The table below analyses the budgeted transactions within the Capital Replacement Reserve (CRR) for the MTREF period, based on the tabled budget:

Budget Year	2018/2019 *Current year*	2019/2020 *Budget year*	2020/2021 *Budget year +1*	2021/2022 *Budget year +2*
	R	R	R	R
Opening balance at the start of Year	**138 849 299**	**133 779 971**	**119 402 827**	**122 595 873**
Less: Capital budget commitments	**-93 656 549**	**-106 271 196**	**-98 231 828**	**-118 131 988**
Plus: Contributions to CRR	**88 174 060**	**90 684 078**	**100 127 174**	**110 311 628**
- Depreciation	*77 704 436*	*80 068 000*	*89 721 000*	*96 754 000*
- Proceeds on disposal of capital assets	*1 601 323*	*1 601 600*	*1 697 696*	*1 799 558*
- VAT on Housing Grants re-contributed	*3 883 681*	*4 514 478*	*3 938 478*	*6 701 870*
- Bulk service contributions	*4 984 620*	*4 500 000*	*4 770 000*	*5 056 200*
Plus: Additional cash contribution (CFO decision once AFS results is known)	***413 161***	***1 209 974***	***1 297 699***	***1 391 782***
Closing balance of CRR	**133 779 971**	**119 402 827**	**122 595 873**	**116 167 294**

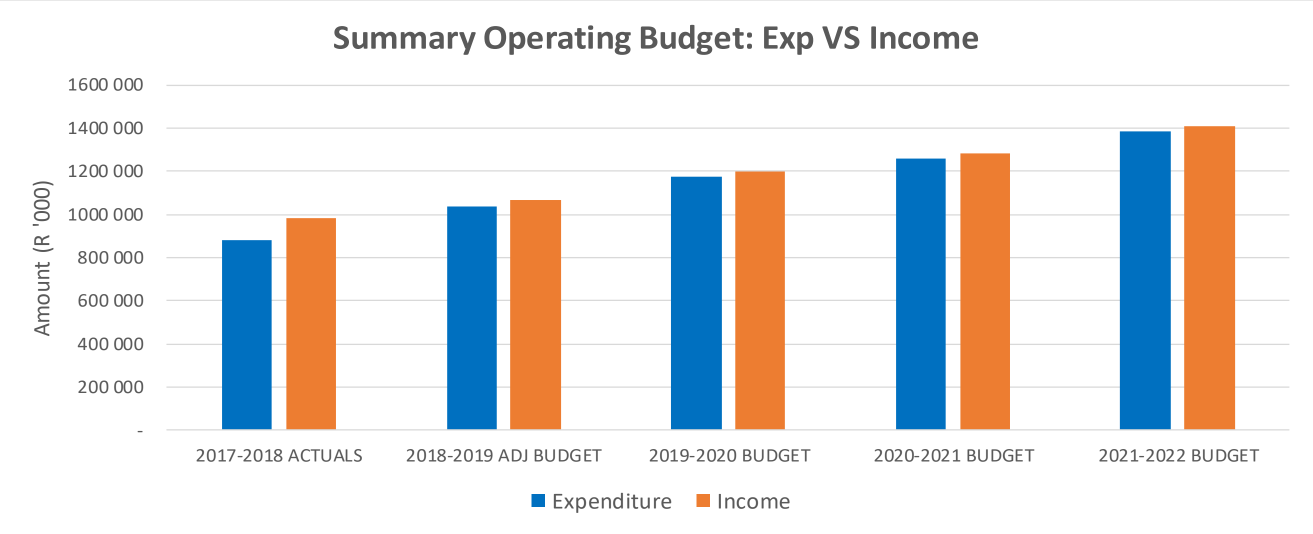
It must be pointed out that it is of absolute importance that capital projects be prioritised to ensure that available funds are allocated towards the most important projects. A municipality will always have the challenge to allocate its limited resources amongst the vast number of needs of its community, but a sustained program will be needed to balance the resources with the needs.

Top 10 Capital Projects - Related to Budgeted amount	***2019/20***
Municipal Buildings	57 000 000
Upgrade of Water Supply Pipeline from Little Brak WTW to Langeberg Reservoirs	48 000 000
Main Sewer Network between Glentana & Great Brak	10 000 000
Refurbishment of Regional WWTW - M.I.G	8 774 604
Upgrading of Informal Settlements	7 684 348
Upgrading of Informal Settlements	7 684 348
Upgrading of Informal Settlements	7 684 347
MV Network improvement 22 to 11 Kv	7 000 000
Electrification Projects	6 086 957
Midbrak Main Sewer Network	5 000 000
TOTAL	**R 164 914 604**

3.2. Operating Expenditure Budget

Graph 3 provides the operating income and expenditure for the 2017/18 (actuals) financial year, the revised budgeted figures for 2018/19 and the budgeted figures for 2019/20 to 2021/22 financial years.

Graph 3



The total operating budget before recognition of capital transfers for 2019/20 amounts to a deficit of R 46 720 566. The total operating expenditure budget amounts to R 1 172 939 318, which is 13,2 per cent more than the revised budget of 2018/19 of R 1 035 768 547.

Employee-related costs
The Salary and Wage Collective Agreement for the period 01 July 2015 to 31 June 2018 has come to an end. The process is under consultation and in the absence of other information from the South African Local Government Bargaining Council, Mossel Bay Municipality has provided for an increase of 6.5% (Based on estimated CPI 5% + 1.5%).
The previous years were:
2016/17 Financial Year – average CPI (Feb 2015 – Jan 2016) + 1 per cent
2018/19 Financial Year – average CPI (Feb 2016 – Jan 2017) + 1 per cent

Remuneration of Councillors
The cost associated with the remuneration of Councillors is determined and informed directly by way of the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The determined upper limits of salaries, allowances and benefits of members of Council are gazetted annually in December/January. The latest gazette was published in December 2017 by the Department of Cooperative Governance. An increase equal to the employees were included in the 2019/20 budget.

Bulk Purchases
Compared to the 2018/19 Adjustments Budget, the bulk purchases group of expenditure has increased by R 46 million or 16,4 per cent to the 2019/20 budget year. The tariff increases

regarding Eskom have been provided for. A very small growth in electricity purchases of 0.75% are expected based on the 2018/19 trend, which was factored in.

Contracted Services
This expenditure group increased by 8,3 %, or R 14 million, mainly due to a R12.6 million increase in the Housing Top structure grant from the 2018/19 Adjustments Budget.

Repairs and maintenance
The Mossel Bay Municipality has with the adoption of the 2017/18 adjustments budget increased the repairs and maintenance budget to get a step closer to the goal set in the Municipality's long-term financial plan. The Municipality have again moved a step closer with this budget and increased the repairs and maintenance budget with 25.43 per cent more than the 2017/18 Actual Expenditure. The budgeted amount for repairs and maintenance, all types of expenditure included, amount to R 111,565 million for the 2019/20 and increase to R 118,893 million in 2020/21.

3.3. Operating Revenue Budget

The operating revenue budget amounts to R 1 201 739 752. This includes capital transfers and donated assets to the value of R 75 521 000. If these items are excluded the **operating revenue** amounts to R 1 126 218 752.

The operational revenue budget for 2019/20 of R 1 126 218 752 shows an increase compared to the operational budget of 2018/19 of R 993 925 226. The outer years increase by 0,2 per cent and 9,7 per cent year on year.

The Mossel Bay Municipality depends largely on service charges to balance its budget. The service charges consist of the following:

- Electricity charges R 468,8 million;
- Water charges R 120,2 million;
- Sewerage charges R 71,9 million; and
- Refuse removal charges R 67,6 million.

In the tables below, it provides the funding made available from National and Provincial Government for the 2019/20 budget year. The funding is further split between Capital and Operating budget funding.

National Government

Grant	*CAPITAL budget funding*	*OPERATING budget funding*
Integrated National Electrification Programme Grant	R 7 000 000	
Municipal Infrastructure Grant	R 24 105 000	
Expanded Public Works Programme Incentive Grant	R 0	R 2 798 000
Finance Management Grant		R 1 550 000
Water Services infrastructure Grant		R 0
Contribution toward Council Remuneration & Ward committees		R 5 791 000
Equitable Share Indigent Subs		R 87 561 000
Integrated National Electrification Programme (Eskom) Grant (Allocation in Kind)	R 3 795 000	
TOTAL	**R 34 900 000**	**R 97 700 000**

Provincial Government

Grant	*CAPITAL budget funding*	*OPERATING budget funding*
Integrated Housing and Human Settlement & Development Grant	R 34 611 000	R 48 547 000
Maintenance & Construction of Transport Infrastructure	R 5 000 000	R 55 000
Financial Management Capacity Building Grant		R 380 000
Municipal Accreditation and Capacity Building Grant		R 224 000
Thusong Service Centre Grant	R 0	R 106 000
Library Services	R 650 000	R 8 862 000
RSEP / VPUU	R 2 755 000	R 0
Development of Sport and Recreation facilities	R 400 000	
Fire service capacity building grant	R 1 000 000	
Financial Management Support Grant		R 280 000
TOTAL	**R 44 416 000**	**R 58 454 000**

3.4. Proposed Rates and Tariffs for 2019/20

Attached as Annexure A is a list of all the tariffs of the Council. The annexure shows the tariffs for the current financial year (2018/19) as well as the tariffs and proposed increases for the Budget year 2019/20.

The Municipality was not able to keep the tariff increases within the upper limit of 6 per cent provided by the National Treasury. The proposed overall tariff increases, are as follows:

- Property Rates: 15%
- Water services: 1%
- Sewerage charges: 1%
- Electricity services: 13.07%
- Refuse removal: 15%

The main reason for the deviation in the Refuse removal tariff increase is to make provision for additional costs in terms of recycling and refuse removal costs in future years.

The tariff increases are, inter alia, provided to cash fund the budget for the 2019/20 financial year.

Electricity Tariffs

At the time of finalising the budget for 2019/20, NERSA has indicated the Eskom price increases as follows:

- Eskom tariff increase in respect of purchase of electricity : 15.63%
- Municipal electricity tariff increases on sales to consumers : 13.07%

The table below provides a summary of the sales and bulk purchases in respect of electricity.

	Budget 2019/20	Budget 2018/19
Total Sales of Electricity	R 468 830 633	R 410 250 532
Total Purchases of Electricity	R 330 325 754	R 283 833 781
GROSS PROFIT / (LOSS)	R 138 504 879	R 126 416 751
Percentage Gross Profit	41,9%	44,5%

Note: The profit/loss exclude any allocations of overheads

The table below provides a summary of the revenue and expenditure in respect of the electricity department.

	Budget 2019/20	Budget 2018/19
Total Revenue	R 482 813 831	R 424 374 890
Total Expenditure	R 394 532 295	R 343 205 801
NETT PROFIT / (LOSS)	R 88 281 536	R 81 169 089
Percentage Net Profit / (Loss)	22,4%	23,7%

There is a reduction in the gross profit on electricity sales compared to 2018/19 financial years, which illustrates that the dependency on electricity tariffs to balance the budget has reduced. This is due to the high increases in the electricity purchase tariffs over the past few years which also lead to consumer resistance on the usage of electricity, especially in the residential category. This is also reflected in the number of units sold year to date.

Water Tariffs

The budget includes an increase of 1% on all water tariffs, included in Annexure A. Separate tariffs are included in the tariff list if Council should declare Mossel Bay area as a drought-stricken area. The revenue is based on a normal rainfall year. The table below provides a summary of the revenue and expenditure in respect of the water department.

	Budget 2019/20	***Budget 2018/19***
Total Revenue	R 146 482 304	R 146 252 107
Total Expenditure	R 95 044 185	R 83 251 192
NETT PROFIT / (LOSS)	R 51 438 119	R 63 000 915
Percentage Net Profit / (Loss)	54,1%	75,7%

Note: The profit/loss exclude any allocations of overheads

This service is regarded as a trading service and is supposed to run at a profit. The water consumption remains the same measured from 2017/18 to the projected consumption for 2018/19. This trend was used to project the consumption for 2019/20. As with the other services the net profit on water sales is used to finance the deficit on the budget and thereby subsidising property rates tariffs.

Refuse Removal Tariffs

The service is categorised as an economic service, which means that it is supposed to pay for itself from service fees or even making a small profit.

The budget includes an increase of 15% on all refuse removal tariffs, except for Residential refuse removal tariffs, as included in Annexure A.
The table below provides a summary of the revenue and expenditure in respect of the refuse removal department.

	Budget 2019/20	***Budget 2018/19***
Revenue	R 88 572 649	R 74 946 131
Expenditure	R 66 427 661	R 60 166 586
NETT PROFIT / (LOSS)	R 22 144 988	R 14 779 545
Percentage Net Profit / (Loss)	33,3%	24,6%

Note: The profit/loss exclude any allocations of overheads

The operational revenue of this service shows an increase of 10,4% and it is mainly because the new Eden district landfill site will be made operational during the financial year. The additional cost for the new site will bring on extraordinary increases, which is why the Municipality has started with a phased-in approach by increasing the tariffs in the 2018/19 financial year already.

Sewerage Fees:

The sewerage service is classified as an economic service. This service must be fully financed by its own tariffs or even making a small profit.

The budget includes an increase of 1% on all sewerage tariffs, as included in Annexure A. The table below provides a summary of the revenue and expenditure in respect of the sewerage department.

	Budget 2019/20	Budget 2018/19
Revenue	R 104 410 859	R 102 935 914
Expenditure	R 89 432 935	R 76 051 935
NETT PROFIT / (LOSS)	R 14 977 924	R 26 883 979
Percentage Net Profit / (Loss)	16.7%	35.3%

Note: The profit/loss exclude any allocations of overheads

At present the service makes a profit, even if classified as an economic service. No tariff restructuring will be performed till such time as the cost accounting practices have not been changed. It is envisaged that this aspect will be completed and addressed by 1 July 2019.

As with the trading services the net profit on sanitation is used to finance the deficit on the budget and thereby subsidising property rates tariffs.

It must be pointed out that in all four the afore mention services the expenditure does not reflect the cost of the support services, as all costing transactions is ignored when preparing the budget and annual financial statements.

Property Rates

Property rates are levied in terms of the Property Rates Act and the income generated from this service is used to balance the budget. It does not pay for a specific service although it normally funds all the other services which are not covered by the profits made in respect of trading and economical services. The rates policy which sets out the principles for the levies is part of the budget-related policies included in Annexure B.

The budget includes an increase of 15% on revenue all categories, as included in Annexure A. The increase in the tariffs for vacant land, both residential and commercial are higher than the increase in general for property services.

The revenues included in the budget, as in the previous financial year, provides that the first R 15 000 valuation of any developed residential property in terms of Council's Rates Policy is exempted and that an additional rebate is granted on the balance of the valuation up to a maximum of R 35 000.
The owner of a developed residential property will therefore not pay any property rates on the first R 50 000 of the value of its property.

Subsidies and Rebates

Specific attention was also given to the plight of the poor people. The following subsidies and rebates were included in the budget to Council.

***Subsidies to Indigent and Poor households*:**

	Subsidies 2018/19	Subsidies 2019/20
Indigent Household	R 636.72 (Incl. VAT)	R 669.70 (Incl. VAT)
Poor Household	R 318.36 (Incl. VAT)	R 334.84 (Incl. VAT)

The criteria on which the subsidies are based are described in the tariff list under paragraph 6. The criteria were changed during the 2018/19 budget year, by including limits to the average consumption especially regarding households qualifying because of them residing on a premise with a market value of less than R81 000.

For the 2019/20 financial year, the automatic classification of a household with a property valuation of less than R81 000 will fall away as from November 2019. The criteria for level 1 indigent households residing on a premise will then be based on the income of that household which must be less than twice the monthly State Old Age pension while the income criterion for level 2 indigent households is less than four times the monthly State Old Age pension. To improve the living condition of households with special needs additional definitions were added for households disabled persons in it.

Level 1 Indigent households will receive the following services free of charge.

Electricity:	50kWh
Water:	No basic charges, 6 kilolitres free per month.
Sewerage:	No charges.
Refuse:	No charges.
Property Rates:	The first R 81 000 valuation free of charge.

These households will therefore only pay for electricity consumption more than 50kWh, water consumption more than six kilolitres and where valuations exceed the abovementioned limits.

The level 2 Indigent households will receive 20 kWh and 6 kilolitres free per month, whilst only 50% subsidy on all basic charges. No additional subsidy on property rates apart from the normal R 15 000 impermissible and additional R 35 000 valuation discounts.

Subsidy/Discounts to Pensioners:

Property Rates and Sewerage Fees

The discount on property rates and sewerage fees in respect of pensioners will be based on the conditions as per the tariff list. However, it is recommended that the limit regarding the total income of households be as follows, for:

-50% discount: Income limit is R 15 750 per month.
-30% discount: Income limit is R 21 000 per month.

It is thus clear from the above that this budget of Council specifically tries to assist the poor and pensioners who cannot afford the higher municipal tariffs.

SPECIAL RATING AREAS

The Mossel Bay municipality has one special rating area operational as from the 1 July 2016, namely the Mossel Bay Central Business District area. It is the intention to revitalise this area through the introduction and implementation of pro-active interventions that will ensure its economic viability. For this reason, a special levy is raised on properties within this area which will be used to fund the project.

The budgeted revenue for the 2019/20 from special rates in the Mossel Bay Central Business District area amounts to R708 770.

3.5. Implementation of the Long-term Financial Plan

LONG-TERM FINANCIAL PLAN PROPOSED STRATEGIES	COMMENT
FACILITATE ECONOMIC DIVERSITY	• Intensify efforts in facilitating the diversification of the local economy • Progress or outcome: Remains relevant especially in the light of the increasing strain on the fiscus to support SOEs, viz. PetroSA.
PARTNERSHIP WITH NATIONAL PORTS AUTHORITY	• Explore cargo shipping but also as a potential tourist destination and community harbour • Progress or outcome: Operation Phakisa and especially its “Oceans Economy” remain relevant and provides renewed impetus for improved partnership with the National Ports Authority.
MUNICIPAL VIABILITY FRAMEWORK	• Municipal Viability Framework for quarterly reporting to the Executive Council and Management Progress or outcome: • Elements are found in the Service Delivery and Budget • Implementation Plan and are reported as part of the Section 52 report
ADOPT A LIQUIDITY POLICY	• Mossel Bay LM must adopt a Liquidity Policy • Progress or outcome: The Municipality has a policy, which is part of the review.
BORROWING, FUNDS AND RESERVES POLICY	• Mossel Bay LM must adopt a Borrowing, Funds and Reserves Policy • Progress or outcome • The Municipality has a policy, which is part of the review.
INCREASE REVENUE	• Mossel Bay LM to identify other revenue sources • Progress or outcome: Remains relevant. The relatively low property rates are currently under review. This is one the major reasons for the review of the Tariff structure, once the cost of supply is completed. Some principles are already implemented, whilst full implementation has been postponed till 1 July 2020, as result in the delay in some of the project milestones.
FUNDING OF NON-REVENUE SERVICE INFRASTRUCTURE	• Risk of flooding and the dedication of the funds to counter the deterioration through a lack of maintenance of non-revenue generating infrastructure, viz. roads and storm water
MANAGE EXPENSES	• Stringent budget control and duly SCM Processes regarding the authorisation of requisitions that leads to orders and the payment for goods and services are maintained.
CONTROL OVER SALARY AND WAGE BUDGET	• Remains relevant. The therefor additional allocations, within increase constrains, are made towards Roads and storm water.
IMPLEMENT INTEGRATED ASSET MANAGEMENT	• Comprehensive asset register is a first step in implementing integrating asset management. Municipality must actively proceed to migrate (over several years) to implementing integrated asset management where expenditure on new infrastructure, replacement infrastructure and repairs and maintenance expenditure are optimized. • Progress or outcome: Remains relevant. Asset register has been updated with exception of the completeness relating to Storm water as result of lack of masterplans. Apart from this there is still the integrated processes of asset management, for example the condition rating, review of useful life, costing of maintenance and replacement module that is lacking.
COST ACCOUNTING	• The implementation of a costing system must be introduced that ensures that all expenses, including contracts, labour, materials and equipment costs are recorded against the relevant asset as well as other direct expenditure. • Progress or outcome: Remains relevant. This is delayed because of the delay in the cost of supply study. The milestones for this to be fully implemented has been revised for 30 June 2019. The exception will still be the costing of the asset maintenance to be mSCOA compliant.

PREPARATION OF A COMPREHENSIVE MUNICIPAL INFRASTRUCTURE PLAN	• Municipality must compile a Comprehensive Municipal Infrastructure Plan that would assist in providing an overview of the state of infrastructure in the municipality and the key issues and strategic options. • **Progress or outcome:** Remains relevant. Not yet addressed
PRIORITISATION OF PROJECTS	• The Asset register must provide guidance on the assets that require replacement but more than that a clear model of prioritisation of future new infrastructure projects must be undertaken. The municipality should not neglect the replacement of its existing assets and a prioritisation should compare the need for new infrastructure with the need of replacing existing infrastructure. • **Progress or outcome:** Remains relevant. Did had presentations from system providers but the integrated system with the implementation cost was expensive. Busy to address via existing IDP and Budget model of the core financial system, but the process has been halted as part of the financial system compliance review.

3.6 Budget-Related Policies of Council

The following policies are submitted annually as part of the budget documentation:

* Cash Management and Investment Policy
* Rates Policy
* Tariff Policy
* Credit Control and Debt Collection and Indigent Policy
* Supply Chain Management Policy
* Budget Policy
* Borrowing, Funding and Reserve Policy
* Asset Management Policy
* Expenditure Policy
* Liquidity Policy
* Municipal Development Charges Policy

A summary of the key amendments to the policy documents is shown in section 7 of this document.

FINAL COMMENTS FROM CHIEF FINANCIAL OFFICER

Proper financial planning within the limited resources available will and must always be the focus point of the management of a municipality. Financial planning is not just the duty of the Chief Financial Officer, but in terms of the Municipal Finance Management Act, is also the responsibility of the Accounting Officer and management. They are to exercise their financial management responsibilities in such a way that the financial, and other resources of the municipality, are utilised effectively, efficiently, economically and transparently.

The allocation of operational resources to supporting services is increasing and this causes the core focus, of service delivery, to suffer. The responsibility of each Executive Director to whom funds have been allocated in the budget, is to plan and to conduct operations in such a way that available funds are spent timeously and utilised effectively and efficiently to maintain and improve service delivery standards to the community.

Management are also striving on a continuous basis to prevent any unauthorised, fruitless, irregular and wasteful expenditure. It is for this reason that Management also proposed a very strict policy to Council to prevent these types of expenditures to happen. The effectiveness of these policies, and the dedication of the management and all personnel, are visible in that the Municipality has achieved its sixth consecutive clean audit.

Affordability has become the key issue for consumers in the deteriorating economy. While Council is striving to keep, the tariff increases within acceptable levels, the escalation of costs beyond Council's control e.g. the recent Eskom tariff increases, has a negative impact on the budget. While the increasing of tariffs might be the easiest solution, it cannot always be absorbed by the community. It will become imperative in the very near future that Council reverts to its core functions as the deteriorating economy is putting an unbearable strain on consumers. Affordability of projects must be kept foremost in mind when projects are prioritised for implementation as the cost of the projects must be borne equally by all sectors of the community. Council should urgently address the issue of unfunded mandates and stress the importance of service delivery as its core function.

The maintenance and renewal of existing infrastructure must always be the highest priority to ensure sustainable and to maintain the existing high standards of service delivery in the Municipality. Therefore, it will be of the utmost importance for this Municipality to in future reduce spending levels on services that are not a priority and increase the spending on existing infrastructure to safeguard the existing revenue streams over the next 5 years in line with the guidelines of the National Government

The National Government, through National Treasury, set certain targets for municipalities on the renewal and maintenance of existing infrastructure. The main reason for National Government to intervene at this level is to attempt to minimise the destruction of infrastructure over the whole country. The Mossel Bay Municipality is one of the few municipalities where the maintenance of infrastructure has always been a priority. This can be seen in the level of service delivery in the town. However, we are not at the level of spending on the renewal and maintenance of infrastructure as envisaged by National Treasury and therefore we need to reconsider some of the priorities in Mossel Bay to enable more funds to be allocated to the maintenance and renewal of infrastructure. The correct allocation of resources will have to be given the highest priority in the coming year. The fact that Council are renewing assets on a continuous basis is at least a step in the right direction

The future balancing of the operational budget will become more and more difficult every year. This is already evident from the attempts to balance the outer years of the budget plan with the limited resources. The stage has been reached where it will be a play off between more services at reduced levels, or less services with a higher quality.

Finally, I would like to thank all staff members that were involved with the preparation of this budget. This becomes more and more a process that involves all role players, taking responsibility for the respective fields of expertise because the needs for services in town will always exceed the limited resources of income of the Municipality and therefore the prioritising within each directorate becomes more and more difficult.

I especially would like to thank the staff of the Budget office for their dedication and hard work in this regard.

D ASMAL CA (S.A.)
CHIEF FINANCIAL OFFICER

SECTION 4 - ANNUAL BUDGET TABLES AND GRAPHS

Table A1 - Budget summary

WC043 Mossel Bay - Table A1 Budget Summa

Description	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Financial Performance							
Property rates	111,525	117,329	120,760	120,760	138,874	159,705	183,660
Service charges	601,994	642,854	639,090	639,090	728,453	785,414	834,087
Investment revenue	38,603	37,500	33,168	33,168	39,150	36,729	38,933
Transfers recognised - operational	126,891	118,859	136,511	136,511	157,831	156,275	194,938
Other own revenue	66,118	45,311	63,364	63,364	61,912	65,539	69,380
Total Revenue (excluding capital transfers and contributions)	945,130	961,853	992,892	992,892	1,126,219	1,203,662	1,320,998
Employee costs	264,537	291,147	300,644	300,644	336,506	360,476	386,170
Remuneration of councillors	10,941	11,928	11,483	11,483	12,207	13,092	14,041
Depreciation & asset impairment	67,366	78,304	77,704	77,704	96,612	109,677	120,938
Finance charges	11,060	4,992	9,858	9,858	20,193	21,501	28,150
Materials and bulk purchases	344,518	367,602	355,342	355,342	405,068	449,947	485,516
Transfers and grants	4,282	5,816	6,112	6,112	6,106	6,045	6,422
Other expenditure	177,161	223,518	274,624	274,624	296,247	301,672	347,665
Total Expenditure	879,865	983,307	1,035,769	1,035,769	1,172,939	1,262,410	1,388,902
Surplus/(Deficit)	65,266	(21,455)	(42,876)	(42,876)	(46,721)	(58,748)	(67,904)
Transfers and subsidies - capital (monetary allocations) (N	37,910	52,971	71,770	71,770	75,521	77,746	88,465
Contributions recognised - capital & contributed assets	407	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	103,583	31,516	28,894	28,894	28,800	18,998	20,561
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	103,583	31,516	28,894	28,894	28,800	18,998	20,561
Capital expenditure & funds sources							
Capital expenditure	137,836	181,755	205,748	205,748	309,392	189,983	244,813
Transfers recognised - capital	36,750	48,293	89,007	89,007	69,420	70,201	79,681
Borrowing	5,597	40,020	23,120	23,120	133,700	21,550	47,000
Internally generated funds	95,489	93,442	93,621	93,621	106,271	98,232	118,132
Total sources of capital funds	137,836	181,755	205,748	205,748	309,392	189,983	244,813
Financial position							
Total current assets	579,444	493,031	540,639	540,639	538,593	629,270	661,394
Total non current assets	2,683,297	2,817,839	2,807,052	2,807,052	3,024,160	3,035,363	3,149,629
Total current liabilities	211,701	190,608	196,092	196,092	219,876	247,677	280,555
Total non current liabilities	209,749	250,325	231,137	231,137	353,709	366,136	405,578
Community wealth/Equity	2,841,291	2,869,936	2,920,461	2,920,461	2,989,169	3,050,820	3,124,890
Cash flows							
Net cash from (used) operating	149,250	154,794	170,091	170,091	197,457	214,340	228,719
Net cash from (used) investing	(191,379)	(186,356)	(212,948)	(212,948)	(316,592)	(125,893)	(240,483)
Net cash from (used) financing	4,945	35,124	20,617	20,617	121,484	6,969	28,219
Cash/cash equivalents at the year end	426,249	362,470	404,009	404,009	406,358	501,774	518,230
Cash backing/surplus reconciliation							
Cash and investments available	462,249	410,470	452,009	452,009	466,358	501,774	518,230
Application of cash and investments	455,190	390,888	391,737	391,737	389,975	316,271	273,181
Balance - surplus (shortfall)	7,059	19,582	60,272	60,272	76,384	185,503	245,049
Asset management							
Asset register summary (WDV)	2,646,942	2,768,450	2,758,767	2,758,767	2,963,946	3,035,209	3,149,525
Depreciation	67,366	78,304	77,704	77,704	96,612	109,677	120,938
Renewal and Upgrading of Existing Assets	–	126,399	124,238	124,238	172,378	94,382	100,926
Repairs and Maintenance	88,949	107,044	108,127	108,127	111,565	118,893	126,699
Free services							
Cost of Free Basic Services provided	50,351	81,769	84,035	84,035	67,689	70,014	72,282
Revenue cost of free services provided	10,532	19,751	19,121	19,121	20,749	22,333	24,139
Households below minimum service level							
Water:	–	–	–	–	–	–	–
Sanitation/sewerage:	0	0	0	0	0	0	0
Energy:	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–

Explanatory notes to Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

2. The table provides an overview of the amounts for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget.

   The Budget Summary provides the key information in this regard:
   a. The operating surplus/deficit (before the recognition of capital transfers, contributed and donated assets) is supposed to be positive over the MTREF;
   b. Capital expenditure is balanced by capital funding sources, of which
      i) Transfers recognised is reflected on the Financial Performance Budget;
      ii) Borrowing is incorporated in the net cash from financing on the Cash Flow Budget; whilst
      iii) Internally generated funds are financed from the accumulated cash-backed reserves. This is generated by making the depreciation charges cash funded together with contribution of other cash ring fenced revenue streams to the CRR.
      iv) All the above amounts are incorporated in the Net cash from investing on the Cash Flow Budget. The municipality's cash and cash equivalents position read together with the cash backing surplus reconciliation should at least remain positive, which is the case.

4. The cash backing/surplus reconciliation shows that the Municipality has cash funded its commitments.

5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase.

Table A2 - Budgeted financial performance (revenue and expenditure by standard classification)

WC043 Mossel Bay - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue - Functional								
Governance and administration		189,134	180,982	186,838	186,838	231,210	254,894	289,308
Executive and council		22,241	10,905	14,943	14,943	34,500	39,644	46,860
Finance and administration		166,893	170,077	171,895	171,895	196,709	215,249	242,448
Internal audit		–	–	–	–	–	–	–
Community and public safety		72,123	57,125	102,977	102,977	117,244	101,695	153,484
Community and social services		9,714	11,120	15,755	15,755	13,167	10,953	10,817
Sport and recreation		9,660	5,064	5,385	5,385	4,573	1,996	2,126
Public safety		14,511	4,850	14,153	14,153	15,751	15,564	16,423
Housing		38,238	36,090	67,684	67,684	83,754	73,181	124,117
Health		–	–	–	–	–	–	–
Economic and environmental services		28,018	25,705	26,313	26,313	31,006	43,105	30,801
Planning and development		11,353	10,993	11,738	11,738	12,018	12,272	13,082
Road transport		16,666	14,673	14,563	14,563	18,946	30,788	17,671
Environmental protection		–	40	11	11	42	45	47
Trading services		694,066	751,012	748,509	748,509	822,280	881,714	935,870
Energy sources		394,770	418,645	424,375	424,375	482,814	533,923	578,954
Water management		146,277	153,294	146,252	146,252	146,482	148,165	149,934
Waste water management		88,952	102,867	102,936	102,936	104,411	105,867	107,597
Waste management		64,066	76,206	74,946	74,946	88,573	93,760	99,385
Other	4	107	–	26	26	–	–	–
Total Revenue - Functional	2	983,448	1,014,823	1,064,662	1,064,662	1,201,740	1,281,408	1,409,463
Expenditure - Functional								
Governance and administration		163,314	170,472	179,029	179,029	200,431	212,704	231,479
Executive and council		41,852	46,022	47,016	47,016	49,574	52,715	56,112
Finance and administration		115,785	117,945	125,470	125,470	144,197	152,981	167,853
Internal audit		5,676	6,505	6,544	6,544	6,660	7,009	7,514
Community and public safety		136,507	153,847	182,581	182,581	200,965	203,508	245,100
Community and social services		21,761	25,016	24,775	24,775	26,485	27,921	29,623
Sport and recreation		41,312	46,212	48,212	48,212	51,525	52,458	56,240
Public safety		56,797	55,290	66,192	66,192	65,029	69,526	74,256
Housing		16,637	27,329	43,402	43,402	57,927	53,603	84,981
Health		–	–	–	–	–	–	–
Economic and environmental services		82,942	94,602	105,931	105,931	120,373	127,774	136,526
Planning and development		20,691	24,899	34,722	34,722	38,558	40,958	43,682
Road transport		56,715	63,554	64,833	64,833	73,762	78,317	83,819
Environmental protection		5,537	6,149	6,377	6,377	8,052	8,500	9,025
Trading services		492,063	558,861	562,676	562,676	644,822	711,714	768,659
Energy sources		316,768	340,132	343,206	343,206	394,532	439,660	475,037
Water management		67,996	85,151	83,251	83,251	95,044	102,983	111,282
Waste water management		62,058	77,487	76,052	76,052	88,818	98,291	106,745
Waste management		45,240	56,091	60,167	60,167	66,428	70,781	75,595
Other	4	5,039	5,525	5,552	5,552	6,348	6,710	7,138
Total Expenditure - Functional	3	879,865	983,307	1,035,769	1,035,769	1,172,939	1,262,410	1,388,902
Surplus/(Deficit) for the year		103,583	31,516	28,894	28,894	28,800	18,998	20,561

Explanatory notes to Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile a report for the whole of government.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.

Table A3 - Budgeted financial performance (revenue and expenditure by Municipal Vote)

WC043 Mossel Bay - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue by Vote	1							
Vote 1 - MUNICIPAL MANAGER		22,239	10,903	14,402	14,402	33,418	39,642	46,858
Vote 2 - CORPORATE SERVICES		2,408	1,268	2,370	2,370	2,995	1,628	1,725
Vote 3 - FINANCIAL SERVICES		156,831	159,619	161,606	161,606	186,800	205,260	231,759
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		639,288	682,318	681,299	681,299	745,114	810,751	845,685
Vote 5 - COMMUNITY SERVICES		105,330	104,441	117,077	117,077	129,298	129,934	136,861
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		55,920	52,670	84,132	84,132	101,054	90,999	143,014
Vote 7 - GOVERNANCE SERVICES		1,434	3,604	3,776	3,776	3,060	3,195	3,560
Total Revenue by Vote	2	**983,448**	**1,014,823**	**1,064,662**	**1,064,662**	**1,201,740**	**1,281,408**	**1,409,463**
Expenditure by Vote *to be appropriated*	1							
Vote 1 - MUNICIPAL MANAGER		28,572	30,359	31,459	31,459	32,837	34,790	37,109
Vote 2 - CORPORATE SERVICES		63,014	65,805	66,892	66,892	74,284	78,473	82,814
Vote 3 - FINANCIAL SERVICES		50,865	50,266	57,926	57,926	65,531	69,923	75,135
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		499,758	562,103	563,241	563,241	647,824	714,870	772,280
Vote 5 - COMMUNITY SERVICES		181,744	200,111	216,631	216,631	227,684	239,988	256,257
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		47,165	63,718	88,395	88,395	112,237	111,031	150,918
Vote 7 - GOVERNANCE SERVICES		8,746	10,946	11,225	11,225	12,542	13,335	14,389
Total Expenditure by Vote	2	**879,865**	**983,307**	**1,035,769**	**1,035,769**	**1,172,939**	**1,262,410**	**1,388,902**
Surplus/(Deficit) for the year	2	**103,583**	**31,516**	**28,894**	**28,894**	**28,800**	**18,998**	**20,561**

Explanatory notes to Table A3 - Budgeted financial performance (revenue and expenditure by Municipal Vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the Municipality. It is therefore a mechanism to link responsibility and financial appropriations to service delivery.
2. It is the level that the Council will approve the budget in terms of Sect 24(2)(c)(iii).
3. The tables below provide an indication of the variances between the latest revised budget of the current year and the budget year.

VOTE (Directorate)	Current year appropriation	Budget Year appropriation	Variance from Current year	Percentage of Total
OPERATING REVENUE				
MUNICIPAL MANAGER	14 401 701	33 418 214	132%	3%
GOVERNANCE SERVICES	3 775 608	3 059 913	-19%	0%
CORPORATE SERVICES	2 370 154	2 995 479	26%	0%
FINANCIAL SERVICES	161 606 222	186 799 710	16%	16%
TECHNICAL SERVICES	681 298 918	745 114 265	9%	62%
COMMUNITY SERVICES	117 077 346	129 297 883	10%	11%
PLANNING & INTEGRATED SERVICES	84 132 271	101 054 288	20%	8%
Total Revenue	**1 064 662 220**	**1 201 739 752**	**13%**	**100%**
OPERATING EXPENDITURE				
MUNICIPAL MANAGER	31 458 675	32 837 333	4%	3%
GOVERNANCE SERVICES	11 224 817	12 542 169	12%	1%
CORPORATE SERVICES	66 892 028	74 283 857	11%	6%
FINANCIAL SERVICES	57 926 023	65 531 109	13%	6%
TECHNICAL SERVICES	563 240 812	647 824 259	15%	55%
COMMUNITY SERVICES	216 631 007	227 683 546	5%	19%
PLANNING & INTEGRATED SERVICES	88 395 185	112 237 045	27%	10%
Total Expenditure	**1 035 768 547**	**1 172 939 318**	**13%**	**100%**

Table A4 - Budgeted financial performance (revenue by source and expenditure by Type)

WC043 Mossel Bay - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source								
Property rates	2	111,525	117,329	120,760	120,760	138,874	159,705	183,660
Service charges - electricity revenue	2	386,042	404,574	410,251	410,251	468,831	520,172	562,566
Service charges - water revenue	2	114,419	118,463	111,414	111,414	120,189	121,346	122,568
Service charges - sanitation revenue	2	57,241	63,512	63,408	63,408	71,853	72,389	73,155
Service charges - refuse revenue	2	44,291	56,304	54,018	54,018	67,580	71,508	75,798
Rental of facilities and equipment		5,306	5,400	6,069	6,069	6,345	6,735	7,150
Interest earned - external investments		38,603	37,500	33,168	33,168	39,150	36,729	38,933
Interest earned - outstanding debtors		1,772	1,879	1,966	1,966	2,083	2,208	2,341
Dividends received		–	–	–	–	–	–	–
Fines, penalties and forfeits		13,610	4,939	15,905	15,905	15,362	16,210	17,107
Licences and permits		1,300	1,133	1,169	1,169	1,201	1,273	1,350
Agency services		6,053	6,000	5,639	5,639	6,300	6,678	7,079
Transfers and subsidies		126,891	118,859	136,511	136,511	157,831	156,275	194,938
Other revenue	2	36,403	25,081	30,903	30,903	28,820	30,525	32,331
Gains on disposal of PPE		1,674	879	1,714	1,714	1,801	1,909	2,023
Total Revenue (excluding capital transfers and contributions)		**945,130**	**961,853**	**992,892**	**992,892**	**1,126,219**	**1,203,662**	**1,320,998**
Expenditure By Type								
Employee related costs	2	264,537	291,147	300,644	300,644	336,506	360,476	386,170
Remuneration of councillors		10,941	11,928	11,483	11,483	12,207	13,092	14,041
Debt impairment	3	17,530	18,722	33,870	33,870	30,816	32,855	34,951
Depreciation & asset impairment	2	67,366	78,304	77,704	77,704	96,612	109,677	120,938
Finance charges		11,060	4,992	9,858	9,858	20,193	21,501	28,150
Bulk purchases	2	267,744	285,789	283,834	283,834	330,326	370,956	402,042
Other materials	8	76,774	81,813	71,508	71,508	74,742	78,991	83,474
Contracted services		97,222	145,910	166,845	166,845	180,663	179,513	218,050
Transfers and subsidies		4,282	5,816	6,112	6,112	6,106	6,045	6,422
Other expenditure	4, 5	55,910	57,432	60,514	60,514	70,692	74,383	78,847
Loss on disposal of PPE		6,499	1,454	13,396	13,396	14,077	14,922	15,817
Total Expenditure		**879,865**	**983,307**	**1,035,769**	**1,035,769**	**1,172,939**	**1,262,410**	**1,388,902**
Surplus/(Deficit)		**65,266**	**(21,455)**	**(42,876)**	**(42,876)**	**(46,721)**	**(58,748)**	**(67,904)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		37,910	52,971	71,770	71,770	75,521	77,746	88,465
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)	6	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		407	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**103,583**	**31,516**	**28,894**	**28,894**	**28,800**	**18,998**	**20,561**
Taxation			–	–	–			
Surplus/(Deficit) after taxation		**103,583**	**31,516**	**28,894**	**28,894**	**28,800**	**18,998**	**20,561**
Attributable to minorities			–	–	–			
Surplus/(Deficit) attributable to municipality		**103,583**	**31,516**	**28,894**	**28,894**	**28,800**	**18,998**	**20,561**
Share of surplus/ (deficit) of associate	7		–	–	–			
Surplus/(Deficit) for the year		**103,583**	**31,516**	**28,894**	**28,894**	**28,800**	**18,998**	**20,561**

Explanatory notes to Table A4 - Budgeted financial performance (revenue by source and expenditure by Type)

1. Total revenue is R 1 126,2 million in 2019/20 and escalates to R 1 321,0 million by 2021/22. This represents a year-on-year increase of 0,2 per cent for the 2020/21 financial year and 9,7 per cent for the 2021/22 financial year.

2. Revenue to be generated from property rates is R 138,9 million in the 2019/20 financial year and increases to R 183,7 million by 2021/22 which represents 12,3 per cent of the operating revenue base of the Municipality and therefore remains a significant funding source for the municipality.

3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the Municipality totalling R 728,5 million for the 2019/20 financial year and increasing to R 834,1 million by 2021/22. For the 2019/20 financial year services charges amount to 64,7 per cent of the total revenue base and grows by 6,2 per cent per annum over the medium-term. This growth can mainly be attributed to the increase in the bulk prices of electricity.

4. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that the transfers recognise fluctuates due to the nature of expenses on the provincial housing grant.

5. More detail regarding the employee related cost and the remuneration of Councillors are provided in Section 12 of this report.

6. More emphasis will be placed on the Debt impairment; depreciation charges and the Finance charges in Section 9 – Budget Funding of this report.

7. Bulk purchases have significantly increased over the 2018/19 to 2019/20 period escalating from R 283.8 million to R 330.3 million. These increases can be directly attributed to the substantial increase in the cost of bulk electricity purchases from Eskom.

8. Employee related costs and bulk purchases are the two main cost drivers within the municipality and alternative operational efficiencies or additional revenue sources will have to be identified to lessen the impact of wage and bulk tariff increases in future years.

Table A5 - Budgeted capital expenditure by vote, standard classification and funding

WC043 Mossel Bay - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure - Vote								
Multi-year expenditure *to be appropriated*	2							
Vote 1 - MUNICIPAL MANAGER		–	–	–	–	–	–	–
Vote 2 - CORPORATE SERVICES		–	–	–	–	–	–	–
Vote 3 - FINANCIAL SERVICES		–	–	–	–	–	–	–
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		41,062	45,362	34,884	34,884	79,028	27,208	38,982
Vote 5 - COMMUNITY SERVICES		5,534	8,200	3,120	3,120	5,000	300	2,296
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		720	15,188	19,105	19,105	88,512	8,142	34,265
Vote 7 - GOVERNANCE SERVICES		–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	**47,317**	**68,751**	**57,109**	**57,109**	**172,540**	**35,650**	**75,542**
Single-year expenditure *to be appropriated*	2							
Vote 1 - MUNICIPAL MANAGER		37	770	770	770	58	308	350
Vote 2 - CORPORATE SERVICES		4,313	1,718	2,479	2,479	2,290	2,045	2,985
Vote 3 - FINANCIAL SERVICES		708	703	1,315	1,315	1,327	801	565
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		67,345	85,759	102,282	102,282	101,126	104,180	113,388
Vote 5 - COMMUNITY SERVICES		11,668	14,864	18,424	18,424	17,436	16,317	12,237
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		5,917	4,187	18,365	18,365	11,166	24,634	39,746
Vote 7 - GOVERNANCE SERVICES		530	5,004	5,004	5,004	3,448	6,048	–
Capital single-year expenditure sub-total		**90,519**	**113,004**	**148,639**	**148,639**	**136,852**	**154,333**	**169,270**
Total Capital Expenditure - Vote		**137,836**	**181,755**	**205,748**	**205,748**	**309,392**	**189,983**	**244,813**
Capital Expenditure - Functional								
Governance and administration		**7,058**	**8,938**	**10,467**	**10,467**	**65,819**	**10,165**	**24,642**
Executive and council		104	843	936	936	123	328	370
Finance and administration		6,954	8,096	9,531	9,531	65,695	9,837	24,272
Internal audit								
Community and public safety		**16,517**	**24,790**	**43,200**	**43,200**	**49,922**	**43,628**	**62,464**
Community and social services		4,299	360	699	699	949	70	600
Sport and recreation		5,856	3,785	7,184	7,184	6,473	10,822	9,948
Public safety		2,497	5,395	5,543	5,543	6,289	2,140	535
Housing		3,865	15,250	29,775	29,775	36,211	30,596	51,381
Health								
Economic and environmental services		**27,607**	**26,064**	**46,991**	**46,991**	**33,917**	**52,364**	**32,022**
Planning and development		1,397	3,325	6,992	6,992	4,665	1,415	2,100
Road transport		25,800	22,197	39,715	39,715	28,201	50,900	29,822
Environmental protection		410	541	284	284	1,051	50	100
Trading services		**86,654**	**121,963**	**105,091**	**105,091**	**159,734**	**83,825**	**125,685**
Energy sources		25,256	27,317	28,047	28,047	32,799	24,544	27,488
Water management		29,801	33,125	21,118	21,118	65,684	23,808	32,425
Waste water management		27,420	48,041	47,878	47,878	52,561	31,923	62,322
Waste management		4,178	13,480	8,048	8,048	8,690	3,550	3,450
Other								
Total Capital Expenditure - Functional	3	**137,836**	**181,755**	**205,748**	**205,748**	**309,392**	**189,983**	**244,813**
Funded by:								
National Government		28,378	30,192	30,192	30,192	27,048	27,181	30,363
Provincial Government		4,883	15,921	32,217	32,217	38,623	40,170	46,418
District Municipality								
Other transfers and grants		3,490	2,180	26,599	26,599	3,750	2,850	2,900
Transfers recognised - capital	4	**36,750**	**48,293**	**89,007**	**89,007**	**69,420**	**70,201**	**79,681**
Borrowing	6	5,597	40,020	23,120	23,120	133,700	21,550	47,000
Internally generated funds		95,489	93,442	93,621	93,621	106,271	98,232	118,132
Total Capital Funding	7	**137,836**	**181,755**	**205,748**	**205,748**	**309,392**	**189,983**	**244,813**

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. Multi-year capital appropriations normally would result in work-in-progress at the end of a financial year, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment.

3. The budget appropriations for the two outer years are indicative allocations based on the inputs of departments and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the Municipality. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.

Table A6 - Budgeted Financial Position

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
ASSETS								
Current assets								
Cash		14,350	15,324	34,009	34,009	6,358	21,774	28,230
Call investment deposits	1	411,899	347,146	370,000	370,000	400,000	480,000	490,000
Consumer debtors	1	72,666	37,217	63,430	63,430	61,820	60,026	76,855
Other debtors		30,392	71,797	23,593	23,593	21,359	19,124	18,484
Current portion of long-term receivables		478	–	448	448	398	338	268
Inventory	2	49,658	21,547	49,158	49,158	48,658	48,008	47,558
Total current assets		**579,444**	**493,031**	**540,639**	**540,639**	**538,593**	**629,270**	**661,394**
Non current assets								
Long-term receivables		355	1,389	285	285	215	155	105
Investments		36,000	48,000	48,000	48,000	60,000	–	–
Investment property		593,223	622,436	595,332	595,332	600,489	600,743	603,449
Investment in Associate		–	–	–	–	–	–	–
Property, plant and equipment	3	2,048,900	2,141,410	2,158,705	2,158,705	2,358,816	2,429,903	2,541,569
Biological		–	–	–	–	–	–	–
Intangible		594	379	504	504	414	337	281
Other non-current assets		4,226	4,226	4,226	4,226	4,226	4,226	4,226
Total non current assets		**2,683,297**	**2,817,839**	**2,807,052**	**2,807,052**	**3,024,160**	**3,035,363**	**3,149,629**
TOTAL ASSETS		**3,262,741**	**3,310,870**	**3,347,690**	**3,347,690**	**3,562,754**	**3,664,634**	**3,811,023**
LIABILITIES								
Current liabilities								
Bank overdraft	1	–	–	–	–	–	–	–
Borrowing	4	3,249	11,448	11,052	11,052	24,613	40,607	60,871
Consumer deposits		25,624	28,158	26,905	26,905	28,251	29,663	31,146
Trade and other payables	4	152,455	116,533	118,077	118,077	118,976	120,463	121,660
Provisions		30,373	34,470	40,058	40,058	48,035	56,945	66,879
Total current liabilities		**211,701**	**190,608**	**196,092**	**196,092**	**219,876**	**247,677**	**280,555**
Non current liabilities								
Borrowing		30,944	51,390	56,281	56,281	190,006	211,582	258,611
Provisions		178,805	198,936	174,856	174,856	163,703	154,554	146,966
Total non current liabilities		**209,749**	**250,325**	**231,137**	**231,137**	**353,709**	**366,136**	**405,578**
TOTAL LIABILITIES		**421,450**	**440,934**	**427,229**	**427,229**	**573,584**	**613,814**	**686,133**
NET ASSETS	5	**2,841,291**	**2,869,936**	**2,920,461**	**2,920,461**	**2,989,169**	**3,050,820**	**3,124,890**
COMMUNITY WEALTH/EQUITY								
Accumulated Surplus/(Deficit)		2,702,441	2,762,320	2,786,681	2,786,681	2,855,595	2,919,172	3,005,097
Reserves	4	138,849	107,616	133,780	133,780	133,574	131,648	119,794
TOTAL COMMUNITY WEALTH/EQUITY	5	**2,841,291**	**2,869,936**	**2,920,461**	**2,920,461**	**2,989,169**	**3,050,820**	**3,124,890**

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is not aligned with GRAP but it improves understandability for Councillors and management of the impact of the budget on the statement of financial position (Balance sheet). The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.

2. Table A6 is supported by an extensive table of notes (Table SA3) providing a detailed analysis of the major components of a number of items. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.

3. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget. The funding compliance assessment is informed directly by forecasting the statement of financial position.

Table A7 - Budgeted Cash flows

WC043 Mossel Bay - Table A7 Budgeted Cash Flows

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates		101,086	116,244	120,760	120,760	138,874	159,705	183,660
Service charges		595,391	649,991	639,090	639,090	728,453	785,414	834,087
Other revenue		60,761	14,993	59,693	59,693	58,027	61,422	65,015
Government - operating	1	124,985	121,892	131,952	131,952	151,498	150,750	185,538
Government - capital	1	39,985	49,938	70,737	70,737	75,521	77,746	88,465
Interest		37,131	39,758	32,554	32,554	36,733	38,937	41,274
Dividends		–	–	–	–	–	–	–
Payments								
Suppliers and employees		(802,676)	(827,679)	(873,735)	(873,735)	(970,352)	(1,037,389)	(1,140,367)
Finance charges		(3,131)	(4,992)	(4,848)	(4,848)	(15,193)	(16,201)	(22,532)
Transfers and Grants	1	(4,282)	(5,350)	(6,112)	(6,112)	(6,106)	(6,045)	(6,422)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**149,250**	**154,794**	**170,091**	**170,091**	**197,457**	**214,340**	**228,719**
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE		2,861	7,299	4,700	4,700	4,700	4,000	4,250
Decrease (Increase) in non-current debtors		269	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	100	100	100	100	90	80
Decrease (increase) in non-current investments		(58,090)	(12,000)	(12,000)	(12,000)	(12,000)	60,000	–
Payments								
Capital assets		(136,418)	(181,755)	(205,748)	(205,748)	(309,392)	(189,983)	(244,813)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(191,379)**	**(186,356)**	**(212,948)**	**(212,948)**	**(316,592)**	**(125,893)**	**(240,483)**
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans		–	–	–	–	–	–	–
Borrowing long term/refinancing			40,020	25,320	25,320	133,700	21,550	47,000
Increase (decrease) in consumer deposits		2,384	1,088	1,281	1,281	1,345	1,413	1,483
Payments								
Repayment of borrowing		2,562	(5,984)	(5,984)	(5,984)	(13,561)	(15,993)	(20,264)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**4,945**	**35,124**	**20,617**	**20,617**	**121,484**	**6,969**	**28,219**
NET INCREASE/ (DECREASE) IN CASH HELD		**(37,184)**	**3,562**	**(22,240)**	**(22,240)**	**2,349**	**95,416**	**16,455**
Cash/cash equivalents at the year begin:	2	**463,433**	**358,908**	**426,249**	**426,249**	**404,009**	**406,358**	**501,774**
Cash/cash equivalents at the year end:	2	**426,249**	**362,470**	**404,009**	**404,009**	**406,358**	**501,774**	**518,230**

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is cash funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget. The net effect of budget (both capital & operational) is represented in the net increase or decrease in cash and cash equivalents.

2. Table A7 is supported by an extensive table (Table SA30) that provides a breakdown per month as well as providing a detailed analysis of the major sources of receipts and expenditure.

Table A8 - Cash backed reserves/accumulated surplus reconciliation

WC043 Mossel Bay - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash and investments available								
Cash/cash equivalents at the year end	1	426,249	362,470	404,009	404,009	406,358	501,774	518,230
Other current investments > 90 days		–	–	–	–	–	–	–
Non current assets - Investments	1	36,000	48,000	48,000	48,000	60,000	–	–
Cash and investments available:		**462,249**	**410,470**	**452,009**	**452,009**	**466,358**	**501,774**	**518,230**
Application of cash and investments								
Unspent conditional transfers		36,773	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–
Statutory requirements	2		–	–	–			
Other working capital requirements	3	15,023	6,238	27,876	27,876	32,919	38,156	23,223
Other provisions		228,545	229,034	182,082	182,082	163,481	146,468	130,165
Long term investments committed	4	36,000	48,000	48,000	48,000	60,000	–	–
Reserves to be backed by cash/investments	5	138,849	107,616	133,780	133,780	133,574	131,648	119,794
Total Application of cash and investments:		**455,190**	**390,888**	**391,737**	**391,737**	**389,975**	**316,271**	**273,181**
Surplus(shortfall)		**7,059**	**19,582**	**60,272**	**60,272**	**76,384**	**185,503**	**245,049**

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.

2. In essence, the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.

3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".

4. Considering the requirements of section 18 of the MFMA, it can be concluded that the budget tabled is funded.

Table A9 - Asset management

WC043 Mossel Bay - Table A9 Asset Management

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CAPITAL EXPENDITURE								
Total New Assets	1	52,538	55,356	81,510	81,510	137,014	95,601	143,887
Roads Infrastructure		12,804	11,602	14,166	14,166	11,873	27,817	25,369
Storm water Infrastructure		878	1,460	960	960	2,725	–	1,900
Electrical Infrastructure		9,727	7,517	6,517	6,517	11,161	10,217	14,317
Water Supply Infrastructure		3,562	3,403	9,158	9,158	7,100	18,380	29,469
Sanitation Infrastructure		7,172	13,015	18,267	18,267	21,870	22,110	43,493
Solid Waste Infrastructure		–	1,000	500	500	1,240	500	500
Rail Infrastructure		–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	400	400	–
Infrastructure		34,142	37,997	49,569	49,569	56,369	79,423	115,047
Community Facilities		3,868	5,219	5,275	5,275	4,064	6,118	–
Sport and Recreation Facilities		1,108	837	3,840	3,840	951	130	750
Community Assets		4,976	6,056	9,115	9,115	5,015	6,248	750
Heritage Assets		–	–	–	–	–	–	–
Revenue Generating		587	3,143	6,860	6,860	4,355	555	2,120
Non-revenue Generating		–	–	–	–	–	–	–
Investment properties		587	3,143	6,860	6,860	4,355	555	2,120
Operational Buildings		2,157	745	5,780	5,780	58,181	260	20,220
Housing		–	–	–	–	–	–	–
Other Assets		2,157	745	5,780	5,780	58,181	260	20,220
Biological or Cultivated Assets		–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–
Computer Equipment		1,789	246	533	533	464	1,605	1,585
Furniture and Office Equipment		735	519	735	735	551	418	140
Machinery and Equipment		3,528	4,999	7,081	7,081	5,200	4,258	2,975
Transport Assets		4,625	1,651	1,838	1,838	5,679	2,834	1,050
Land		–	–	–	–	1,200	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–
Total Renewal of Existing Assets	2	34,676	64,864	53,796	53,796	110,932	43,571	50,396
Roads Infrastructure		–	4,000	4,169	4,169	8,837	2,606	4,758
Storm water Infrastructure		–	–	–	–	–	–	–
Electrical Infrastructure		8,422	10,600	10,600	10,600	9,950	7,957	6,981
Water Supply Infrastructure		18,882	23,400	11,900	11,900	62,487	8,332	15,090
Sanitation Infrastructure		2,493	22,402	22,561	22,561	22,893	14,672	13,211
Solid Waste Infrastructure		19	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–
Infrastructure		29,815	60,402	49,229	49,229	104,167	33,567	40,041
Community Facilities		–	–	25	25	–	–	–
Sport and Recreation Facilities		3,523	1,540	901	901	3,150	7,587	8,078
Community Assets		3,523	1,540	926	926	3,150	7,587	8,078
Heritage Assets		–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–
Operational Buildings		113	380	630	630	1,300	–	–
Housing		–	–	–	–	–	–	–
Other Assets		113	380	630	630	1,300	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–
Computer Equipment		4	265	218	218	97	100	102
Furniture and Office Equipment		104	105	126	126	109	85	85
Machinery and Equipment		1,116	478	575	575	285	283	840
Transport Assets		–	1,694	2,091	2,091	1,825	1,950	1,250
Land		–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–

Table A9 - Asset Management Continued

WC043 Mossel Bay - Table A9 Asset Management

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Total Upgrading of Existing Assets	6	**50,622**	**61,535**	**70,442**	**70,442**	**61,446**	**50,811**	**50,530**
Roads Infrastructure		13,815	11,319	30,709	30,709	18,203	31,242	17,222
Storm water Infrastructure		12,098	10,468	10,311	10,311	8,300	950	15,665
Electrical Infrastructure		3,598	8,600	9,161	9,161	9,450	5,650	5,150
Water Supply Infrastructure		7,158	10,422	8,992	8,992	7,064	5,991	3,873
Sanitation Infrastructure		3,909	5,600	5,600	5,600	4,820	2,212	4,000
Solid Waste Infrastructure		1,011	1,520	2,520	2,520	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–
Infrastructure		***41,589***	***47,930***	***67,294***	***67,294***	***47,837***	***46,046***	***45,910***
Community Facilities		747	550	503	503	200	900	350
Sport and Recreation Facilities		606	150	374	374	660	450	450
Community Assets		***1,353***	***700***	***877***	***877***	***860***	***1,350***	***800***
Heritage Assets		–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–
Operational Buildings		595	4,800	(2,700)	(2,700)	3,300	450	200
Housing		–	–	–	–	–	–	–
Other Assets		***595***	***4,800***	***(2,700)***	***(2,700)***	***3,300***	***450***	***200***
Biological or Cultivated Assets		–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–
Computer Equipment		**1,935**	**1,045**	**1,431**	**1,431**	**1,803**	**410**	**1,400**
Furniture and Office Equipment		**460**	**275**	**238**	**238**	**475**	**240**	**310**
Machinery and Equipment		**1,004**	**2,185**	**(1,448)**	**(1,448)**	**3,650**	**1,150**	**400**
Transport Assets		**3,686**	**4,600**	**4,751**	**4,751**	**3,521**	**1,166**	**1,510**
Land		–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–
Total Capital Expenditure	4	**137,836**	**181,755**	**205,748**	**205,748**	**309,392**	**189,983**	**244,813**
Roads Infrastructure		26,619	26,922	49,045	49,045	38,913	61,665	47,349
Storm water Infrastructure		12,976	11,928	11,271	11,271	11,025	950	17,565
Electrical Infrastructure		21,746	26,717	26,278	26,278	30,561	23,824	26,448
Water Supply Infrastructure		29,601	37,225	30,051	30,051	76,651	32,703	48,432
Sanitation Infrastructure		13,574	41,017	46,427	46,427	49,583	38,994	60,704
Solid Waste Infrastructure		1,030	2,520	3,020	3,020	1,240	500	500
Rail Infrastructure		–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	400	400	–
Infrastructure		***105,546***	***146,330***	***166,092***	***166,092***	***208,373***	***159,036***	***200,998***
Community Facilities		4,614	5,769	5,803	5,803	4,264	7,018	350
Sport and Recreation Facilities		5,238	2,527	5,115	5,115	4,761	8,167	9,278
Community Assets		***9,852***	***8,296***	***10,918***	***10,918***	***9,025***	***15,185***	***9,628***
Heritage Assets		–	–	–	–	–	–	–
Revenue Generating		587	3,143	6,860	6,860	4,355	555	2,120
Non-revenue Generating		–	–	–	–	–	–	–
Investment properties		***587***	***3,143***	***6,860***	***6,860***	***4,355***	***555***	***2,120***
Operational Buildings		2,865	5,925	3,710	3,710	62,781	710	20,420
Housing		–	–	–	–	–	–	–
Other Assets		***2,865***	***5,925***	***3,710***	***3,710***	***62,781***	***710***	***20,420***
Biological or Cultivated Assets		–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–
Computer Equipment		**3,728**	**1,556**	**2,181**	**2,181**	**2,364**	**2,115**	**3,087**
Furniture and Office Equipment		**1,299**	**899**	**1,098**	**1,098**	**1,134**	**743**	**535**
Machinery and Equipment		**5,648**	**7,662**	**6,208**	**6,208**	**9,135**	**5,690**	**4,215**
Transport Assets		**8,311**	**7,945**	**8,680**	**8,680**	**11,025**	**5,950**	**3,810**
Land		–	–	–	–	**1,200**	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class		**137,836**	**181,755**	**205,748**	**205,748**	**309,392**	**189,983**	**244,813**

Table A9 - Asset Management Continued

WC043 Mossel Bay - Table A9 Asset Management

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
ASSET REGISTER SUMMARY - PPE (WDV)	5	2,646,942	2,768,450	2,758,767	2,758,767	2,963,946	3,035,209	3,149,525
Roads Infrastructure		305,964	425,161	439,948	439,948	451,207	482,397	495,099
Storm water Infrastructure		133,961	119,917	139,624	139,624	142,860	134,548	142,047
Electrical Infrastructure		247,697	279,519	265,395	265,395	284,861	296,506	309,880
Water Supply Infrastructure		345,811	379,485	362,141	362,141	422,570	435,786	462,303
Sanitation Infrastructure		268,847	307,210	303,824	303,824	337,987	358,544	397,848
Solid Waste Infrastructure		2,679	5,059	4,527	4,527	5,558	5,820	6,082
Rail Infrastructure		–	–	–	–	–	–	–
Coastal Infrastructure		2,478	(380)	2,289	2,289	2,100	1,911	1,723
Information and Communication Infrastructure		2,125	(1,156)	1,392	1,392	691	(93)	(1,665)
Land						–	–	–
Infrastructure		***1,309,562***	***1,514,815***	***1,519,139***	***1,519,139***	***1,647,834***	***1,715,419***	***1,813,317***
Community Assets		318,447	291,475	310,898	310,898	312,459	320,083	321,936
Heritage Assets		4,226	4,226	4,226	4,226	4,226	4,226	4,226
Investment properties		593,223	622,436	595,332	595,332	600,489	600,743	603,449
Other Assets		114,635	243,911	115,424	115,424	174,831	171,900	188,329
Biological or Cultivated Assets		–	–	–	–	–	–	–
Intangible Assets		594	379	504	504	414	337	281
Computer Equipment		7,605	9,019	7,499	7,499	7,652	8,108	10,400
Furniture and Office Equipment		9,103	6,537	8,707	8,707	8,197	7,303	6,242
Machinery and Equipment		17,876	23,277	21,361	21,361	25,548	25,527	23,599
Transport Assets		38,352	40,950	43,392	43,392	48,813	48,079	44,266
Land		233,299	11,430	132,265	132,265	133,465	133,465	133,465
Zoo's, Marine and Non-biological Animals		22	(3)	20	20	19	17	15
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	**2,646,942**	**2,768,450**	**2,758,767**	**2,758,767**	**2,963,946**	**3,035,209**	**3,149,525**
EXPENDITURE OTHER ITEMS		**156,315**	**185,348**	**185,831**	**185,831**	**208,178**	**228,570**	**247,637**
Depreciation	7	67,366	78,304	77,704	77,704	96,612	109,677	120,938
Repairs and Maintenance by Asset Class	3	**88,949**	**107,044**	**108,127**	**108,127**	**111,565**	**118,893**	**126,699**
Roads Infrastructure		30,444	33,100	33,040	33,040	36,130	38,438	40,886
Storm water Infrastructure		8,470	9,948	9,942	9,942	9,807	10,475	11,188
Electrical Infrastructure		17,805	19,889	19,565	19,565	21,623	23,121	24,725
Water Supply Infrastructure		12,568	16,191	16,994	16,994	15,973	17,086	18,277
Sanitation Infrastructure		5,003	6,238	6,178	6,178	7,668	8,188	8,743
Solid Waste Infrastructure		153	253	343	343	264	280	296
Rail Infrastructure		–	–	–	–	–	–	–
Coastal Infrastructure		370	614	719	719	649	688	729
Information and Communication Infrastructure		–	–	–	–	–	–	–
Infrastructure		***74,812***	***86,233***	***86,781***	***86,781***	***92,114***	***98,275***	***104,845***
Community Facilities		1,239	1,996	2,086	2,086	1,983	2,102	2,228
Sport and Recreation Facilities		1,901	1,628	2,108	2,108	1,711	1,813	1,922
Community Assets		***3,140***	***3,624***	***4,194***	***4,194***	***3,694***	***3,915***	***4,150***
Heritage Assets		–	–	–	–	–	–	–
Revenue Generating		5	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–
Investment properties		***5***	–	–	–	–	–	–
Operational Buildings		3,182	3,340	3,624	3,624	4,109	4,356	4,617
Housing		–	–	–	–	–	–	–
Other Assets		***3,182***	***3,340***	***3,624***	***3,624***	***4,109***	***4,356***	***4,617***
Biological or Cultivated Assets		–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–
Computer Equipment		**1,041**	**1,505**	**1,654**	**1,654**	**1,607**	**1,704**	**1,806**
Furniture and Office Equipment		**396**	**230**	**478**	**478**	**452**	**479**	**508**
Machinery and Equipment		**2,113**	**4,283**	**4,229**	**4,229**	**4,150**	**4,399**	**4,663**
Transport Assets		**4,260**	**7,830**	**7,167**	**7,167**	**5,440**	**5,765**	**6,111**
Land		–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS		**156,315**	**185,348**	**185,831**	**185,831**	**208,178**	**228,570**	**247,637**
Renewal and upgrading of Existing Assets as % of total capex		*61.9%*	*69.5%*	*60.4%*	*60.4%*	*55.7%*	*49.7%*	*41.2%*
Renewal and upgrading of Existing Assets as % of deprecn		*126.6%*	*161.4%*	*159.9%*	*159.9%*	*178.4%*	*86.1%*	*83.5%*
R&M as a % of PPE		*4.3%*	*5.0%*	*5.0%*	*5.0%*	*4.7%*	*4.9%*	*5.0%*
Renewal and upgrading and R&M as a % of PPE		*7.0%*	*8.0%*	*8.0%*	*8.0%*	*10.0%*	*7.0%*	*7.0%*

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to acquisition of new assets or the renewal or replacement of existing assets, as well as spending on repairs and maintenance by asset class.

2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The Mossel Bay Municipality have gone a step further to accept a long-term financial plan which stipulates that the spending on replacements or renewals of existing capital financed from the capital replacement reserve must at least be 80%, this percentage is phased in with the goal set at 66% for the 2019/20 budget year.

3. The 2019/20 expenditure on the renewal and upgrading of existing assets is 55,7% and for 2020/21 it decreases to 49,7%. Overall the expenditure on renewal and upgrading are budgeted at 41,2% for 2021/22.

4. The expenditure on repairs and maintenance as a percentage of the total expenditure amounts to 10% for 2019/20. The repairs and maintenance as a percentage of PPE is at 4,7% for 2019/20.

Table 10 - Basic service delivery measurement

WC043 Mossel Bay - Table A10 Basic service delivery measurement

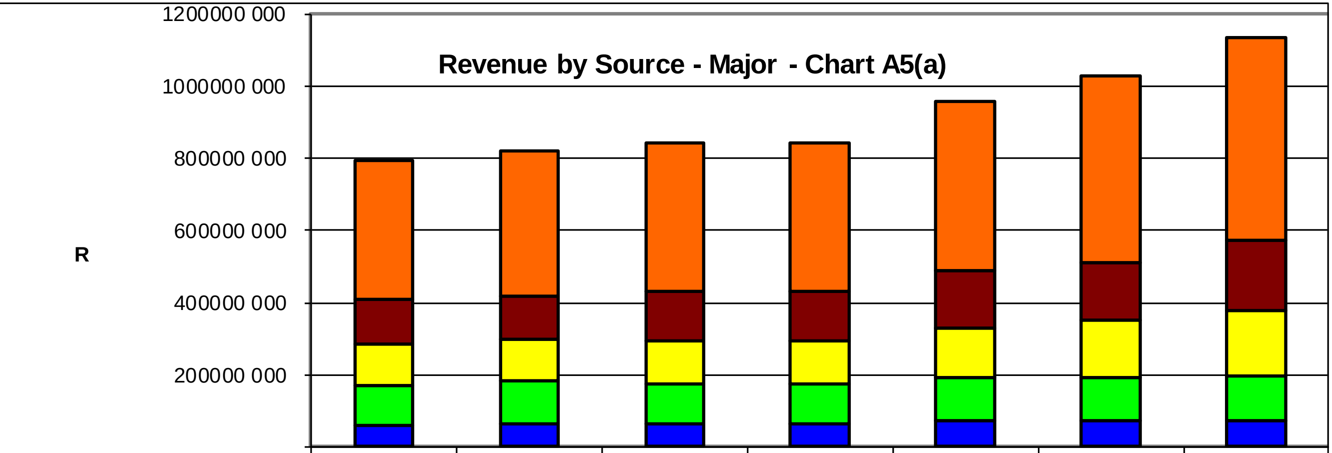
Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Household service targets	1							
Water:								
Piped water inside dwelling		34 241	34 686	34 686	34 686	35 101	35 276	35 453
Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	–
Using public tap (at least min.service level)	2	–	–	–	–	–	–	–
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		34 241	34 686	34 686	34 686	35 101	35 276	35 453
Using public tap (< min.service level)	3	–	–	–	–	–	–	–
Other water supply (< min.service level)	4	–	–	–	–	–	–	–
No water supply		–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–
Total number of households	5	**34 241**	**34 686**	**34 686**	**34 686**	**35 101**	**35 276**	**35 453**
Sanitation/sewerage:								
Flush toilet (connected to sewerage)		28 194	28 284	28 284	28 284	28 904	29 048	29 194
Flush toilet (with septic tank)		5 337	5 292	5 292	5 292	5 345	5 398	5 452
Chemical toilet		–	–	–	–	–	–	–
Pit toilet (ventilated)		–	–	–	–	–	–	–
Other toilet provisions (> min.service level)		2 285	2 262	2 262	2 262	2 285	2 308	2 331
Minimum Service Level and Above sub-total		35 816	35 838	35 838	35 838	36 533	36 754	36 977
Bucket toilet		137	120	120	120	120	120	120
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–
No toilet provisions		–	–	–	–	–	–	–
Below Minimum Service Level sub-total		137	120	120	120	120	120	120
Total number of households	5	**35 953**	**35 958**	**35 958**	**35 958**	**36 653**	**36 874**	**37 097**
Energy:								
Electricity (at least min.service level)		4 531	4 486	4 486	4 486	4 421	4 399	4 377
Electricity - prepaid (min.service level)		31 732	32 634	32 634	32 634	31 540	31 698	31 856
Minimum Service Level and Above sub-total		36 263	37 121	37 121	37 121	35 961	36 096	36 233
Electricity (< min.service level)		–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)		–	–	–	–	–	–	–
Other energy sources		–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–
Total number of households	5	**36 263**	**37 121**	**37 121**	**37 121**	**35 961**	**36 096**	**36 233**
Refuse:								
Removed at least once a week		34 106	34 642	34 642	34 642	34 272	34 443	34 615
Minimum Service Level and Above sub-total		34 106	34 642	34 642	34 642	34 272	34 443	34 615
Removed less frequently than once a week		–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–
Other rubbish disposal		–	–	–	–	–	–	–
No rubbish disposal		–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–
Total number of households	5	**34 106**	**34 642**	**34 642**	**34 642**	**34 272**	**34 443**	**34 615**
Households receiving Free Basic Service	7							
Water (6 kilolitres per household per month)		11 242	11 574	11 509	11 509	8 213	8 254	8 295
Sanitation (free minimum level service)		10 600	10 345	10 551	10 551	7 648	7 686	7 724
Electricity/other energy (50kwh per household per month)		11 146	10 816	10 478	10 478	8 341	8 383	8 425
Refuse (removed at least once a week)		11 256	11 231	12 474	12 474	8 472	8 514	8 557
Cost of Free Basic Services provided - Formal Settlements (R'000)	8							
Water (6 kilolitres per **indigent** household per month)		4 939	27 971	27 814	27 814	20 999	21 209	21 421
Sanitation (free sanitation service to **indigent households**)		26 828	26 677	27 208	27 208	20 678	20 884	21 093
Electricity/other energy (50kwh per **indigent** household per month)		344	7 796	7 552	7 552	6 696	7 446	8 065
Refuse (removed once a week **for indigent households**)		18 240	19 324	21 462	21 462	19 316	20 475	21 703
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–	–
Total cost of FBS provided		**50 351**	**81 769**	**84 035**	**84 035**	**67 689**	**70 014**	**72 282**
Highest level of free service provided per household								
Property rates (R value threshold)		50 000	50 000	50 000	50 000	50 000	50 000	50 000
Water (kilolitres per household per month)		6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)				–	–			
Sanitation (Rand per household per month)		210	223	223	223	225	228	230
Electricity (kwh per household per month)		50	50	50	50	50	50	50
Refuse (average litres per week)		2	2	2	2	1	1	1
Revenue cost of subsidised services provided (R'000)	9							
Property rates **(tariff adjustment)** (**impermissable values per section 17 of MPRA**)		1 327	1 710	1 449	1 449	1 685	1 960	2 280
Property rates exemptions, reductions and rebates **and impermissable values in excess of section 17 of MPRA)**		5 847	6 077	6 729	6 729	7 738	8 898	10 233
Water **(in excess of 6 kilolitres per indigent household per month)**		807	9 438	8 751	8 751	8 794	8 882	8 971
Sanitation **(in excess of free sanitation service to indigent households)**		1 840	1 764	1 811	1 811	1 829	1 848	1 866
Electricity/other energy **(in excess of 50 kwh per indigent household per month)**		–	–	–	–	–	–	–
Refuse **(in excess of one removal a week for indigent households)**		710	761	381	381	702	744	789
Municipal Housing - rental rebates								
Housing - top structure subsidies	6							
Other								
Total revenue cost of subsidised services provided		**10 532**	**19 751**	**19 121**	**19 121**	**20 749**	**22 333**	**24 139**

Explanatory notes to Table A10 - Basic Service Delivery Measurement

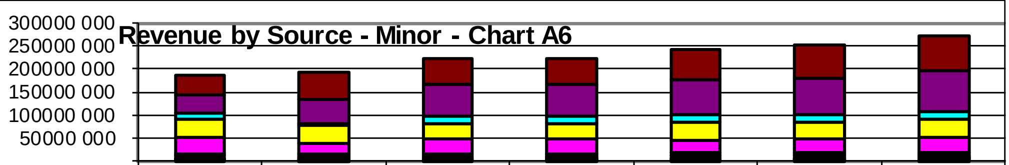
1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

BUDGET RELATED CHARTS / GRAPHS

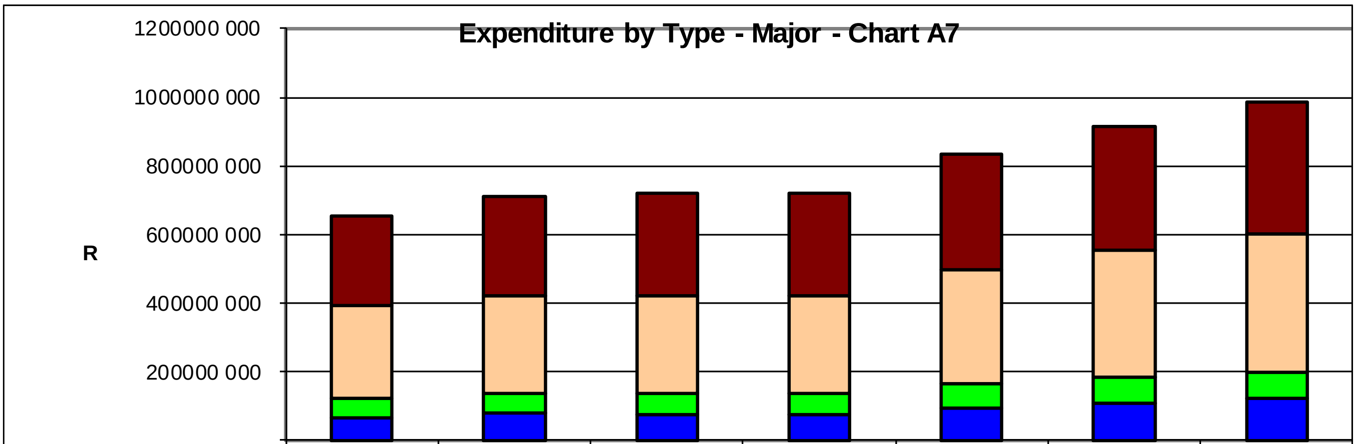
The following shows various charts and graphs on the **Operating budget** of the Municipality:



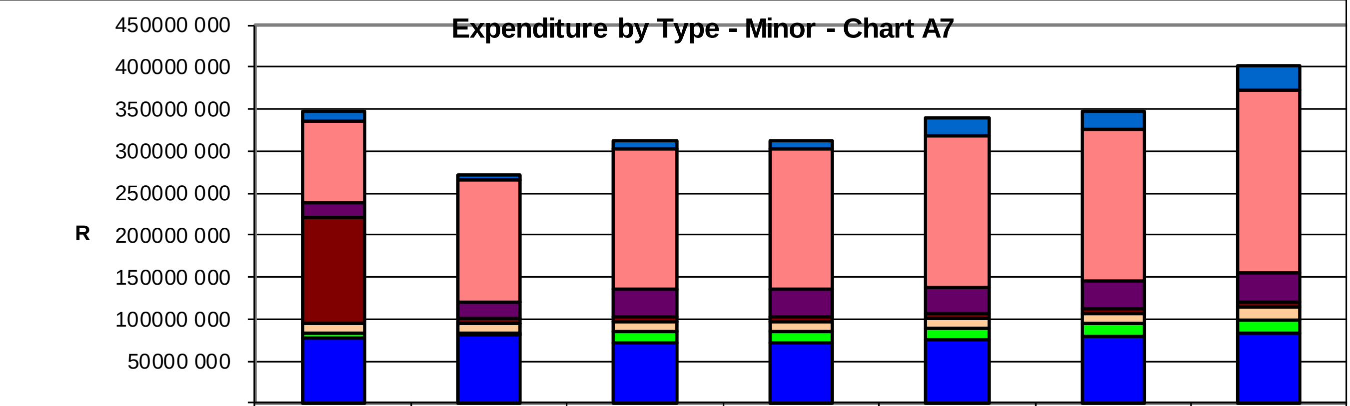
	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Service charges - electricity revenue	386042 433	404573 626	410250 532	410250 532	468830 633	520171 969	562565 911
Transfers and subsidies	126891 225	118858 776	136510 802	136510 802	157830 658	156275 000	194938 326
Property rates	111524 888	117328 893	120759 936	120759 936	138873 730	159704 550	183659 980
Service charges - water revenue	114418 615	118463 091	111414 058	111414 058	120188 939	121345 754	122567 907
Service charges - sanitation revenue	57241 400	63512 480	63407 700	63407 700	71852 620	72388 770	73154 800



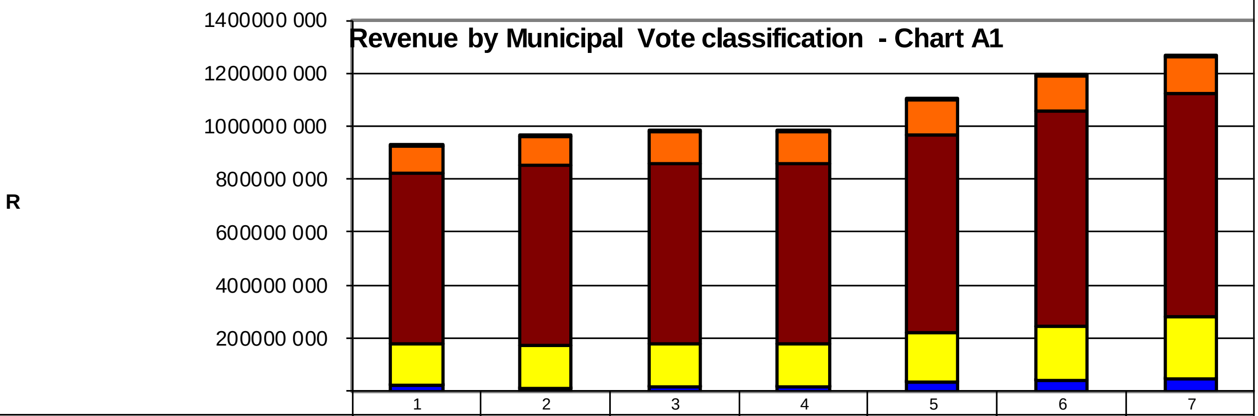
R	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Service charges - refuse revenue	44291 454	56304 469	54018 096	54018 096	67580 404	71507 918	75798 475
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	37910 306	52970 798	71769 792	71769 792	75521 000	77746 300	88465 379
Fines, penalties and forfeits	13609 567	4939 240	15904 652	15904 652	15361 618	16210 489	17106 588
Interest earned - external investments	38602 829	37500 000	33167 585	33167 585	39150 000	36729 000	38932 740
Other revenue	36403 045	25081 087	30902 724	30902 724	28819 645	30524 823	32331 087
Rental of facilities and equipment	5305 982	5399 954	6069 064	6069 064	6345 126	6735 221	7149 561
Agency Services	6052 555	6000 000	5638 630	5638 630	6300 000	6678 000	7078 680
Licences and permits	1300 401	1132 624	1169 290	1169 290	1201 058	1273 120	1349 508
Interest earned - outstanding debtors	1772 496	1878 998	1965 500	1965 500	2083 430	2208 400	2340 860
Transfers and subsidies - capital (in-kind - all)	407 324						
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)							
Gains on disposal of PPE	1673 537	879 432	1713 859	1713 859	1800 891	1908 943	2023 483
Service charges - other							



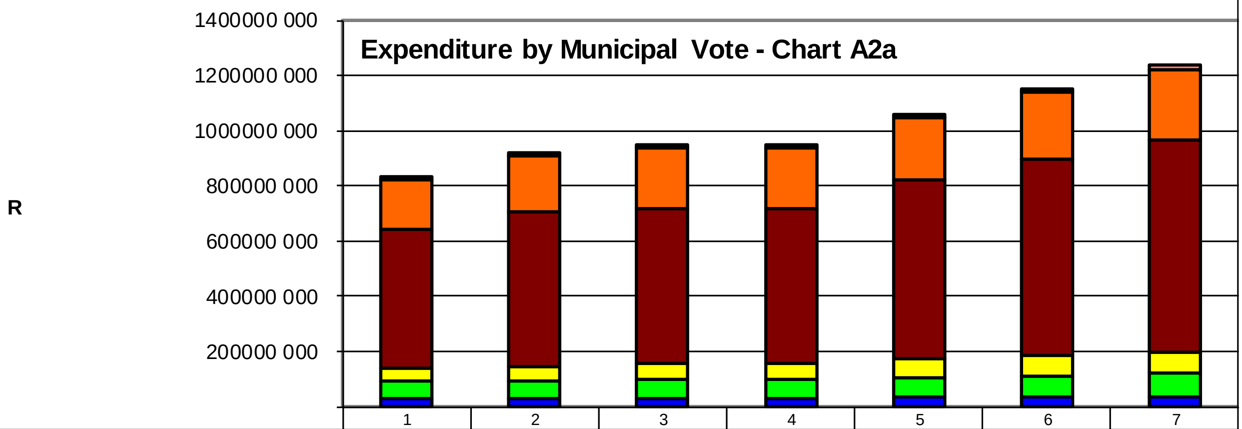
	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Employee related costs	264536 544	291147 241	300644 458	300644 458	336506 139	360476 325	386170 357
Bulk purchases	267744 119	285789 123	283833 781	283833 781	330325 754	370955 800	402041 900
Other expenditure	55909 846	57431 944	60514 057	60514 057	70691 724	74382 638	78847 099
Depreciation & asset impairment	67365 881	78303 716	77704 436	77704 436	96612 452	109677 494	120938 084



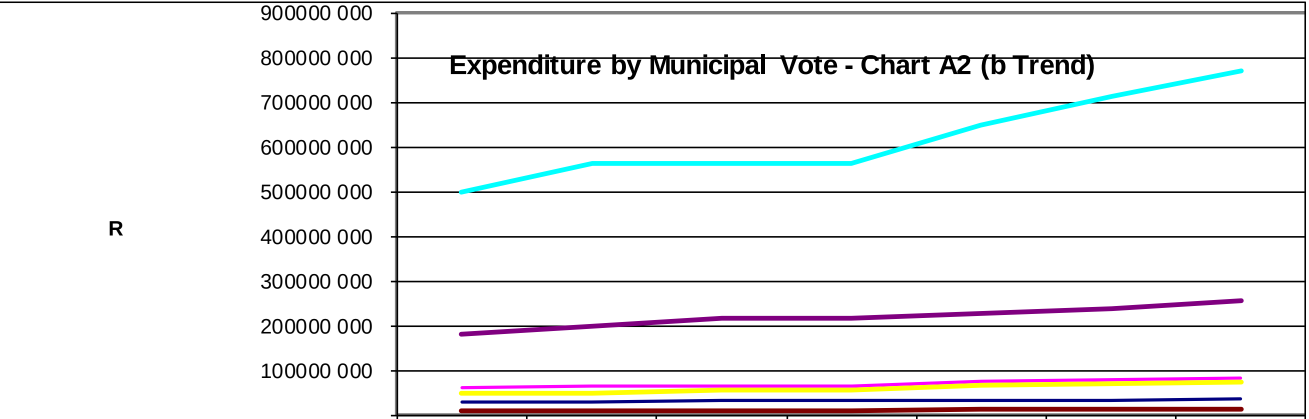
	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Finance charges	11060 147	4992 476	9857 651	9857 651	20192 600	21500 975	28149 866
Contracted services	97222 168	145910 164	166844 638	166844 638	180662 842	179512 594	218050 420
Debt impairment	17529 809	18721 500	33870 200	33870 200	30815 538	32855 157	34950 546
Transfers and subsidies	126891 225	5815 722	6112 450	6112 450	6105 852	6044 900	6421 522
Remuneration of councillors	10941 294	11927 802	11483 340	11483 340	12206 787	13091 786	14040 941
Loss on disposal of PPE	6498 972	1454 345	13395 592	13395 592	14077 151	14921 784	15817 085
Other materials	76773 856	81813 226	71507 944	71507 944	74742 480	78990 956	83474 037



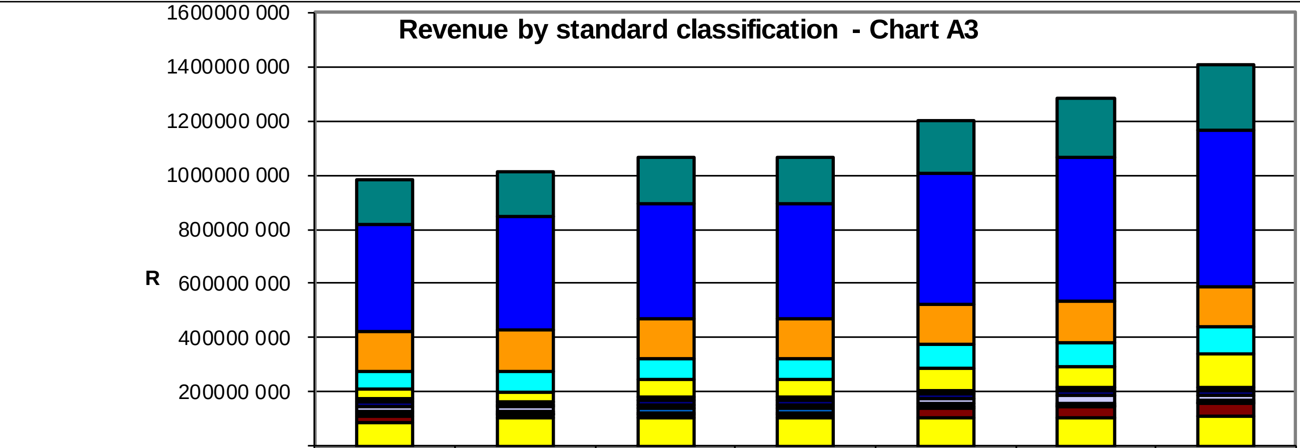
	1	2	3	4	5	6	7
Vote 7 - GOVERNANCE SERVICES	1433 689	3604 079	3775 608	3775 608	3059 913	3194 932	3559 983
Vote 5 - COMMUNITY SERVICES	105329 720	104441 074	117077 346	117077 346	129297 883	129933 714	136861 337
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	639287 763	682318 357	681298 918	681298 918	745114 265	810750 838	845685 414
Vote 3 - FINANCIAL SERVICES	156830 654	159619 447	161606 222	161606 222	186799 710	205260 316	231759 346
Vote 2 - CORPORATE SERVICES	2407 563	1267 980	2370 154	2370 154	2995 479	1627 607	1725 264
Vote 1 - MUNICIPAL MANAGER	22238 968	10903 018	14401 701	14401 701	33418 214	39642 098	46857 642



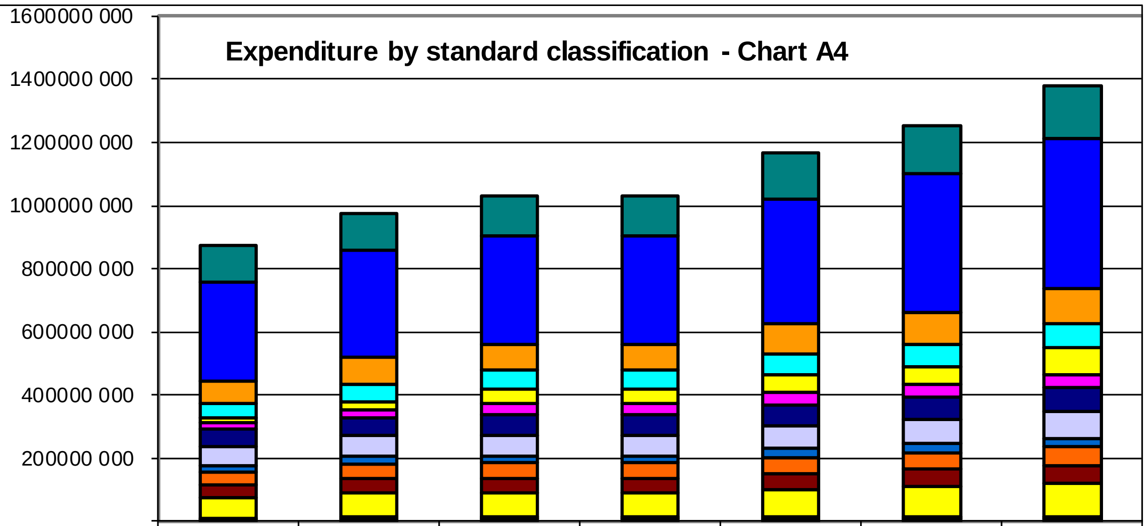
	1	2	3	4	5	6	7
Vote 7 - GOVERNANCE SERVICES	8746 420	10945 731	11224 817	11224 817	12542 170	13335 110	14388 545
Vote 5 - COMMUNITY SERVICES	181744 405	200110 549	216631 007	216631 007	227683 546	239988 194	256256 663
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	499758 066	562103 072	563240 812	563240 812	647824 259	714870 095	772280 116
Vote 3 - FINANCIAL SERVICES	50864 713	50265 736	57926 023	57926 023	65531 109	69923 440	75135 067
Vote 2 - CORPORATE SERVICES	63014 104	65805 048	66892 028	66892 028	74283 857	78472 822	82814 177
Vote 1 - MUNICIPAL MANAGER	28572 066	30358 902	31458 675	31458 675	32837 333	34790 088	37109 142



	1	2	3	4	5	6	7
Vote 1 - MUNICIPAL MANAGER	28572 066	30358 902	31458 675	31458 675	32837 333	34790 088	37109 142
Vote 2 - CORPORATE SERVICES	63014 104	65805 048	66892 028	66892 028	74283 857	78472 822	82814 177
Vote 3 - FINANCIAL SERVICES	50864 713	50265 736	57926 023	57926 023	65531 109	69923 440	75135 067
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	499758 066	562103 072	563240 812	563240 812	647824 259	714870 095	772280 116
Vote 5 - COMMUNITY SERVICES	181744 405	200110 549	216631 007	216631 007	227683 546	239988 194	256256 663
Vote 7 - GOVERNANCE SERVICES	8746 420	10945 731	11224 817	11224 817	12542 170	13335 110	14388 545

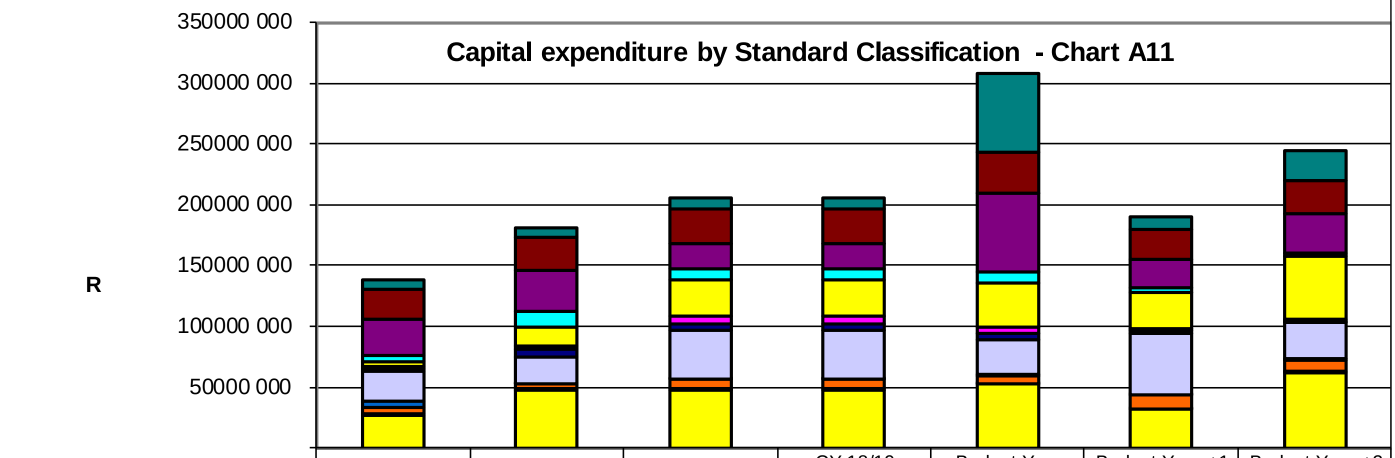


	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Finance and administration	166892 809	170076 606	171894 502	171894 502	196709 292	215249 313	242447 673
Energy sources	394769 715	418644 754	424374 890	424374 890	482813 831	533922 948	578954 240
Water management	146277 436	153294 054	146252 107	146252 107	146482 304	148164 929	149933 822
Waste Management	64066 336	76206 249	74946 131	74946 131	88572 649	93759 623	99385 203
Housing	38237 794	36089 667	67684 334	67684 334	83754 144	73181 208	124117 466
Planning and development	11352 598	10992 746	11737 932	11737 932	12017 655	12272 495	13082 204
Public Safety	14511 090	4850 257	14152 768	14152 768	15750 868	15564 368	16423 041
Road Transport	16665 855	14672 746	14563 457	14563 457	18946 476	30787 962	17671 461
Community and social services	9714 404	11120 231	15755 154	15755 154	13166 546	10953 316	10817 302
Health							
Sport and Recreation	9660 086	5064 470	5384 505	5384 505	4572 585	1996 461	2126 498
Executive and council	22241 189	10905 101	14943 276	14943 276	34500 343	39644 354	46860 034
Waste Water Management	88952 206	102866 587	102935 914	102935 914	104410 859	105866 548	107596 925
Other	106 539		26 000	26 000			
Internal audit							

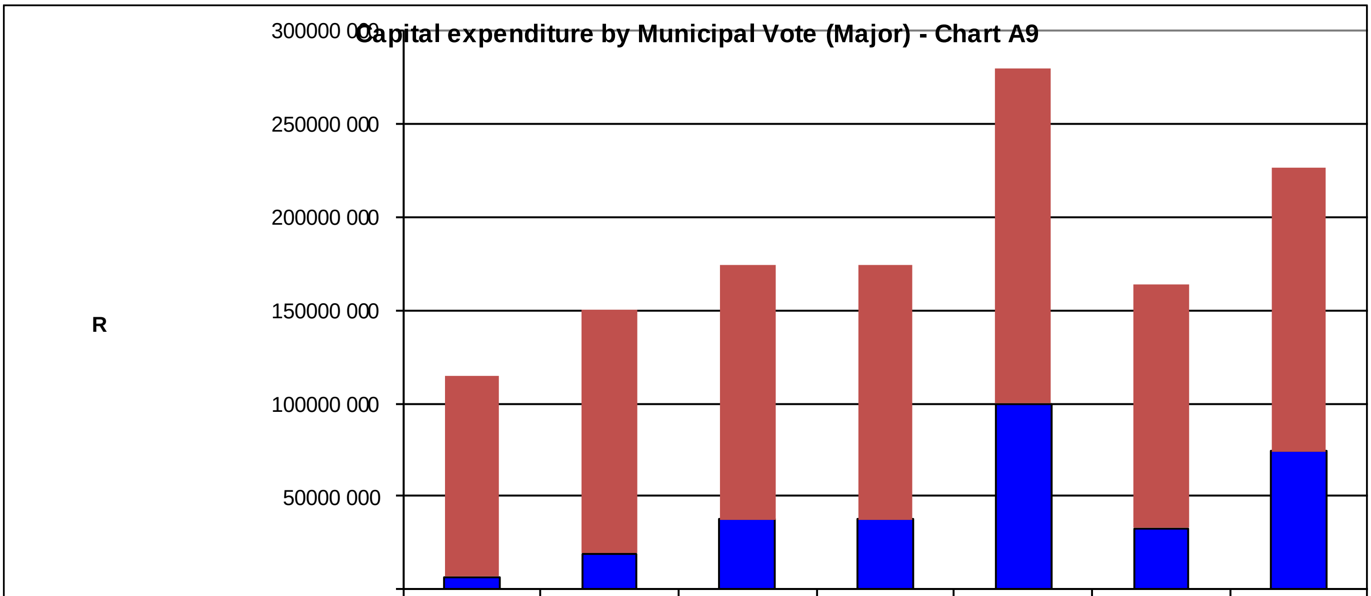


	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Finance and administration	115785 492	117944 778	125469 575	125469 575	144196 948	152980 518	167852 568
Energy sources	316768 220	340131 804	343205 801	343205 801	394532 295	439659 889	475037 386
Water management	67996 267	85151 159	83251 192	83251 192	95044 185	102982 734	111281 861
Waste Management	45240 416	56090 646	60166 586	60166 586	66427 661	70780 652	75594 512
Housing	16637 473	27329 345	43402 086	43402 086	57926 901	53602 784	84981 352
Planning and development	20690 879	24898 589	34721 559	34721 559	38558 309	40957 879	43681 559
Public Safety	56797 011	55289 854	66191 840	66191 840	65028 535	69526 231	74256 039
Road Transport	56715 015	63554 417	64832 642	64832 642	73762 412	78316 606	83819 335
Community and social services	21760 569	25015 665	24775 381	24775 381	26484 570	27921 398	29622 620
Health							
Sport and Recreation	41312 066	46212 413	48211 682	48211 682	51524 680	52457 852	56239 742
Executive and council	41851 992	46021 783	47016 009	47016 009	49573 983	52714 920	56111 824
Waste Water Management	62058 017	77487 020	76051 935	76051 935	88817 958	98290 673	106745 387
Other	5038 661	5525 498	5551 803	5551 803	6348 471	6710 091	7138 323
Internal audit	5676 108	6505 200	6543 831	6543 831	6660 000	7008 500	7514 370

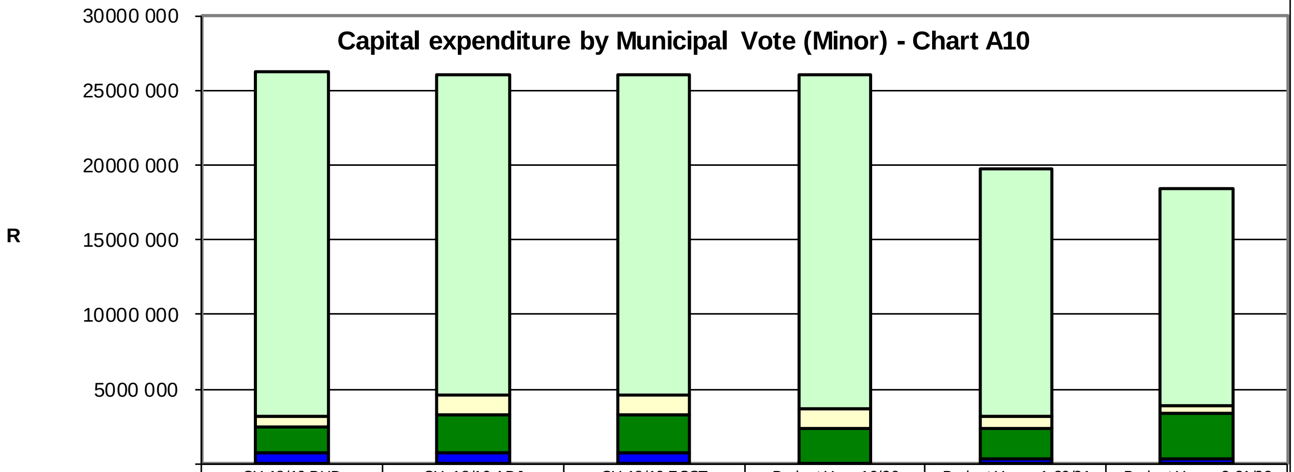
The following shows various charts and graphs on the **Capital budget** of the Municipality:



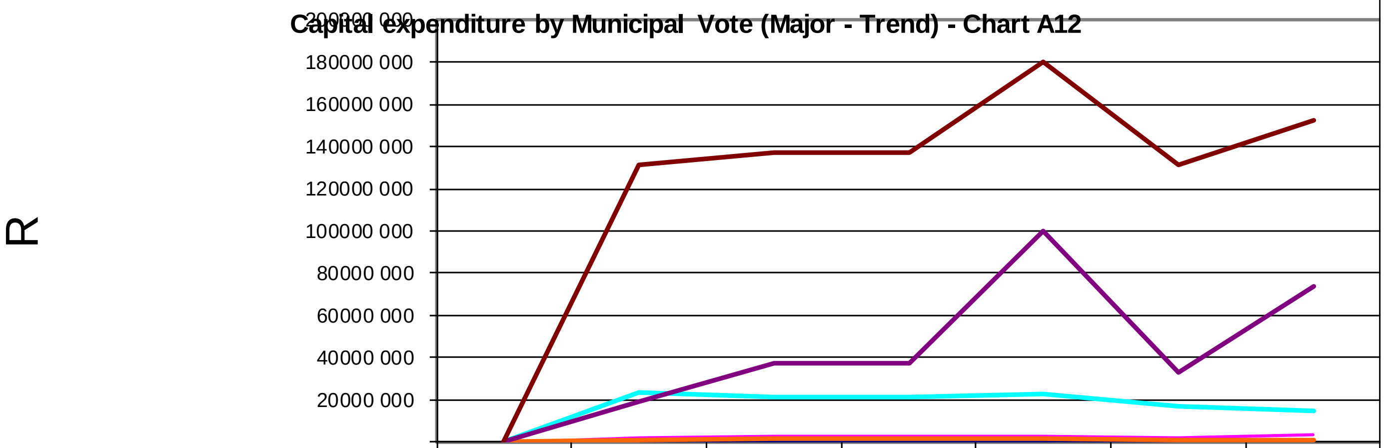
	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Finance and administration	6954 033	8095 582	9530 643	9530 643	65695 105	9837 114	24272 000
Energy sources	25255 729	27317 391	28047 181	28047 181	32798 957	24544 391	27487 522
Water management	29800 856	33124 995	21117 995	21117 995	65684 067	23807 766	32425 201
Waste Management	4293 367	13480 000	8047 901	8047 901	8690 000	3550 000	3450 000
Housing	3864 956	15250 000	29774 887	29774 887	36211 000	30596 000	51381 000
Planning and development	1396 704	3325 478	6992 091	6992 091	4664 783	1414 783	2100 000
Public Safety	2496 670	5395 000	5542 695	5542 695	6289 265	2140 000	535 000
Road Transport	25800 256	22197 339	39714 658	39714 658	28200 870	50899 561	29822 347
Community and social services	4298 844	360 000	698 576	698 576	949 217	70 000	600 000
Health							
Sport and Recreation	6039 181	3785 000	7183 798	7183 798	6472 819	10822 280	9947 684
Executive and council	104 124	842 500	935 933	935 933	123 435	328 000	370 000
Waste Water Management	27304 179	48040 649	47877 777	47877 777	52560 713	31923 237	62322 104
Other							
Internal audit							



	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Vote 4 - TECHNICAL & ELECTRICITY SERVICES	108407 528	131121 674	137166 191	137166 191	180153 607	131387 955	152369 174
Vote 6 - PLANNING & INTEGRATED SERVICES	6637 466	19374 978	37469 889	37469 889	99678 183	32775 803	74011 000

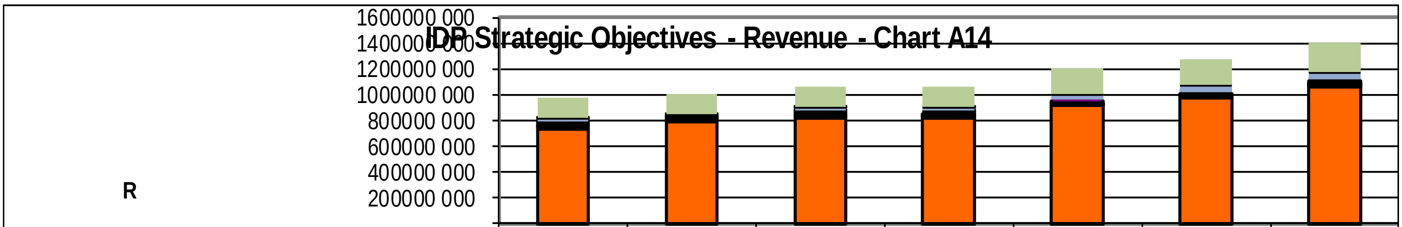


	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Vote5 - COMMUNITY SERVICES	23063 700	21544 480	21544 480	22436 302	16617 280	14532 684
Vote3 - FINANCIAL SERVICES	703 000	1315 000	1315 000	1326 500	801 000	565 000
Vote2 - CORPORATE SERVICES	1718 070	2478 974	2478 974	2290 200	2045 000	2985 000
Vote1 - MUNICIPAL MANAGER	769 500	769 500	769 500	58 435	308 000	350 000

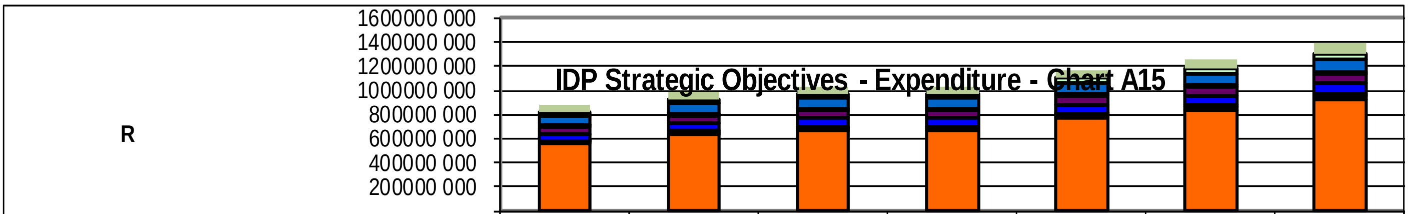


	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Vote1 - MUNICIPAL MANAGER		769 500	769 500	769 500	58 435	308 000	350 000
Vote2 - CORPORATE SERVICES		1718 070	2478 974	2478 974	2290 200	2045 000	2985 000
Vote3 - FINANCIAL SERVICES		703 000	1315 000	1315 000	1326 500	801 000	565 000
Vote5 - COMMUNITY SERVICES		23063 700	21544 480	21544 480	22436 302	16617 280	14532 684
Vote 6 - PLANNING & INTEGRATED SERVICES		19374 978	37469 889	37469 889	99678 183	32775 803	74011 000
Vote 4 - TECHNICAL & ELECTRICITY SERVICES		131121 674	137166 191	137166 191	180153 607	131387 955	152369 174

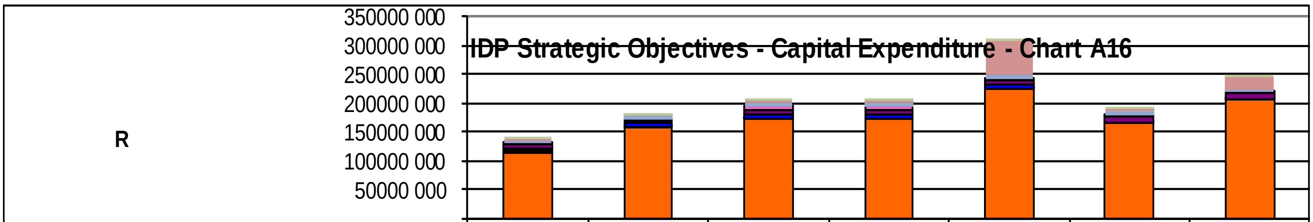
The following shows various charts and graphs on the **link between the Integrated Development Plan (IDP) and the municipal Budget**:



	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
SO9 - Embed financial viability and sustainability through good financial management principles and practices	156829 814	159619 447	161606 222	161606 222	186799 710	205260 316	231759 346
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	7715 349	6538 600	5779 601	5779 601	6025 000	5983 700	6342 712
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	24703 069	14879 660	19569 312	19569 312	38384 925	43649 651	51205 649
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	5686 098	5464 540	5906 271	5906 271	1644 520	1276 975	1426 949
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	15049 510	11850 735	16475 418	16475 418	17080 212	12241 920	12183 222
SO4 - To provide efficient public safety and law enforcement services	21862 172	11982 257	20951 386	20951 386	23259 532	23523 551	24859 775
SO3 - To render efficient environmental health and disaster management services	308 711	367 233	338 697	338 697	735 079	788 571	846 123
SO2 - To manage land-use and development in line with the Spatial Development Framework	10010 231	9834 039	10433 465	10433 465	10716 425	11359 408	12040 976
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	741283 103	794286 957	823601 848	823601 848	917094 349	977324 165	1068798 533

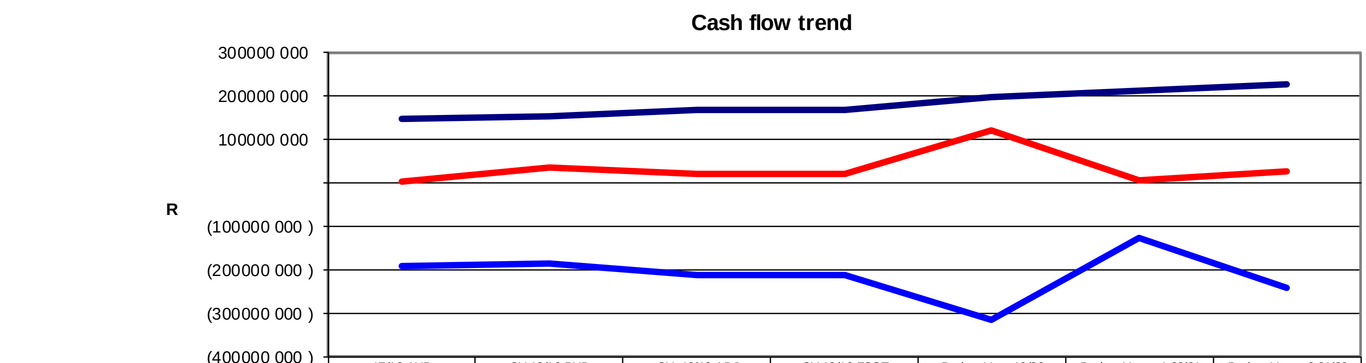


	1	2	3	4	5	6	7
SO9 - Embed financial viability and sustainability through good financial management principles and practices	54467 851	54715 286	62482 206	62482 206	70553 389	75179 854	80773 705
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	42254 396	40083 055	39477 986	39477 986	46441 577	48804 540	56540 456
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	70199 052	80173 117	81490 499	81490 499	87767 538	93311 288	99040 525
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	13913 690	17025 683	17432 592	17432 592	17054 226	18078 232	19306 071
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	55317 137	62462 255	63731 610	63731 610	68760 996	70735 384	75701 867
SO4 - To provide efficient public safety and law enforcement services	63450 497	62500 276	73184 709	73184 709	72620 547	77563 896	82843 323
SO3 - To render efficient environmental health and disaster management services	7245 935	8059 475	8442 004	8442 004	10946 926	11581 877	12310 121
SO2 - To manage land-use and development in line with the Spatial Development Framework	16281 565	18255 391	28118 335	28118 335	31155 566	32924 382	34967 533
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	556734 649	640032 721	661408 606	661408 606	767638 554	834230 956	927418 256

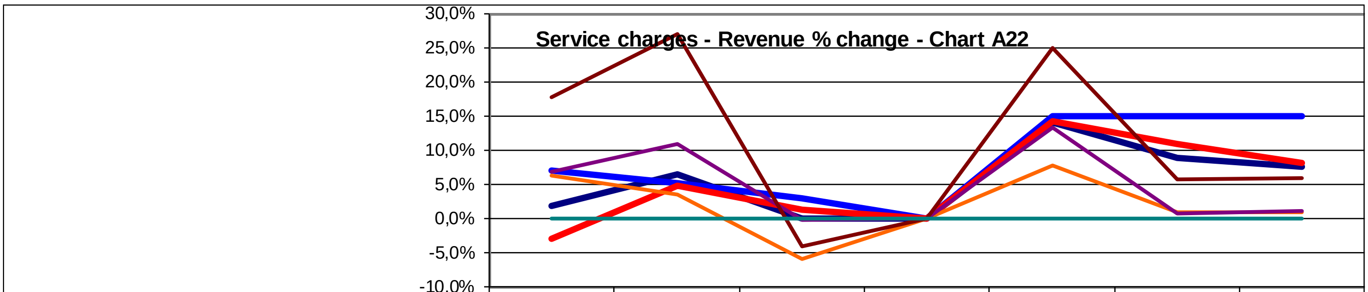


	1	2	3	4	5	6	7
SO9- Embed financial viability and sustainability through good financial management principles and practices	688 106	703 000	1309 000	1309 000	1326 500	801 000	565 000
SO8- To maintain a skilled, capable and diverse workforce in a good working environment	1752 272	901 320	1136 910	1136 910	58812 000	1088 020	20807 000
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	4642 244	7360 262	8047 166	8047 166	5695 040	8276 094	3270 000
SO6- To facilitate economic and tourism development to the benefit of the town and all residents	1254 226	3113 478	6780 091	6780 091	4404 783	1334 783	2000 000
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	6819 595	4145 000	7762 374	7762 374	7422 037	10822 280	10547 684
SO4- To provide efficient public safety and law enforcement services	2526 648	5433 700	5569 705	5569 705	6324 265	2175 000	535 000
SO3- To render efficient environmental health and disaster management services	481 614	541 000	533 911	533 911	1051 400	50 000	100 000
SO2- To manage land-use and development in line with the Spatial Development Framework	3453 677	185 500	305 500	305 500	245 000	150 000	100 000
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	116218 047	159371 674	174303 389	174303 389	224110 607	165285 955	206888 174

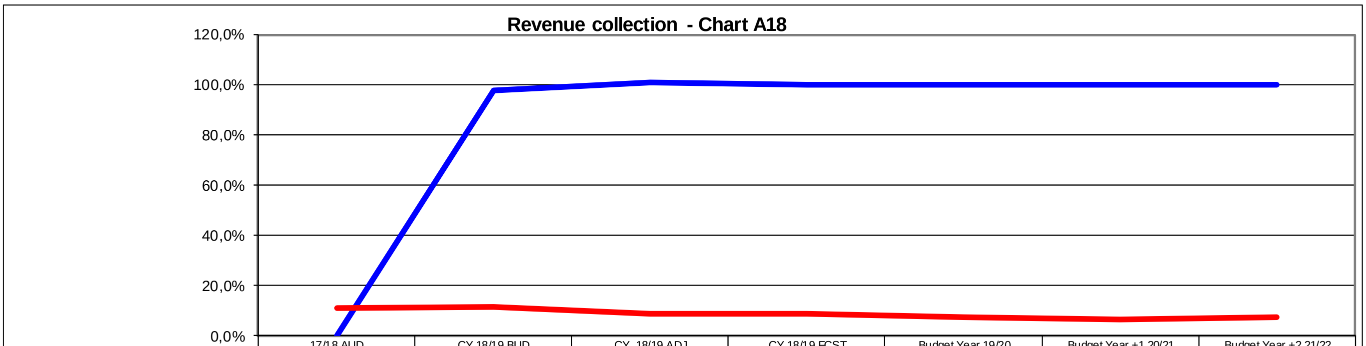
The following shows various charts and graphs on **Cash flow trends, Distribution losses, Debt collection**, etc.:



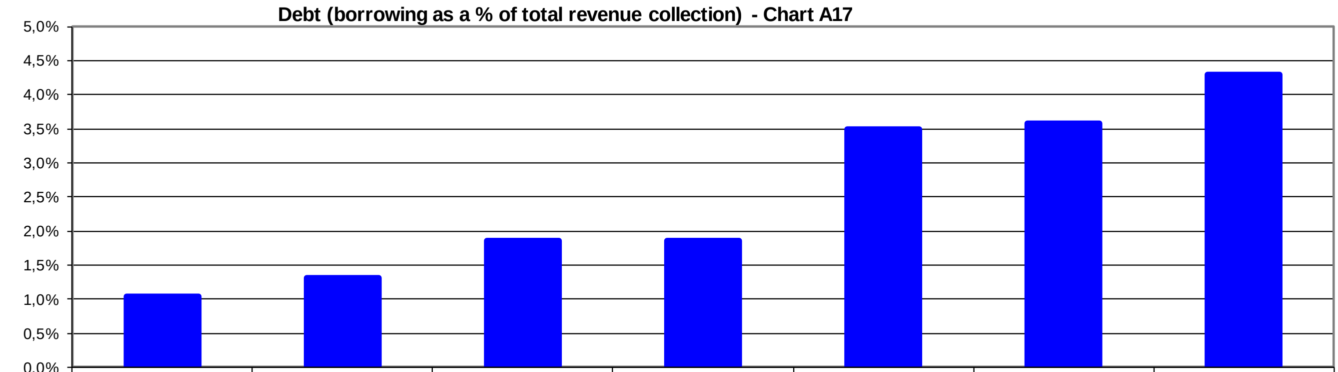
	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Cash Flow - Op. Activities	149249 552	154793 849	170090 900	170090 900	197456 566	214339 692	228719 459
Cash Flow - Investing (used)	(191378 743)	(186355 706)	(212948 048)	(212948 048)	(316591 631)	(125893 132)	(240482 858)
Cash Flow - Financing	4945 490	35123 670	20617 211	20617 211	121484 456	6969 103	28218 863



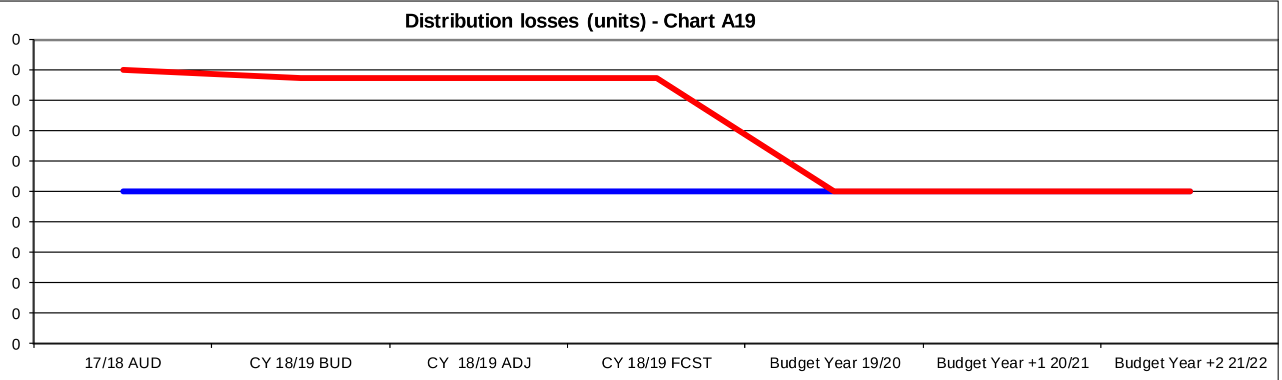
	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
% incr total service charges (incl prop rates)	1,9%	6,5%	0,0%	0,0%	14,1%	9,0%	7,7%
% incr Property Tax	7,1%	5,2%	2,9%	0,0%	15,0%	15,0%	15,0%
% incr Service charges - electricity revenue	-2,9%	4,8%	1,4%	0,0%	14,3%	11,0%	8,1%
% incr Service charges - water revenue	6,4%	3,5%	-6,0%	0,0%	7,9%	1,0%	1,0%
% incr Service charges - sanitation revenue	6,9%	11,0%	-0,2%	0,0%	13,3%	0,7%	1,1%
% incr Service charges - refuse	17,7%	27,1%	-4,1%	0,0%	25,1%	5,8%	6,0%
% incr in Service charges - other	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%

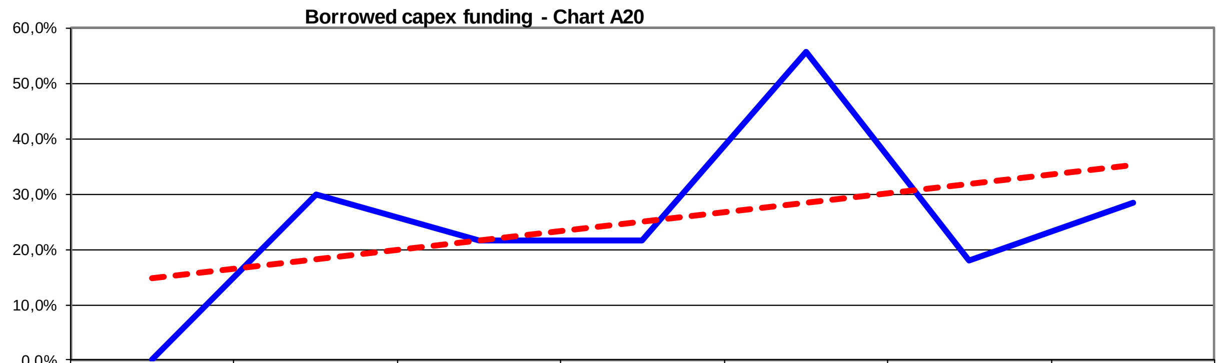


	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Annual Debtors Collection	0,0%	97,6%	100,8%	100,0%	100,0%	100,0%	100,0%
O/S Debtors to Revenue	11,0%	11,5%	8,8%	8,8%	7,4%	6,6%	7,2%

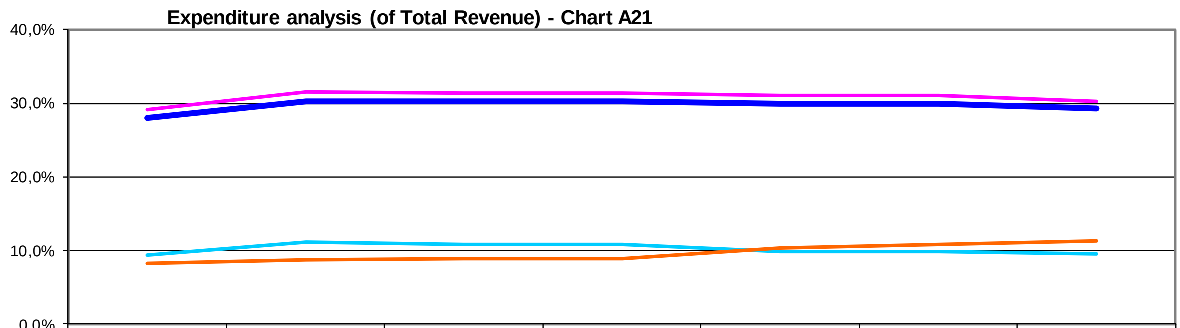


	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Borrowing	1,0%	1,3%	1,8%	1,8%	3,5%	3,6%	4,3%





	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Borrowed capex funding	0,0%	30,0%	21,7%	21,7%	55,7%	18,0%	28,5%



	17/18 AUD	CY 18/19 BUD	CY 18/19 ADJ	CY 18/19 FCST	Budget Year 19/20	Budget Year +1 20/21	Budget Year +2 21/22
Employee costs	28,0%	30,3%	30,3%	30,3%	29,9%	29,9%	29,2%
Remuneration	29,1%	31,5%	31,4%	31,4%	31,0%	31,0%	30,3%
Repairs & Maintenance	9,4%	11,1%	10,9%	10,9%	9,9%	9,9%	9,6%
Finance charges & Depreciation	8,3%	8,7%	8,8%	8,8%	10,4%	10,9%	11,3%

PART 2 - SUPPORTING DOCUMENTATION

SECTION 5 - BUDGET PROCESS OVERVIEW

POLITICAL OVERSIGHT OF THE BUDGET PROCESS

Section 53 (1) (a) of the MFMA (no 56 of 2003) stipulates that the Mayor of a municipality must provide general political guidance over the budget process and the priorities that must guide the preparation of a budget.

Political oversight of the budget process is necessary to ensure that the needs and priorities of the community, as set out in the IDP, are properly linked to the municipality's spending plans. The mayoral committee is one of the key elements in accomplishing the linkage between the IDP and the Budget of a municipality.

SCHEDULE OF KEY DEADLINES RELATING TO THE BUDGET PROCESS

The Executive Mayor must, according to the MFMA, co-ordinate the processes for preparing the Annual Budget and for reviewing the municipality's IDP and budget-related policies. The Executive Mayor therefore tabled a schedule of key deadlines with regards to the budgetary process and the review of the municipality's IDP, in council on the 28 June 2018.

PURPOSE OF THE BUDGET AND IDP PROCESS PLAN

The purpose of the process plan is to indicate the various planned activities and strategies on which the municipality will embark to review its Integrated Development Plan for the five year cycle (2017/18-2022/23) and the composition of the budget for the 2019/20 financial year and the two outer years.

The process plan enhances integration and alignment between the IDP and the Budget, thereby ensuring the development of an IDP-based budget. It full fill the role of an operational framework for the IDP and Budget process outlining the manner in which this process was undertaken. In addition, it identifies the activities in the processes around the key statutory annual operational processes of the budget and IDP compilation, performance management implementation and the adoption of the municipality's annual report.

The approved schedule is set out below:

7. IDP AND BUDGET TIME-SCHEDULE FOR COMPILATION AND APPROVAL OF THE 2019/20 IDP REVIEW AND MEDIUM TERM EXPENDITURE FRAMEWORK

	DELIVERABLE AND ACTIVITY	RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
1.	**PREPARATION OF IDP AND BUDGET PROCESS PLAN**				
a)	Table Draft 2019/20 IDP and Budget time-schedule / process plan to Executive Management.	IDP Manager	Quality check and to finalise draft Process Plan for 2019/20	(MFMA) Section 21	18 June '18
b)	Consult Ward Committees on draft IDP and Budget time schedule / process plan.	IDP Manager PP Unit	To solicit inputs from Ward Committees	MSA Section 28 (2)	18 - 22 June '18
c)	Table 2019/20 IDP/Budget time schedule to Council for approval with schedule for mayoral IDP roadshow meetings.	Mun. Manager IDP Manager	Approved 2019/20 IDP/Budget time Schedule / process plan	(MFMA) Section 21 (b)	28 June '18
d)	Attend District IDP Alignment Workshop	IDP Manager	Align 2019/20 Process Plan with Eden DM and discuss joint planning interventions.		20 July '18
e)	Advertise 2019/20 process plan and dates of mayoral IDP roadshows meetings on website, local newspapers, municipal newsletter, noticeboards.	IDP Manager	Notification to public and Ward Committees	MSA Section 21, 28 (3)	31 Aug '18
2.	**4TH QUARTER CORPORATE PERFORMANCE REPORT**				
a)	Prepare and Submit 2017/18 Fourth Quarter Corporate Performance Report to Executive Management for quality check and review.	IDP Manager Budget Office	Finalise Fourth Quarter Corpora Performance Report for inclusion in Council Agenda	MPPMR - Section 13 (2) PMS Framework, Sect 52 of MFMA	17 July '18
b)	Submit 2017/18 Fourth Quarter Performance Report to Oversight Committee	Municipal Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	19 July '18
c)	Table 2017/18 Fourth Quarter Performance Report to Council.	Municipal Manager	Report on Councils Agenda	PMS Framework	26 July '18
d)	Place 2017/18 Fourth Quarter Corporate Performance Report on municipal website.	Budget Office IDP Manager	Fourth Quarter Corporate Performance Report on website	MFMA Section 75 (2) MSA 21(b)	5 days after Council Meeting
e)	Submit 2017/18 Fourth Quarter Corporate Performance Report to National and Provincial Treasury	Budget Office IDP Manager	Fourth Quarter Corporate Performance Report submitted	MBRR- Section 31	10 days after Council Meeting

f)	Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	PMS Status report on PAC Agenda		24 Aug '18
	DELIVERABLE AND ACTIVITY	RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
3.	**EMPLOYEE PERFORMANCE MANAGEMENT**	Municipal Manager Executive Mayor Directors HOD'S PMS Unit	To give effect to the Performance Management Framework Performance Management Policy Reward and Recognition Policy And relevant legislation	To give effect to the Performance Management Framework Performance Management Policy Reward and Recognition Policy And relevant legislation MPPMR Section 13	
a)	Drafting and signing of new performance contracts for Section 57 Managers for 2018/19 financial year.				30 Jun '18
b)	Performance assessments of Section 57 Managers for 17/18.				23 Jul '18
c)	Finalise Performance Agreements and Development plans for HOD'S and lower level staff for 2018/19.				31 Aug '18
d)	Finalise 2017/18 Bi-annual Employee Performance Evaluations and prepare departmental reports for moderation				31 Aug '18
e)	Conduct performance moderations for 2017/18 performance reviews in accordance with PMS Policy				3 Sep '18 - 31 Oct '18
4.	**PLANNING FOR THE SECOND REVIEW OF THE 5-YEAR IDP**	IDP Manager Mun. Manager Directors	Implement MEC recommendations and inclusion in 2019/20 IDP Revision	MSA Section 32 (3)	31 May '18
a)	Consider MEC comments and Recommendations on fourth generation IDP assessment. (LGMTEC 3)				
b)	Municipal Manager submits draft 2018/19 SDBIP to the Executive Mayor for consideration, 14 days after approval of the budget	IDP Manager Mun. Manager	Approved 2018/19 Top Layer SDBIP	MFMA Section 69(3)(a)	14 June'18
c)	Executive Mayor approves 2018/19 SDBIPs within 28 days after approval of budget	IDP Manager Mun. Manager	Approved 2018/2019 Top Layer SDBIP	MFMA Section 53(1)(c)(ii)(2)	28 June '18
d)	Convene IDP Steering Committee Meeting	IDP Steering Committee	Final discussion / conceptualisation of IDP Public Participation Meetings	Internal Management Procedure	31 July '18
e)	Convene Quarterly Ward Committee Meetings. Commence with review of Ward Development Plans. Communicate approved IDP, and 2018/19 Budget, Tariffs and SDBIP.	IDP Manager PPU	Enhance community involvement in planning, budgeting and performance management.	MSA Section 17	9 - 18 Jul '18

f)	Identification of mandatory projects prioritised for implementation for 2019/20 and two outer years by Internal Sector Departments.	IDP Manager Directors HOD'S	To inform public of planned projects for sustainable delivery of basic services and to consider with 2019/20 IDP review	Internal Planning and Management Procedure	31 Aug '18
g)	Convene Mossel Bay Development Forum Meeting with internal and external Stakeholders.	IDP Manager LED Officer	To alleviating poverty through public private partnership.	Internal Planning and Management Strategy	22 August '18
	DELIVERABLE AND ACTIVITY	**RESPONSIBLE PERSON**	**PURPOSE / OUTPUT**	**LEGISLATIVE REQUIREMENT AND INFORMATION**	**TIME FRAME**
h)	Convene IDP Public Participation Meetings in all Wards	IDP Manager Directors	Community needs analysis as part of first review of 5-year IDP.	MSA Section 17	1 - 28 Aug '18
i)	Attend Quarterly Provincial IDP Managers Forum Meeting in preparation for IDP INDABA II.	IDP Manager	Discuss intergovernmental planning processes, PDP and IDP INDABA in preparation to review 5-year IDP	MSA Section 24	6 Sep '18
j)	Attend Provincial IDP INDABA 1 (JPI) to give effect to intergovernmental planning and development.	IDP Manager Mun. Manager Directors	Present and motivate municipal priorities for Government intervention and inclusion in Provincial Development Plan	MSA Section 24	9 - 12 Oct '18
5.	**INITIATE THE 2019/20 BUDGET PROCESS** Tabling of 1st 2018/19 Adjustment Budget to Council to incorporate Rollovers, Changes on SDBIP and KPI's as per adjustment budget.	CFO Budget Office IDP Manager	Council approve 2018/19 Adjustments budget and amended SDBIP (potential)	MFMA Section 28 MBRR - Regulation 23(5)	24 August '18
a)	Operating Budget: Salaries and Wages schedules to Directors for scrutiny and corrections.	Expenditure	Initiate preparation of 2019/20 Salaries and Wages budget	Internal Management Procedure	5 Oct '18
b)	Finalise 2017/18 Annual Financial Statements.	CFO Deputy Treasurer	Based on 2017/18 AFS assess municipality's financial position, capacity to fund budget over 2019/20 MTREF	MFMA - Section 126	31 August '18
c)	Publication of approved adjustments budget on website and submit to National & Provincial Treasuries both printed and electronic formats.	Budget Office	Approved Adjustments Budget, IDP & SDBIPs being made available on official website and submission to NT and PT	MFMA Section 28(7) MSA 21(b) MBRR Section 26 & 27	29 August '18
d)	Operating Budget: Salary/Wages schedules with corrections and recommendations to be returned to	Directors Expenditure	Initiate preparation of 2019/20 Salaries and Wages budget	Internal Management Procedure	19 Oct '18

	Finance Department.				
e)	Forward previous years' operating expenditure / income actuals and current year projections to Directors.	Budget Office Directors	Baseline for setting parameters for 2019/20 operating budget	Internal Management Procedure	9 Oct '18
f)	Engage with Provincial Government regarding adjustments to projected allocations for next 3 years i.t.o the MTREF.	CFO Directors	Intergovernmental Budget Alignment	MSA Section 24	30 Nov '18
g)	Engage with Directors on Salary budget after inputs have been processed.	CFO Directors Expenditure	Initiate preparation of 2019/20 Salaries and Wages budget	Internal Management Procedure	8 Nov '18
6.	**2017/18 ANNUAL REPORT / AUDIT READINESS**	IDP Manager Mun. Manager Directors	Prepare Corporate Audit File on Performance information for pre-audit by internal audit.	Internal Management Procedure	13 July '18
a)	Gather performance information (POE'S) that substantiate actual performance reported on 2017/18 Top level SDBIP and Management Scorecard.				
	DELIVERABLE AND ACTIVITY	**RESPONSIBLE PERSON**	**PURPOSE / OUTPUT**	**LEGISLATIVE REQUIREMENT AND INFORMATION**	**TIME FRAME**
b)	Auditing of Performance Information on pre-determined objectives by internal audit. Pre - Audit.	Mun. Manager Directors	Pre-audit in preparation for external audit by the Auditor General	Internal Management Procedure	20 July '18
c)	Submit unaudited 2017/18 Annual Report to Auditor-General as required by legislation.	Ex. Strategic Services Mun. Manager	Unaudited report includes the narrative Annual Performance Report Annual Financial Statements	MFMA - Chapter 12 - Section 126 MFMA Circular No.63	31 August '18
d)	Auditing of draft 2017/18 Annual Report by Auditor-General.	Ex. Strategic Services Mun. Manager	Auditor-General's audit report on municipality's Annual Report	MFMA - Section 126 MFMA Circular No.63	30 Nov '18
7.	**1st QUARTER CORPORATE PERFORMANCE REPORT**	Mun. Manager	Report on Council Agenda	MFMA Section 166 MPPMR Regulation 14	27 Sep '18
a)	Table Bi- Annual Report **(Jan-Jun)** of Audit and Performance Committee Chairman on Performance Management to Council				
b)	Prepare and Submit 2018/19 First Quarter Corporate Performance Report to Executive Management.	IDP Manager Mun. Manager Budget Office	Finalise Quarter Corporate Performance Report for inclusion on Council Agenda	MPPMR - Section 13 (2) PMS Framework	8 – 12 Oct '18
c)	Submit 2018/19 First Quarter Performance Report to Oversight Committee	Mun. Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	17 Oct '18

d)	Quarterly performance assessments: Section 57 managers.	Mun. Manager	To assess performance against targets	PMS Framework	31 Oct '18
e)	Table 2018/19 First Quarter Performance Report to Council.	Mun. Manager CFO	First Quarter Corporate Performance Report considered by Council	MPPMR Section 13 MFMA Section 52 (d)	25 Oct '18
f)	Place first Quarter Performance Report on website and submit to PT and NT.	IDP Manager Budget Office	First Quarter Corporate Performance Report published and submitted	MFMA Section 75 (2) MSA 21(b) / MBRR Sect. 31	30 Oct '18 + 8 Nov '18
g)	Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	PMS Status report on PAC Agenda	MFMA Section 166 MPPMR Regulation 14	23 Nov '18
8.	**MUNICIPAL STRATEGY REVIEW**				
a)	Convene high-level Strategic Planning Session to Review municipal high-level overarching strategy and long and short- term development objectives.	Mun. Manager Directors Council IDP Manager	Identify and discuss critical challenges projects / programmes in 5-year IDP and prioritise projects and funding for implementation during 2019/20. Discuss financial forecasts and possible tariff increases over 2019/20 MTREF	Internal Planning and Management Strategy	27 July '18
b)	IDP and Budget Steering Committee meeting to consider recommendations emanating from strategic planning session + Consider Draft Capital budget with inputs from Directorates	IDP & BS Committee	Consider municipal contribution from CRR toward 2019/20 budget and outcomes of strategic session.	Internal Planning and Management Strategy	5 Oct '18
	DELIVERABLE AND ACTIVITY	**RESPONSIBLE PERSON**	**PURPOSE / OUTPUT**	**LEGISLATIVE REQUIREMENT AND INFORMATION**	**TIME FRAME**
c)	Forward previous financial year and 3-year capital budget and service delivery and development priorities to Directors.	Budget Office Directors	Identify ward based capital projects for 2019/20 and four two years.	Internal Planning and Management Strategy	12 Oct '18
d)	Directors finalise and prioritise Directorates capital projects for 2019/20 MTREF.	Mun. Manager Directors	Draft capital budget per directorate	Internal Planning and Management Strategy	31 Oct '18
9.	**PREPARING THE 2019/20 MTREF BUDGET**				
a)	Finalise salary budget for 2019/20.	Expenditure CFO	Salary Budget	Internal Management Procedure	9 Nov '18
b)	Directors submit directorates 3-year capital budget project priorities with cost plus current year adjustment capital budget to Budget Office to consolidate inputs.	Directors Budget Office	Compilation of first draft Capital Budget	Internal Management Procedure	9Nov '18

c)	Directors submit operating expenditure / income budgets and current year final projections to Budget office	Directors Budget Office	Compilation of first draft Operating Budget	Internal Management Procedure	9 Nov '18
d)	Finalise preliminary projections on operating budget for 2019/20	Budget Office	2019/20 Operating Budget	Internal Management Procedure	30 Nov '18
e)	Provide Tariff list structure to Departments for 2019/20 Tariff inputs	Budget Office	Finalise 2019/20 Tariff list structure	Internal Management Procedure	9 Nov '18
f)	Discuss Capital budget inputs with Directors	CFO Directors Budget office	Compilation of first draft Capital Budget	Internal Management Procedure	26 – 30 Nov '18
g)	Budget Steering Committee Meeting to table and consider draft Capital Budget for 2019/20 and 18/19 2nd Adjustment Budget.	BS Committee	2019/20 and two outer year's Draft Capital Budget	Internal Management Procedure	7 Dec '18
h)	BS Committee Meeting to table and consider draft Capital Budget for 2019/20 MTREF and 18/19 2nd Adjustment Budget, Budget related policies, Tariff adjustments and draft 19/20 Operating Budget	BS Committee CFO Budget office	2019/20 Draft Capital Budget and 2018/19 2nd Adjustment Budget	Internal Management Procedure	21 Jan '19
i)	Finalise Budget related policies	Deputy Treasurer CFO	Review all budget related policies	Internal Management Procedure	31 Dec '18
j)	Mossel Bay Development Forum Meeting to ascertain private investment / funding support for 2019/20.	IDP Manager LED Unit	To ascertain private public partnership investment / funding support for 19/20.	Internal Planning and Management Strategy	21 Feb '19
10.	**FIRST TABLING OF 2017/18 ANNUAL REPORT**				
a)	Table 2017/18 Annual Report to Council.	Municipal Manager	2017/18 Annual Report Consider by Council.	MFMA - Section 127	24 Jan `19
b)	Tabled 2017/18 Annual Report submitted to the Auditor General, Provincial Treasury & Dept. Local Government.	Ex. Strategic Services	Tabled 2017/18 Annual Report submitted	MFMA - 127 (5) (b)	25 Jan `19
c)	Make public the 2017/18 Annual Report, invite the public to submit representations in connection with the Annual Report.	Ex. Strategic Services	Summary of public representations	MFMA - Section 127 (5a)	25 Jan `19
	DELIVERABLE AND ACTIVITY	**RESPONSIBLE PERSON**	**PURPOSE / OUTPUT**	**LEGISLATIVE REQUIREMENT AND INFORMATION**	**TIME FRAME**
11.	**2ND QUARTER / MID-YEAR CORPORATE PERFORMANCE**				
a)	Prepare and Submit 2018/19 Second Quarter and Mid-Year Corporate Performance Report to Executive Management.	IDP Manager Mun. Manager Budget Office	Finalise Second Quarter / Mid-Year Corporate Performance Report for inclusion on Council Agenda	MPPMR - Section 13 (2) PMS Framework	16 Jan '19

b) Submit 2018/19 Second Quarter Performance Report to the Oversight Committee	Mun. Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	8 Jan '19
c) Table 2018/19 Second Quarter and Mid-Year Corporate Performance Report to Council.	Mun. Manager CFO	Second Quarter & Mid-year Corporate Performance Report Agenda	MPPMR Section 13 MFMA Section 52 (d) & 72	24 Jan '19
d) Place 2018/19 2nd Quarter & Mid-Year Performance Report on website and submit to NT and PT.	IDP Manager Budget Office	2nd Quarter & Mid-Year Performance Report published and submitted	MFMA Section 52 & 72 MBRR 31 & 35	29 Jan '19 + 7 Feb '19
e) Publication of Mid-Year Corporate Budget and Performance Assessment Report.	Budget Office	Publication of Mid-year assessment	MFMA Section 72 MBRR 34	7 Feb '19
f) Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	Report on PAC Agenda	MFMA Section 166 MPPMR Regulation 14	22 Feb '19
g) 2018/19 Mid-Year performance assessments of Section 57 managers / HOD'S and lower level staff.	Mun. Manager Directors HOD'S	To assess performance against targets	PMS Framework	25 Feb '19
12. 2017/18 SECOND ADJUSTMENT BUDGET				
a) Receive inputs on 2018/19 2nd Adjustment Budget from Departments	Directors Budget office	Preparation for adjustment budget	MFMA Section 28 MBRR Section 23(1)	9 Nov '19
b) Budget Steering Committee Meeting to table and consider 18/19 2nd Adjustment Budget.	BS Committee	Preparation for adjustment budget	Internal Management Procedure	7 Dec '18
c) Finalise Capital and Operational budget projections for 2018/19.	Budget office	Preparation for adjustment budget	MFMA Section 28 MBRR Section 23(1)	Mid Jan 19
c) Budget office prepare all necessary budget related documentation	Budget office		MFMA Section 28 MBRR Section 23(1)	28 Jan '19
c) Table 2018/19 Adjustment Budget to Council for approval. (Possible Amend IDP and Top Layer SDBIP).	CFO Budget office IDP Manager	Table second 2018/19 Adjustment budget for approval	MFMA Sec. 28 & 54 (1) (c) MBRR - Regulation 23(1)	28 Feb'19
d) Publishing 2018/19 Second Adjustment Budget on website and submit to Provincial and National Treasury.	Budget Office	Approved Adjustments Budget being made available on official website and submission to NT and PT	MFMA Section 28(7) MSA 21(b) MBRR Section 26 & 27	5 March + 14 March '19

DELIVERABLE AND ACTIVITY	RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
13. SECOND REVIEW OF 5-YEAR IDP / 19/20 BUDGET & SDBIP				
a) Review final tariffs and charges and determines tariffs to balance the budget and finalise income budget for 2019/20.	CFO	Finalise 19/20 Income Budget	MFMA Section 17	31 Jan '19
b) Submits draft 2019/20 revision of the IDP with proposed public participation programme.	IDP Manager	Review, Scrutinise, do quality check.	Internal Management Procedure	31 Jan '19
c) Table draft 2019/20 revised IDP to Executive Management.	IDP Manager	Finalise Draft IDP for referral to IDP & B Steering Committee	Internal Management Procedure	8 Feb '19
d) Attend Provincial IDP INDABA II	IDP Manager	Incorporate 19/20 Government Sector Department Investment into IDP	MSA Section 24	18 - 22 Feb '19
e) LGMTEC 2 - Municipality receive inputs from National and Provincial Government and other bodies "Grant Allocations".	CFO Budget Office	Provincial Feedback Report Appropriate Grant Funding Allocations in Budget	DORA	25 Feb '19
f) Table draft 2019/20 revised IDP, Budget and SDBIP to the Budget Steering Committee for final overview, inclusiveness and quality check.	Municipal Manager	Draft revised IDP, Capital and Operating Budget and SDBIP for 2019/20	MFMA No. 56 of 2003, BRR Section 14 (2)	8 Feb '19
g) Workshop draft 2019/20 revised IDP, Budget, SDBIP and proposed tariffs for 2019/20 with Council.	Municipal Manager	Workshop draft budget with full council	Internal Management Procedure	15 Feb '19
h) Municipal Manager presents final draft IDP, Budget and Budget related policies to the Mayor for perusal and tabling to Council.	Municipal Manager	Draft 2019/20 revised IDP and Budget on Council Agenda	MSA Section 30 (c) MFMA Section 21	14 March'19
i) Table draft 2019/20 revised IDP, Budget, SDBIP, Budget related policies and public participation programme to Council.	Mun. Manager CFO IDP Manager	Draft 2019/20 revised IDP and Budget	MFMA Section 22 and 23 MSA Reg 3 (4) (a-b)	28 March '19
14. ADOPTION OF 2017/18 ANNUAL REPORT				
a) Oversight Committee to discuss 2017/18 Annual report.	Ex. Strategic Services	Oversight Committee Report on 2017/18 Annual Report	MFMA - Section 129	18 Feb '19
b) Council considers the annual report and adopts the 2017/18 Oversight report on Annual Report within two months after the annual report was tabled.	Mun. Manager	Oversight Report and Annual Report Adopted	MFMA Section 129	28 March '19
c) The municipal manager makes the oversight report public within seven days after adoption of the annual report.	Mun. Manager	Advertisement, oversight report	MFMA Section 129 (3)	Within seven days after adoption

d) Municipal manager submits annual report and oversight reports to provincial legislature within seven days of adoption of the oversight report.	Ex. Strategic Services	Annual Report Submitted	MFMA Section 132 (1) & (2)	Within seven days after adoption

DELIVERABLE AND ACTIVITY	RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
15. PUBLICATION AND PUBLIC CONSULTATION PROCESS				
a) Publication of draft 2019/20 revised IDP and Budget for public comment and consultation.	Budget Office IDP Manager	Tabled Draft IDP and Budget available for public viewing, scrutiny and comment.	MFMA Section 22(a); MSA Section 21A	March - April '19
b) Submission of draft 2019/20 revised IDP, budget, SDBIPs to National and Provincial Treasuries and Department of Local Government in both printed and electronic formats.	IDP Manager Budget Office	Draft IDP, Tabled annual budget + SDBIPs submitted	MFMA Section 22(b) MBRR 15 (3) (b) & 15(1)	1 April '19
c) Consult Ward Committees on 2019/20 draft revised IDP and 2019/20 MTREF.	IDP Manager	Obtain input / comment from Ward Committees on Draft IDP and Budget	MFMA Section 22 & 23	3 - 15 April '19
d) Consult public on draft 2019/20 revised IDP and Budget Mayoral IDP Roadshows meetings in all wards.	IDP Manager	Inform and obtain public input/comment on draft IDP, Budget and tariffs.	MFMA Section 22 & 23	April -May '19
e) LGMTEC 3 - Provincial analysis (PT and DLG) of the draft 2019/20 revised IDP and 2019/20 MTREF.	Mun. Manager Directors Budget Office IDP Manager	Provincial Feedback report on Draft IDP and Budget	MFMA Section 34	20 April '19
f) Mossel Bay Development Forum Meeting to consult stakeholders on draft 2019/20 revised IDP and Budget.	IDP Manager LED Unit	Consult stakeholders on draft 2019/20 revised IDP and Budget.	Internal Planning and Management Strategy	23 April '19
g) Deadline for Public inputs on IDP and Budget	IDP Manager	Consult stakeholders on draft 2019/20 revised IDP and Budget.	MSA Section 21	26 April '19
g) Executive Management analise public comments on Draft IDP and Budget and prepare report with recommendations for Council's perusal.	IDP Manager CFO Mun. Manager	Report with recommendations on public comments on Agenda	MFMA Section 22(a); MSA Section 21A	29 Apr – 3 May '19
16. 3RD QUARTER CORPORATE PERFORMANCE REPORT				
a) Prepare and Submit 2018/19 Third Quarter Corporate Performance Report to Executive Management.	IDP Manager Mun. Manager Budget Office	Finalise Quarter Corporate Performance Report for inclusion on Council Agenda	MPPMR - Section 13 (2) PMS Framework	16 April '19
h) Submit 2018/19 Third Quarter Performance Report to the Oversight Committee	Mun. Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	19 April '19

b) Third quarter performance assessments of Section 57 managers	Mun. Manager	To assess performance against targets	PMS Framework	22 April '19
c) Table 2018/19 Third Quarter Corporate Performance Report to Council.	Mun. Manager CFO	Third Quarter Corporate Performance Report considered by Council	MPPMR Section 13 MFMA Section 52 (d)	25 April '19
d) Place 2018/19 Third Quarter Corporate Performance Report on website and make available to Provincial and National Treasury.	IDP Manager Budget Office	Third Quarter Corporate Performance Report published and submitted	MFMA Section 75 (2) MSA 21(b) MBRR Section 31	30 Apr + 9 May '19
DELIVERABLE AND ACTIVITY	**RESPONSIBLE PERSON**	**PURPOSE / OUTPUT**	**LEGISLATIVE REQUIREMENT AND INFORMATION**	**TIME FRAME**
e) Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	Report on PAC Agenda	MFMA Section 166 MPPMR Regulation 14	17 May '19
f) Table Bi- Annual Report **(Jul-Dec)** of Audit and Performance Committee on Performance Management to Council.	Mun. Manager	Report on Council Agenda	MFMA Section 166 MPPMR Regulation 14	27 June '19
17. APPROVAL OF 2019/20 IDP REVIEW AND BUDGET				
a) Table Final 2019/20 revised IDP, Budget and Tariffs to the Budget Steering Committee for final overview, inclusiveness and quality check.	Municipal Manager	Final revised IDP, Capital and Operating Budget and SDBIP for 2019/20	MFMA No. 56 of 2003, MBRR Section 14 (2)	13 May '19
b) Workshop final 2019/20 revised IDP, Budget and tariffs for 2019/20 with Council.	Municipal Manager	Workshop final budget with full council	Internal Management Procedure	16 May '19
c) Council considers comments from all stakeholders **(including LGMTEC 3 report)** on draft IDP and Budget and revised IDP and Budget accordingly if necessary.	Mun. Manager CFO Council	Draft IDP and Budget revised	MBRR Section 16(1)	30 May '19
d) Table 2019/20 revised IDP and Budget, Tariff List and budget related policies to Council for approval.	Mayor / CFO Mun. Manager	Approved 2019/20 revised IDP and 2019/20 MTREF	MFMA Section 24 and 25 MSA Reg. 2(1)	30 May ' 19
e) Submission of approved IDP and Budget to National and Provincial Treasuries in both printed and electronic formats.	Budget Office IDP Manager	Submission of approved revised IDP and Budget and related documents and resolutions	MFMA Section 24(3) MBRR Regulation 20	13 June '19
f) Publish the approved 2019/20 revised IDP and Budget on municipality's website.	Budget Office IDP Manager	Publication of approved revised IDP and annual budget and related documents	MFMA Section 22 MBRR Section 18 MSA Sections 21A and 21B	4 June '19
g) Submission of 2019/20 revised IDP to MEC of Local Government.	IDP Manager	Revised IDP document and letter to MEC for Assessment	MSA Section 32 (1)	10 days after final approval
h) Response / Feedback to public comments in respect of IDP. Budget, tariffs and policies.	IDP Manager CFO	Feedback to comments	MFMA	17 June'19

18. APPROVAL OF 2019/20 TOP LAYER SDBIP				
a) The Executive Mayor may submit the draft SDBIP with the IDP and Budget documentation to be tabled in Council	Mun. Manager	Draft SDBIP Submitted to Council	MBRR- Regulation 14(3)	30 May '19
b) Municipal Manager submits draft 2019/20 SDBIP to the Executive Mayor for consideration.	IDP Manager Mun. Manager	Approved 19/20 Top Layer SDBIP, 14 days after approval of the budget	MFMA Section 69(3)(a)	12 June'19
c) Executive Mayor approves 2019/20 SDBIPs within 28 days after approval of budget	IDP Manager Mun. Manager	Approved 19/20 Top Layer SDBIP	MFMA Section 53(1)(c)(ii)(2)	24 June '19
d) Publish 2019/20 SDBIP on municipal website.	IDP Manager	SDBIP publishes on website	MBRR - Chapter 2, Part 3, 15(3) / MFMA	25 Jun'19
e) Submit 2019/20 Corporate SDBIP to National and Provincial Treasury and make public	IDP Manager	Approved SDBIP Submitted	MFMA Section 53(3)(a) MBRR Chapter 2, Part 3, 15(3) and 20 (2)(b)	28 Jun'19

7. TIME SCHEDULE FOR MAYORAL IDP AND BUDGET PUBLIC ROADSHOW SESSIONS

DATES 2018	DAY	TIME	WARD	VENUE
1 August	Wednesday	19H00	7	Herbertsdale Church Hall
		19H00	4	Brandwacht Community Hall
2 August	Thursday	19H00	7	Boggoms Bay Community Hall
		19H00	6	Voortrekker Community Hall
6 August	Monday	19H00	11	Dana Bay Community
		19H00	7	Sonskynvallei Community Hall
7 August	Tuesday	19H00	13	Indoor Sport Centre
8 August	Wednesday	19H00	10	Hartenbos Library Hall
		19H00	4 & 5	Reebok Community Hall
9 August	Thursday	19H00	4 & 5	Great Brak River Council Chamber
			14	Friemersheim Community Hall
13 August	Monday	19H00	9	D'Almeida Community Hall
14 August	Tuesday	18H00	12	Joe Slovo Community Hall
15 August	Wednesday	19H00	9	Lutheran Church Hall
16 August	Thursday	18H00	1,3	Kwanonqaba Community Hall
20 August	Monday	18H00	2	Kwanonqaba Community Hall
		19H00	8	Town Hall
		19H00	14	Denneprag School Hall
21 August	Tuesday	18H00	3 & 11	Asla Park Community Hall
22 August	Wednesday	19H00	13	Nativity Church Hall
23 August	Thursday	18H00	1	Imekhaya Primary School Hall
27 August	Monday	19H00	14	Greenhaven Community Hall
28 August	Tuesday	18H00	2 & 3	African Gospel Church Hall

FLOWCHART ON THE BUDGET PROCESS

There are basically three different processes in the budgeting cycle running at the same time:

1. Reporting on Previous year budget,
2. Current year budget implementation, and
3. Preparation of the new financial year's budget (including the two following financial year estimates).

1. Reporting on Previous year budget:

This is mainly done through the compilation of the Annual Financial Statements of the previous financial year, including the Auditor-General's Audit Report. Another example is the different reporting formats to National and Provincial government on the previous year's budget and financial performance.

2. Current year budget implementation:

Implementation of the budget starts once the budget has been approved. An important document in the implementation of the budget is the Service Delivery and Budget Implementation Plan (SDBIP), which sets out the service delivery targets and performance indicators for the financial year. The SDBIP must be approved within 28 days after the approval of the budget.

Another important aspect is the monitoring and reporting on the current year budget. According to Section 71 of the MFMA, the accounting officer must by no later than 10 working days after the end of each month submit to the Mayor of the municipality and the relevant provincial treasury a statement on the state of the municipality's budget. This will enable the mayor to check if the approved budget is implemented in accordance with the SDBIP, consider revisions to the approved budget and identify any financial problems facing the municipality.

3. Preparation of the new financial year's budget:

There are six distinct steps to the preparation of the new financial year's budget:

∗ Planning

Schedule key dates; establish consultation forums; review previous processes.

∗ Strategic

Review IDP; internal and external consultations; set service delivery objectives for the next 3 years; consult on tariffs, indigent, credit control, free basic services, etc.; consider local, provincial and national issues; consult previous year's performance and current economic and demographic trends.

* Preparation

Prepare revenue and expenditure projections; draft budget policies; consult and consider local, provincial and national priorities; measurement of past and current performance against the budget.

* Tabling

Table complete proposed budget, IDP revisions and budget related policies no later than 1 April (90 days before the start of the new budget year) before council; make public the budget as soon as it has been tabled (via website, hard copies and electronic copies); consult with and consider formal local, provincial and national inputs or responses.

* Approving

After the Mayor has responded to recommendations and where necessary revised the tabled budget, full council must meet no later than 31 May (30 days before the start of the new budget year) to consider the budget for approval. Council approves the budget and related policies before 1 July. Should the municipality fail to approve a budget before the start of the budget year, the mayor must inform the MEC for Finance immediately.

* Finalisation

Publish and approve SDBIP and annual performance agreements and indicators 28 days after the approval of the budget. A delegation policy of spending authority on budget votes is also critical for successful budget implementation and monitoring and evaluation.

CONSULTATION PROCESS

The Constitution of the Republic of South Africa, Act 108 of 1996, places an obligation on municipalities to encourage the involvement of communities and community organisations in the matters of local government. With the promulgation of the Municipal Systems Act, 32 of 2000, the attention of municipalities was focused anew on the need to encourage the involvement of communities in the affairs of the municipality. Section 16(1) of the Municipal Systems Act, 32 of 2000 makes provision for a Municipality to create an opportunity to encourage the local community to participate in Municipal matters.

To ensure that the IDP Review process is transparent and inclusive, reflecting the real needs of the people residing within our municipal space, twenty Mayoral IDP Roadshows were held across all 14 wards. These public engagement sessions present the opportunity and platform to all citizens and those who have vested interest in Mossel Bay to review the service delivery needs and priorities of the ward in which they reside, ultimately shaping the IDP according to their needs and interest.

The IDP and Budget together with the schedule of IDP public engagement sessions will be published on the Municipal Website and placed at all libraries and satellite offices for public scrutiny and comment as set out in the IDP and Budget Process Plan complied in terms of Section 21 of the Local Government: Municipal Finance Management Act No. 56 of 2003. Notification to communities and stakeholders on how to provide inputs on the documents will be communicated in time by means of posters, newspaper advertisements and radio interviews, in all three official languages of the Western Cape.

Section 6 - Alignment between Budget and the Integrated Development Plan (IDP)

2019/20 IDP REVISION SUMMARY

The following sections constitutes the amendments or new additions to the 2019/20 revised IDP.

DOCUMENT REFERENCE	AMENDMENTS / ADDITIONS	PURPOSE AND IMPACT ON PLANNING AND BUDGET PRIORITISATION
Page	Socio Economic Analysis (Mossel Bay at a Glance)	Demonstrate socio economic reality and data projections to be considered in current and future planning and development decision making
Page	Forward by the Executive Mayor	Sets political leadership tone and provides governance oversight.
Page	Forward by the Municipal Manager	Sets management leadership tone and provides administrative oversight.
Page	Main aim of the 2019/20 IDP Review	To give effect to Section 34 of the Local Government Municipal Systems Act, 32 of 2000
Chapter 2	IDP Planning Process	To give effect to Section 29 (i) and (ii) of the Local Government Municipal Systems that deals with community and stakeholder consultation in the IDP drafting and review process.
Chapter 3	Situational Analysis	To recognise the 2017 Provincial MERO Report and the 2017 Municipal Socio-Economic Profile findings, growth and development impact assumptions in our planning trajectory.
Chapter 4	◆ Institutional Arrangements ◆ Organisational Structure Review ◆ Work Place Skills Plan ◆ Internal Audit Strategy 2019/20 ◆ Audit General 2016/17 Audit Outcome Overview	◆ To update and align the administrative and institutional capacity to ensure organisational readiness to implement the IDP. ◆ Incorporate approved new Macro and Micro Structure that will come into effect 1 July 2019. ◆ Reviewed and aligned 2018 Work Place Skills Plan to IDP
Chapter 5	Ward-Based Planning	To outline the community development priorities and align the 2019/20 budget accordingly. To depict municipal investment and infrastructure development at ward level.
Chapter 6	Development Strategy ◆ Review of Rural Development Strategy ◆ Develop Economic Infrastructure (BEEHIVES) through the RSEP and VPUU programme along the Mayixhale Corridor. ◆ Proposed Special Economic Zone	The overarching development strategy remains unchanged. The 2019/20 IDP Review seeks to align and depict major capital and operational investment per Municipal Key Performance Area as prioritised in the 2019/20 MTREF. The purpose of the review of the Rural Development Strategy is to harness all possible resources and expertise to improve the living conditions of people living in rural communities through basic service delivery and socio-economic development opportunities. Proposed Economic Zone Concept included in this review. Municipal strategic objective alignment to 2019/20 budget
Chapter 7	Sector and Operational Plans ◆ Spatial Development Framework ◆ Disaster Management Plan ◆ Regional Landfill Site	The reviewed and updated Spatial Development Framework has been incorporated in this IDP Review. The updated Disaster Management Plan has been incorporated. Status of the Regional Landfill Site Project and impact on the municipal budget has been illustrated
Chapter 8	Intergovernmental Development Perspective	To reflect the 2019/20 Provincial Government Sector Department's and investments in our municipal space.
Chapter 9	IDP Implementation ◆ Review Financial Plan ◆ Align 2019/20 Capital and Operational Budget to IDP	To review the Financial Plan to ensure sound financial planning and sustainability over the 5-year IDP Implementation period. To present a responsive budget that align to the development priorities contained in the IDP. To review municipal Strategic Risks and assess the impact thereof on municipal sustainability.

RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE

WC043 Mossel Bay - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Pumps	4301		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	RO: Plant	4479		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Ruiterbos	4480		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Lodewyks	4481		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Klein Brak	4482		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Sand hoogte	4483		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Groot Brak	4484		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Friemersheim	4485		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Herbertsdale	4486		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Distribution	4487		967	(8,833)	(8,494)	(8,494)	(6,243)	(6,177)	(6,104)
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Bulk Services	4488		145,310	162,127	154,746	154,746	152,725	154,342	156,038
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Desalination Plant	4489		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Pumps	4302		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Ruiterbos	4470		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Brandwacht	4471		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Pinnacle Point	4472		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Regional Plant	4473		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Groot Brak	4474		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Herbertsdale	4475		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Friemersheim	4476		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Bulk services	4477		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Distribution	4478		84,383	101,902	101,970	101,970	104,380	105,834	107,563
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Ablution Blocks	5512		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Administration	4201		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Street lighting	4202		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Distribution	4414		394,770	418,645	424,375	424,375	482,814	533,923	578,954
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Integrated Human Settlement	6674		38,238	36,090	67,684	67,684	83,754	73,181	124,117
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Public Transport Facilities	4407		12	12	12	12	13	14	14
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Parking Areas	4408		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	External roads	4462		800	1,059	1,059	1,059	5,055	16,063	2,063
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Streets	4468		8,503	6,470	6,694	6,694	6,370	6,752	7,157
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Stormwater	4464		4,542	937	937	937	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Refuse Removal	5552		63,758	75,879	74,619	74,619	88,226	93,392	98,996
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Licensing & Regulations	5501		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Collections & Waste Disposal Facilities	5554		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Laboratory	4490		–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Telemetry	4204		–	–	–	–	–	–	–

RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE (Continued)

WC043 Mossel Bay - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	PMU	4401		–	–	–	–	–	–	–
SO2 - To manage land-use and development in line with the Spatial Development Framework	Legal Services: Planning and Integrated Services	2228		–	–	2	2	–	–	–
SO2 - To manage land-use and development in line with the Spatial Development Framework	Spatial Planning	6002		–	–	–	–	–	–	–
SO2 - To manage land-use and development in line with the Spatial Development Framework	Building Control	6003		127	–	134	134	142	150	159
SO2 - To manage land-use and development in line with the Spatial Development Framework	Outdoor advertising	6004		–	–	–	–	–	–	–
SO2 - To manage land-use and development in line with the Spatial Development Framework	Town Planning	6642		9,691	9,578	10,015	10,015	10,231	10,845	11,496
SO2 - To manage land-use and development in line with the Spatial Development Framework	Cemeteries	5532		192	256	282	282	343	364	386
SO2 - To manage land-use and development in line with the Spatial Development Framework	Administration: Planning	6009		–	–	–	–	–	–	–
SO3 - To render efficient environmental health and disaster management services	Waste Management, Environmental & Pollution Control	5201		–	–	–	–	–	–	–
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Waste	5553		309	327	327	327	347	367	389
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Parks & Recreation	5563		–	–	–	–	–	–	–
SO3 - To render efficient environmental health and disaster management services	Alien Vegetation Control	5561		–	–	–	–	–	–	–
SO3 - To render efficient environmental health and disaster management services	Parks & Open Spaces - Deforestation	5701		–	40	11	11	42	45	47
SO3 - To render efficient environmental health and disaster management services	Environmental Management and Conservation	6005		–	–	–	–	346	376	409
SO3 - To render efficient environmental health and disaster management services	Disaster Management Service	5562		–	–	–	–	–	–	–
SO3 - To render efficient environmental health and disaster management services	Coastal Management Protection	6006		–	–	–	–	–	–	–
SO4 - To provide efficient public safety and law enforcement services	Registrations: Vehicle Licensing	5301		6,057	6,002	5,640	5,640	6,302	6,680	7,081
SO4 - To provide efficient public safety and law enforcement services	Registrations: Drivers Licensing	5302		1,295	1,131	1,159	1,159	1,207	1,279	1,356
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Services	5570		0	0	0	0	0	0	0
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Enforcement	5585		13,004	4,570	13,676	13,676	14,426	15,220	16,058
SO4 - To provide efficient public safety and law enforcement services	Traffic lights	4203		–	–	–	–	–	–	–
SO4 - To provide efficient public safety and law enforcement services	Fire and Rescue Service	5560		1,507	280	476	476	1,325	344	365
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Community Development	5503		754	2,000	6,474	6,474	2,755	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Indoor Sport Facility	5502		–	–	9	9	–	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Mossel Bay	5593		2,254	3,163	3,187	3,187	3,995	3,774	3,702
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: D'Almeida	5594		1,328	715	734	734	757	854	838
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Green Haven / Groot Brak	5595		483	804	810	810	852	961	943
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ellen van Rensburg / Groot Brak	5596		925	1,940	1,947	1,947	2,055	2,318	2,274
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Hartenbos	5597		850	804	822	822	851	960	942
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Kwa-Nonqaba	5598		1,671	973	981	981	1,031	1,163	1,141

RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE (Continued)

WC043 Mossel Bay - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Friemersheim	5599		281	–	–	–	–	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Herbertsdale	5600		271	–	2	2	–	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Brandwacht	5601		123	–	–	–	–	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Buisplaas	5602		20	–	–	–	–	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ruiterbos	5603		35	–	–	–	–	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Facilities and Halls	5549		529	466	516	516	528	559	593
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Harry Giddey Park	5581		10	9	7	7	9	9	10
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Sport Grounds	5592		3,983	82	91	91	1,950	1,643	1,742
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Parks & Beautification	5582		1,534	896	896	896	2,298	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Plantations	5583		–	–	–	–	–	–	–
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Economic Development	6653		869	823	853	853	936	462	490
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Mossel Bay Central Improvement District	7702		551	536	616	616	709	815	937
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Tourism	6654		107	–	26	26	–	–	–
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: Point	5523		4,132	4,076	4,111	4,111	–	–	–
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: De Bakke / Santos	5524		–	–	–	–	–	–	–
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches	5702		1	2	271	271	–	–	–
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Chalets: De Bakke	5544		–	–	–	–	–	–	–
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Chalets: Dias	5545		–	–	–	–	–	–	–
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches: Ablution Facilities	5703		26	28	29	29	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Administration: General	2231		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Archives	2232		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: General	2226		1,580	906	1,467	1,467	1,533	1,625	1,723
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Security	2234		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	ICT	2223		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: Municipal Court	2227		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Thusong Centre	7706		768	3,013	3,040	3,040	2,351	2,380	2,623
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: MM	1100		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs	7700		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council	1112		22,239	10,903	14,402	14,402	33,418	39,642	46,858
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Corporate Services	2210		–	–	540	540	1,080	–	–

RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE (Continued)

WC043 Mossel Bay - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council Support	2211		1	2	1	1	2	2	2
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Secretariat	2233		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Finance	3301		1	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Technical/Infrastructure Services	4400		0	0	0	0	0	0	0
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Community Services	5500		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Planning and Economic Development	6000		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Public Participation	7707		56	56	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Call Centre	7704		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Publ & Media Co	7701		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Risk & Institu Perf Man	7703		–	–	–	–	–	–	–
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	IDP	7705		59	–	119	119	–	–	–
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Human Resources	2222		827	360	360	360	380	–	–
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Municipal Buildings	6612		6,888	6,179	5,420	5,420	5,645	5,984	6,343
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Fleet Management	4424		–	–	–	–	–	–	–
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Budget and Reporting	3300		36,699	35,500	31,098	31,098	500	500	500
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Assets	3302		1,824	925	1,019	1,019	3,051	3,201	3,359
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Systems	3303		1,020	770	925	925	770	490	490
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Creditors	3304		2,359	2,500	2,523	2,523	–	–	–
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Payroll	3305		–	–	–	–	–	–	–
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Logistics	3373		21	8	8	8	8	9	9
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Billing and Client services	3401		0	0	0	0	0	0	0
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rates and Taxes	3402		111,577	117,632	120,994	120,994	139,036	159,813	183,701
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rev enhanc & Credit con	3403		3,080	2,063	3,816	3,816	4,050	4,271	4,503
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Revenue services: Admin	3405		8	9	1,009	1,009	9	10	10
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Audit	1103		–	–	–	–	–	–	–
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Valuations	3392		10	–	3	3	–	–	–
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Management	3306		–	–	–	–	39,150	36,729	38,933
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Customer Care	3404		105	13	12	12	13	14	15
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Procurement	3372		126	200	200	200	212	225	238
Allocations to other priorities			2							
Total Revenue (excluding capital transfers and contributions)			1	983,448	1,014,823	1,064,662	1,064,662	1,201,740	1,281,408	1,409,463

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE

WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Pumps	4301		2,014	2,830	2,589	2,589	2,772	2,865	3,011
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	RO: Plant	4479		311	535	509	509	665	711	759
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Ruiterbos	4480		–	–	204	204	251	367	454
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Lodewyks	4481		–	–	145	145	107	115	123
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Klein Brak	4482		–	–	3,728	3,728	3,954	4,238	4,563
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Sand hoogte	4483		–	–	2,002	2,002	2,209	2,369	2,540
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Groot Brak	4484		–	–	2,107	2,107	2,464	2,641	2,830
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Friemersheim	4485		–	–	614	614	810	868	931
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Herbertsdale	4486		–	–	170	170	183	196	210
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Distribution	4487		59,229	70,964	59,500	59,500	65,842	69,315	73,354
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Bulk Services	4488		6,753	11,357	9,872	9,872	13,656	17,033	20,085
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Desalination Plant	4489		–	–	1,236	1,236	1,313	1,388	1,474
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Pumps	4302		3,533	4,416	4,063	4,063	4,801	5,163	5,548
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Ruiterbos	4470		448	708	659	659	792	965	1,103
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Brandwacht	4471		119	176	185	185	246	386	481
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Pinnacle Point	4472		1,913	2,655	2,239	2,239	3,031	3,230	3,483
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Regional Plant	4473		10,150	11,800	12,277	12,277	14,595	16,725	17,819
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Groot Brak	4474		676	789	768	768	962	1,403	2,455
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Herbertsdale	4475		118	179	172	172	173	184	196
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Friemersheim	4476		460	543	747	747	631	670	713
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Bulk services	4477		4,668	5,334	6,075	6,075	7,376	8,836	10,202
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Distribution	4478		23,112	31,886	29,316	29,316	34,573	36,566	38,584
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Ablution Blocks	5512		1,443	1,636	1,751	1,751	2,480	2,572	2,677
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Administration	4201		6,917	8,202	14,693	14,693	15,920	16,204	16,419
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Street lighting	4202		5,219	5,511	5,813	5,813	5,574	5,943	6,350
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Distribution	4414		302,484	324,230	320,349	320,349	370,437	414,748	449,331
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Integrated Human Settlement	6674		16,637	27,329	43,402	43,402	57,927	53,603	84,981
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Public Transport Facilities	4407		1,938	3,717	2,272	2,272	2,523	2,511	2,499
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Parking Areas	4408		737	1,365	1,026	1,026	1,222	1,428	1,624
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	External roads	4462		876	64	64	64	60	67	68
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Streets	4468		47,169	51,688	54,974	54,974	62,882	66,821	71,624
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Stormwater	4464		13,770	15,225	15,660	15,660	17,438	19,754	21,522
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Refuse Removal	5552		39,846	49,263	53,627	53,627	59,310	63,197	67,473
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Licensing & Regulations	5501		683	695	803	803	948	1,016	1,090
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Collections & Waste Disposal Facilities	5554		4,026	5,236	4,848	4,848	5,914	6,297	6,746
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Laboratory	4490		–	–	1,084	1,084	1,484	1,589	1,707
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Telemetry	4204		1,488	1,698	1,866	1,866	2,089	2,223	2,361

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)

WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	PMU	4401		–	–	–	–	26	26	26
SO2 - To manage land-use and development in line with the Spatial Development Framework	Legal Services: Planning and Integrated Services	2228		1,755	1,768	1,890	1,890	2,475	2,639	2,809
SO2 - To manage land-use and development in line with the Spatial Development Framework	Spatial Planning	6002		1,597	1,830	1,862	1,862	1,988	2,120	2,276
SO2 - To manage land-use and development in line with the Spatial Development Framework	Building Control	6003		7,052	7,550	17,463	17,463	19,105	20,158	21,387
SO2 - To manage land-use and development in line with the Spatial Development Framework	Outdoor advertising	6004		599	656	676	676	733	785	841
SO2 - To manage land-use and development in line with the Spatial Development Framework	Town Planning	6642		2,039	2,621	2,500	2,500	2,996	3,209	3,436
SO2 - To manage land-use and development in line with the Spatial Development Framework	Cemeteries	5532		2,115	2,439	2,280	2,280	2,301	2,334	2,425
SO2 - To manage land-use and development in line with the Spatial Development Framework	Administration: Planning	6009		1,124	1,391	1,448	1,448	1,556	1,679	1,793
SO3 - To render efficient environmental health and disaster management services	Waste Management, Environmental & Pollution Control	5201		1,092	1,266	1,364	1,364	1,636	1,739	1,860
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Waste	5553		1,369	1,592	1,692	1,692	1,204	1,287	1,375
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Parks & Recreation	5563		–	–	–	–	–	–	–
SO3 - To render efficient environmental health and disaster management services	Alien Vegetation Control	5561		132	121	147	147	146	157	168
SO3 - To render efficient environmental health and disaster management services	Parks & Open Spaces - Deforestation	5701		2,897	1,888	2,123	2,123	2,804	2,984	3,176
SO3 - To render efficient environmental health and disaster management services	Environmental Management and Conservation	6005		714	1,942	1,674	1,674	3,764	3,924	4,135
SO3 - To render efficient environmental health and disaster management services	Disaster Management Service	5562		340	318	374	374	377	405	434
SO3 - To render efficient environmental health and disaster management services	Coastal Management Protection	6006		701	932	1,069	1,069	1,016	1,087	1,162
SO4 - To provide efficient public safety and law enforcement services	Registrations: Vehicle Licensing	5301		2,543	2,736	2,739	2,739	2,993	3,123	3,336
SO4 - To provide efficient public safety and law enforcement services	Registrations: Drivers Licensing	5302		3,451	3,984	3,769	3,769	4,088	4,372	4,675
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Services	5570		9,574	10,502	10,721	10,721	13,098	13,899	14,834
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Enforcement	5585		19,462	14,388	23,067	23,067	18,202	19,552	20,785
SO4 - To provide efficient public safety and law enforcement services	Traffic lights	4203		659	491	485	485	511	543	576
SO4 - To provide efficient public safety and law enforcement services	Fire and Rescue Service	5560		27,761	30,400	32,404	32,404	33,729	36,075	38,637
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Community Development	5503		3,897	4,688	4,932	4,932	5,584	5,851	6,166
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Indoor Sport Facility	5502		733	974	1,001	1,001	1,028	1,095	1,164
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Mossel Bay	5593		2,864	3,051	3,112	3,112	3,279	3,472	3,703
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: D'Almeida	5594		1,372	1,528	1,514	1,514	1,550	1,618	1,727
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Green Haven / Groot Brak	5595		642	791	796	796	856	917	981
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ellen van Rensburg / Groot Brak	5596		1,172	1,218	1,193	1,193	1,277	1,358	1,442
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Hartenbos	5597		1,050	1,259	1,163	1,163	1,250	1,317	1,408
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Kwa-Nonqaba	5598		2,089	2,243	2,249	2,249	2,384	2,546	2,722

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)

WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Friemersheim	5599		353	401	400	400	415	440	471
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Herbertsdale	5600		367	520	486	486	539	577	617
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Brandwacht	5601		156	183	174	174	201	225	239
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Buisplaas	5602		30	80	46	46	51	52	54
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ruiterbos	5603		52	261	69	69	78	75	80
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Facilities and Halls	5549		3,941	4,509	4,543	4,543	4,765	5,053	5,350
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Harry Giddey Park	5581		1,398	1,614	1,600	1,600	1,668	1,787	1,918
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Sport Grounds	5592		9,466	10,005	10,529	10,529	10,725	11,519	12,470
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Parks & Beautification	5582		24,845	28,029	29,590	29,590	32,305	31,972	34,264
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Plantations	5583		891	1,106	334	334	806	863	924
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Economic Development	6653		3,692	5,572	5,278	5,278	6,210	6,612	7,096
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Mossel Bay Central Improvement District	7702		546	536	616	616	709	815	937
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Tourism	6654		3,465	3,724	4,415	4,415	4,595	4,831	5,124
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: Point	5523		2,876	3,089	3,067	3,067	2,460	2,527	2,643
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: De Bakke / Santos	5524		–	–	–	–	–	–	–
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches	5702		1,994	2,501	2,424	2,424	2,415	2,580	2,741
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Chalets: De Bakke	5544		–	–	–	–	–	–	–
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Chalets: Dias	5545		–	–	–	–	–	–	–
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches: Ablution Facilities	5703		1,340	1,604	1,632	1,632	666	713	764
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Administration: General	2231		5,605	6,708	6,480	6,480	6,960	7,422	7,926
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Archives	2232		1,321	1,524	1,444	1,444	1,577	1,683	1,803
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: General	2226		3,789	4,168	5,100	5,100	5,024	5,343	5,667
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Security	2234		497	556	532	532	570	593	634
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	ICT	2223		8,202	10,733	10,187	10,187	11,582	12,347	12,696
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: Municipal Court	2227		2,606	3,127	3,163	3,163	3,405	3,627	3,882
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Thusong Centre	7706		2,284	2,590	2,689	2,689	3,047	3,190	3,531
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: MM	1100		4,012	3,749	4,664	4,664	5,057	5,305	5,595
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs	7700		1,865	3,070	3,028	3,028	2,752	2,933	3,124
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council	1112		18,884	20,105	20,251	20,251	21,120	22,477	23,999
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Corporate Services	2210		2,015	2,205	2,476	2,476	2,944	3,139	3,347

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)

WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council Support	2211		2,679	3,374	3,215	3,215	4,012	4,264	4,540
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Secretariat	2233		1,562	1,741	1,654	1,654	1,909	2,024	2,059
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Finance	3301		2,073	2,056	1,988	1,988	1,638	1,752	1,876
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Technical/Infrastructure Services	4400		3,302	3,606	3,583	3,583	3,759	4,017	4,307
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Community Services	5500		3,484	3,991	4,069	4,069	4,152	4,425	4,715
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Planning and Economic Development	6000		1,968	2,120	2,077	2,077	2,224	2,373	2,542
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Public Participation	7707		2,112	2,594	2,542	2,542	2,975	3,170	3,379
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Call Centre	7704		9	7	12	12	13	13	14
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Publ & Media Co	7701		–	–	–	–	449	476	505
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Risk & Institu Perf Man	7703		–	–	–	–	337	353	388
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	IDP	7705		1,930	2,149	2,336	2,336	2,261	2,384	2,510
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Human Resources	2222		32,982	29,901	30,751	30,751	33,825	35,391	37,451
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Municipal Buildings	6612		7,576	8,050	6,532	6,532	10,123	10,649	16,143
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Fleet Management	4424		1,696	2,132	2,195	2,195	2,494	2,764	2,946
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Budget and Reporting	3300		3,228	3,525	3,710	3,710	4,382	4,685	5,023
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Assets	3302		8,435	6,562	6,963	6,963	11,102	11,849	12,654
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Systems	3303		3,996	3,441	4,421	4,421	3,692	3,636	3,863
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Creditors	3304		4,012	4,459	4,397	4,397	2,901	3,095	3,304
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Payroll	3305		2,353	2,558	2,369	2,369	2,635	2,817	3,018
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Logistics	3373		1,775	2,173	2,193	2,193	2,184	2,321	2,463
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Billing and Client services	3401		1,941	2,490	2,214	2,214	3,182	3,392	3,632
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rates and Taxes	3402		3,508	1,825	6,047	6,047	6,825	7,702	8,711
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rev enhanc & Credit con	3403		6,663	7,264	8,444	8,444	8,910	9,459	10,045
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Revenue services: Admin	3405		2,000	2,920	4,197	4,197	2,905	3,081	3,273
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Audit	1103		5,676	6,505	6,544	6,544	6,660	7,009	7,514
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Valuations	3392		3,185	2,545	2,458	2,458	3,220	3,422	3,680
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Management	3306		–	–	–	–	2,031	2,133	2,282
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Customer Care	3404		4,351	4,721	4,699	4,699	5,297	5,628	6,022
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Procurement	3372		3,345	3,728	3,825	3,825	4,627	4,951	5,291
Allocations to other priorities										
Total Expenditure			1	879,865	983,307	1,035,769	1,035,769	1,172,939	1,262,410	1,388,902

RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE

WC043 Mossel Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Ablution Blocks	5512		116						
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Collections & Waste Disposal Facilities	5554		1,055	10,790	5,214	5,214	6,400	–	950
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Desalination Plant	4489		163						
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Administration	4201		8	10	10	10	10	10	10
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Distribution	4414		24,899	27,107	27,837	27,837	31,789	24,334	27,278
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Integrated Human Settlement	6674		3,865	15,250	29,775	29,775	36,211	30,596	51,381
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Laboratory	4490		106	50	50	50	50	50	50
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Parking Areas	4408		8,138	6,244	5,839	5,839	5,113	4,567	2,039
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Public Transport Facilities	4407		634	20	23	23	150	–	150
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Refuse Removal	5552		3,052	2,690	2,584	2,584	2,290	3,550	2,500
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Bulk services	4477		6,576	10,500	11,005	11,005	16,450	14,850	15,950
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Distribution	4478		4,363	5,390	5,480	5,480	5,030	5,126	20,849
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Pumps	4302		229	355	84	84	450	510	370
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Brandwacht	4471		–	200	500	500	1,100	–	700
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Friemersheim	4476		–	–		–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Groot Brak	4474		38	–		–	100	5,721	2,279
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Herbertsdale	4475		–	–		–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Pinnacle Point	4472		140	300	100	100	370	500	1,500
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Regional Plant	4473		2,982	19,893	20,063	20,063	18,036	3,591	3,260
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Ruiterbos	4470		–	100	100	100			
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Stormwater	4464		12,976	11,303	10,546	10,546	11,025	1,625	17,415
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Street lighting	4202		349	200	200	200	1,000	200	200
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Streets	4468		16,998	15,894	33,825	33,825	22,903	46,297	27,634
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Bulk Services	4488		17,121	18,600	7,400	7,400	50,550	2,750	9,150
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Distribution	4487		10,963	14,145	13,338	13,338	13,974	20,028	22,215
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Pumps	4301		410	100	100	100	250	320	400
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Friemersheim	4485		113						
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Groot Brak	4484		99	–	–	–	60	60	60
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Klein Brak	4482		786	150	150	150	800	600	550
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Ruiterbos	4480		–	80	80	80			
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Sand hoogte	4483		40	–	–	–	–	–	–
SO2- To manage land-use and development in line with the Spatial Development Framework	Administration: Planning	6009		114	186	186	186	245	80	100
SO2- To manage land-use and development in line with the Spatial Development Framework	Cemeteries	5532		3,336	–	120	120	–	70	–
SO2- To manage land-use and development in line with the Spatial Development Framework	Legal Services: Planning and Integrated Services	2228		4						
SO3- To render efficient environmental health and disaster management services	Environmental Management and Conservation	6005		183	536	239	239	1,051	50	100
SO3- To render efficient environmental health and disaster management services	Streets Cleaning: Waste	5553		71	–	250	250			
SO3- To render efficient environmental health and disaster management services	Waste Management, Environmental & Pollution Control	5201		228	5	45	45	–	–	–
SO4- To provide efficient public safety and law enforcement services	Fire and Rescue Service	5560		1,223	4,275	4,392	4,392	4,355	1,835	435
SO4- To provide efficient public safety and law enforcement services	Registrations: Drivers Licensing	5302		5	4	3	3			
SO4- To provide efficient public safety and law enforcement services	Registrations: Vehicle Licensing	5301		25	35	24	24	35	35	–
SO4- To provide efficient public safety and law enforcement services	Traffic & By-Law Enforcement	5585		1,274	1,120	1,151	1,151	1,935	305	100
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Community Development	5503		264	110	160	160	134	–	250
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Facilities and Halls	5549		329	250	127	127	250	–	350
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Harry Giddey Park	5581		–	120	154	154	50	155	125
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Indoor Sport Facility	5502		429	150	324	324	200	–	–
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Buisplaas	5602		95	–	5	5			
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: D'Almeida	5594			–	75	75			
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ellen van Rensburg / Groot Brak	5596			–	105	105			
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Friemersheim	5599			–	28	28			
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Hartenbos	5597			–	5	5			

RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE (Continued)

WC043 Mossel Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Herbertsdale	5600		11						
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Kwa-Nonqaba	5598		26	–	20	20			
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Mossel Bay	5593		239	–	47	47			
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ruiterbos	5603			–	6	6			
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Brandwacht	5601					–	565	–	–
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Parks & Beautification	5582		1,049	1,545	1,974	1,974	2,448	646	670
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Sport Grounds	5592		4,379	1,970	4,732	4,732	3,774	10,021	9,153
SO6- To facilitate economic and tourism development to the benefit of the town and all residents	Economic Development	6653		1,254	3,113	6,780	6,780	4,405	1,335	2,000
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Administration: General	2231		46	10	12	12	–	–	–
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Call Centre	7704			7	7	7			
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Council	1112		21	765	765	765	28	308	350
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs	7700			–	6	6	45	–	–
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Finance	3301		20	5	5	5			
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: MM	1100		16	–		–	30	–	–
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Technical/Infrastructure Services	4400		10	1,462	2,053	2,053	20	20	20
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	ICT	2223		3,399			–	2,153	1,900	2,900
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	IDP	7705					–	15	–	–
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: General	2226		53	18	18	18	15	–	–
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: Municipal Court	2227		511	24	24	24			
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Public Participation	7707		29	27	27	27	–	–	–
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Secretariat	2233		38	73	160	160	–	–	–
SO7- Embed good governance through sound administrative practices and improved stakeholder relations	Thusong Centre	7706		502	4,971	4,971	4,971	3,388	6,048	–
SO8- To maintain a skilled, capable and diverse workforce in a good working environment	Fleet Management	4424		267	480	436	436	924	228	292
SO8- To maintain a skilled, capable and diverse workforce in a good working environment	Human Resources	2222		264	131	211	211	122	145	85
SO8- To maintain a skilled, capable and diverse workforce in a good working environment	Municipal Buildings	6612		1,222	290	490	490	57,766	715	20,430
SO9- Embed financial viability and sustainability through good financial management principles and practices	Assets	3302		488	516	1,002	1,002	545	545	545
SO9- Embed financial viability and sustainability through good financial management principles and practices	Budget and Reporting	3300		6	8	68	68	5	80	–
SO9- Embed financial viability and sustainability through good financial management principles and practices	Creditors	3304		5	134	134	134	4	4	4
SO9- Embed financial viability and sustainability through good financial management principles and practices	Financial Systems	3303		119	8	8	8	8	–	–
SO9- Embed financial viability and sustainability through good financial management principles and practices	Logistics	3373		6	8	8	8	4	4	–
SO9- Embed financial viability and sustainability through good financial management principles and practices	Payroll	3305		35	4	4	4	4	4	4
SO9- Embed financial viability and sustainability through good financial management principles and practices	Procurement	3372		29	2	62	62	204	154	–
SO9- Embed financial viability and sustainability through good financial management principles and practices	Revenue services: Admin	3405			25	25	25	554	11	12
Allocations to other priorities			3							
Total Capital Expenditure			1	**137,836**	**181,755**	**205,748**	**205,748**	**309,392**	**189,983**	**244,813**

Section 7 - Budget-related Policies overview and amendments

OVERVIEW OF BUDGET-RELATED POLICIES

Proper budgets are prepared in accordance with approved policies. A budget-related policy is a municipal policy affecting or affected by the Annual Budget of the municipality. These policies are necessary for effective financial management and the achievement of priorities and strategic goals of the community. The budget-related policies are reviewed annually during the budget preparation process. Below is a list of the budget-related policies, including the purpose, last approval date of the policy and if any amendments need to be approved by Council.

Policy name	*Purpose of Policy (what is included in the policy)*	*Last approved*	*Amendments to be approved (YES/NO)*
Rates Policy	Prescribes uniform rates structures to give effect to its strategic objectives in terms of the IDP and Budget requirements	05/2018	YES
Tariff Policy	Prescribes uniform tariff structures on the levying of fees for municipal services provided	05/2018	YES
Customer care, Indigent, Credit control, Debt collection and Tampering policy	Sets a revenue collection target and outlines how the municipality will act against defaulters; Specifies the framework for providing relief from the burden of rates and tariffs to registered or otherwise identified indigents	05/2018	YES
Cash Management and Investments policy	Deals with the treatment of cash receipts and the investing of available cash both short and long-term.	05/2018	YES
Asset management policy	Includes capitalisation benchmarks, depreciation norms, and maintenance requirements	05/2018	YES
Borrowing, Funding and Reserve policy	This policy sets out all conditions under which the municipality will be entitled to obtain debt. It provides guidance on the funding of the budget as well as the conditions under which the reserves must be operated	05/2018	YES
Liquidity policy	This policy provides the minimum risk management measures that must be implemented and adhered to, to ensure that its current and future liquidity position is managed in a prudent manner	05/2018	YES
Expenditure policy	Guidelines on expenditure procedures, stipulations of payments, process to follow when unauthorised, irregular, fruitless & wasteful expenditure occurs	11/2018	YES
Budget policy	This policy strives to set out the budgeting principles and responsibilities as well as the process of transferring an approved budgetary provision from one operating cost element or capital project to another during a municipal financial year	05/2018	YES
Supply Chain Management Policy	Demand, acquisition, disposal and logistics around the procurement of goods and services	05/2018	YES
Short term Insurance Policy	Sets out a legislative framework to comply with asset management requirements, regarding insurance of assets, especially regarding the safe guarding and risk management thereof	05/2018	NO
Municipal Development Charges Policy	This policy regulates the Development Charges. Development Charge is a once-off infrastructure access fee imposed by a municipality on a developer as a condition of approval of a land development that will result in an intensification of land use and an increase in the use of or need for municipal engineering services infrastructure.	05/2018	YES

The above-mentioned policies are attached to the budget documentation as Annexure B.

KEY AMENDMENTS TO BUDGET-RELATED POLICIES

The key amendments to budget related policies are highlighted below per policy. Most of the changes are due to changes in legislation, implementation of mSCOA or best practices that management have identified.

1) RATES POLICY

Changes to the Property Rates policy are mostly to align the definitions, abbreviations, etc between the property rates act and this policy, apart from this the changes are:

- The ratio to base tariff of vacant land for residential properties and business properties were changed from 120% to 130% and 220% to 240% respectively;
- Rebate qualification criteria with submission of the usufruct document; and
- Changes to the rate clearance certificates procedures as well as the refund of deposits or payments made in advance to enhance the effectiveness of the process.

2) TARIFF POLICY

Changes in the tariff policy were made to accommodate new qualification criteria for indigent subsidies and it include:

- Definition changes to refer to level 1 and level 2 indigent subsidy, instead of poor households;
- Change to the qualification criteria for level 1 and level 2 indigents, to revert to an application-based subsidy with qualification criteria based on household income rather than valuation of property;
- Allowing for more beneficial criteria for households with disabled persons as part of the household; and
- Inclusion of a definition regarding dwelling to facilitate the inclusion of backyard dwellers based on predetermined criteria.

Other changes include administrative issues such as shortcomings regarding consumer deposits, the charging per unit for refuse and the process to assist consumers with large accounts due to leakages.

3) CUSTOMER CARE, CREDIT CONTROL, DEBT COLLECTION, INDIGENT AND TAMPERING POLICY

Apart from the changes to the tariff policy already mentioned (also included in this policy) additional definition changes were made to accommodate new qualification criteria for indigent subsidies, the benefits for qualifying households and the relaxation credit control measures for these households.

The most critical change is the definition change of a household. The policy now refers to “residing within a dwelling” instead of residing on a property. It is important that the definition of dwelling is clearly understood and read together with the new definition for households.

Dwelling on the other hand refers to a structure or building with a separate authorised connection. These changes were made to accommodate backyard dwellers and to allow these households access to FBS and ability to apply independently for indigent subsidy.

The policy was also changed to accommodate and provide better assistance to households with special needs, households with disabled members.

The qualification criteria for level 1 and 2 indigent households as well as households with special needs were made. The policy also clearly indicating the benefits provided for these households.

Other changes included again the treatment of leakages, estimation of water readings, less stringent process for tenant accounts and other administrative processes.

4) CASH MANAGEMENT AND INVESTMENT POLICY

Majority of the changes to this policy relates to changes required for improved internal control and is an outflow of the fraud investigation regarding sundry revenue.

A minor change was made to the wording of the diversification of the investment portfolio to measure the threshold on date of inception rather than with the interest earned or accrued. This way the threshold cannot be exceeded as a subsequent event after the investment decision.

5) ASSET MANAGEMENT POLICY

No Changes

6) BORROWING, FUNDS AND RESERVES POLICY

The changes to the policy are to accommodate a Self-Insurance Reserve and clearly provide guidance on the cover and contributions from and to the reserve.

7) LIQUIDITY POLICY

The change to this policy was a result of the Auditor General ruling that Mossel Bay Municipality may not operate a provision for the clearing of alien vegetation.

8) EXPENDITURE POLICY

No Changes

9) BUDGET POLICY

The changes to the budget policy were to restrict a virement from or to accounts of entertainment of Senior Management and water treatment plants, the latter due to the treatment thereof as water inventory.

10) SUPPLY CHAIN MANAGEMENT POLICY

No major changes were made to the SCM policy apart from providing clear guidance on the implementation dates and other administrative words in the policy to streamline implementation.

11) MUNICIPAL DEVELOPMENT CHARGES POLICY

Changes were made to the policy to set out the application criteria and when these charges are payable.

Section 8 - Overview of Budget Assumptions

Certain broad assumptions had been made on which the budget is based for the MTREF. These assumptions are based on external factors but also internal trends and factors. These assumptions provide a framework for setting priorities, determining service levels and allocating limited financial resources. This section provides a summary of the assumptions used in preparing the budget for the 2019/20 MTREF period.

EXTERNAL FACTORS

Local government has a vital role to play in turning around the economy. In many areas of the country, municipal finances are under pressure. This is the result of the rising cost of delivering basic services and weak financial planning and controls, with poor management decisions leading to underinvestment in and insufficient maintenance of infrastructure.

In the local space, fiscal prudence cannot be over emphasised, renewed attitude towards revenue management, improvement of governance and financial management to support service delivery including the adoption of funded budgets and implementation of the municipal standard chart of accounts and the long-awaited plan to infuse consequence management for mal administration must be the primary way to respond to a stimulus package plan by the President.

South Africa's inflation targeting regime, flexible exchange rate and prudent debt management strategy have protected the economy from some of the global fallout. However, these events have led to a sharp depreciation of the Rand and large increases in government bond yields. It is important to note that the 2018 projected GDP growth forecast has been revised down from 1.5 per cent to 0.7 per cent. Growth is expected to recover gradually to over 2 per cent in 2021 as confidence returns and investment gathers pace.

To promote a return to faster growth and job creation, the President announced an economic stimulus and recovery plan in September 2018. The initiative focuses on five interventions:

- Implementing growth-enhancing economic reforms;
- Reprioritising public spending to support economic growth and job creation;
- Establishing an infrastructure fund;
- Addressing urgent matters in education and health; and
- Investing in municipal social infrastructure improvement.

The main risks to the economic outlook are continued policy uncertainty and deterioration in the finances of state-owned entities. The drought experienced in several provinces poses significant risks to agriculture and tourism for the period ahead, and this may threaten jobs in these sectors. The current water crisis in the Western Cape and other provinces will affect economic growth. While the drought's impact is uncertain much depends on how long it will prevail; the extent to which specific catchment areas are affected; and the success of mitigation measures.

These economic challenges will continue to exert pressure on municipal revenue generation and collection levels hence a conservative approach was taken for revenue projections. Municipalities affected by the drought should also consider its impact on revenue generation.

To address this, National Treasury guides municipalities to improve their efforts to limit non-priority spending and to implement stringent cost-containment measures.

When compiling the budget, this also had a direct impact on the budget as the consumption trends and income growth statistics are still very low. Municipal revenue and cash flows are more than ever expected to remain under pressure in the 2019/20 financial year.

CREDIT RATING OUTLOOK

No credit rating, for which the Municipality paid, was performed by any credit rating agency, but the financial position of the Municipality and management of our financial affairs are sound. A credit rating performed by Rating Africa based on the financial results of 2017, place Mossel Bay jointly first in the country as the most sustainable Municipality. A good rating can be expected again from the 2018 results.

INTEREST RATES FOR BORROWING AND INVESTMENTS

With the approval of the long-term financial plan, Council has resolved to take up external loans for funding of capital projects which will generate a positive cash flow over the life cycle of the asset. Interest rates for borrowing is budgeted as follows:

	2018/19	*2019/20*	*2020/21*	*2021/22*
Borrowing interest rate	9.5%	10%	10%	10%

Investments made with various financial institutions are strictly in compliance with the Municipal Finance Management Act and the Municipality's Cash Management and Investment Policy. The average rate of return on investments for the 2018/19 year to date is 8.08% and is estimated to be 8 % for the 2019/20 financial year.

RATES, TARIFFS, CHARGES AND TIMING OF COLLECTION

The following table shows the average increases in rates and tariff charges over the 2019/20 MTREF period:

	2019/20	2020/21	2021/22
Property Rates	15%	15%	15%
Electricity	13.07%	10.4%	7.6%
Water	1%	1%	1%
Sewerage	1%	1%	1%
Refuse	15%	6%	6%

COLLECTION RATES FOR EACH REVENUE SOURCE AND CUSTOMER TYPE

The average collection rate in the cash collected from consumers expressed as a percentage of the amount billed and is currently (as on December 2018) 98.33% on a 12-month rolling period.

The average monthly collection rate for 2018/19 (12-month rolling period as at December 2017) and the projections for the 2019/20 year are as follows:

	2018/19	2019/20
Property Rates	98%	97%
Electricity	100 %	96.5%
Water	97 %	99.0%
Sewerage	97%	96.5%
Refuse	98 %	96%

The projections changed because of the changes made to the definition criteria of indigent households. The slower growth has been considered and a conservative approach for the cash budget has been taken. The debt collection policy of the Municipality is strictly implemented. Based on previous year trends an amount of R11.7 million was included in the budget for the write-off of bad debt. This amount includes write-offs of traffic fines to the amount of R8.3 million.

PRICE MOVEMENTS ON SPECIFICS

Purchase of bulk electricity from Eskom is budgeted at R330 325 754 in the 2019/20 financial year, which is an increase of 16.4 per cent from the projected expenditure for the 2018/19 year. This expenditure will increase by 12 per cent and 8 per cent respectively for the outer budget years.

AVERAGE SALARY INCREASES

The personnel budget is calculated by reviewing the individual posts that are currently filled on the municipal organogram, as well as previous years' expenditure on the salary budget. Provision is also made for the filling of vacant and new posts during the 2019/20 financial year.

The following table indicates the percentage by which allowance has been made for the increase in Councillor and employee remuneration for the 2019/20 MTREF:

	2019/20	2020/21	2021/22
Councillor allowances	6.5%	6%	6.5%
Senior managers	6.5%	6.5%	7%
Other personnel	6.5%	6.5%	7%

A new Organogram structure will be implemented in the 2019/2020 year.

INDUSTRIAL RELATIONS CLIMATE AND CAPACITY BUILDING

The rendering of cost-effective and sustainable services to the entire community with diligence and empathy, is one of the Municipality's mission statements. To render this effective and efficient service the Municipality is committed to invest in the staff of the Municipality.

The Municipality also participates in the Municipal Finance Management Internship Programme and has employed five interns undergoing training in various sections of the Finance Directorate. The Municipality has several training initiatives available to its employees and has a skills programme in place.

Capacity building, training and development	*2019/20*
ABET and Life Long Learning Programme	854 324
Capacity Building Councillors	31 060
Capacity Building Local Municipalities (District Boundaries)	506 720
Development of Fire-fighters	158 720
Induction Programmes New Staff	530 230
Leadership Development	1 723 712
Municipal Minimum Competency Level	230 400
Workshops, Seminars and Subject Matter Training	563 860

CHANGING DEMAND CHARACTERISTICS (DEMAND FOR SERVICES AND FREE OR SUBSIDISED BASIC SERVICES)

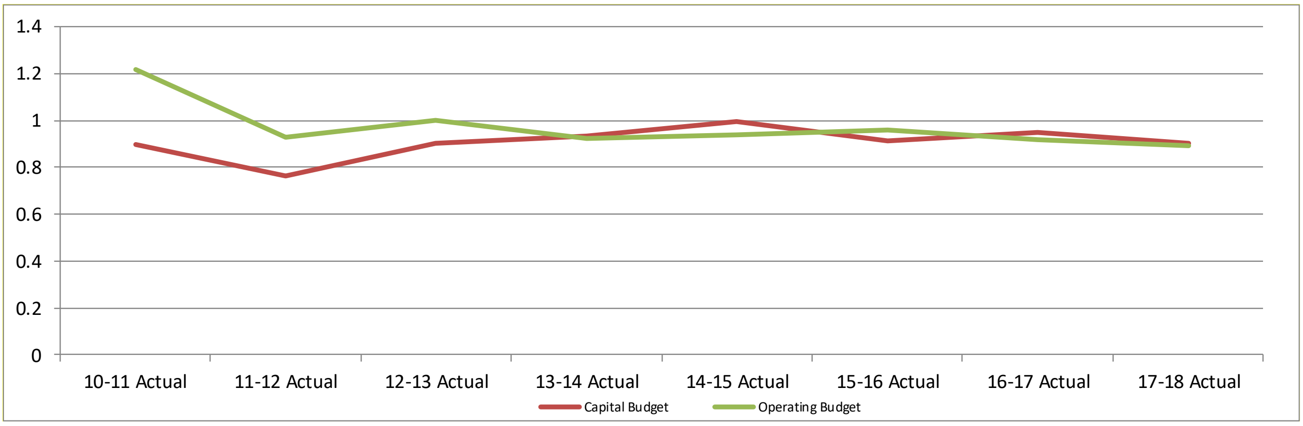
South Africa's inflation targeting regime, flexible exchange rate and prudent debt management strategy have protected the economy from some of the global fallout. However, these events have led to a sharp depreciation of the Rand and large increases in government bond yields. It is important to note that the 2018 projected GDP growth forecast has been revised down from 1.5 per cent to 0.7 per cent. Growth is expected to recover gradually to over 2 per cent in 2021 as confidence returns and investment gathers pace.

The improvement in the income from building plan fees is evidence that the market for building of new houses and developments is slowly recovering from the economic climate. The labour market remains sluggish. The unemployment rate currently sits at 27 per cent. Mossel Bay is home to several poor households which causes unending housing and socio-economic backlogs. This is caused by the general influx of people from neighbouring towns, provinces and farms to seek employment and change their livelihood.

2019/20 ABILITY OF MUNICIPALITY TO SPEND AND DELIVER ON PROGRAMS

Capital project expenditure for the 2017/18 financial year was 90.1% of the total capital budget. The capital spending is closely monitored by ways of monthly cash flows and monthly reporting to Council on capital expenditure. The projected capital and operating spending for the 2018/19 financial year, for cash flow purposes is estimated at 95%, although it might be unrealistic taken the history as baseline.

The following graph shows the spending pattern on the capital and operating budget for the Mossel Bay Municipality since the 2010/11 financial year:



SECTION 9 - Overview of Budget Funding

Section 18(1) of the MFMA states that an Annual Budget may only be funded from:

- Realistically anticipated revenue to be collected,
- Cash-backed accumulated funds from previous years' surpluses not committed for other purposes, and
- Borrowed funds, but only for the capital budget referred to in section 17(2).

Achievement of this requirement effectively means that Council must approve a balanced, credible and sustainable budget.

A credible budget is a budget that:

- Funds only activities consistent with the revised IDP and vice versa ensuring the IDP is realistically achievable given the financial constraints of the Municipality,
- Is achievable in terms of agreed service delivery and performance targets,
- Contains revenue and expenditure projections that are consistent with current and past performance,
- Does not jeopardise the financial viability of the Municipality, and
- Provides managers with appropriate levels of delegation enough to meet their financial management responsibilities.

A sustainable budget is a budget which reflects enough revenue and adequate corporate stability to fund and deliver on service delivery and performance targets.

FISCAL OVERVIEW

The Mossel Bay Municipality reviews its financial sustainability, current financial positions and Medium-Term Revenue and Expenditure Framework (MTREF) on an annual basis to enable the Municipality to deliver acceptable levels of services at affordable tariffs.

As at 30 June 2018 the Municipality's financial position was sound with total cash & cash equivalents to the value of R 426 248 937. These funds are committed to various obligations which includes the full funding of the Capital Replacement Reserve to the value of R 138 849 299.

The following table shows the Municipality's performance for the 2016/17 and the 2017/18 budgets:

BUDGET	2016/17			2017/18		
	Budget R'000	Actual R'000	% perform	Budget R'000	Actual R'000	% perform
Operating Revenue	874 581 355	879 039 940	100.5%	1 026 282 133	981 773 684	95.7%
Operating Expenditure	890 767 630	819 329 392	92.0%	985 859 663	878 190 319	89.1%
Capital Expenditure	152 376 474	144 823 488	95.0%	152 994 533	137 836 426	90.1%

The above table shows that the Municipality realised 100.5% of its budgeted revenue in the 2016/17 financial year and 95.7% during the 2017/18 financial year.

The above table shows that the operating expenditure budget for the 2017/18 financial year has been underspent by 10.9%.

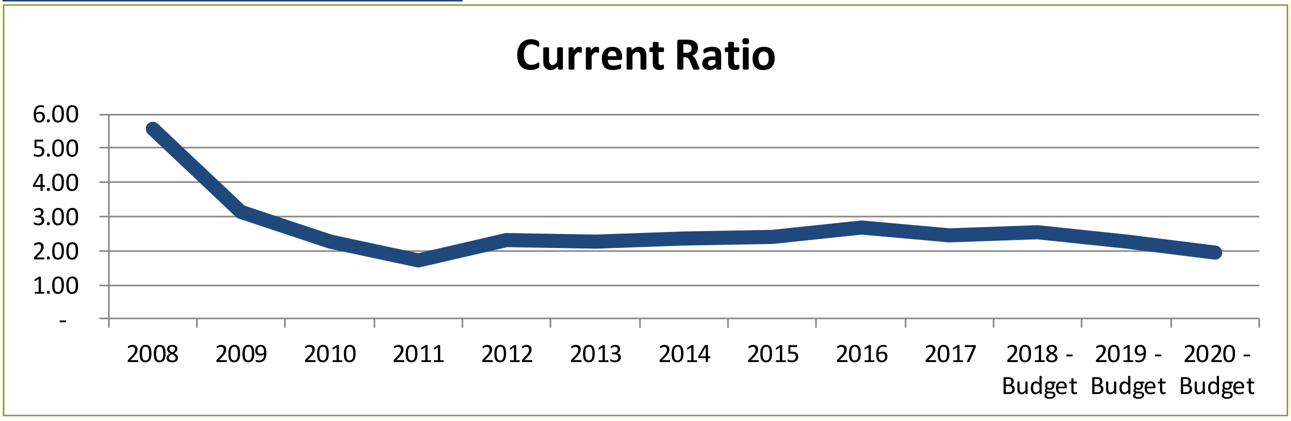
The capital expenditure budget is mainly funded by own internal funds and grants and subsidies from national and provincial government. The 2016/17 year shows capital expenditure of 95.0% and for the 2017/18 year a spending percentage of 90.1%.

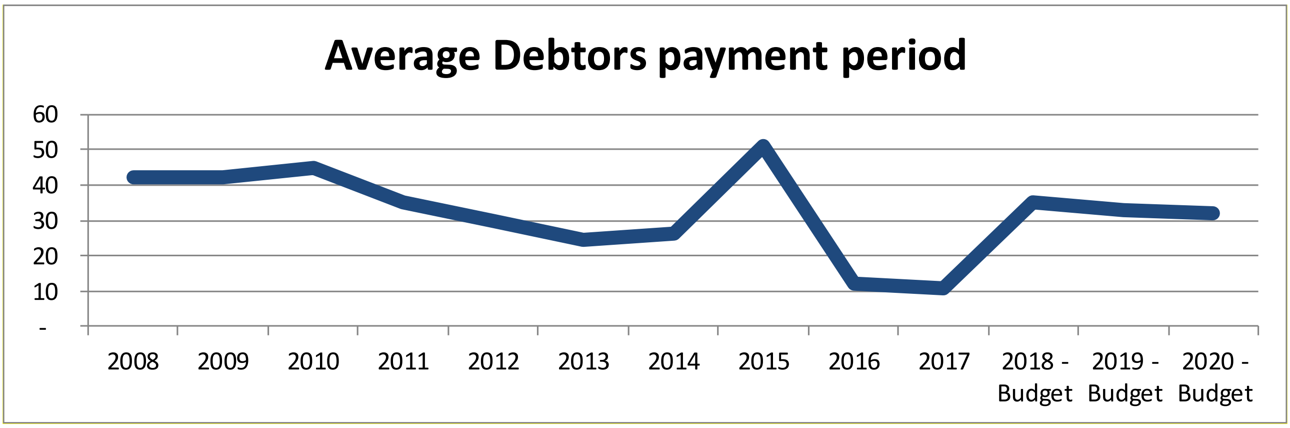
The Municipality prepared it's 2017/18 Annual Financial Statements in accordance with the applicable GRAP standards and received an unqualified audit opinion from the Auditor-General.

Financial sustainability refers to financial accounts which reflect enough revenue and adequate corporate stability to fund and deliver on service delivery and performance targets. The municipality will be attracting commercial loans to speed up the implementation of infrastructure projects. These loans have the effect of increasing the expenditure of the municipality of which the increase in expenditure will not immediately be offset by new revenue streams. The municipality will therefore have to exercise increased fiscal vigilance.

Following are graphs on the liquidity of the Municipality showing the past performance and the planned future performance:

LIQUIDITY MEASUREMENT RATIOS





FUNDING OF OPERATING AND CAPITAL EXPENDITURE

Operating Budget:

The table below identifies the sources of funding for the 2019/20 operating budget:

Source of Revenue	*Budget Amount (2019/20)*	*% of Total Exp Budget (2019/20)*
Property rates	R 138 873 730	12,3%
Service charges - electricity revenue	R 468 830 633	41,6%
Service charges - water revenue	R 120 188 939	10,7%
Service charges - sanitation revenue	R 71 852 620	6,4%
Service charges - refuse revenue	R 67 580 404	6,0%
Service charges - other	R 0	0,0%
Rental of facilities and equipment	R 6 345 126	0,6%
Interest earned - external investments	R 39 150 000	3,5%
Interest earned - outstanding debtors	R 2 083 430	0,2%
Dividends received	R 0	0,0%
Fines, penalties and forfeits	R 15 361 618	1,4%
Licences and permits	R 1 201 058	0,1%
Agency services	R 6 300 000	0,6%
Transfers recognised - Operational	R 157 830 658	14,0%
Other revenue	R 28 819 645	2,6%
Gains on disposal of PPE	R 1 800 891	0,2%
TOTAL	**R 1 126 218 752**	**100,0%**

Capital Budget:

The table below identifies the sources of funding for the 2019/20 capital budget:

Funding Source	*2019/2020*	*% of Total Budget*
Capital Replacement Reserve (Internal)	R 106 271 196	34,3%
Municipal Infrastructure Grant	R 20 960 871	6,8%
Dev.of Sport & Recreation Facility Grant	R 347 826	0,1%
Recoverable Developer	R 2 550 000	0,8%
Integrated National Electrification Programme	R 6 086 957	2,0%
Department of Human Settlement	R 30 096 521	9,7%
LOAN	R 133 700 000	43,2%
Donated Asset	R 1 200 000	0,4%
MTICG grant	R 4 347 826	1,4%
Fire Service Capacity Building Grant	R 869 565	0,3%
Library Grant	R 565 217	0,2%
V.P.U.U/RSEP	R 2 395 652	0,8%
TOTAL	**R 309 391 631**	**100,0%**

CAPITAL REPLACEMENT RESERVE

The 2019/20 capital budget is mainly funded from internal funds. The following table analyses the projected transactions of the C.R.R. from 01 July 2018 to 30 June 2022, based on the proposed capital and operational budgets.

Budget Year	2018/2019 *Current year*	2019/2020 *Budget year*	2020/2021 *Budget year +1*	2021/2022 *Budget year +2*
	R	R	R	R
Opening balance at the start of Year	**138 849 299**	**133 779 971**	**119 402 827**	**122 595 873**
Less: Capital budget commitments	**-93 656 549**	**-106 271 196**	**-98 231 828**	**-118 131 988**
Plus: Contributions to CRR	**88 174 060**	**90 684 078**	**100 127 174**	**110 311 628**
- Depreciation	*77 704 436*	*80 068 000*	*89 721 000*	*96 754 000*
- Proceeds on disposal of capital assets	*1 601 323*	*1 601 600*	*1 697 696*	*1 799 558*
- VAT on Housing Grants re-contributed	*3 883 681*	*4 514 478*	*3 938 478*	*6 701 870*
- Bulk service contributions	*4 984 620*	*4 500 000*	*4 770 000*	*5 056 200*
Plus: Additional cash contribution (CFO decision once AFS results is known)	***413 161***	***1 209 974***	***1 297 699***	***1 391 782***
Closing balance of CRR	**133 779 971**	**119 402 827**	**122 595 873**	**116 167 294**

It is clear from the above that the present levels of financing of capital budgets from the C.R.R. are sustainable over the medium term, but the prioritisation of capital programs will require a special effort.

CASH BACKED RESERVES / ACCUMULATED SURPLUS RECONCILIATION

Table A8 below provides a breakdown of the Cash and investments available and the application of these funds

WC043 Mossel Bay - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash and investments available								
Cash/cash equivalents at the year end	1	426,249	362,470	404,009	404,009	406,358	501,774	518,230
Other current investments > 90 days		–	–	–	–	–	–	–
Non current assets - Investments	1	36,000	48,000	48,000	48,000	60,000	–	–
Cash and investments available:		**462,249**	**410,470**	**452,009**	**452,009**	**466,358**	**501,774**	**518,230**
Application of cash and investments								
Unspent conditional transfers		36,773	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–
Statutory requirements	2		–	–	–			
Other working capital requirements	3	15,023	6,238	27,876	27,876	32,919	38,156	23,223
Other provisions		228,545	229,034	182,082	182,082	163,481	146,468	130,165
Long term investments committed	4	36,000	48,000	48,000	48,000	60,000	–	–
Reserves to be backed by cash/investments	5	138,849	107,616	133,780	133,780	133,574	131,648	119,794
Total Application of cash and investments:		**455,190**	**390,888**	**391,737**	**391,737**	**389,975**	**316,271**	**273,181**
Surplus(shortfall)		**7,059**	**19,582**	**60,272**	**60,272**	**76,384**	**185,503**	**245,049**

The above table indicates clearly that the reserves and various other obligations of the municipality is fully cash backed.

The mentioned obligations include:

- Unspent conditional grants
- Current portion of Provisions
- Statutory requirements (E.g. Consumer deposits)
- Other working capital requirements (E.g. Creditors, debtors)

FUNDING MEASUREMENT

Table SA10 show the various funding measures and whether the budgets are fully funded or not.

WC043 Mossel Bay Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Funding measures									
Cash/cash equivalents at the year end - R'000	18(1)b	1	426,249	362,470	404,009	404,009	406,358	501,774	518,230
Cash + investments at the yr end less applications - R'000	18(1)b	2	7,059	19,582	60,272	60,272	76,384	185,503	245,049
Cash year end/monthly employee/supplier payments	18(1)b	3	7.0	5.3	5.6	5.6	5.1	5.8	5.5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	103,583	31,516	28,894	28,894	28,800	18,998	20,561
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	(4.1%)	0.5%	(6.0%)	(6.0%)	8.1%	3.0%	1.7%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	97.3%	97.1%	99.8%	99.8%	99.8%	99.8%	99.8%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	2.5%	2.5%	4.5%	4.5%	3.6%	3.5%	3.4%
Capital payments % of capital expenditure	18(1)c;19	8	99.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	30.0%	21.7%	21.7%	55.7%	18.0%	28.5%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10					100.2%	100.4%	100.3%
Current consumer debtors % change - incr(decr)	18(1)a	11	19.8%	5.3%	(19.8%)	0.0%	(4.5%)	(4.9%)	20.3%
Long term receivables % change - incr(decr)	18(1)a	12	(56.4%)	291.5%	(79.5%)	0.0%	(24.6%)	(27.9%)	(32.3%)
R&M % of Property Plant & Equipment	20(1)(vi)	13	4.3%	5.0%	5.0%	5.0%	4.7%	4.9%	5.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	35.7%	26.1%	26.1%	35.9%	22.9%	20.6%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Description	MFMA section	Ref	Audited Outcome 2017/18	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Supporting indicators									
% incr *total service charges (incl prop rates)*	18(1)a		1.9%	6.5%	(0.0%)	0.0%	14.1%	9.0%	7.7%
% incr Property Tax	18(1)a		7.1%	5.2%	2.9%	0.0%	15.0%	15.0%	15.0%
% incr Service charges - electricity revenue	18(1)a		(2.9%)	4.8%	1.4%	0.0%	14.3%	11.0%	8.1%
% incr Service charges - water revenue	18(1)a		6.4%	3.5%	(6.0%)	0.0%	7.9%	1.0%	1.0%
% incr Service charges - sanitation revenue	18(1)a		6.9%	11.0%	(0.2%)	0.0%	13.3%	0.7%	1.1%
% incr Service charges - refuse revenue	18(1)a		17.7%	27.1%	(4.1%)	0.0%	25.1%	5.8%	6.0%
% incr in	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		713,519	760,183	759,850	759,850	867,326	945,119	1,017,747
Service charges			713,519	760,183	759,850	759,850	867,326	945,119	1,017,747
Property rates			111,525	117,329	120,760	120,760	138,874	159,705	183,660
Service charges - electricity revenue			386,042	404,574	410,251	410,251	468,831	520,172	562,566
Service charges - water revenue			114,419	118,463	111,414	111,414	120,189	121,346	122,568
Service charges - sanitation revenue			57,241	63,512	63,408	63,408	71,853	72,389	73,155
Service charges - refuse removal			44,291	56,304	54,018	54,018	67,580	71,508	75,798
Service charges - other			–	–	–	–	–	–	–
Rental of facilities and equipment			5,306	5,400	6,069	6,069	6,345	6,735	7,150
Capital expenditure excluding capital grant funding			101,086	133,462	116,741	116,741	239,971	119,782	165,132
Cash receipts from ratepayers	18(1)a		757,238	781,228	819,544	819,544	925,354	1,006,541	1,082,762
Ratepayer & Other revenue	18(1)a		777,963	804,614	821,500	821,500	927,437	1,008,749	1,085,103
Change in consumer debtors (current and non-current)			16,634	6,512	(16,136)	(16,136)	(26,612)	(4,148)	16,068
Operating and Capital Grant Revenue	18(1)a		164,802	171,830	208,281	208,281	233,352	234,021	283,404
Capital expenditure - total	20(1)(vi)		137,836	181,755	205,748	205,748	309,392	189,983	244,813
Capital expenditure - renewal	20(1)(vi)		–	64,864	53,796	53,796	110,932	43,571	50,396
Supporting benchmarks									
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.6%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY							97,700	102,988	111,980
DoRA capital grants total MFY							31,105	31,258	34,917
Provincial operating grants							59,561	52,685	82,321
Provincial capital grants							44,416	46,195	53,381
District Municipality grants									
Total gazetted/advised national, provincial and district grants							232,782	233,126	282,599
Average annual collection rate (arrears inclusive)									
DoRA operating									
Local Government Equitable Share							93,352	101,438	110,430
Finance Management							1,550	1,550	1,550
EPWP Incentive							2,798	–	–
							97,700	**102,988**	**111,980**
DoRA capital									
Municipal Infrastructure Grant (MIG)							24,105	25,258	26,917
National Electrification Programme							7,000	6,000	8,000
							31,105	**31,258**	**34,917**
Trend									
Change in consumer debtors (current and non-current)			16,634	(16,136)	(26,612)	(4,148)	–	–	–

WC043 Mossel Bay Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Total Operating Revenue			945,130	961,853	992,892	992,892	1,126,219	1,203,662	1,320,998
Total Operating Expenditure			879,865	983,307	1,035,769	1,035,769	1,172,939	1,262,410	1,388,902
Operating Performance Surplus/(Deficit)			65,266	(21,455)	(42,876)	(42,876)	(46,721)	(58,748)	(67,904)
Cash and Cash Equivalents (30 June 2012)							406,358		
Revenue									
% Increase in Total Operating Revenue			3.2%	1.8%	3.2%	0.0%	13.4%	6.9%	9.7%
% Increase in Property Rates Revenue			7.1%	5.2%	2.9%	0.0%	15.0%	15.0%	15.0%
% Increase in Electricity Revenue			(2.9%)	4.8%	1.4%	0.0%	14.3%	11.0%	8.1%
% Increase in Property Rates & Services Charges			1.9%	6.5%	(0.0%)	0.0%	14.1%	9.0%	7.7%
Expenditure									
% Increase in Total Operating Expenditure			10.0%	11.8%	5.3%	0.0%	13.2%	7.6%	10.0%
% Increase in Employee Costs			26.9%	10.1%	3.3%	0.0%	11.9%	7.1%	7.1%
% Increase in Electricity Bulk Purchases			0.9%	6.7%	(0.7%)	0.0%	16.4%	12.3%	8.4%
Average Cost Per Budgeted Employee Position (Remuneration)			287852.605	210214.6144			271594.9467		
Average Cost Per Councillor (Remuneration)			0	441770.4444			452103.2222		
R&M % of PPE			4.3%	5.0%	5.0%	5.0%	4.7%	4.9%	5.0%
Asset Renewal and R&M as a % of PPE			3.0%	8.0%	8.0%	8.0%	10.0%	7.0%	7.0%
Debt Impairment % of Total Billable Revenue			2.5%	2.5%	4.5%	4.5%	3.6%	3.5%	3.4%
Capital Revenue									
Internally Funded & Other (R'000)			95,489	93,442	93,621	93,621	106,271	98,232	118,132
Borrowing (R'000)			5,597	40,020	23,120	23,120	133,700	21,550	47,000
Grant Funding and Other (R'000)			36,750	48,293	89,007	89,007	69,420	70,201	79,681
Internally Generated funds % of Non Grant Funding			94.5%	70.0%	80.2%	80.2%	44.3%	82.0%	71.5%
Borrowing % of Non Grant Funding			5.5%	30.0%	19.8%	19.8%	55.7%	18.0%	28.5%
Grant Funding % of Total Funding			26.7%	26.6%	43.3%	43.3%	22.4%	37.0%	32.5%
Capital Expenditure									
Total Capital Programme (R'000)			137,836	181,755	205,748	205,748	309,392	189,983	244,813
Asset Renewal			–	126,399	124,238	124,238	172,378	94,382	100,926
Asset Renewal % of Total Capital Expenditure			0.0%	69.5%	60.4%	60.4%	55.7%	49.7%	41.2%
Cash									
Cash Receipts % of Rate Payer & Other			97.3%	97.1%	99.8%	99.8%	99.8%	99.8%	99.8%
Cash Coverage Ratio			0	0	0	0	0	0	0
Borrowing									
Credit Rating (2009/10)							0		
Capital Charges to Operating			1.0%	1.1%	1.5%	1.5%	2.9%	3.0%	3.5%
Borrowing Receipts % of Capital Expenditure			0.0%	30.0%	21.7%	21.7%	55.7%	18.0%	28.5%
Reserves									
Surplus/(Deficit)			7,059	19,582	60,272	60,272	76,384	185,503	245,049
Free Services									
Free Basic Services as a % of Equitable Share			64.2%	95.2%	97.9%	97.9%	72.5%	69.0%	65.5%
Free Services as a % of Operating Revenue (excl operational transfers)			1.3%	2.3%	2.2%	2.2%	2.1%	2.1%	2.1%
High Level Outcome of Funding Compliance									
Total Operating Revenue			945,130	961,853	992,892	992,892	1,126,219	1,203,662	1,320,998
Total Operating Expenditure			879,865	983,307	1,035,769	1,035,769	1,172,939	1,262,410	1,388,902
Surplus/(Deficit) Budgeted Operating Statement			65,266	(21,455)	(42,876)	(42,876)	(46,721)	(58,748)	(67,904)
Surplus/(Deficit) Considering Reserves and Cash Backing			7,059	19,582	60,272	60,272	76,384	185,503	245,049
MTREF Funded (1) / Unfunded (0)		15	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ×		15	✓	✓	✓	✓	✓	✓	✓

The above table indicates that the 2019/20 MTREF budget is funded as per Section 18 of the Municipal Finance Management Act.

SOURCES OF FUNDING

Rates, tariffs and other charges

Please refer to Annexure A with the total Rates, Tariffs and other sundry charges for the 2019/20 financial year.

New and Unspent Borrowing

Table SA 17 provides an indication, based on the new borrowings included in the budget for the MTREF period, of the overall non-current and current situation regarding loans. The Municipality no longer finance computer hardware via finance leases.

WC043 Mossel Bay - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality								
Annuity and Bullet Loans		30 938	51 390	56 281	56 281	190 006	211 582	258 611
Long-Term Loans (non-annuity)								
Local registered stock								
Instalment Credit								
Financial Leases		6						
PPP liabilities								
Finance Granted By Cap Equipment Supplier								
Marketable Bonds								
Non-Marketable Bonds								
Bankers Acceptances								
Financial derivatives								
Other Securities								
Municipality sub-total	1	**30 944**	**51 390**	**56 281**	**56 281**	**190 006**	**211 582**	**258 611**
Total Borrowing	1	**30 944**	**51 390**	**56 281**	**56 281**	**190 006**	**211 582**	**258 611**

Investments

Table SA 15 provides the investment particulars by type, whilst Table SA 16 provides the investments by maturity. It is clear from this that all investments are short –term and refers to cash and cash equivalents.

WC043 Mossel Bay - Supporting Table SA15 Investment particulars by type

Investment type R thousand	Ref	2017/18 Audited Outcome	Current Year 2018/19 Original Budget	Adjusted Budget	Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality								
Securities - National Government								
Listed Corporate Bonds								
Deposits - Bank		411,899	347,146	370,000	370,000	400,000	480,000	490,000
Deposits - Public Investment Commissioners								
Deposits - Corporation for Public Deposits								
Bankers Acceptance Certificates								
Negotiable Certificates of Deposit - Banks		36,000	48,000	48,000	48,000	60,000	–	–
Guaranteed Endowment Policies (sinking)								
Repurchase Agreements - Banks								
Municipal Bonds								
Municipality sub-total	1	**447,899**	**395,146**	**418,000**	**418,000**	**460,000**	**480,000**	**490,000**
Entities								
Securities - National Government								
Listed Corporate Bonds								
Deposits - Bank								
Deposits - Public Investment Commissioners								
Deposits - Corporation for Public Deposits								
Bankers Acceptance Certificates								
Negotiable Certificates of Deposit - Banks								
Guaranteed Endowment Policies (sinking)								
Repurchase Agreements - Banks								
Entities sub-total		–	–	–	–	–	–	–
Consolidated total:		**447,899**	**395,146**	**418,000**	**418,000**	**460,000**	**480,000**	**490,000**

WC043 Mossel Bay - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ³	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
NEDBANK - 03/7881005807/000182		9 Months	Fixed Deposit	Y	Fixed	0.08445	0	None	23 July 2019	42,378	204	(42,582)		–
Standard Bank - 088728862-070		8 Months	Fixed Deposit	Y	Fixed	0.08275	0	None	30 July 2019	26,258	164	(26,423)		–
NEDBANK - 03/7881005807/000183		9 Months	Fixed Deposit	Y	Fixed	0.08427	0	None	20 August 2019	26,281	289	(26,570)		–
Standard Bank - 088728862-073		7 Months	Fixed Deposit	Y	Fixed	0.08238	0	None	28 August 2019	20,749	262	(21,011)		–
NEDBANK - 03/7881005807/000185		9 Months	Fixed Deposit	Y	Fixed	0.08531	0	None	18 September 2019	15,708	277	(15,985)		–
Standard Bank - 088728862-074		8 Months	Fixed Deposit	Y	Fixed	0.08325	0	None	26 September 2019	25,947	496	(26,443)		–
Standard Bank - New Projected		8 Months	Fixed Deposit	Y	Fixed	0.0825	0	None	23 October 2019	41,239	1,031	(42,269)		–
Standard Bank - New Projected		8 Months	Fixed Deposit	Y	Fixed	0.0929	0	None	30 October 2019	20,662	616	(21,278)		–
INVESTEC - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0838	0	None	20 November 2019	41,258	1,304	(42,562)		–
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0852	0	None	04 December 2019	20,509	728	(21,237)		–
NEDBANK - New Projected		8 Months	Fixed Deposit	Y	Fixed	0.0845	0	None	11 December 2019	20,444	755	(21,199)		–
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0864	0	None	22 January 2020	25,444	1,213	(26,657)		–
INVESTEC - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0856	0	None	29 January 2020	20,314	994	(21,309)		–
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0877	0	None	26 February 2020	30,288	1,730	(32,018)		–
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0879	0	None	23 March 2020	15,061	961	(16,022)		–
ABSA - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0872	0	None	30 March 2020	10,024	652	(10,676)		–
NEDBANK - New Projected		10 Months	Fixed Deposit	Y	Fixed	0.0897	0	None	22 April 2020	25,031	1,819	(26,849)		–
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0885	0	None	29 April 2020		2,044	(32,044)	30,000	–
NEDBANK - New Projected		10 Months	Fixed Deposit	Y	Fixed	0.0901	0	None	20 May 2020		1,456	(21,456)	20,000	–
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0893	0	None	27 May 2020		1,719	(26,719)	25,000	–
Standard Bank - New Projected		10 Months	Fixed Deposit	Y	Fixed	0.0899	0	None	24 June 2020		1,112	(16,112)	15,000	–
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0907	0	None	29 June 2020		1,416	(21,416)	20,000	–
Standard Bank - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0901	0	None	18 June 2020		1,970	(31,970)	30,000	–
Standard Bank - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0908	0	None	22 July 2020		3,134		50,000	53,134
Standard Bank - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0911	0	None	29 July 2020		1,223		20,000	21,223
INVESTEC - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0936	0	None	20 August 2020		1,436		25,000	26,436
Standard Bank - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0934	0	None	27 August 2020		1,146		20,000	21,146
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0978	0	None	23 September 2020		1,407		25,000	26,407
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0971	0	None	29 September 2020		1,080		20,000	21,080
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0965	0	None	21 October 2020		1,277		30,000	31,277
Standard Bank - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0959	0	None	28 October 2020		809		20,000	20,809
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0953	0	None	26 November 2020		1,151		35,000	36,151
NEDBANK - New Projected		8 Months	Fixed Deposit	Y	Fixed	0.0947	0	None	03 December 2020		259		10,000	10,259
NEDBANK - New Projected		8 Months	Fixed Deposit	Y	Fixed	0.0942	0	None	09 December 2020		240		10,000	10,240
Standard Bank - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0938	0	None	20 January 2021		540		20,000	20,540
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0933	0	None	27 January 2021		483		20,000	20,483
ABSA - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0929	0	None	23 February 2021		214		20,000	20,214
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0924	0	None	26 February 2021		266		20,000	20,266
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0921	0	None	23 March 2021		26		15,000	15,026
NEDBANK - New Projected		9 Months	Fixed Deposit	Y	Fixed	0.0918	0	None	30 March 2021		10		20,000	20,010
Standard Bank - New Projected		10 Months	Fixed Deposit	Y	Fixed	0.0915	0	None	21 April 2021		65		20,000	20,065
ABSA - 4076628783		5 Years	Promissory Note	Y	Fixed	0.1065	0	None	14 July 2020	58,225	5,765		12,000	75,990
TOTAL INVESTMENTS AND INTEREST	1									485,822		(590,808)	552,000	490,758

Grant Allocations

The first portion of table SA 18 provides particulars of all operating grants that the Municipality will receive, whilst the second portion provides the capital grants. All VAT claimed on capital projects has been included in the operating portion. Table SA 18 reconciles to the relevant gazette.

Operating Grant Revenue

WC043 Mossel Bay - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
RECEIPTS:	1, 2							
Operating Transfers and Grants								
National Government:		**82,313**	**88,712**	**88,712**	**88,712**	**97,700**	**102,988**	**111,980**
Local Government Equitable Share		78,472	85,858	85,858	85,858	93,352	101,438	110,430
Finance Management		1,550	1,550	1,550	1,550	1,550	1,550	1,550
Municipal Systems Improvement		–	–	–	–	–	–	–
Electricity Demand Side Management		–	–	–	–	–	–	–
EPWP Incentive		2,291	1,304	1,304	1,304	2,798	–	–
Integrated National Electrification Programme		–	–	–	–	–	–	–
Provincial Government:		**49,001**	**30,339**	**27,254**	**27,254**	**59,561**	**52,685**	**82,321**
Integrated housing		39,741	20,450	16,149	16,149	48,547	42,355	72,069
Community Development Workers		56	56	–	–	–	–	–
Library services		7,813	8,360	8,360	8,360	8,862	10,000	9,807
Housing emergency Kits			197	197	197	–	–	–
Subsidy - Newsletters		5	37	37	37	27	29	30
Housing Trust Fund		–	–	–	–	–	–	–
Thusong Service Centre Grant		–	–	–	–	106	–	100
Kannaland Secondment subsidy			540	540	540	1,080	–	–
RSEP / VPUU		–	–	–	–	–	–	–
Maintenance & Construction of Transport Infrastructure		800	59	59	59	55	63	63
Financial Management Support Grant		280	280	1,280	1,280	280	–	–
Financial Management Capacity Building Grant		240	360	360	360	380	–	–
Local Government Graduate Internship Grant		66	–	72	72	–	–	–
Municipal Service delivery and Capacity building grant		–	–	200	200	–	–	–
Municipal Accreditation and Capacity Building Grant		–				224	238	252
District Municipality:		**–**	**–**	**–**	**–**	**–**	**–**	**–**
[insert description]					–			
Other grant providers:		**651**	**347**	**347**	**347**	**569**	**602**	**637**
SETA		–	–	–	–	–	–	–
Public Contributions		651	347	347	347	569	602	637
Total Operating Transfers and Grants	5	**131,965**	**119,399**	**116,314**	**116,314**	**157,831**	**156,275**	**194,938**

Capital Grant Revenue

WC043 Mossel Bay - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital Transfers and Grants								
National Government:		32,464	34,721	34,721	34,721	31,105	31,258	34,917
Municipal Infrastructure Grant (MIG)		24,464	23,688	23,688	23,688	24,105	25,258	26,917
EPWP Incentive		–	1,033	1,033	1,033	–	–	–
Energy Efficiency & Demand Side Management		–	–	–	–	–	–	–
National Electrification Programme		8,000	6,000	6,000	6,000	7,000	6,000	8,000
Department of Mineral & Energy		–	–	–	–	–	–	–
Municipal System Improvement Grant		–	–	–	–	–	–	–
Municipal Disaster Recovery Grant		–	–	–	–	–	–	–
Water Services infrastructure Grant		–	4,000	4,000	4,000	–	–	–
Provincial Government:		6,584	18,250	18,250	18,250	44,416	46,195	53,381
Integrated housing		3,245	15,250	15,250	15,250	34,611	30,195	51,381
Community Development Workers		–	–	–	–	–	–	–
Library services		–	–	–	–	650	–	–
Thusong Service Centre Grant		–	–	–	–	–	–	–
Maintenance & Construction of Transport Infrastructure		–	1,000	1,000	1,000	5,000	16,000	2,000
Greenest Municipality Competition		–	–	–	–	–	–	–
RSEP / VPUU		1,500	2,000	2,000	2,000	2,755	–	–
Shared Economic Infrastructure Facility Grant		839		–	–	–	–	–
Development of Sport and Recreation facilities		200	–	–	–	400	–	–
Fire service capacity building grant		800	–	–	–	1,000	–	–
District Municipality:		–	–	–	–	–	–	–
[insert description]								
Other grant providers:		4,013	2,507	30,547	30,547	2,933	3,278	3,335
External Service contributions		4,013	2,507	30,547	30,547	2,933	3,278	3,335
Total Capital Transfers and Grants	5	43,061	55,478	83,518	83,518	78,454	80,731	91,633
TOTAL RECEIPTS OF TRANSFERS & GRANTS		175,025	174,877	199,832	199,832	236,284	237,005	286,571

Section 10 - Expenditure on allocations and grant programmes

Table SA 19 provide the expenditure for both capital and operational linked to the program. These amounts include the VAT portion that is claimed and recognised as own revenue, where applicable.

Operating Grant Expenditure

WC043 Mossel Bay - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
EXPENDITURE:	1							
Operating expenditure of Transfers and Grants								
National Government:		**82,101**	**88,712**	**88,954**	**88,954**	**97,700**	**102,988**	**111,980**
Local Government Equitable Share		78,472	85,858	85,858	85,858	93,352	101,438	110,430
Finance Management		1,550	1,550	1,550	1,550	1,550	1,550	1,550
Municipal Systems Improvement			–	–	–	–	–	–
Electricity Demand Side Management			–	–	–	–	–	–
EPWP Incentive		2,079	1,304	1,546	1,546	2,798	–	–
Integrated National Electrification Programme			–	–	–	–	–	–
Provincial Government:		**51,636**	**30,339**	**48,284**	**48,284**	**59,561**	**52,685**	**82,321**
Integrated housing		42,364	20,450	36,845	36,845	48,547	42,355	72,069
Community Development Workers		56	56	–	–	–	–	–
Library services		7,813	8,360	8,360	8,360	8,862	10,000	9,807
Housing emergency Kits			197	484	484	–	–	–
Subsidy - Newsletters		25	37	37	37	27	29	30
Housing Trust Fund			–	–	–	–	–	–
Thusong Service Centre Grant			–	–	–	106	–	100
Kannaland Secondment subsidy			540	540	540	1,080	–	–
RSEP / VPUU			–	–	–	–	–	–
Maintenance & Construction of Transport Infrastructure		800	59	59	59	55	63	63
Financial Management Support Grant		280	280	1,280	1,280	280	–	–
Financial Management Capacity Building Grant		240	360	360	360	380	–	–
Local Government Graduate Internship Grant		59	–	119	119	–	–	–
Municipal Service delivery and Capacity building grant			–	200	200	–	–	–
Municipal Accreditation and Capacity Building Grant					–	224	238	252
District Municipality:		**–**	**–**	**–**	**–**	**–**	**–**	**–**
[insert description]								
Other grant providers:		**646**	**347**	**590**	**590**	**569**	**602**	**637**
SETA				–	–			
Public Contributions		646	347	590	590	569	602	637
Total operating expenditure of Transfers and Grants:		**134,384**	**119,399**	**137,828**	**137,828**	**157,831**	**156,275**	**194,938**

Capital Grant expenditure

WC043 Mossel Bay - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure of Transfers and Grants								
National Government:		**32,464**	**34,721**	**34,721**	**34,721**	**31,105**	**31,258**	**34,917**
Municipal Infrastructure Grant (MIG)		24,464	23,688	23,688	23,688	24,105	25,258	26,917
EPWP Incentive			1,033	1,033	1,033	–	–	–
Energy Efficiency & Demand Side Management			–	–	–	–	–	–
National Electrification Programme		8,000	6,000	6,000	6,000	7,000	6,000	8,000
Department of Mineral & Energy			–	–	–	–	–	–
Municipal System Improvement Grant			–	–	–	–	–	–
Municipal Disaster Recovery Grant			–	–	–	–	–	–
Water Services infrastructure Grant			4,000	4,000	4,000	–	–	–
Provincial Government:		**5,446**	**18,250**	**34,439**	**34,439**	**44,416**	**46,195**	**53,381**
Integrated housing		3,767	15,250	29,775	29,775	34,611	30,195	51,381
Community Development Workers			–	–	–	–	–	–
Library services		10	–	–	–	650	–	–
Thusong Service Centre Grant			–	–	–	–	–	–
Maintenance & Construction of Transport Infrastructure			1,000	1,000	1,000	5,000	16,000	2,000
Greenest Municipality Competition			–	–	–	–	–	–
RSEP / VPUU		675	2,000	2,825	2,825	2,755	–	–
Shared Economic Infrastructure Facility Grant			–	839	839	–	–	–
Development of Sport and Recreation facilities		195	–	–	–	400	–	–
Fire service capacity building grant		800	–	–	–	1,000	–	–
District Municipality:		**–**	**–**	**–**	**–**	**–**	**–**	**–**
[insert description]								
Other grant providers:		**4,013**	**2,507**	**30,547**	**30,547**	**2,933**	**3,278**	**3,335**
External Service contributions		4,013	2,507	30,547	30,547	2,933	3,278	3,335
Total capital expenditure of Transfers and Grants		**41,923**	**55,478**	**99,707**	**99,707**	**78,454**	**80,731**	**91,633**
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		**176,307**	**174,877**	**237,535**	**237,535**	**236,284**	**237,005**	**286,571**

Section 11 - Transfers and grants made by the municipality

Table SA 21 provides detail information on all transfers and grants made by the Municipality.

WC043 Mossel Bay - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Transfers to other municipalities									
Total Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–
Cash Transfers to Entities/Other External Mechanisms									
Total Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–
Cash Transfers to other Organs of State									
Total Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–
Cash Transfers to Organisations									
Cash Transfers to Organisations		3,358	4,890	5,370	5,370	5,370	5,361	5,253	5,581
Total Cash Transfers To Organisations		3,358	4,890	5,370	5,370	5,370	5,361	5,253	5,581
Cash Transfers to Groups of Individuals									
Cash Transfers to Households		857	729	742	742	742	745	791	841
Total Cash Transfers To Groups Of Individuals:		857	729	742	742	742	745	791	841
TOTAL CASH TRANSFERS AND GRANTS	6	4,215	5,618	6,112	6,112	6,112	6,106	6,045	6,422
Non-Cash Transfers to other municipalities									
Total Non-Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–
Non-Cash Transfers to Entities/Other External Mechanisms									
Total Non-Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–
Non-Cash Transfers to other Organs of State									
Total Non-Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–
Non-Cash Grants to Organisations									
Total Non-Cash Grants To Organisations		–	–	–	–	–	–	–	–
Groups of Individuals									
Non-cash transfers to Groups of Individuals	5	67	197	–	–	–	–	–	–
Total Non-Cash Grants To Groups Of Individuals:		67	197	–	–	–	–	–	–
TOTAL NON-CASH TRANSFERS AND GRANTS		67	197	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS	6	4,282	5,816	6,112	6,112	6,112	6,106	6,045	6,422

Section 12 - Councillor Allowances and employee benefits

DISCLOSURE OF SALARIES, ALLOWANCES AND BENEFITS

Table SA 23 provides the detail information on the salaries, allowances & benefits of all political office bearers, councillors and senior managers of the Municipality.

WC043 Mossel Bay - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	Salary	Contributions 1.	Allowances	Performance Bonuses	In-kind benefits	Total Package 2.
Councillors	3							
Speaker	4	1	747 289					747 289
Chief Whip								–
Executive Mayor		1	923 267					923 267
Deputy Executive Mayor		1	747 289					747 289
Executive Committee		5	3 516 473					3 516 473
Total for all other councillors		19	6 272 472					6 272 472
Total Councillors	8	**27**	**12 206 790**	**–**	**–**			**12 206 790**
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	1 395 781			195 409		1 591 190
Chief Finance Officer		1	1 009 298			138 782		1 148 080
Director: Corporate Services		1	1 513 150			126 045		1 639 195
Director: Community Services		1	1 283 530			106 918		1 390 448
Director: Technical Services		1	1 834 012			152 773		1 986 785
Director: Planning and Integrated Services		1	1 519 533			126 577		1 646 110
List of each offical with packages >= senior manager								
Manager: Strategic Services			1 009 298			138 782		1 148 080
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total Senior Managers of the Municipality	8,10	**6**	**9 564 602**	**–**	**–**	**985 286**		**10 549 888**
A Heading for Each Entity	6,7							
List each member of board by designation								
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total for municipal entities	8,10	**–**	**–**	**–**	**–**	**–**		**–**
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	**33**	**21 771 392**	**–**	**–**	**985 286**		**22 756 678**

SUMMARY OF COUNCILLOR AND STAFF BENEFITS

Table SA 22 provides a summary of all the benefits to councillors and staff.

WC043 Mossel Bay - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	1	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)								
Basic Salaries and Wages		6,748	7,406	7,182	7,182	7,491	8,034	8,616
Pension and UIF Contributions		502	534	547	547	617	662	710
Medical Aid Contributions		130	131	157	157	169	182	195
Motor Vehicle Allowance		–	–	–	–	–	–	–
Cellphone Allowance		1,102	1,185	1,102	1,102	1,171	1,256	1,347
Housing Allowances		–	–	–	–	–	–	–
Other benefits and allowances		2,460	2,672	2,496	2,496	2,759	2,959	3,173
Sub Total - Councillors		**10,941**	**11,928**	**11,483**	**11,483**	**12,207**	**13,092**	**14,041**
% increase	4	**11.8%**	**9.0%**	**(3.7%)**	**–**	**6.3%**	**7.3%**	**7.3%**
Senior Managers of the Municipality	2							
Basic Salaries and Wages		6,555	6,767	7,006	7,006	7,558	8,106	8,694
Pension and UIF Contributions		963	838	997	997	947	1,016	1,090
Medical Aid Contributions		165	185	181	181	200	214	230
Overtime		–	–	–	–	–	–	–
Performance Bonus		773	1,396	943	943	985	1,057	1,133
Motor Vehicle Allowance	3	753	672	774	774	792	849	911
Cellphone Allowance	3	45	214	36	36	36	39	41
Housing Allowances	3	–	–	–	–	–	–	–
Other benefits and allowances	3	12	89	13	13	14	15	16
Payments in lieu of leave		643	1,596	1,596	1,596	1,500	1,590	1,685
Long service awards		–	1,263	1,330	1,330	1,405	1,489	1,579
Post-retirement benefit obligations	6	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		**9,910**	**13,020**	**12,876**	**12,876**	**13,437**	**14,375**	**15,378**
% increase	4	**14.3%**	**31.4%**	**(1.1%)**	**–**	**4.4%**	**7.0%**	**7.0%**
Other Municipal Staff								
Basic Salaries and Wages		151,320	175,329	176,906	176,906	203,037	217,758	233,545
Pension and UIF Contributions		27,869	31,488	32,066	32,066	36,376	39,013	41,841
Medical Aid Contributions		12,738	13,814	15,039	15,039	16,707	17,918	19,217
Overtime		10,148	7,922	11,419	11,419	9,003	9,655	10,355
Performance Bonus		13,062	15,151	14,625	14,625	17,276	18,517	19,848
Motor Vehicle Allowance	3	5,097	4,860	5,661	5,661	5,735	6,151	6,597
Cellphone Allowance	3	550	526	622	622	609	654	701
Housing Allowances	3	1,701	1,920	1,708	1,708	2,174	2,332	2,501
Other benefits and allowances	3	10,890	11,292	13,445	13,445	14,027	15,043	16,132
Payments in lieu of leave		643	1,617	1,596	1,596	1,500	1,590	1,685
Long service awards		2,415	1,263	1,330	1,330	1,405	1,489	1,579
Post-retirement benefit obligations	6	18,193	12,944	13,351	13,351	15,219	15,982	16,791
Sub Total - Other Municipal Staff		**254,627**	**278,127**	**287,768**	**287,768**	**323,069**	**346,102**	**370,792**
% increase	4	**27.4%**	**9.2%**	**3.5%**	**–**	**12.3%**	**7.1%**	**7.1%**
TOTAL SALARY, ALLOWANCES & BENEFITS		**275,478**	**303,075**	**312,128**	**312,128**	**348,713**	**373,568**	**400,211**
% increase	4	**26.2%**	**10.0%**	**3.0%**	**–**	**11.7%**	**7.1%**	**7.1%**
TOTAL MANAGERS AND STAFF	5,7	**264,537**	**291,147**	**300,644**	**300,644**	**336,506**	**360,476**	**386,170**

It is clear from above that the salary bill of the Municipality have increased from the adjustment budget to the 2019/20 budget by 5.9% per cent. This is more than inflation due to notch increases, new positions and the fact that the medical aid contributions are not limited to normal salaries increases. A salary increase of 6.5 per cent has been provided for as from the 1 July 2019.

SUMMARY OF PERSONNEL NUMBERS

Table SA 24 provides a summary of the personnel numbers.

WC043 Mossel Bay - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2017/18			Current Year 2018/19			Budget Year 2019/20		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)					27	27		27		27
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	7		6	7		7	7		7
Other Managers	7	24	23		23	22		26	24	
Professionals		*31*	*29*	*–*	*41*	*38*	*–*	*28*	*23*	*–*
Finance		14	14		18	15		15	10	
Spatial/town planning		4	3		6	6		4	4	
Information Technology										
Roads										
Electricity		1	1		1	1		1	1	
Water					1	1		1	1	
Sanitation					1	1		1	1	
Refuse								1	1	
Other		12	11		14	14		5	5	
Technicians		*234*	*223*	*22*	*298*	*282*	*–*	*457*	*297*	*34*
Finance		15	15	5	15	8		30	20	
Spatial/town planning		12	11	1	13	13		2	2	
Information Technology		3	3	1	4	4		6	4	
Roads		25	24		6	6		19	15	
Electricity		28	27		30	30		25	21	
Water		32	27		32	25		42	34	2
Sanitation					30	28		24	11	2
Refuse		15	15		16	16		8	5	
Other		104	101	15	152	152		301	185	30
Clerks (Clerical and administrative)		98	98		254	121	62	142	95	36
Service and sales workers		41	36		41	33				
Skilled agricultural and fishery workers		41	41							
Craft and related trades		62	62							
Plant and Machine Operators		185	185		185	46		90	50	
Elementary Occupations		206	194		536	380	4	489	460	
TOTAL PERSONNEL NUMBERS	9	**929**	**891**	**28**	**1 412**	**949**	**73**	**1 266**	**949**	**104**
% increase					52,0%	6,5%	160,7%	(10,3%)	–	42,5%
Total municipal employees headcount	6, 10									
Finance personnel headcount	8, 10	**79**	**79**	**5**	**110**	**73**	**12**	**86**	**75**	**9**
Human Resources personnel headcount	8, 10	**14**	**13**	**2**	**31**	**16**	**3**	**19**	**15**	**4**

VACANT POSITIONS TO BE FILLED

The following positions are currently vacant, budget provision has been made due to the fact that the positions are essential for service delivery and it was in the 2018/19 budget.

NEW POSTS 2019/20:

GRADE	JOB DESCRIPTION	BUDGET N/Y	MTH	C/C DESCRIPTION
3435946	Principle Clerk (Internal Audit) (4794901)	196 593,30	10	MUN MAN: Executive Costs: MM (1100)
3435602	Intern (Office of the Speaker) (4528306)	83 724,76	0	CORP SERV: Council Support (2211)
3435593	Employee Performance Appraisal Officer (4524498)	257 899,89	8	CORP SERV: Human Resources (2222)
3435595	Intern (EPA) (4524502)	83 724,76	0	CORP SERV: Human Resources (2222)
3435597	Relief (EPA) (4524500)	34 585,44	2	CORP SERV: Human Resources (2222)
3435955	Human Resources Officer (Recruitment, Selection EE) (4528:	375 543,77	0	CORP SERV: Human Resources (2222)
3435364	Relief (Legal Services) (1770090)	57 692,94	3	CORP SERV: Legal Services: General (2226)
3435365	Student (Properties Administration) (1770091)	7 123,20	3	CORP SERV:Legal Services: Planning and Integrated Servic
3435366	Relief (Properties Administration) (1770092)	57 692,94	3	CORP SERV:Legal Services: Planning and Integrated Servic
3435687	Clerk (Financial Statements, Compliance Reporting) (452831	197 118,83	0	FIN SERV: Budget and Reporting (3300)
3435704	Relief Secretary (4528308)	27 306,12	2	FIN SERV: Executive Costs: Finance (3301)
3435694	Relief (Assets) (1770107)	45 178,48	4	FIN SERV: Assets (3302)
3435688	Assistant Accountant (Creditors) (4529610)	170 621,00	6	FIN SERV: Creditors (3304)
3435690	Relief (Financial Administration) (4528309)	33 883,86	3	FIN SERV: Financial Management (3306)
3435691	Accountant (Financial Management) (4528311)	438 653,97	0	FIN SERV: Financial Management (3306)
3435700	Snr SCM Practitioner (Compliance Contract Administration) (	232 674,77	6	FIN SERV: Procurement (3372)
3435702	Snr SCM Practitioner (Acquisition Demand Management: Te	232 674,77	6	FIN SERV: Procurement (3372)
3435698	Senior Accountant (Billing Client Services) (4528319)	413 817,83	10	FIN SERV: Billing and Client services (3401)
3435699	Assistant Accountant (Sundry Debtors) (4529608)	271 599,40	10	FIN SERV: Billing and Client services (3401)
3435626	Student (Electrical Services) (4539850)	14 246,39	6	TECH/INFRA SERV: Electricity: Administration (4201)
3435648	Clerk (Enquiries: Meters New Connections) (4539871)	90 462,83	6	TECH/INFRA SERV: Electricity: Administration (4201)
3435655	Technician (Electrical Plant Switchgear Maintenance) (45398	316 721,83	10	TECH/INFRA SERV: Electricity: Administration (4201)
3435705	Project Administrator (Financial Asset Management) (452831(	288 980,39	0	TECH/INFRA SERV: PMU (4401)
3435947	Senior Technician (PMU) (4795437)	260 312,60	6	TECH/INFRA SERV: PMU (4401)
3435681	Intern (Mechanical Services Fleet Management) (4539875)	20 931,19	3	TECH/INFRA SERV: Fleet Management (4424)
3435719	Intern (RTS - South) (4539427)	83 724,76	0	TECH/INFRA SERV: Streets (4468)
3435745	Process Controller Assistant (WWT Regional Plant) (1547034)	130 565,29	10	TECH/INFRA SERV: Sewerage: Purification Regional Plant
3435751	Artisan Assistant (Plumber Sewer North) (3053)	133 194,96	10	TECH/INFRA SERV: Sewerage: Distribution (4478)
3435752	Artisan Assistant (Plumber Sewer North) (3053)	133 194,96	10	TECH/INFRA SERV: Sewerage: Distribution (4478)
3435753	Artisan Assistant (Plumber Sewer North) (3053)	133 194,96	10	TECH/INFRA SERV: Sewerage: Distribution (4478)
3435763	Superintentdent (Sewer South) (4537298)	176 465,82	6	TECH/INFRA SERV: Sewerage: Distribution (4478)
3435736	Student (Water Services Network Operations) (4535860)	7 123,20	3	TECH/INFRA SERV: Water: Distribution (4487)
3435914	Senior Clerk (Eye Test Processing) (4542162)	197 118,83	0	COM SERV: Registrations: Drivers Licensing (5302)
3435915	Relief Clerk (Eye Test Processing) (4542165)	33 883,86	1	COM SERV: Registrations: Drivers Licensing (5302)

GRADE	JOB DESCRIPTION	BUDGET N/Y	MTH	C/C DESCRIPTION
3435287	Assistant Community Development Officer (Youth Developme	243 652,19	10	COM SERV: Community Development (5503)
3435289	Intern (Youth Development) (1736350)	69 770,63	10	COM SERV: Community Development (5503)
3435604	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435605	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435606	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435607	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435608	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435609	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435610	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435611	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435612	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435613	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435614	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3435615	Student (Office of the Speaker) (4528305)	28 492,79	0	COM SERV: Community Development (5503)
3434822	General Worker (Transfer Stations Refuse Dumps) (2665)	127 983,58	10	COM SERV: Collections Waste Disposal Facilities (5554)
3434823	General Worker (Transfer Stations Refuse Dumps) (2665)	127 983,58	10	COM SERV: Collections Waste Disposal Facilities (5554)
3435209	Principal Clerk (Logistics Finance) (1611657)	178 278,52	9	COM SERV: Traffic By-Law Services (5570)
3435210	Cashier (Logistics Finance) (1611674)	104 132,94	6	COM SERV: Traffic By-Law Services (5570)
3435819	Supervisor (Parks Beautification Team 2 GBR) (4542402)	196 593,30	10	COM SERV: Parks Beautification (5582)
3435472	Relief Library Aid (Toekoms) (1775381)	8 745,84	1	COM SERV: Library: Hartenbos (5597)
3435480	Relief Cleaner (Herbertsdale Library) (1775390)	8 542,31	1	COM SERV: Library: Herbertsdale (5600)
3435936	Snr Town Planner (Development Management) (4531134)	551 557,58	10	PLAN ECO DEV: Town Planning (6642)
3435391	Relief (Human Settlements Administration) (1770112)	40 475,49	3	PLAN ECO DEV: Integrated Human Settlement (6674)
3435928	Administrative Officer (Social Housing Housing Stock) (45311	316 721,83	10	PLAN ECO DEV: Integrated Human Settlement (6674)
3435938	IDP Officer (4521986)	316 721,83	10	GOV STRATEGIC SERV: IDP (7705)
3435944	Intern (Institutional PM SDBIP) (1734912)	83 724,76	0	GOV STRATEGIC SERV: IDP (7705)

The following positions are currently vacant, budget provision has been made because the positions are essential for service delivery and it was in the 2018/2019 budget.

VACANT POSTS 2019/2020 - M1

TASK GRADE	NUMBER	OCCUPATION	DESCRIPTION
11	3435086	Marketing Comm	MM
16	200054	Manager (planning and strategic services	MM
5	282806	Typist	Corporate
6	800032	Snr Clerk	Revenue
5	292902	Cashier	Finance
6	800060	Snr Clerk (Correspondence)	Income
6	3434955	Clerk	Finance
11	803004	Admin Officer	Logistics
6	803011	Clerk Buyer	SCM
5	409015	Learner Process Controller	Sewerage
5	409002	Tractor Driver	Water works
8	3434897	Snr Process Controller	Water Works
7	901002	Process Controller	Water Works
7	406026	Process Controller	water
7	405015	Pipe layer Bulk Services	water
7	3435344	Process Controller	Desalination
5	205033	Cadet Fire Fighter	Fire
7	407021	Principle Clerk	Parks
9	203057	Traffic Officer	Traffic
9	203062	Traffic Officer	Traffic
12	203002	Assistant Head	Traffic
6	401009	Secretary Community Safety	Traffic
9	203043	Traffic Officer	Traffic
Contract	3435467	ICT Cadet	Library
5	902002	Library Assistance	Friemersheim
5	3435353	Artisan Assistant (Installation Inspector)	Electricity: Administration
7	3435541	Handyman (Electrical Services West)	Electricity: Administration
13	323201	Senior Super.	Electricity
12	206001	Snr Techinician	Town planing
7	3434919	Building Law Enforcement Officers	Building Control
7	3434920	Building Law Enforcement Officers	Building Control
10	272801	Building Inspector	Town Planning
6	404007	Water Truck Driver	Streets
7	404012	Driver	Streets
7	902005	Supervisor / Driver	Streets
12	402003	Superintendent	Streets
7	200004	Principle Clerk	Human settlement
12	802002	Valuer	Town Planning

VACANT POSTS 2019/2020 - M2			
GRADE	NUMBER	OCCUPATION	DESCRIPTION
2	404173	General Assistant	WW
3	409103	General Assistant	Water Works
3	409107	General Assistant	Sandhoogte
2	3434820	General Worker	Waste
3	3435184	General Assistant	Parks
3	407105	General Assistant	Parks
3	410103	General Assistant	Parks
5	3434606	Artisan Assistant	Electrical Maintenance West
5	3435169	Artisan Assistant	Electrical
4	701132	Electrical Attendant	Electrical
5	3435170	Artisan Assistant	Electrical
4	3535114	Electrical Attendant	Electrical
4	2525000	Electrical Attendant (East)	Electricity
5	3434608	Electrical Attendant	Electricity
5	3435354	Artisan Assistant (Installation Inspector)	Electricity Distribution
5	3434607	Artisan Assist	Electric
4	701107	Machine opereator	Electric
4	407126	Electric Attendant	Electric
2	3435555	General Worker (Handyman - Mechanic)	Sewerage Pumps
5	701301	Artisan Assistant	Mechanical
3	404158	General Assistant	Streets
3	407135	General Assistant	Parks

Section 13 - Monthly targets for revenue, expenditure and cash flow

BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

Table SA 26 provides the monthly budgeted revenue and expenditure for the operational budget per Municipal Votes.

WC043 Mossel Bay - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue by Vote																
Vote 1 - MUNICIPAL MANAGER		1,311	1,439	2,426	4,221	1,303	4,272	1,413	1,502	1,482	1,727	1,970	10,351	33,418	39,642	46,858
Vote 2 - CORPORATE SERVICES		4	13	10	6	1	2	54	8	2	2	6	2,887	2,995	1,628	1,725
Vote 3 - FINANCIAL SERVICES		15,062	15,916	15,373	17,655	16,483	12,221	15,259	14,631	17,185	14,902	16,098	16,016	186,800	205,260	231,759
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		74,287	58,720	57,556	63,467	60,146	66,727	58,888	58,322	59,672	58,035	58,180	71,112	745,114	810,751	845,685
Vote 5 - COMMUNITY SERVICES		8,572	8,696	9,933	11,885	9,952	10,650	8,837	11,164	11,374	8,672	10,044	19,519	129,298	129,934	136,861
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		4,889	5,079	10,783	11,795	10,476	10,048	6,359	8,935	7,227	7,637	7,885	9,942	101,054	90,999	143,014
Vote 7 - GOVERNANCE SERVICES		124	165	213	301	452	281	174	155	359	241	265	330	3,060	3,195	3,560
Total Revenue by Vote		**104,249**	**90,027**	**96,294**	**109,331**	**98,814**	**104,202**	**90,984**	**94,718**	**97,301**	**91,215**	**94,447**	**130,157**	**1,201,740**	**1,281,408**	**1,409,463**
Expenditure by Vote to be appropriated																
Vote 1 - MUNICIPAL MANAGER		3,474	1,844	2,535	3,506	4,183	3,298	2,162	2,024	2,129	2,234	2,271	3,176	32,837	34,790	37,109
Vote 2 - CORPORATE SERVICES		4,134	3,894	4,571	3,979	4,377	5,550	4,042	3,890	3,773	3,989	5,936	26,148	74,284	78,473	82,814
Vote 3 - FINANCIAL SERVICES		6,180	4,357	8,349	4,307	4,725	4,946	4,273	4,959	4,166	4,200	5,596	9,472	65,531	69,923	75,135
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		17,278	63,444	64,468	48,292	51,090	56,376	50,011	48,346	45,539	43,846	46,850	112,285	647,824	714,870	772,280
Vote 5 - COMMUNITY SERVICES		11,913	16,275	17,299	16,227	18,228	22,834	17,633	19,559	15,709	16,166	20,041	35,799	227,684	239,988	256,257
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		4,504	4,890	11,354	12,860	11,367	13,365	7,825	9,426	7,870	9,573	9,414	9,788	112,237	111,031	150,918
Vote 7 - GOVERNANCE SERVICES		662	931	1,073	896	938	1,053	781	905	823	2,387	1,084	1,009	12,542	13,335	14,389
Total Expenditure by Vote		**48,146**	**95,636**	**109,651**	**90,067**	**94,907**	**107,422**	**86,727**	**89,109**	**80,009**	**82,395**	**91,192**	**197,677**	**1,172,939**	**1,262,410**	**1,388,902**
Surplus/(Deficit) before assoc.		**56,103**	**(5,609)**	**(13,357)**	**19,263**	**3,906**	**(3,220)**	**4,257**	**5,609**	**17,292**	**8,820**	**3,255**	**(67,521)**	**28,800**	**18,998**	**20,561**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**56,103**	**(5,609)**	**(13,357)**	**19,263**	**3,906**	**(3,220)**	**4,257**	**5,609**	**17,292**	**8,820**	**3,255**	**(67,521)**	**28,800**	**18,998**	**20,561**

BUDGETED MONTHLY REVENUE AND EXPENDITURE (STANDARD CLASSIFICATION)

Table SA 27 provides the monthly budgeted revenue and expenditure for the operational budget per standard classification.

WC043 Mossel Bay - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue - Functional																
Governance and administration		16,937	17,756	18,222	22,441	18,801	16,848	17,160	16,591	19,324	17,080	18,538	31,511	231,210	254,894	289,308
Executive and council		1,311	1,439	2,426	4,221	1,303	4,272	1,413	1,502	1,483	1,728	1,970	11,432	34,500	39,644	46,860
Finance and administration		15,626	16,317	15,796	18,220	17,497	12,576	15,747	15,089	17,841	15,352	16,568	20,079	196,709	215,249	242,448
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		4,551	4,400	11,554	12,775	11,526	9,990	7,187	11,917	10,475	8,282	9,496	15,094	117,244	101,695	153,484
Community and social services		638	891	920	1,104	1,130	295	668	396	2,872	359	268	3,626	13,167	10,953	10,817
Sport and recreation		63	139	335	355	488	190	159	166	382	374	318	1,604	4,573	1,996	2,126
Public safety		954	167	946	951	1,026	669	921	3,596	1,018	972	2,364	2,167	15,751	15,564	16,423
Housing		2,897	3,203	9,352	10,365	8,883	8,836	5,438	7,758	6,203	6,577	6,547	7,696	83,754	73,181	124,117
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		2,687	2,832	2,642	2,929	3,310	2,194	2,080	2,110	2,637	2,395	2,813	2,377	31,006	43,105	30,801
Planning and development		1,530	1,627	1,205	1,147	1,006	1,081	634	857	702	825	1,112	292	12,018	12,272	13,082
Road transport		1,156	1,205	1,405	1,781	2,303	1,113	1,443	1,253	1,934	1,569	1,701	2,083	18,946	30,788	17,671
Environmental protection		1	0	31	1	0	1	3	1	1	1	0	1	42	45	47
Trading services		80,074	65,039	63,877	71,185	65,178	75,170	64,557	64,100	64,866	63,459	63,600	81,175	822,280	881,714	935,870
Energy sources		49,570	40,480	38,759	40,152	39,264	43,034	38,208	37,533	38,432	38,311	38,772	40,300	482,814	533,923	578,954
Water management		16,998	9,657	10,009	12,273	11,518	12,821	11,973	12,250	11,949	10,747	10,327	15,962	146,482	148,165	149,934
Waste water management		7,263	7,995	8,019	9,968	7,705	10,268	7,962	7,871	7,966	7,974	8,022	13,398	104,411	105,867	107,597
Waste management		6,243	6,907	7,089	8,792	6,691	9,048	6,414	6,447	6,519	6,427	6,480	11,516	88,573	93,760	99,385
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Functional		104,249	90,027	96,294	109,331	98,814	104,202	90,984	94,718	97,301	91,215	94,447	130,157	1,201,740	1,281,408	1,409,463
Expenditure - Functional																
Governance and administration		15,223	11,835	17,261	13,505	15,216	17,244	12,007	12,573	11,749	13,620	16,029	44,169	200,431	212,704	231,479
Executive and council		5,166	3,443	3,697	3,860	4,518	4,063	3,449	3,583	3,542	5,274	4,178	4,801	49,574	52,715	56,112
Finance and administration		10,057	8,168	12,893	8,263	9,243	11,770	8,253	8,812	7,968	8,204	11,462	39,104	144,197	152,981	167,853
Internal audit		–	224	672	1,382	1,455	1,411	304	178	239	142	388	264	6,660	7,009	7,514
Community and public safety		8,624	10,670	18,674	19,443	18,587	22,634	15,328	18,355	14,705	14,716	16,957	22,270	200,965	203,508	245,100
Community and social services		1,801	2,035	2,259	2,084	2,214	2,498	1,925	1,903	2,017	1,984	2,518	3,248	26,485	27,921	29,623
Sport and recreation		2,936	3,512	3,927	4,009	4,311	6,143	5,125	4,967	4,176	4,038	4,194	4,188	51,525	52,458	56,240
Public safety		3,244	4,123	4,821	4,429	4,748	6,834	4,940	5,485	4,296	4,120	5,441	12,549	65,029	69,526	74,256
Housing		643	1,000	7,668	8,922	7,315	7,160	3,338	6,000	4,216	4,575	4,804	2,286	57,927	53,603	84,981
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		7,326	9,039	9,571	9,451	12,462	12,406	9,687	9,761	11,147	9,540	10,728	9,255	120,373	127,774	136,526
Planning and development		2,794	3,246	3,255	3,070	3,265	3,438	3,033	2,953	3,023	3,833	3,549	3,100	38,558	40,958	43,682
Road transport		4,118	5,208	5,654	5,810	8,587	8,205	5,954	6,190	7,397	5,108	6,357	5,172	73,762	78,317	83,819
Environmental protection		413	585	662	571	610	763	699	617	728	599	822	983	8,052	8,500	9,025
Trading services		16,168	63,577	63,917	47,152	48,422	54,254	48,581	48,204	42,191	43,712	46,930	121,716	644,822	711,714	768,659
Energy sources		3,402	46,884	43,804	29,287	29,108	29,861	28,268	28,883	24,165	26,691	26,973	77,206	394,532	439,660	475,037
Water management		4,556	5,333	8,324	6,666	6,422	9,296	9,127	6,462	7,792	5,775	6,373	18,918	95,044	102,983	111,282
Waste water management		5,512	6,370	7,061	6,875	7,342	9,412	6,984	7,129	6,526	6,613	7,561	11,433	88,818	98,291	106,745
Waste management		2,697	4,990	4,728	4,324	5,550	5,685	4,201	5,731	3,708	4,632	6,024	14,158	66,428	70,781	75,595
Other		806	515	227	516	220	884	1,125	216	215	808	549	267	6,348	6,710	7,138
Total Expenditure - Functional		48,146	95,636	109,651	90,067	94,907	107,422	86,727	89,109	80,009	82,395	91,192	197,677	1,172,939	1,262,410	1,388,902
Surplus/(Deficit) before assoc.		56,103	(5,609)	(13,357)	19,263	3,906	(3,220)	4,257	5,609	17,292	8,820	3,255	(67,521)	28,800	18,998	20,561
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	56,103	(5,609)	(13,357)	19,263	3,906	(3,220)	4,257	5,609	17,292	8,820	3,255	(67,521)	28,800	18,998	20,561

BUDGETED MONTHLY REVENUE AND EXPENDITURE (PER SOURCE / PER TYPE)

Table SA 25 provides the monthly budgeted revenue per source and expenditure per type for the operational budget.

WC043 Mossel Bay - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source																
Property rates		11,581	11,581	11,581	11,581	11,581	11,581	11,556	11,555	11,555	11,555	11,555	11,611	138,874	159,705	183,660
Service charges - electricity revenue		49,429	39,946	38,010	38,394	37,573	41,708	37,504	36,991	37,075	37,321	37,663	37,219	468,831	520,172	562,566
Service charges - water revenue		16,550	8,388	8,615	8,674	9,904	9,226	10,646	11,156	10,289	9,242	8,713	8,787	120,189	121,346	122,568
Service charges - sanitation revenue		5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	6,014	71,853	72,389	73,155
Service charges - refuse revenue		5,828	5,810	5,967	5,871	5,864	5,867	5,343	5,405	5,439	5,361	5,375	5,452	67,580	71,508	75,798
Rental of facilities and equipment		691	505	421	526	808	583	452	489	569	455	386	461	6,345	6,735	7,150
Interest earned - external investments		2,797	4,024	3,068	5,300	4,308	346	3,313	2,245	5,023	2,604	3,980	2,141	39,150	36,729	38,933
Interest earned - outstanding debtors		149	161	116	331	123	245	134	(297)	98	267	308	449	2,083	2,208	2,341
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		1,520	120	962	806	812	606	849	3,684	843	875	2,245	2,038	15,362	16,210	17,107
Licences and permits		110	96	97	107	91	74	113	107	109	99	104	95	1,201	1,273	1,350
Agency services		590	520	536	600	549	404	585	477	500	467	537	536	6,300	6,678	7,079
Transfers and subsidies		1,961	5,805	12,507	22,082	10,540	20,974	7,707	9,810	10,740	8,734	8,645	38,325	157,831	156,275	194,938
Other revenue		2,722	2,231	2,936	2,477	2,057	1,599	1,369	1,984	1,669	1,997	2,422	5,357	28,820	30,525	32,331
Gains on disposal of PPE		12	12	12	12	12	12	12	12	12	12	12	1,671	1,801	1,909	2,023
Total Revenue (excluding capital transfers and contributio		**99,925**	**85,183**	**90,811**	**102,745**	**90,205**	**99,210**	**85,567**	**89,604**	**89,906**	**84,975**	**87,931**	**120,156**	**1,126,219**	**1,203,662**	**1,320,998**
Expenditure By Type																
Employee related costs		22,463	25,790	27,815	26,287	27,068	32,814	24,831	24,704	24,297	24,336	31,795	44,306	336,506	360,476	386,170
Remuneration of councillors		987	986	992	995	995	995	948	948	1,237	1,107	987	1,029	12,207	13,092	14,041
Debt impairment		–	–	–	–	–	–	–	4,905	–	–	1,596	24,314	30,816	32,855	34,951
Depreciation & asset impairment		7,093	7,093	7,093	7,093	7,093	7,093	7,093	7,093	7,093	7,093	7,093	18,584	96,612	109,677	120,938
Finance charges		(25)	–	78	75	46	6,960	–	–	–	63	–	12,996	20,193	21,501	28,150
Bulk purchases		462	43,537	39,441	24,048	24,774	24,411	25,039	23,618	20,943	22,792	22,363	58,897	330,326	370,956	402,042
Other materials		3,304	4,779	7,421	5,518	6,632	5,465	7,601	5,397	6,607	4,536	5,546	11,936	74,742	78,991	83,474
Contracted services		3,842	7,796	16,897	18,024	19,992	21,588	14,523	16,208	14,897	16,081	14,646	16,171	180,663	179,513	218,050
Transfers and subsidies		948	370	144	726	89	883	1,234	108	77	810	545	171	6,106	6,045	6,422
Other expenditure		7,903	4,115	8,601	6,133	7,049	6,045	4,289	4,959	3,689	4,407	5,452	8,051	70,692	74,383	78,847
Loss on disposal of PPE		1,169	1,169	1,169	1,169	1,169	1,169	1,169	1,169	1,169	1,169	1,169	1,221	14,077	14,922	15,817
Total Expenditure		**48,146**	**95,636**	**109,651**	**90,067**	**94,907**	**107,422**	**86,727**	**89,109**	**80,009**	**82,395**	**91,192**	**197,677**	**1,172,939**	**1,262,410**	**1,388,902**
Surplus/(Deficit)		**51,779**	**(10,453)**	**(18,839)**	**12,678**	**(4,702)**	**(8,212)**	**(1,160)**	**494**	**9,898**	**2,580**	**(3,261)**	**(77,522)**	**(46,721)**	**(58,748)**	**(67,904)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		4,324	4,844	5,483	6,585	8,609	4,992	5,417	5,115	7,394	6,240	6,516	10,001	75,521	77,746	88,465
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)													–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**56,103**	**(5,609)**	**(13,357)**	**19,263**	**3,906**	**(3,220)**	**4,257**	**5,609**	**17,292**	**8,820**	**3,255**	**(67,521)**	**28,800**	**18,998**	**20,561**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**56,103**	**(5,609)**	**(13,357)**	**19,263**	**3,906**	**(3,220)**	**4,257**	**5,609**	**17,292**	**8,820**	**3,255**	**(67,521)**	**28,800**	**18,998**	**20,561**

BUDGETED MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)

Table SA 28 provides the monthly budgeted capital budget per municipal votes. It also provides the split between multi and single year expenditure.

WC043 Mossel Bay - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Multi-year expenditure to be appropriated	1															
Vote 1 - MUNICIPAL MANAGER													–	–	–	–
Vote 2 - CORPORATE SERVICES													–	–	–	–
Vote 3 - FINANCIAL SERVICES													–	–	–	–
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		1,091	5,051	6,884	6,796	6,812	5,315	3,986	7,011	7,291	10,535	10,945	7,310	79,028	27,208	38,982
Vote 5 - COMMUNITY SERVICES													5,000	5,000	300	2,296
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		7,696	7,696	7,696	7,696	7,696	7,696	7,696	7,696	7,796	4,950	4,850	9,351	88,512	8,142	34,265
Vote 7 - GOVERNANCE SERVICES													–	–	–	–
Capital multi-year expenditure sub-total	2	**8,787**	**12,747**	**14,580**	**14,492**	**14,508**	**13,011**	**11,682**	**14,707**	**15,087**	**15,485**	**15,795**	**21,661**	**172,540**	**35,650**	**75,542**
Single-year expenditure to be appropriated																
Vote 1 - MUNICIPAL MANAGER			14	9		30			5				–	58	308	350
Vote 2 - CORPORATE SERVICES						1,745	67	25				438	15	2,290	2,045	2,985
Vote 3 - FINANCIAL SERVICES				8				60	5	300		5	949	1,327	801	565
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		4,358	5,593	6,528	8,328	10,097	2,315	8,076	9,894	11,284	12,264	12,504	9,886	101,126	104,180	113,388
Vote 5 - COMMUNITY SERVICES		113	113	113	1,347	979	1,793	1,192	547	1,658	2,348	520	6,713	17,436	16,317	12,237
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		675	675	775	902	802	752	757	857	857	752	675	2,690	11,166	24,634	39,746
Vote 7 - GOVERNANCE SERVICES			15	15	10			500	520	500	500	517	872	3,448	6,048	–
Capital single-year expenditure sub-total	2	**5,146**	**6,410**	**7,447**	**10,586**	**13,653**	**4,927**	**10,609**	**11,828**	**14,599**	**15,864**	**14,659**	**21,124**	**136,852**	**154,333**	**169,270**
Total Capital Expenditure	2	**13,933**	**19,157**	**22,027**	**25,078**	**28,160**	**17,937**	**22,291**	**26,534**	**29,686**	**31,349**	**30,454**	**42,785**	**309,392**	**189,983**	**244,813**

BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)

Table SA 29 provides the monthly budgeted capital budget per municipal votes. It also provides the split between multi and single year expenditure.

WC043 Mossel Bay - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital Expenditure - Functional	1															
Governance and administration		4,750	4,779	4,779	4,762	7,227	4,839	5,337	5,332	5,572	5,332	5,734	7,376	65,819	10,165	24,642
Executive and council			29	9	10	30			25				20	123	328	370
Finance and administration		4,750	4,750	4,770	4,752	7,197	4,839	5,337	5,307	5,572	5,332	5,734	7,356	65,695	9,837	24,272
Internal audit													–	–	–	–
Community and public safety		3,734	3,734	3,734	4,968	4,564	5,064	4,813	4,128	4,979	1,323	995	7,888	49,922	43,628	62,464
Community and social services		113	113	113	113	397							100	949	70	600
Sport and recreation					1,230	370	1,318		400	1,041			2,113	6,473	10,822	9,948
Public safety					4	177	125	1,192	107	217	448	220	3,800	6,289	2,140	535
Housing		3,621	3,621	3,621	3,621	3,621	3,621	3,621	3,621	3,721	875	775	1,875	36,211	30,596	51,381
Health													–	–	–	–
Economic and environmental services		465	585	1,305	2,006	2,242	891	2,876	3,397	4,048	4,469	3,815	7,820	33,917	52,364	32,022
Planning and development				15									4,650	4,665	1,415	2,100
Road transport		465	585	1,190	1,779	2,115	814	2,794	3,215	3,866	4,392	3,815	3,170	28,201	50,900	29,822
Environmental protection				100	227	127	77	82	182	182	77		–	1,051	50	100
Trading services		4,984	10,060	12,210	13,343	14,127	7,143	9,265	13,678	15,087	20,225	19,910	19,702	159,734	83,825	125,685
Energy sources		200	2,300	880	1,130	1,375	3,260	910	1,560	2,705	4,595	5,875	8,009	32,799	24,544	27,488
Water management		912	3,112	6,097	6,937	7,662	3,208	4,450	7,152	7,466	8,665	8,600	1,420	65,684	23,808	32,425
Waste water management		3,872	4,647	5,232	5,275	5,089	325	3,905	4,926	4,516	5,065	5,135	4,573	52,561	31,923	62,322
Waste management							350		40	400	1,900	300	5,700	8,690	3,550	3,450
Other													–	–	–	–
Total Capital Expenditure - Functional	2	13,933	19,157	22,027	25,078	28,160	17,937	22,291	26,534	29,686	31,349	30,454	42,785	309,392	189,983	244,813
Funded by:																
National Government		1,723	2,706	2,952	3,200	2,105	928	1,936	2,227	2,118	1,984	1,910	3,257	27,048	27,181	30,363
Provincial Government		3,261	3,261	3,261	3,261	3,261	3,148	3,496	3,648	3,996	1,587	1,587	4,852	38,623	40,170	46,418
District Municipality													–	–	–	–
Other transfers and grants		141	191	191	191	191	95	135	191	291	295	295	1,543	3,750	2,850	2,900
Transfers recognised - capital		5,126	6,158	6,405	6,652	5,558	4,172	5,567	6,067	6,405	3,866	3,792	9,652	69,420	70,201	79,681
Borrowing		4,750	6,750	9,600	10,600	12,050	7,750	10,050	12,250	12,450	15,250	14,350	17,850	133,700	21,550	47,000
Internally generated funds		4,057	6,249	6,022	7,826	10,552	6,016	6,674	8,218	10,831	12,232	12,312	15,283	106,271	98,232	118,132
Total Capital Funding		13,933	19,157	22,027	25,078	28,160	17,937	22,291	26,534	29,686	31,349	30,454	42,785	309,392	189,983	244,813

BUDGETED MONTHLY CASH FLOWS

Table SA 30 provides the monthly budgeted cash flow of revenue per source and expenditure per type.

WC043 Mossel Bay - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Receipts By Source													1		
Property rates	11,581	11,581	11,581	11,581	11,581	11,581	11,556	11,555	11,555	11,555	11,555	11,611	138,874	159,705	183,660
Service charges - electricity revenue	49,429	39,946	38,010	38,394	37,573	41,708	37,504	36,991	37,075	37,321	37,663	37,219	468,831	520,172	562,566
Service charges - water revenue	16,550	8,388	8,615	8,674	9,904	9,226	10,646	11,156	10,289	9,242	8,713	8,787	120,189	121,346	122,568
Service charges - sanitation revenue	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	6,014	71,853	72,389	73,155
Service charges - refuse revenue	5,828	5,810	5,967	5,871	5,864	5,867	5,343	5,405	5,439	5,361	5,375	5,452	67,580	71,508	75,798
Rental of facilities and equipment	691	505	421	526	808	583	452	489	569	455	386	461	6,345	6,735	7,150
Interest earned - external investments	2,591	3,474	2,172	4,025	2,735	346	3,313	2,245	5,023	2,604	3,980	2,141	34,650	36,729	38,933
Interest earned - outstanding debtors	149	161	116	331	123	245	134	(297)	98	267	308	449	2,083	2,208	2,341
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	1,520	120	962	806	812	606	849	3,684	843	875	2,245	2,038	15,362	16,210	17,107
Licences and permits	110	96	97	107	91	74	113	107	109	99	104	95	1,201	1,273	1,350
Agency services	590	520	536	600	549	404	585	477	500	467	537	536	6,300	6,678	7,079
Transfer receipts - operational	1,961	5,759	11,528	20,953	9,632	20,073	7,325	9,075	10,240	8,179	8,093	38,681	151,498	150,750	185,538
Other revenue	2,722	2,231	2,936	2,477	2,057	1,599	1,369	1,984	1,669	1,997	2,422	5,357	28,820	30,525	32,331
Cash Receipts by Source	**99,707**	**84,575**	**88,924**	**100,330**	**87,713**	**98,296**	**85,173**	**88,857**	**89,395**	**84,409**	**87,367**	**118,840**	**1,113,586**	**1,196,228**	**1,309,574**
Other Cash Flows by Source															
Transfer receipts - capital	4,324	4,844	5,483	6,585	8,609	4,992	5,417	5,115	7,394	6,240	6,516	10,001	75,521	77,746	88,465
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on disposal of PPE						4,700						–	4,700	4,000	4,250
Short term loans												–			
Borrowing long term/refinancing												133,700	133,700	21,550	47,000
Increase (decrease) in consumer deposits	112	112	112	112	112	112	112	112	112	112	112	112	1,345	1,413	1,483
Decrease (Increase) in non-current debtors												–			
Decrease (increase) other non-current receivables												100	100	90	80
Decrease (increase) in non-current investments	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(12,000)	60,000	–
Total Cash Receipts by Source	**103,143**	**88,531**	**93,519**	**106,027**	**95,433**	**107,101**	**89,703**	**93,084**	**95,901**	**89,761**	**92,995**	**261,753**	**1,316,952**	**1,361,027**	**1,450,853**

BUDGETED MONTHLY CASH FLOWS (Continued)

WC043 Mossel Bay - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Payments by Type															
Employee related costs	22,463	25,790	27,815	26,287	27,068	32,814	24,831	24,704	24,297	24,336	31,795	23,277	315,477	338,336	362,851
Remuneration of councillors	987	986	992	995	995	995	948	948	1,237	1,107	987	1,029	12,207	13,092	14,041
Finance charges	(25)	–	78	75	46	6,960	–	–	–	63	–	7,996	15,193	16,201	22,532
Bulk purchases - Electricity	462	43,537	39,441	24,048	24,774	24,411	25,039	23,618	20,943	22,792	22,363	58,897	330,326	370,956	402,042
Bulk purchases - Water & Sewer	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other materials	3,304	4,779	7,421	5,518	6,632	5,465	7,601	5,397	6,607	4,536	5,546	9,936	72,742	76,871	81,227
Contracted services	3,842	7,796	16,897	18,024	19,992	21,588	14,523	16,208	14,897	16,081	14,646	16,171	180,663	179,513	218,050
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	948	370	144	726	89	883	1,234	108	77	810	545	171	6,106	6,045	6,422
Other expenditure	14,996	11,209	15,695	13,227	14,142	13,138	11,382	15,593	10,782	11,501	13,698	(86,425)	58,937	58,622	62,155
Cash Payments by Type	**46,977**	**94,467**	**108,482**	**88,899**	**93,739**	**106,253**	**85,558**	**86,576**	**78,840**	**81,226**	**89,580**	**31,052**	**991,650**	**1,059,635**	**1,169,320**
Other Cash Flows/Payments by Type															
Capital assets	13,933	19,157	22,027	25,078	28,160	17,937	22,291	26,534	29,686	31,349	30,454	42,785	309,392	189,983	244,813
Repayment of borrowing						6,780						6,780	13,561	15,993	20,264
Other Cash Flows/Payments												–			
Total Cash Payments by Type	**60,910**	**113,625**	**130,509**	**113,976**	**121,899**	**130,971**	**107,849**	**113,111**	**108,526**	**112,575**	**120,034**	**80,618**	**1,314,603**	**1,265,612**	**1,434,397**
NET INCREASE/(DECREASE) IN CASH HELD	**42,233**	**(25,093)**	**(36,990)**	**(7,950)**	**(26,466)**	**(23,870)**	**(18,147)**	**(20,027)**	**(12,624)**	**(22,814)**	**(27,038)**	**181,135**	**2,349**	**95,416**	**16,455**
Cash/cash equivalents at the month/year begin:	404,009	446,242	421,148	384,159	376,209	349,743	325,873	307,726	287,699	275,075	252,261	225,223	404,009	406,358	501,774
Cash/cash equivalents at the month/year end:	446,242	421,148	384,159	376,209	349,743	325,873	307,726	287,699	275,075	252,261	225,223	406,358	406,358	501,774	518,230

Section 14 - Contracts having future budgetary implications

Table SA 33 provides a summary of contracts that will pose budgetary implications beyond the MTREF period.

WC043 Mossel Bay - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework			Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
Revenue Obligation By Contract	2													
Long-term Investment - ABSA Bank		5,760	4,479	5,993	60,000	–	–	–	–	–	–	–	–	76,231
Loan - DBSA		30,000	–	–	–	–	–	–	–	–	–	–	–	30,000
Loan - DBSA2		–	–	40,000	–	–	–	–	–	–	–	–	–	40,000
Loan - DBSA3		–	–	–	30,000	–	–	–	–	–	–	–	–	30,000
Loan - ABSA		4,800	–	–	–	–	–	–	–	–	–	–	–	4,800
Loan - ABSA2		6,500	–	–	–	–	–	–	–	–	–	–	–	6,500
Loan - ABSA3		5,600	–	–	–	–	–	–	–	–	–	–	–	5,600
Loan - ABSA4		–	39,200	–	–	–	–	–	–	–	–	–	–	39,200
Loan - ABSA5		–	–	42,000	–	–	–	–	–	–	–	–	–	42,000
Loan - ABSA6		–	–	–	12,000	–	–	–	–	–	–	–	–	12,000
Lease De Bakke Santos - Colloseum		2,571	1,402	1,486	1,576	1,670	1,770	1,877	1,989	2,108	2,235	2,369	2,511	23,565
Total Operating Revenue Implication		**55,231**	**45,081**	**89,479**	**103,576**	**1,670**	**1,770**	**1,877**	**1,989**	**2,108**	**2,235**	**2,369**	**2,511**	**309,896**
Expenditure Obligation By Contract	2													
Banking services - Standard Bank		10,476	–	–	–	–	–	–	–	–	–	–	–	10,476
Lease Plaza Aquada		179	76	81	87	93	100	107	114	38	–	–	–	874
Loan - DBSA		14,204	1,679	1,491	1,295	1,103	912	722	528	336	215	–	–	22,485
Loan - DBSA2		–		4,000	3,749	3,473	3,169	2,835	2,468	2,064	1,619	1,130	788	25,295
Loan - DBSA3		–			3,000	2,812	2,605	2,377	2,126	1,851	1,548	1,214	953	18,485
Loan - ABSA		876	367	321	272	225	178	131	83	10	–	–	–	2,462
Loan - ABSA2		1,068	475	431	383	332	276	215	149	78	–	–	–	3,407
Loan - ABSA3		504	471	435	395	352	305	254	199	138	72	–	–	3,126
Loan - ABSA4		–	3,724	3,485	3,223	2,936	2,621	2,277	1,901	1,488	1,036	542	283	23,515
Loan - ABSA5		–		4,200	3,936	3,647	3,328	2,977	2,591	2,167	1,700	1,186	828	26,560
Loan - ABSA6		–			1,200	1,125	1,042	951	851	740	619	486	381	7,394
Total Operating Expenditure Implication		**27,306**	**6,792**	**14,443**	**17,541**	**16,097**	**14,535**	**12,845**	**11,009**	**8,909**	**6,809**	**4,558**	**3,233**	**144,078**
Capital Expenditure Obligation By Contract	2													
Long-term Investment - ABSA Bank		36,000	12,000	12,000	–	–	–	–	–	–	–	–	–	60,000
Loan - DBSA		12,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	–	–	30,000
Loan - DBSA2		–		2,510	2,761	3,037	3,341	3,675	4,042	4,446	4,891	5,380	5,918	40,000
Loan - DBSA3		–			1,882	2,071	2,278	2,505	2,756	3,032	3,335	3,668	4,035	25,561
Loan - ABSA		1,094	547	547	547	547	547	547	547	547	–	–	–	5,472
Loan - ABSA2		914	516	560	607	659	715	776	842	913	–	–	–	6,500
Loan - ABSA3		369	402	438	477	520	567	618	674	734	801	–	–	5,600
Loan - ABSA4		–	2,519	2,759	3,021	3,308	3,622	3,966	4,343	4,755	5,207	5,702	6,272	45,472
Loan - ABSA5		–		2,635	2,899	3,189	3,508	3,858	4,244	4,669	5,135	5,649	6,214	42,000
Loan - ABSA6		–			753	828	911	1,002	1,102	1,213	1,334	1,467	1,614	10,225
Total Capital Expenditure Implication		**50,377**	**17,984**	**23,448**	**14,947**	**16,158**	**17,488**	**18,947**	**20,550**	**22,309**	**22,702**	**21,866**	**24,053**	**270,830**
Total Parent Expenditure Implication		**77,683**	**24,776**	**37,892**	**32,489**	**32,256**	**32,023**	**31,793**	**31,559**	**31,218**	**29,512**	**26,424**	**27,286**	**414,908**
Total Entity Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–

Section 15 - Annual Budgets and service delivery agreements – other external mechanisms

Table SA 32 indicates that the Municipality do not have any external mechanisms performing service delivery on behalf of the Municipality.

WC043 Mossel Bay - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
None					

Section 16 - Annual Budgets and service delivery and budget implementation plans - Directorates

In terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), the Executive Mayor must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan (SDBIP) is approved by the Mayor within 28 days after the approval of the budget.

The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the SDBIP, are made public no later than 14 days after the approval of the SDBIP. Mossel Bay Municipality's SDBIP for the 2019/20 financial year will therefore be approved by the Mayor 28 days after the approval of the 2019/20 Annual Budget.

A brief executive summary of each department is given below:

Municipal Manager:

Description of services provided:
The Municipal Manager is responsible for promoting good governance; ensuring effective and efficient basic service delivery; ensuring effective and efficient institutional development and transformation; ensuring effective and efficient financial viability and management; promoting participative management; strategic planning; promoting Council's objectives by ensuring tasks are implemented. Legal Services also resorts under the office of the Municipal Manager

The staff compliment of the Directorate is as follows:

- 1 Personal assistant to Municipal Manager
- 1 Personal assistant to Executive Mayor
- 1 Executive Official: Strategic Services
- 1 Official: Full time Councillor support
- 7 officials: Legal Services

Alignment of performance objectives to IDP:
100 % alignment with the SDBIP.

Changes to service levels and standards:
No significant changes to report.

Corporate Services:

Description of services provided:

The Directorate is responsible for:

SUPPORT SERVICES which include: The Secretariat- Administration & Council Support, Telephone Services, Typing Services, Archives, Switchboard, Cleaning and Security Services

HUMAN RESOURCES MANAGEMENT: is a support service and is responsible for the administration of all matters relating to the Municipality's workforce (of +/- 950 employees). This sub-directorate assists the Municipality in maintaining smooth human resources processes and procedures in compliance with the relevant legislations and is responsible for the following functions: Labour Relations; Time and Attendance Management; Recruitment and Selection; Skills Development and Training; Occupational Health and Safety; Leave and Benefit Administration; Employee Assistance.

INFORMATION TECHNOLOGY providing a corporate service to all 400 computer networked users utilising all municipal systems and networking infrastructure to approximately 80 satellite offices as well as doing hardware and software desktop support ensuring an effective and productive working environment.

LEGAL SERVICES

Description of Senior management capability and structure:

E W Jantjies — B. Econ (HDE), Local Government Management 111(Cum Laude)
24 Years municipal experience, 11 ½ years as Senior Manager

Alignment of performance objectives to IDP:
100 % align with the SDBIP.

Changes to service levels and standards:
No significant changes to report.

Past year's performance:
Please refer to the SDBIP and Annual Report.

Departmental Capital programme:
Corporate services only 1 % of total Capital budget.

Financial Services:

Description of services provided:
Effective financial management by the directorate and advisory services to all other directorates in this regard. Reduce risk, ensure efficient and effective use of financial resources therefore ensuring sustainability within the financial environment of the Municipality. Ensure clean audit reports.

Description of Senior management capability and structure:
Mr D Asmal – BCom, BCompt (Hons) and CTA, CA (S.A.)
32 Years accounting experience, 16 years as Group F.D. / CFO of a JSE listed company

The staff compliment of the Directorate is as follows:
- Chief Financial Officer
- 1 x Secretary
- 1 x Deputy Town Treasurer (Financial Administration)
- 4 x Section Heads
- 3 x Senior Accountants
- 8 x Accountants
- 1 x Assistant Accountant
- 3 x Administrative Officers
- 2 x Data Operators
- 50 x Clerks

Alignment of performance objectives to IDP:
100 % align with the SDBIP.

Changes to service levels and standards:
No changes were encountered to service levels and standards over the period covered in the MTREF. The Municipality has however adopted a long-term financial plan that guide funding requirements by means of the Borrowing, Funding and Reserves policy as well as the Liquidity policy.

Past year's performance:
Please refer to the SDBIP and Annual Report.

Risks to achieving revenue projections:
No major risks expected, apart from consumption trends and the effect of the cost of supply study and the possible changes to the Tariff structure.

Future Risks
The implementation of new GRAP standards and more specific the implementation of a Standard Chart of Accounts as prescribed by National Treasury.

Technical Services:

Description of services provided:
The Technical Services Directorate is responsible for the following key functions:

Electricity and Street Lighting:
Electricity is distributed to approximately 36840 industrial, commercial and domestic customers at voltages ranging between 230V and 66000V. Approximately 12591 streetlights and floodlights are maintained by the department. Electricity is supplied in accordance with NRS 047 and 048 Standards and the Electricity Regulation Act.

Water and Sanitation:
Water is distributed to approximately 36087 customers and sanitation service is provided to 35884 customers in accordance with the minimum service levels stipulated by DWA.

Technical Support Services:
This department is responsible for the management and operation of the water care sections (water and waste water treatment plants) as well as project management support for the entire municipality.

Mechanical Services:
This department provides managerial and maintenance support for the municipal vehicle fleet and mechanical infrastructure at water and sewer plants/pump stations.

Description of Senior management capability and structure:
Mr S Naidoo – Pr. Cert. Eng.
34 years municipal experience, 16 years as Senior Manager

The staff compliment of the Technical Services directorate is as follows:
1 x Director
1 x Secretary
4 x Section Heads
3 x Admin posts
1 x Sub-Directorate Water & Sanitation-145 posts
1 X Sub-Directorate Electrical Services -60 posts
1 x Sub-Directorate Mechanical posts -17 posts
1 x Sub-Directorate Streets and Stormwater – 113 posts

Changes to service levels and standards:
Services have been maintained at acceptable levels in accordance with the various legislative requirements.

Past year's performance:
Please refer to the SDBIP and Annual Report.

Alignment with the IDP
All performance objectives are linked to the IDP

A summary of revenue by source and operating and capital expenditure
Refer to the budget.

Risks to achieving revenue projections
The high cost of electricity and energy conservation measures could result in lower consumption and income from sales. The municipality is experiencing an increase in copper theft, illegal connections and vandalism of electrical equipment which has a significant impact on the operating budget.

Description of major features of expenditure
Provision has been made on the operating budget for the operation and maintenance of the desalination a reclamation plant and a sludge dewatering plant.

The departmental capital programme
The directorate is responsible for approximately 56.86% of the overall capital budget.

Community Services:

Description of Senior management capability and structure:
Ms E Nel - BA Law and Political Science, BA Hons Political Science (Cum Laude), BA Hons Sociology (Cum Laude)
13 Years municipal experience, 10 ½ years as Senior Manager

The staff compliment of the directorate is as follows: -
1 x Director
1 x Executive Support
1 x Administrative Support
6 x Sub-Directorate Managers
Sub-Directorate Community Safety
Sub-Directorate Fire, Rescue and Disaster Management Services
Sub-Directorate Horticulture and Recreation
Sub-Directorate Libraries
Sub-Directorate Waste Management and Pollution Control
Sub-Directorate Community Development

Description of services provided:
The Community Services Directorate is responsible for the following services:

Community Safety:
They are responsible for Law Enforcement (traffic and municipal by-laws), Driver and Learner's Licenses, Motor Vehicle Licensing, Traffic Control, Road Safety Awareness, Accident Investigations and Community Safety.

Fire, Rescue and Disaster Management Services:
This department's responsibility is amongst others Firefighting and Fire Prevention, Rescue Services, Fire Safety Awareness, Safety Plans, Inspections, Permits, Security Services, Hazmat Incidents, Disaster Management and other emergency services.

Horticulture and Recreation:
The responsibility of 11 Sports Facilities, 10 Cemeteries, approximately 30 Parks, 17 Community Halls, Deforestation and the municipal cleaning project in the residential and CBD areas as well as cleaning of the beaches is vested in this department.

Libraries and Facilities:
This department is responsible for 14 Libraries situated throughout the municipal area including the rural areas.

Waste Management and Pollution Control:
This department looks after Waste Removal, Waste Disposal, Management of Waste Sites, Waste Minimisation, Recycling, Clean-up Campaigns, Awareness, Environmental Protection and Pollution Control, including Noise and Air Quality.

Community Development:
This department consists of Youth Development, HIV/Aids, Gender, Disabilities and Elderly related programmes and development, Early Childhood Development and Projects, Sport and Recreation Development and Rural Development.

Alignment of performance objectives to IDP:
The Directorate's performance objectives are derived from the IDP and filters down to the SDBIP. The National Key Performance Areas are included in the IDP.

Changes to service levels and standards:
Services have been maintained at levels in accordance with or exceeding the various legislative requirements.

Past year's performance:
Please refer to the SDBIP and Annual Report.

A summary of revenue by source and operating and capital expenditure:
Refer to the budget.

Departmental Capital programme:
The Directorate is responsible for 8% of the municipality's capital programme. Can only be determined once the budget has been finalised and is aligned to the new organogram.

Planning and Economic Development:

Description of services provided:
The Directorate is responsible for planning (spatial planning and development control), Economic Development (Local Economic Development, Investment promotion and Tourism), building control (building plan examining, building inspectorate, maintenance of municipal buildings and outdoor advertising), human settlements (housing) and environmental management.

Description of Senior management capability and structure:
Mr C Venter – B degree Town and Regional Planning, M degree Environmental Management
18 years municipal experience, 18 years as Senior Manager

The staff compliment of the Directorate is as follows:
1 x Director
1 x Secretary
1 x Senior Admin Officer
1 x Typist
1 x Sub-Directorate Town and Regional Planning with Planning – 14 posts
1 x Sub-Directorate Environmental Management – 4 posts
1 x Sub-Directorate Building Development - 32 Posts
1 x Sub-Directorate Human Settlements – 15 Posts
1 x Sub-Directorate Economic Development and Tourism - 17 Posts

Alignment of performance objectives in the IDP:
Directorate's functions are aligned to the 4 Municipal KPA's as stipulated in the IDP, Chapter 6.

Changes to service levels and standards:
No changes were encountered to service levels and standards over the MTREF period.

Past year's performance:
Please refer to the SDBIP and Annual Report.

Risks to achieving revenue projections:
No major risks or shifts in revenue patterns are expected.

Major features of expenditure & Departmental Capital programme:
Major features of expenditure (non-discretionary) are grant allocations for Human Settlement which is R 86,000,000 for the 19/20 financial year.

Section 17 - Measurable performance objectives and indicators

FINANCIAL INDICATORS

Table SA 8 provides a summary of performance indicators and benchmarks.

WC043 Mossel Bay - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Borrowing Management								
Credit Rating								
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1.0%	1.1%	1.5%	1.5%	2.9%	3.0%	3.5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	1.0%	1.3%	1.8%	1.8%	3.5%	3.6%	4.3%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	30.0%	21.7%	21.7%	55.7%	18.0%	28.5%
Safety of Capital								
Gearing	Long Term Borrowing/ Funds & Reserves	22.3%	47.8%	42.1%	42.1%	142.2%	160.7%	215.9%
Liquidity								
Current Ratio	Current assets/current liabilities	2.7	2.6	2.8	2.8	2.4	2.5	2.4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2.7	2.6	2.8	2.8	2.4	2.5	2.4
Liquidity Ratio	Monetary Assets/Current Liabilities	2.0	1.9	2.1	2.1	1.8	2.0	1.8
Revenue Management								
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0.0%	97.6%	100.8%	100.0%	100.0%	100.0%	100.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		97.6%	100.8%	100.0%	100.0%	100.0%	100.0%	100.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	11.0%	11.5%	8.8%	8.8%	7.4%	6.6%	7.2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	0.0%	0%	0%	0%	0.0%	0.0%	0.0%
Creditors Management								
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))	100.0%	100%	100%	100%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		26.7%	31.3%	28.5%	28.5%	28.6%	23.4%	22.9%
Other Indicators								
Electricity Distribution Losses (2)	Total Volume Losses (kW)	30,790,344	33,869,378	33,869,378	33,869,378	37,256,316	40,981,947	45,080,142
	Total Cost of Losses (Rand '000)	27,049,317	31,498,521	31,498,521	31,498,521	34,648,373	38,113,210	41,924,531
	% Volume (units purchased and generated less units sold)/units purchased and generated	10%	10%	10%	10%	10%	10%	10%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	1,384,561	1,346,107	1,346,107	1,346,107	747,837	785,229	824,491
	Total Cost of Losses (Rand '000)				-			
	% Volume (units purchased and generated less units sold)/units purchased and generated	18%	18%	18%	18%	10%	10%	10%
Employee costs	Employee costs/(Total Revenue - capital revenue)	28.0%	30.3%	30.3%	30.3%	29.9%	29.9%	29.2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	29.1%	31.5%	31.4%	31.4%	31.0%	31.0%	30.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	9.4%	11.1%	10.9%	10.9%	9.9%	9.9%	9.6%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	8.3%	8.7%	8.8%	8.8%	10.4%	10.9%	11.3%
IDP regulation financial viability indicators								
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	17.9	21.9	21.9	21.9	17.6	17.0	18.3
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	14.4%	14.2%	11.4%	11.4%	9.6%	8.4%	9.3%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	7.0	5.3	5.6	5.6	5.1	5.8	5.5

PROVIDING CLEAN WATER AND MANAGING WASTE WATER

Mossel Bay Municipality is the Water Service Authority as well as the Water Service Provider.

Mossel Bay Municipality has embarked on the following programmes to improve the overall management and operation of the Purification and Waste Water Treatment plants:

- Although process controllers have been trained and have received the necessary classification certification, this is a continuous challenge.
- The license applications and registrations for Mossel Bay WWTW and the General Authorisation for the Pinnacle Point WWTW are in the process of being finalised. Feedback from DWA is still required.
- The in-house laboratory service staff must still be expanded to be in accordance with the recognised proficiency testing schemes required for the Blue/Green drop evaluations.

The Water Safety Plan has been revised. There are no major outstanding issues that need to be addressed.

<u>A brief outline of challenges/problems that the municipality is experiencing with regards to the management of drinking water and sewerage.</u>

The municipality is still awaiting certain GA effluent water permits from DWA for Pinnacle Point and the finalising of the License application Mossel Bay WWTW. We strive to improve our water management for both water and waste water but still needs to strengthen our resources to achieve this.

Water losses for a 12-month period from February 2017 to January 2018 are 18.1%. Possible reasons for the water losses are billing inaccuracies, metering inaccuracies and leakages on the water distribution networks.

Mossel Bay Municipality has embarked on the following programmes to improve the overall management and operation of the water distribution networks:

- The municipality continued with the meter replacement program minimising losses through old under-reading meters, continuous bulk water distribution metering and improved water quality to reduce wasteful rinsing of pipe networks. Water meters older than 10 years are replaced throughout the municipal area, on a continuous basis, as part of the water meter replacement program. The total number of water meters replaced during the 2017/2018 financial year were 950.
- 1950 existing meters were replaced with smart water meters.
- 10 consumer meters from the top 100 consumer list were replaced.

- Two hundred residential water meters were fitted with automatic meter reading devices. These automatic meters reading devices will enable the meter readers to obtain readings from the water meters without the need to physically go to each individual water meter.
- Water management devices were installed at 180 indigent households to limit the loss of income from indigent consumers that are using water but not paying for the water that was used.
- As the zone metering system is developed, the focus can be specifically directed at any areas with higher losses. Flow metering is done at various reservoirs to identify areas where there are high night flows.
- Old fibre cement water pipes are replaced with PVC pipes.

The aim of these efforts is to reduce these costly losses below the 10% generally accepted for municipalities.

The new desalination plant built with the financial assistance of PetroSA was practically completed ensuring the availability of 10 Mega litre of drinking water, reducing our risk dependency on dam water.

Should the need arise, the PetroSA component of 5 Mega litre per day could also be directed into the municipal supply system. This plant will be placed in Zero mode, allowing a new quota border, permitting town growth.

Outflow from the Hartenbos sewerage can be put through the reclamation plant built to extend the Mossel Bay water availability. The limited outflow could not always comply with the especially high normal standards for the Hartenbos River. Since the plant has been placed into zero production mode, the outflow quality has improved. Due to more stringent limits, the feeding dams to these works will have to be cleaned in future.

The small Friemersheim sewerage treatment plant has been rerouted to the large plant that was previously upgraded to improve outflow standards and only this plant must be upgraded to accommodate inflow from the new housing projects. A new reservoir was constructed at Friemersheim to increase the total storage capacity to 48 hours of average daily demand.

The treated effluent water from the Ruiterbos treatment works was routed to irrigate the community sport fields in Ruiterbos, thereby reducing any enrichment and risks of inflowing water to the Mossel Bay raw water supply system. This plant is in the process of being enlarged.

Groundwater monitoring is required adjacent to all effluent treatment works to measure any possible pollution of ground water.

The raw water supply system via Amy Searle furrow has been abandoned due to risk of health to the water supply to Great Brak.

A high level of blockages occurred in especially the Asla Park and Kwanonqaba area because of items such as disposable nappies finding their way into the system. Vandalism in the form of rocks, stones and other foreign material thrown into manholes also cause problems periodically.

The illegal discharge of foreign objects/material into the municipal sewer networks causes unnecessary blockages and adversely impacts on the operation of the Waste Water Treatment Works.

The sewer reticulation networks in certain areas of Mossel Bay are very old and needs to be replaced.
Mossel Bay Municipality has embarked on the following programmes to improve the overall management and operation of the sewer reticulation networks:

- Sewer lines were upgraded from 110 mm to 160 mm by means of pipe cracking in the Asla Park and Kwanonqaba area. The reason for increasing the pipeline diameters is to reduce the number of sewerage blockages that occur in this area due to the small pipe diameters.
- In D'Almeida inaccessible sewer pipelines are systematically being relocated and undersized sewer pipe diameters are simultaneously increased.

The Boggoms Bay town ship must be supplied with a conventional sewer system.

The water and sewer masterplans for Mossel Bay municipality were updated in 2017.

<u>An outline of the steps the municipality needs to take to address the challenges noted.</u>

The municipality must keep pressure on DWA to finalise effluent water permits.

The municipality must continue with:
- the meter replacement program;
- the installation of automatic meter reading devices
- the installation of water management devices
- expand continuous bulk water distribution metering
- the replacement of old fibre cement water pipes with PVC pipes; and
- improvement of water quality to reduce wasteful rinsing of pipe networks.

Cleaning of the Hartenbos sewerage plant evaporation pond, irrigation dam and vlei needs to be cleaned in future.

The main Friemersheim sewerage treatment plant must be enlarged with 150kl/day capacity very soon to accommodate inflow from the new housing projects.

Upgrading of the Mossel Bay WWTW sludge drying beds and dewatering facilities needs urgent upgrading.

The legal processes towards the abandoning of the raw water supply system via Amy Searle furrow must be finalised.

Ground water measuring systems must be installed around effluent water treatment works.

The expansion of sewer systems to provide residents towards Great Brak must be kept in mind.

The sewer reticulation networks in certain areas of Mossel Bay are very old and needs to be replaced.

The water and sewer masterplans for Mossel Bay municipality is outdated and needs to be revised.

The largest outstanding projects are:

- The link line from the desalination plant / Langeberg reservoir to the main water reservoirs in Heiderand from where the largest part of the town and densifications are fed.
- The installation of an 800mm diameter pipeline between Little Brak Water Treatment Works and Langeberg reservoir.

The following sewer network related capital projects are proposed:

- Midbrak Main Sewer Network
- Refurbish Sewer Lines: D'Almeida
- Replace Sewer lines: Tarka
- Upgrading of Maturation pond at Regional Waste Water Treatment Works

The following water network related capital projects are proposed:

- Replace Water Network Lines - All Areas
- New pipeline between Langeberg pump station and Bartelsfontein reservoir (Phase I)
- Upgrade of Water Supply Pipeline from Little Brak WTW to Langeberg Reservoirs

MEASURABLE PERFORMANCE OBJECTIVES

Mossel Bay Municipality uses the Scorecard Model of performance management, which is aimed to measure the performance of the municipality in accordance with the set objectives and key performance areas. The scorecard is reviewed on an annual basis and is populated on a high-level objective point of view. These high-level objectives are then cascaded into each department's individual Service Delivery and Budget Implementation Plan.

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
OFFICE OF MUNICIPAL MANAGER								
Effective functioning of council measured in terms of the number of ordinary council meetings per annum	Number of ordinary council meetings per annum	10	10	10	10	10	10	10
Effective functioning of the committee system measured by the number of committee meetings per committee per annum	Number of sec 80 committee meetings per committee per annum	8	10	10	10	10	10	10
The Top Layer SDBIP is approved by the Mayor within 28 days after the Main Budget has been approved	Top Layer SDBIP approved within 28 days after the Main Budget has been approved	1	1	1	1	1	1	1
Ensuring performance by the timeous development and signing of the Section 57 performance agreements in adherence to the Performance Framework	Number of signed performance agreements of Section 57 managers within 14 days of approval of the SDBIP	6	7	7	7	7	7	7
Evaluate the performance of Section 57 managers in terms of their signed agreements	Number of formal evaluations completed per Section 57 employee	2	2	2	2	2	2	2
Risk based audit plan approved by Audit Committee for 2020	Risk based audit plan approved by February 2020	1	1	1	1	1	1	1
Functional performance audit committee measured by means of meetings where committee dealt with performance reports	Number of meetings	2	2	2	2	2	2	2
The % of the Municipality's capital budget spent on capital projects identified in the IDP, measured as the Total actual Year to Date (YTD) Capital Expenditure/ Total Approved Capital Budget x 100	The percentage (%) of a municipality's capital budget spent on capital projects identified in the IDP for the 2019/20 financial year	95%	90%	90%	90%	90%	90%	90%
Operational conditional grant spending measured by the percentage (%) spent	Percentage (%) of the grant spent i.t.o. budget allocations	95%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
Capital conditional grant spending measured by the percentage (%) spent	Percentage (%) of the grant spent i.t.o Budget allocations	95%	95%	95%	95%	95%	95%	95%
Review and prioritisation of risk register	Reviewed and prioritised risk register by February	1	1	1	1	1	1	1
Compliance with all the relevant legislation tested annually	Zero (0) findings in the Auditor General's report on non-compliance with laws and regulations	0	0	0	0	0	0	0
IDP reviewed and approved by Council before the end of June	IDP approved by the end of June annually	1	1	1	1	1	1	1
Submit final Annual Report and oversight report of council before legislative deadline	Final Annual Report and oversight report of council completed and submitted	1	1	1	1	1	1	1
No findings raised on audit of Predetermined Objectives	Zero (0) material findings in the Auditor General's audit report on Predetermined Objectives	0%	0%	0%	0%	0%	0%	0%
Completion of the IDP/Budget process with the development and approval of the IDP/Budget process plan by end August annually	# IDP/Budget process plan submitted	1	1	1	1	1	1	1
The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary employed in the EPWP programmes for the period.	Number of people temporary employed in the EPWP programs.	400	640	640	640	700	700	700

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CORPORATE SERVICES								
The percentage (%) of appointments made in the three highest levels of management which comply with the Employment Equity Plan, measured by Number of appointments in the three highest levels of management, which comply with the Employment Equity targets/ Total appointments made in three highest levels of management x 100.	The percentage (%) of appointments made in the three highest levels of management approved Employment Equity Plan	50%	50%	50%	50%	50%	50%	50%
The percentage (%) of the municipality's training budget spent, measured as Total Actual Training Expenditure/Approved Training Budget x 100	Percentage (%) of budget spent on scheduled training within the financial year	90%	90%	90%	90%	90%	90%	90%
FINANCIAL SERVICES								
Financial statements submitted by 31 August	Financial statements submitted to Audtior General	1	1	1	1	1	1	1
The main budget is approved by Council by the legislative deadline	Approval of Main Budget before the end of June	1	1	1	1	1	1	1
The Adjustments Budget is approved by Council by the legislative deadline	Approval of Adjustments Budget before the end of February annually	1	1	1	1	1	1	1
Maintain a Year to Date (YTD) debtors payment percentage of 96% (excluding traffic services)	Payment percentage (%) of debtors over 12 months rolling period	96.0%	95.0%	95.0%	95%	96%	96%	96%
Financial Viability measured in terms of Cost Coverage Ratio	Cost Coverage Ratio calculated as follows: (Available cash at particular time + investments)/Monthly Fixed Operating Expenditure X 100	4.4	4.4	4.4	4.4	6	6	6
Financial Viability measured in terms of Debt Coverage Ratio	Debt Coverage Ratio calculated as follows:(Total Revenue Received-Total Grants)/Debt Service Payments due within the year X 100	117.7	117.6	117.6	117.6	76.8	76.8	76.8
Compliance with GRAP to ensure effective capital asset management (PPE,Intangible,Investment Property,Biological and Heritage Assets)	Zero (0) findings in the External Report on non-compliance with GRAP	0	0	0	0	0	0	0
Maintaining an acceptable Long Term Debt as a percentage of revenue as set out in the Long Term Financial Plan	Long Term Debt as percentage of revenue: Calculated as Long Term Liabilities/Revenue x 100	20%	20%	20%	20%	35%	35%	35%
Sound financial management by maintaining an acceptable Acid Test Ratio	Acid Test Ratio: Calculated as Current Assets-Inventory/Current Liabilities	2.5	2.5	2.5	2.5	1.5	1.2	1.1
Maintain a financially unqualified audit opinion	Financial statements considered free from material misstatements as per Auditor General Report	1	1	1	1	1	1	1
TECHNICAL SERVICES								
Electricity capital spending measured by the % of budget spent	Percentage (%)spent of approved electricity capital projects	90%	90%	90%	90%	90%	90%	90%
Effective management of electricity provisioning systems evaluated i.t.o electricity losses	Percentag (%) of electricity losses calculated on a twelve month rolling period as kwh sold/kwh purchased.	10%	10%	10%	10%	10%	10%	10%
Effective management of water provisioning systems to minimise water losses by implementing measures to reduce water losses	Percentag (%) calculated on a twelve month rolling period as KL billed / kl used	16%	16%	16%	16%	17%	17%	17%
Excellent water quality measured by the quality of water as per SANS 241 criteria	Percentage (%) water quality level as per SANS 241 standards as measured annually	95%	95%	95%	95%	95%	95%	95%
Water capital spending measured by the percentage of budget spent.	Percentage (%)of spent approved water capital projects as per approved budget	90%	90%	90%	90%	90%	90%	90%
Sewerage capital spending measured by the percentage (%) of budget spent	Percentage (%) spent of approved budget of sewerage capital projects as per approved budget	90%	90%	90%	90%	90%	90%	90%
Municipal Streets and stormwater capital spending measured by the percentage (%) of budget spent	Percentage (%) spent of approved Streets and Stormwater capital projects as approved budget	90%	90%	90%	90%	90%	90%	90%

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
TECHNICAL SERVICES								
Provision of free basic electricity to registered indigent account holders connected to the municipal electrical infrastructure network	No.of indigent account holders receiving free basic electricity which are connected to the municipal electrical infreastructure network	10,000	10,300	10,300	10,300	8,341	8,341	8,341
Provision of electricity to formal residential properties connected to the municipal electrical infrastructure network for both credit and prepaid electrical metering	No. of formal residentila properties connected to the municipal electrical infrastructure network	31,000	31,000	31,000	31,000	32,476	32,476	32,476
Provision of electricity to informal residential properties in the designated informal areas which are connected to the municipal electrical infrasture network for predaid electrical metering	Number of residential pre-paid meters registered on the Promun Financial system in the designated informal areas	550	1,500	1,500	1,500	2,300	2,300	2,300
Provision of free basic sanitation services to indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of indigent account holders receiving free basic sanitation in terms of Equitable share requirements.	10,000	10,000	10,000	10,000	7,648	7,648	7,648
Provision of sanitation services to residential properties which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of residential properties which are billed for sewerage in accordance to the Promun financial system	27,000	27,000	27,000	27,000	28,904	28,904	28,904
Provision of clean piped water to indigent account holders which are connected to the municipal water infrastructure network	Number of indigent account holders receiving free basic water	11,000	10,300	10,300	10,300	8,213	8,213	8,213
Provision of clean piped water to registered indigent account holders which are connected to the municipal water infrastructure network	Number of formal residential properties billed for clean piped water in accordance with the Promun financial system	33,000	33,000	33,000	33,000	35,101	35,101	35,101
Provision of clean piped water to all informal areas by means of water stand pipes in informal areas which have a water meter attached , and are registered on the Promun financial system	Number of water meters , measuring water to informal areas including stand pipes	74	74	74	70	75	75	75
COMMUNITY SERVICES								
Sports fields are maintained measured by the percentage (%) of the maintenance budget spent	Percentage (%) of Sport maintenance budget spent	90%	90%	90%	90%	90%	90%	90%
Effective maintenance of refuse removal assets i.t.o approved budget	spent	90%	90%	90%	90%	90%	90%	90%
Monitor the implementation of programs and awareness initiatives held for vulnerable groups in terms of social welfare & poverty alleviation, youth development, Disability and Gender, HIV/ AIDS, the Elderly and Culture	Number of programs conducted for designated vulnerable groups	80	80	80	80	80	80	80
Annual Review of the Disaster Management Plan by end November	Plan completed and submitted to Council	1	1	1	1	1	1	1
Effective Management of Community Safety Department measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Community Safety department	95.00%	95.00%	95.00%	95.00%	95%	95%	95%
Effective Management of Fire, Rescue & Disaster Management Service measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Fire, Rescue & Disaster Management Service department	95.00%	95.00%	95.00%	95.00%	95%	95%	95%
Effective Management of Waste Management and Pollution Control Services measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Waste Management department	-	-	-	-	95%	95%	95%
Effective Management of Library Services measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Library department	-	-	-	-	95%	95%	95%
Effective Management of Horticulture & Recreation department measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Horticulture & Recreation department	-	-	-	-	95%	95%	95%
Effective Management of Community Development department measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Horticulture & Recreation department	-	-	-	-	95%	95%	95%
Provision of free basic refuse removal and solid waste disposal to registered indigent account holders in the Mossel Bay area	Number of indigent account holders receiving free basic refuse removal monthly	11,000	10,300	10,300	10,300	8,472	8,472	8,472
Provision of refuse removal and solid waste disposal to all residential account holders in the Mossel Bay area	Number of formal residential properties for which refuse is removed at least once a week	32,000	33,000	33,000	33,000	34,272	34,272	34,272

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
PLANNING AND INTEGRATED SERVICES								
Adoption of Planning by-laws	Adopted Planning by-laws gazetted by March 2020	New	1	1	1	1	1	1
Adoption of Outdoor Advertising by-law	Adopted Outdoor Advertising by-law gazetted by June 2020	New	New	New	New	1	-	-
Informing community of Council`s updated Human Settlement Pipeline	Number of Housing Imbizo's arranged to provide feedback on the updated Human Settlement Pipeline	New	New	New	New	4	-	-
Revision of the Municipal Spatial Development Framework	Reviewed SDF submitted to Council as part of the IDP review	New	New	New	New	1	-	-
Implementation of the Local Economic Development and Tourism Strategy	Number of LED interventions	12	16	16	16	16	16	16
The maintenance of the municipal Buildings measured by the percentage (%) of budget spent of the approved budget for Municipal Buildings and Land	Percentage (%) spent of maintenance budget as per approved budget as per approved budget for Municipal Buildings and Land	90%	90%	90%	90%	90%	90%	90%

Section 18 - Legislative compliance status

Compliance with the MFMA requirements has been substantially adhered to through the following activities:

Budget and Treasury Office

This office has been established in accordance with the MFMA.

Budgeting

The Annual Budget is prepared in accordance with the MFMA and National Treasury regulations and requirements.

Financial reporting

100% compliance with regards to monthly, quarterly and annual reporting to the Executive Mayor, Mayoral Committee, Council, Provincial Government and National Treasury.

Annual Financial Statements

The financial statements are prepared in accordance with the Standards of Generally Recognised Accounting Practices (GRAP) prescribed by the Minister of Finance. The 2017/18 Annual Financial Statements was submitted 2 weeks late to the Auditor-General for auditing purposes, due to mSCOA regulations implementation and capacity problems experienced.

Annual report

The annual report is prepared in accordance with the MFMA and National Treasury requirements.

Section 19 - Other supporting documentation

The tables listed below provide additional supporting information to the Annual Budget and is prescribed by the Municipal Budget and Reporting Regulations.

WC043 Mossel Bay - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
REVENUE ITEMS:								
Property rates	6							
Total Property Rates		117,372	123,406	127,489	127,489	146,612	168,603	193,893
less Revenue Foregone ***(exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)***		5,847	6,077	6,729	6,729	7,738	8,898	10,233
Net Property Rates		**111,525**	**117,329**	**120,760**	**120,760**	**138,874**	**159,705**	**183,660**
Service charges - electricity revenue	6							
Total Service charges - electricity revenue		386,387	412,369	417,802	417,802	475,527	527,618	570,631
less Revenue Foregone ***(in excess of 50 kwh per indigent household per month)***								
less Cost of Free Basis Services (50 kwh per indigent household per month)		344	7,796	7,552	7,552	6,696	7,446	8,065
Net Service charges - electricity revenue		**386,042**	**404,574**	**410,251**	**410,251**	**468,831**	**520,172**	**562,566**
Service charges - water revenue	6							
Total Service charges - water revenue		120,165	155,873	147,978	147,978	149,983	151,437	152,960
less Revenue Foregone ***(in excess of 6 kilolitres per indigent household per month)***		807	9,438	8,751	8,751	8,794	8,882	8,971
less Cost of Free Basis Services (6 kilolitres per indigent household per month)		4,939	27,971	27,814	27,814	20,999	21,209	21,421
Net Service charges - water revenue		**114,419**	**118,463**	**111,414**	**111,414**	**120,189**	**121,346**	**122,568**
Service charges - sanitation revenue								
Total Service charges - sanitation revenue		85,910	91,954	92,427	92,427	94,360	95,121	96,114
less Revenue Foregone ***(in excess of free sanitation service to indigent households)***		1,840	1,764	1,811	1,811	1,829	1,848	1,866
less Cost of Free Basis Services (free sanitation service to indigent households)		26,828	26,677	27,208	27,208	20,678	20,884	21,093
Net Service charges - sanitation revenue		**57,241**	**63,512**	**63,408**	**63,408**	**71,853**	**72,389**	**73,155**
Service charges - refuse revenue	6							
Total refuse removal revenue		63,242	76,390	75,861	75,861	87,598	92,727	98,290
Total landfill revenue					–			
less Revenue Foregone ***(in excess of one removal a week to indigent households)***		710	761	381	381	702	744	789
less Cost of Free Basis Services (removed once a week to indigent households)		18,240	19,324	21,462	21,462	19,316	20,475	21,703
Net Service charges - refuse revenue		**44,291**	**56,304**	**54,018**	**54,018**	**67,580**	**71,508**	**75,798**
Other Revenue by source								
Collection Charges		2,771	1,851	3,500	3,500	3,696	3,896	4,106
Building Plan Approval		7,674	8,201	8,542	8,542	8,775	9,302	9,860
Development Charges		6,793	2,500	4,985	4,985	4,500	4,770	5,056
Other Operational Revenue	3	10,539	5,254	6,361	6,361	8,473	8,982	9,521
Other Rendering of Services		8,626	7,275	7,515	7,515	3,375	3,576	3,788
Total 'Other' Revenue	1	**36,403**	**25,081**	**30,903**	**30,903**	**28,820**	**30,525**	**32,331**

WC043 Mossel Bay - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
EXPENDITURE ITEMS:								
Employee related costs								
Basic Salaries and Wages	2	159,603	183,153	185,062	185,062	211,805	227,161	243,630
Pension and UIF Contributions		28,832	32,326	33,063	33,063	37,323	40,029	42,931
Medical Aid Contributions		12,903	13,999	15,221	15,221	16,907	18,133	19,447
Overtime		10,148	7,922	11,419	11,419	9,003	9,655	10,355
Performance Bonus		13,835	16,547	15,568	15,568	18,261	19,574	20,981
Motor Vehicle Allowance		5,850	5,532	6,435	6,435	6,527	7,000	7,508
Cellphone Allowance		595	740	658	658	645	692	742
Housing Allowances		1,701	1,920	1,708	1,708	2,174	2,332	2,501
Other benefits and allowances		10,903	11,382	13,457	13,457	14,041	15,057	16,147
Payments in lieu of leave		1,287	3,213	3,192	3,192	3,000	3,180	3,371
Long service awards		2,415	2,526	2,659	2,659	2,810	2,979	3,157
Post-retirement benefit obligations	4	18,193	12,944	13,351	13,351	15,219	15,982	16,791
sub-total	5	**266,265**	**292,204**	**301,794**	**301,794**	**337,716**	**361,774**	**387,562**
Less: Employees costs capitalised to PPE		1,728	1,057	1,150	1,150	1,210	1,298	1,392
Total Employee related costs	1	**264,537**	**291,147**	**300,644**	**300,644**	**336,506**	**360,476**	**386,170**
Contributions recognised - capital								
List contributions by contract								
Total Contributions recognised - capital		–	–	–	–	–	–	–
Depreciation & asset impairment								
Depreciation of Property, Plant & Equipment		67,366	78,304	77,704	77,704	96,612	109,677	120,938
Lease amortisation								
Capital asset impairment								
Depreciation resulting from revaluation of PPE	10							
Total Depreciation & asset impairment	1	**67,366**	**78,304**	**77,704**	**77,704**	**96,612**	**109,677**	**120,938**
Bulk purchases								
Electricity Bulk Purchases		267,744	285,789	283,834	283,834	330,326	370,956	402,042
Water Bulk Purchases			–	–	–			
Total bulk purchases	1	**267,744**	**285,789**	**283,834**	**283,834**	**330,326**	**370,956**	**402,042**
Transfers and grants								
Cash transfers and grants		4,215	5,618	6,112	6,112	6,106	6,045	6,422
Non-cash transfers and grants		67	197	–	–	–	–	–
Total transfers and grants	1	**4,282**	**5,816**	**6,112**	**6,112**	**6,106**	**6,045**	**6,422**
Contracted services								
List services provided by contract								
Outsourced Services		34,171	45,300	47,166	47,166	51,063	51,408	54,819
Consultants and Professional Services		9,013	13,087	15,794	15,794	14,546	15,325	16,528
Contractors		54,039	87,523	103,885	103,885	115,054	112,780	146,703
sub-total	1	**97,222**	**145,910**	**166,845**	**166,845**	**180,663**	**179,513**	**218,050**
Allocations to organs of state:								
Electricity								
Water								
Sanitation								
Other								
Total contracted services		**97,222**	**145,910**	**166,845**	**166,845**	**180,663**	**179,513**	**218,050**
Other Expenditure By Type								
Collection costs								
Contributions to 'other' provisions								
Consultant fees								
Audit fees		4,247	4,700	4,900	4,900	5,000	5,250	5,618
General expenses	3							
List Other Expenditure by Type:								
Dumping Fees (District Council)		5,072	6,215	5,866	5,866	10,797	11,445	12,132
External Computer Service		8,285	8,816	10,097	10,097	9,943	10,218	10,808
Insurance Underwriting		5,882	3,288	4,052	4,052	7,304	7,742	8,207
Commission		6,308	6,733	6,799	6,799	7,181	7,576	7,993
Operating Leases		5,188	5,057	5,212	5,212	5,610	5,924	6,269
Travel and Subsistence		1,164	1,746	2,381	2,381	2,720	2,873	3,064
Gains and Losses		1,613	100	29	29	–	–	–
Other Operational Costs		18,150	20,778	21,177	21,177	22,137	23,354	24,758
Total 'Other' Expenditure	1	**55,910**	**57,432**	**60,514**	**60,514**	**70,692**	**74,383**	**78,847**
by Expenditure Item	8							
Employee related costs		39,608	44,597	44,594	44,594	50,140	53,774	57,672
Other materials		12,417	12,454	14,452	14,452	13,140	13,928	14,764
Contracted Services		36,129	49,066	48,133	48,133	47,271	50,111	53,113
Other Expenditure		795	927	948	948	1,015	1,080	1,150
Total Repairs and Maintenance Expenditure	9	88,949	107,044	108,127	108,127	111,565	118,893	126,699

WC043 Mossel Bay - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description R thousand	Ref 1	Vote 1 - MUNICIPAL MANAGER	Vote 2 - CORPORATE SERVICES	Vote 3 - FINANCIAL SERVICES	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Vote 5 - COMMUNITY SERVICES	Vote 6 - PLANNING AND ECONOMIC DEVELOPMEN	Vote 7 - GOVERNANCE SERVICES	Total
Revenue By Source									
Property rates		–	–	138,165	–	–	–	709	**138,874**
Service charges - electricity revenue		–	–	–	468,831	–	–	–	**468,831**
Service charges - water revenue		–	–	–	120,189	–	–	–	**120,189**
Service charges - sanitation revenue		–	–	–	71,853	–	–	–	**71,853**
Service charges - refuse revenue		–	–	–	–	67,580	–	–	**67,580**
Rental of facilities and equipment		–	–	–	212	614	4,952	568	**6,345**
Interest earned - external investments		–	–	39,150	–	–	–	–	**39,150**
Interest earned - outstanding debtors		236	–	329	1,314	101	104	–	**2,083**
Dividends received		–	–	–	–	–	–	–	**–**
Fines, penalties and forfeits		969	–	–	–	14,387	5	–	**15,362**
Licences and permits		–	–	–	–	1,199	2	–	**1,201**
Agency services		–	–	–	–	6,300	–	–	**6,300**
Other revenue		6,242	110	7,302	1,100	2,344	11,721	–	**28,820**
Transfers and subsidies		25,971	1,460	1,830	48,440	30,507	49,517	106	**157,831**
Gains on disposal of PPE		–	1,425	25	209	0	142	–	**1,801**
Total Revenue (excluding capital transfers and contributio		**33,418**	**2,995**	**186,800**	**712,148**	**123,032**	**66,443**	**1,382**	**1,126,219**
Expenditure By Type									
Employee related costs		2,135	53,179	33,894	104,871	108,560	26,934	6,933	**336,506**
Remuneration of councillors		12,207	–	–	–	–	–	–	**12,207**
Debt impairment		704	–	5,122	12,594	11,464	932	–	**30,816**
Depreciation & asset impairment		1,270	2,542	757	73,858	13,254	4,416	516	**96,612**
Finance charges		20	–	–	11,518	5,954	2,700	–	**20,193**
Bulk purchases		–	–	–	330,326	–	–	–	**330,326**
Other materials		452	935	570	53,373	15,985	3,247	180	**74,742**
Contracted services		2,510	5,818	9,713	49,394	53,948	56,473	2,808	**180,663**
Transfers and subsidies		1,608	380	–	–	120	3,998	–	**6,106**
Other expenditure		10,705	10,786	15,363	10,424	18,085	3,322	2,008	**70,692**
Loss on disposal of PPE		1,228	644	112	1,466	314	10,215	98	**14,077**
Total Expenditure		**32,837**	**74,284**	**65,531**	**647,824**	**227,684**	**112,237**	**12,542**	**1,172,939**
Surplus/(Deficit)		**581**	**(71,288)**	**121,269**	**64,323**	**(104,651)**	**(45,794)**	**(11,160)**	**(46,721)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		**–**	**–**	**–**	**32,967**	**6,266**	**34,611**	**1,678**	**75,521**
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)									**–**
Transfers and subsidies - capital (in-kind - all)		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Surplus/(Deficit) after capital transfers & contributions		**581**	**(71,288)**	**121,269**	**97,290**	**(98,386)**	**(11,183)**	**(9,482)**	**28,800**

WC043 Mossel Bay - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
ASSETS								
Call investment deposits								
Call deposits		–	–	–	–	–	–	–
Other current investments		411,899	347,146	370,000	370,000	400,000	480,000	490,000
Total Call investment deposits	2	**411,899**	**347,146**	**370,000**	**370,000**	**400,000**	**480,000**	**490,000**
Consumer debtors								
Consumer debtors		84,905	45,354	92,086	92,086	107,951	124,968	143,142
Less: Provision for debt impairment		(12,239)	(8,137)	(28,656)	(28,656)	(46,131)	(64,942)	(66,288)
Total Consumer debtors	2	**72,666**	**37,217**	**63,430**	**63,430**	**61,820**	**60,026**	**76,855**
Debt impairment provision								
Balance at the beginning of the year		10,784	–	12,602	12,602	28,656	46,131	46,131
Contributions to the provision		1,455	8,137	16,054	16,054	17,476	18,810	20,156
Bad debts written off		–	–	–	–			
Balance at end of year		**12,239**	**8,137**	**28,656**	**28,656**	**46,131**	**64,942**	**66,288**
Property, plant and equipment (PPE)								
PPE at cost/valuation (excl. finance leases)		2,680,018	2,591,586	2,589,856	2,589,856	2,868,785	3,031,166	3,242,883
Leases recognised as PPE	3	–	253,978	253,978	253,978	253,978	253,978	253,978
Less: Accumulated depreciation		631,117	704,155	685,129	685,129	763,947	855,241	955,292
Total Property, plant and equipment (PPE)	2	**2,048,900**	**2,141,410**	**2,158,705**	**2,158,705**	**2,358,816**	**2,429,903**	**2,541,569**
LIABILITIES								
Current liabilities - Borrowing								
Short term loans (other than bank overdraft)		–	–	–	–	–	–	–
Current portion of long-term liabilities		3,249	11,448	11,052	11,052	24,613	40,607	60,871
Total Current liabilities - Borrowing		**3,249**	**11,448**	**11,052**	**11,052**	**24,613**	**40,607**	**60,871**
Trade and other payables								
Trade Payables	5	113,837	113,432	114,976	114,976	116,125	117,287	118,460
Other creditors		1,845	–	–	–	–	–	–
Unspent conditional transfers		36,773		–	–	–	–	–
VAT		–	3,101	3,101	3,101	2,851	3,176	3,200
Total Trade and other payables	2	**152,455**	**116,533**	**118,077**	**118,077**	**118,976**	**120,463**	**121,660**
Non current liabilities - Borrowing								
Borrowing	4	30,938	51,110	56,281	56,281	190,006	211,582	258,611
Finance leases (including PPP asset element)		6	280	(0)	(0)	–	–	–
Total Non current liabilities - Borrowing		**30,944**	**51,390**	**56,281**	**56,281**	**190,006**	**211,582**	**258,611**
Provisions - non-current								
Retirement benefits		102,716	86,434	110,851	110,851	119,198	128,549	138,461
List other major provision items								
Refuse landfill site rehabilitation		76,089		64,005	64,005	44,505	26,005	8,505
Other		–	112,502	–	–	–	–	–
Total Provisions - non-current		**178,805**	**198,936**	**174,856**	**174,856**	**163,703**	**154,554**	**146,966**
CHANGES IN NET ASSETS								
Accumulated Surplus/(Deficit)								
Accumulated Surplus/(Deficit) - opening balance		2,596,505	2,606,612	2,702,441	2,702,441	2,786,681	2,855,595	2,919,172
GRAP adjustments								
Restated balance		2,596,505	2,606,612	2,702,441	2,702,441	2,786,681	2,855,595	2,919,172
Surplus/(Deficit)		103,583	31,516	28,894	28,894	28,800	18,998	20,561
Appropriations to Reserves		(100,529)	95,622	(88,587)	(88,587)	(113,369)	(104,048)	(114,484)
Transfers from Reserves		102,882	(83,405)	93,657	93,657	113,575	105,974	126,339
Depreciation offsets		–	–	–	–	–	–	–
Other adjustments		–	111,976	50,277	50,277	39,908	42,653	53,509
Accumulated Surplus/(Deficit)	1	**2,702,441**	**2,762,320**	**2,786,681**	**2,786,681**	**2,855,595**	**2,919,172**	**3,005,097**
Reserves								
Housing Development Fund		–	28	–	–	–	–	–
Capital replacement		138,849	107,588	133,780	133,780	119,403	122,596	116,167
Self-insurance						14,171	9,052	3,626
Other reserves								
Revaluation								
Total Reserves	2	**138,849**	**107,616**	**133,780**	**133,780**	**133,574**	**131,648**	**119,794**
TOTAL COMMUNITY WEALTH/EQUITY	2	**2,841,290**	**2,869,936**	**2,920,461**	**2,920,461**	**2,989,169**	**3,050,820**	**3,124,890**

Total capital expenditure includes expenditure on nationally significant priorities:

Provision of basic services								

WC043 Mossel Bay - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2015/16 Outcome	2016/17 Outcome	2017/18 Outcome	Current Year 2018/19 Original Budget	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Demographics												
Population			71	118	89	93,515	95,222	99,319	100,312	101,315	102,328	103,352
Females aged 5 - 14			6	9	6	6,781	6,883	7,198	7,270	7,343	7,416	7,490
Males aged 5 - 14			6	9	7	6,923	7,027	7,349	7,422	7,496	7,571	7,647
Females aged 15 - 34			12	19	14	15,129	15,356	16,059	16,220	16,382	16,546	16,711
Males aged 15 - 34			12	25	14	14,975	15,200	15,896	16,055	16,216	16,378	16,541
Unemployment			7	12	8	8,357	8,482	8,871	8,959	9,049	9,230	9,414
Monthly household income (no. of households)	1, 12											
No income					4,870	5,092	5,169	5,406	5,460	5,460	5,514	5,569
R1 - R1 600					5,435	5,683	5,769	6,033	6,093	6,093	6,154	6,216
R1 601 - R3 200					4,483	4,688	4,758	4,976	5,026	5,026	5,076	5,127
R3 201 - R6 400					4,318	4,515	4,583	4,793	4,841	4,841	4,889	4,938
R6 401 - R12 800					3,704	3,873	3,931	4,111	4,153	4,153	4,194	4,236
R12 801 - R25 600					2,951	3,086	3,132	3,276	3,308	3,308	3,341	3,375
R25 601 - R51 200					1,547	1,618	1,642	1,717	1,734	1,734	1,752	1,769
R52 201 - R102 400					466	487	495	517	522	522	528	533
R102 401 - R204 800					152	159	161	169	170	170	172	174
R204 801 - R409 600					99	104	105	110	111	111	112	113
R409 601 - R819 200												
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month	13											
Insert description	2											
Household/demographics (000)												
Number of people in municipal area						112	122	123	130	132	132	132
Number of poor people in municipal area												
Number of households in municipal area						27	33	38	39	39	39	39
Number of poor households in municipal area						6	13	14	14	16	16	16
Definition of poor household (R per month)						5,000	6,000	6,000	6,000	6,000	6,000	6,000
Housing statistics	3											
Formal						24,932	24,932	31,935	32,382	32,706	33,033	33,363
Informal						4,297	4,297	1,288	1,301	4,850	4,950	4,850
Total number of households			-	-	-	29,229	29,229	33,223	33,683	37,556	37,983	38,213
Dwellings provided by municipality	4											
Dwellings provided by province/s						350	350	340	165	115	241	450
Dwellings provided by private sector	5											
Total new housing dwellings			-	-	-	350	350	340	165	115	241	450
Economic	6											
Inflation/inflation outlook (CPIX)						5.8%	6.6%	6.1%	5.2%	5.6%	5.4%	5.4%
Interest rate - borrowing						8.5%	9.0%	9.0%	10.0%	10.0%	10.0%	10.0%
Interest rate - investment						7.1%	8.3%	8.6%	8.1%	8.0%	8.5%	9.0%
Remuneration increases						6.0%	7.0%	7.5%	7.6%	7.6%	6.0%	6.5%
Consumption growth (electricity)							0.2%	0.5%	0.4%	0.8%	0.8%	0.8%
Consumption growth (water)							0.6%	0.5%	0.0%	-0.5%	0.0%	0.0%
Collection rates	7											
Property tax/service charges						95.5%	98.0%	98.0%	99.2%	97.0%	96.0%	96.0%
Rental of facilities & equipment						100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - external investments						100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors						N/A	N/A	N/A	N/A	N/A	N/A	N/A
Revenue from agency services						N/A	N/A	N/A	N/A	N/A	N/A	N/A

WC043 Mossel Bay - Supporting Table SA11 Property rates summary

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Valuation:	1							
Date of valuation:		2016-07-01	2016-07-01					
Financial year valuation used		**Yes**	**Yes**			**Yes**		
Municipal by-laws s6 in place? (Y/N)	2							
Municipal/assistant valuer appointed? (Y/N)		Yes	Yes			Yes		
Municipal partnership s38 used? (Y/N)		No	No	No	No	No	No	No
No. of assistant valuers (FTE)	3	–	–	–	–	–	–	–
No. of data collectors (FTE)	3	7	7	7	7	7	7	7
No. of internal valuers (FTE)	3	1	1	1	1	1	1	1
No. of external valuers (FTE)	3	2	2	2	2	2	2	2
No. of additional valuers (FTE)	4	–	–	–	–	–	–	–
Valuation appeal board established? (Y/N)		Yes	Yes			Yes		
Implementation time of new valuation roll (mths)								
No. of properties	5	44,278	40,148	44,358	44,358	44,438	44,518	44,599
No. of sectional title values	5	5,309	6,078	5,309	5,309	5,309	5,309	5,309
No. of unreasonably difficult properties s7(2)								
No. of supplementary valuations		2	2	3	3	2	2	2
No. of valuation roll amendments		8,291	–	2,404	2,404	2,197	2,008	1,835
No. of objections by rate payers		903		51	51	47	43	39
No. of appeals by rate payers		11		5	5	5	4	4
No. of successful objections	8							
No. of successful objections > 10%	8							
Supplementary valuation		2,192,359,110		1,103,962,875	1,103,962,875	1,008,926,053	922,070,664	842,692,392
Public service infrastructure value (Rm)	5	46	68	47	47	47	47	47
Municipality owned property value (Rm)		723	778	778	778	837	901	969
Valuation reductions:								
Valuation reductions-public infrastructure (Rm)		12	20	12	12	12	12	12
Valuation reductions-nature reserves/park (Rm)		8		9	9	9	10	10
Valuation reductions-mineral rights (Rm)								
Valuation reductions-R15,000 threshold (Rm)		481	476	486	486	492	498	503
Valuation reductions-public worship (Rm)		285	289	288	288	291	294	297
Valuation reductions-other (Rm)		1,168	1,109	1,181	1,181	1,194	1,207	1,221
Total valuation reductions:		**1,954**	**1,895**	**1,976**	**1,976**	**1,999**	**2,021**	**2,044**
Total value used for rating (Rm)	5	42,340	43,556	43,090	43,090	43,859	44,648	45,457
Total land value (Rm)	5	16,110	16,775	16,154	16,154	16,199	**16,244**	**16,289**
Total value of improvements (Rm)	5	26,230	26,781	26,936	26,936	27,660	28,404	29,168
Total market value (Rm)	5	42,340	43,556	43,090	43,090	43,859	44,648	45,457
Rating:								
Residential rate used to determine rate for other categories? (Y/N)		No	No					
Differential rates used? (Y/N)	5	Yes	Yes					
Limit on annual rate increase (s20)? (Y/N)		No	No	No	No	No	No	No
Special rating area used? (Y/N)		Yes	Yes					
Phasing-in properties s21 (number)		531	531	531	531	0	0	0
Rates policy accompanying budget? (Y/N)		Yes	Yes					
Fixed amount minimum value (R'000)		35	35					
Non-residential prescribed ratio s19? (%)		0.0%	0.0%					
Rate revenue:								
Rate revenue budget (R '000)	6	110,974	116,793	120,760	120,760	138,874	159,705	183,660
Rate revenue expected to collect (R'000)	6	107,716	116,618	116,984	116,984	134,531	154,711	177,917
Expected cash collection rate (%)		97.1%	99.9%	96.9%	96.9%	96.9%	96.9%	96.9%
Special rating areas (R'000)	7	546	563	616	616	709	815	937
Rebates, exemptions - indigent (R'000)		2,294	1,061	1,044	1,044	1,201	1,381	1,588
Rebates, exemptions - pensioners (R'000)		1,580	1,690	2,295	2,295	2,640	3,036	3,491
Rebates, exemptions - bona fide farm. (R'000)								
Rebates, exemptions - other (R'000)		4,902	3,327	2,929	2,929	3,869	4,450	5,117
Phase-in reductions/discounts (R'000)				461	461	28	32	37
Total rebates,exemptns,reductns,discs (R'000)		**8,776**	**6,077**	**6,729**	**6,729**	**7,738**	**8,898**	**10,233**

WC043 Mossel Bay - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2018/19																	
Valuation:																	
No. of properties		39,053	17	1,420	1,218	214	1,820	417					171	4		24	
No. of sectional title property values		4,917	–	381	–	–	11	–					–	–		–	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation **(select)**																	
Frequency of valuation **(select)**		2	2	2	2	2	2	2					2	2		2	
Method of valuation used **(select)**		market value	market value	market value	market value	market value	market value	market value					market value	market value		market value	
Base of valuation **(select)**																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)		No	No	No	No	No	No	No					No	No		No	
Flat rate used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes					Yes	Yes		Yes	
Is balance rated by uniform rate/variable rate?		No	No	No	No	No	No	No					No	No		No	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	12					–	–		–	
Valuation reductions-nature reserves/park (Rm)		–	–	–	–	–	–	–					–	9		–	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)		486	–	–	–	–	–	–					–	–		–	
Valuation reductions-public worship (Rm)		–	–	–	–	–	–	–					288	–		–	
Valuation reductions-other (Rm)	2	1,175	–	–	–	–	–	6					–	–		–	
Total valuation reductions:																	
Total value used for rating (Rm)	6	33,314	861	3,495	3,441	596	778	34					288	9		273	
Total land value (Rm)	6	11,159	42	1,217	2,814	206	567	25					64	8		52	
Total value of improvements (Rm)	6	22,155	819	2,278	627	389	211	10					225	0		222	
Total market value (Rm)	6	**33,314**	**861**	**3,495**	**3,441**	**596**	**778**	**34**					**288**	**9**		**273**	
Rating:																	
Average rate	3	0.002978	0.005956	0.005956	0.000744	0.000744	–	0.000744					–	–		0.000744	
Rate revenue budget (R '000)		91,401	5,129	21,077	2,550	425	–	25					–	–		153	
Rate revenue expected to collect (R'000)		88,543	4,968	20,418	2,471	411	–	24					–	–		148	
Expected cash collection rate (%)	4	96.9%	96.9%	96.9%	96.9%	96.9%	96.9%	96.9%					96.9%	96.9%		96.9%	
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)		1,044															
Rebates, exemptions - pensioners (R'000)		2,295															
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)		2,929															
Phase-in reductions/discounts (R'000)		461															
Total rebates,exemptns,reductns,discs (R'000)																	

WC043 Mossel Bay - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2019/20																	
Valuation:																	
No. of properties		39,124	17	1,423	1,220	214	1,823	418					171	4		24	
No. of sectional title property values		4,917	–	381	–	–	11	–					–	–		–	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation **(select)**																	
Frequency of valuation **(select)**		2	2	2	2	2	2	2					2	2		2	
Method of valuation used **(select)**		market value	market value	market value	market value	market value	market value	market value					market value	market value		market value	
Base of valuation **(select)**																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)		No	No	No	No	No	No	No					No	No		No	
Flat rate used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes					Yes	Yes		Yes	
Is balance rated by uniform rate/variable rate?		No	No	No	No	No	No	No					No	No		No	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	12					–	–		–	
Valuation reductions-nature reserves/park (Rm)		–	–	–	–	–	–	–					–	9		–	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)		492	–	–	–	–	–	–					–	–		–	
Valuation reductions-public worship (Rm)		–	–	–	–	–	–	–					291	–		–	
Valuation reductions-other (Rm)	2	1,188	–	–	–	–	–	6					–	–		–	
Total valuation reductions:																	
Total value used for rating (Rm)	6	33,909	876	3,557	3,503	606	792	35					293	9		278	
Total land value (Rm)	6	11,190	43	1,220	2,822	207	568	25					64	9		52	
Total value of improvements (Rm)	6	22,751	841	2,340	644	400	217	10					231	0		228	
Total market value (Rm)	**6**	**33,941**	**883**	**3,560**	**3,466**	**607**	**785**	**35**					**294**	**9**		**279**	
Rating:																	
Average rate	3	0.003424	0.006848	0.006848	0.000856	0.000856	–	0.000856					–	–		0.000856	
Rate revenue budget (R '000)		105,112	5,898	24,239	2,933	488	–	28					–	–		176	
Rate revenue expected to collect (R'000)		101,825	5,713	23,481	2,841	473	–	27					–	–		170	
Expected cash collection rate (%)	4	96.9%	96.9%	96.9%	96.9%	96.9%	96.9%	96.9%					96.9%	96.9%		96.9%	
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)		1,201															
Rebates, exemptions - pensioners (R'000)		2,640															
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)		3,869															
Phase-in reductions/discounts (R'000)		28															
Total rebates,exemptns,reductns,discs (R'000)																	

WC043 Mossel Bay - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2017/18	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework		
					Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Property rates *(rate in the Rand)*	1						
Residential properties		Residential Rates	0.002760	0.002978	0.003424	0.003938	0.004529
Residential properties - vacant land		Vacant Residential Rates	0.002760	0.003574	0.004451	0.005119	0.005888
Formal/informal settlements							
Small holdings							
Farm properties - used		Agricultural Rates	0.000690	0.000744	0.000856	0.000985	0.001132
Farm properties - not used							
Industrial properties		Industrial Rates	0.005520	0.005956	0.006848	0.007876	0.009058
Business and commercial properties		Commercial Rates	0.005520	0.005956	0.006848	0.007876	0.009058
		Vacant Commercial Rates	0.005796	0.006551	0.008218	0.009451	0.010870
Communal land - residential							
Communal land - small holdings							
Communal land - farm property							
Communal land - business and commercial							
Communal land - other							
State-owned properties		Public Service Properties	0.000690	0.000744	0.000856	0.000985	0.001132
Municipal properties		Municipal Properties	-	-	-	-	-
Public service infrastructure		Public service infrastructure	0.000690	0.000744	0.000856	0.000985	0.001132
Privately owned towns serviced by the owner							
State trust land							
Restitution and redistribution properties							
Protected areas		Protected Areas	-	-	-	-	-
National monuments properties		National Monuments	-	-	-	-	-
Exemptions, reductions and rebates *(Rands)*							
Residential properties							
R15 000 threshhold rebate			15,000	15,000	15,000	15,000	15,000
General residential rebate			35,000	35,000	35,000	35,000	35,000
Indigent rebate or exemption			66,000	66,000	66,000	66,000	66,000
Pensioners/social grants rebate or exemption			30% & 50%	30% & 50%	30% & 50%	30% & 50%	30% & 50%
Temporary relief rebate or exemption							
Bona fide farmers rebate or exemption					15%	15%	15%
Other rebates or exemptions	2	Vlees Bay Rates (phasing out)	45%	25%	-	-	-
Water tariffs							
Domestic							
Basic charge/fixed fee *(Rands/month)*		Basic Fee	155	165	167	168	170
Service point - vacant land *(Rands/month)*		Availability Fee	159	169	212	224	238
Water usage - flat rate tariff *(c/kl)*							
Water usage - life line tariff							
Water usage - Block 1 (c/kl)		0.- 6 kl	-	-	-	-	-
Water usage - Block 2 (c/kl)		7 - 20kl	734	782	789	797	805
Water usage - Block 3 (c/kl)		21 - 30kl	1,028	1,095	1,105	1,116	1,127
Water usage - Block 4 (c/kl)		31 - 40kl	1,323	1,410	1,423	1,437	1,451
Water usage - Block 5 (c/kl)		41 - 50kl	1,766	1,880	1,898	1,917	1,936
Water usage - Block 6 (c/kl)		51 - 60kl	2,208	2,351	2,375	2,399	2,423
Water usage - Block 7 (c/kl)		61 - 80kl	2,651	2,823	2,850	2,879	2,908
Water usage - Block 8 (c/kl)		> 80kl	3,532	3,762	3,799	3,837	3,875
Other	2						

WC043 Mossel Bay - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2017/18	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework		
					Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Waste water tariffs							
Domestic							
Basic charge/fixed fee *(Rands/month)*		Basic Fee	210	223	225	228	230
Service point - vacant land *(Rands/month)*		Availability Fee	137	145	181	192	204
Waste water - flat rate tariff *(c/kl)*							
Volumetric charge - Block 1 (c/kl)							
Volumetric charge - Block 2 (c/kl)							
Volumetric charge - Block 3 (c/kl)							
Volumetric charge - Block 4 (c/kl)							
Other	2						
Electricity tariffs							
Domestic							
Basic charge/fixed fee *(Rands/month)*		Two part Tariff - Basic Fee	253	270	305	337	363
Service point - vacant land *(Rands/month)*		Availability Fee	155	166	208	220	233
FBE		FBF Indigent Level 1	50	50	50	50	50
FBE - OTHER		FBF Indigent Level 2	50	25	25	25	25
FBE - OTHER		FBF normal households	20	-	-	-	-
Life-line tariff - meter		Two part Tariff - Consuption					
Life-line tariff - prepaid		0 - 20 kwh	-	125	142	157	169
Flat rate tariff - meter *(c/kwh)*		> 20 kwh	120	125	142	157	169
Flat rate tariff - prepaid*(c/kwh)*		One Part Tariff					
Meter - IBT Block 1 (c/kwh)		0 - 20 kwh	-	157	177	195	210
Meter - IBT Block 2 (c/kwh)		> 20 kwh	150	157	177	195	210
Meter - IBT Block 3 (c/kwh)		Indigent Level 1 Tariff					
Meter - IBT Block 4 (c/kwh)		0 - 50 kwh	-	-	-	-	-
Meter - IBT Block 5 (c/kwh)		51 - 350kwh	109	116	131	145	156
Prepaid - IBT Block 1 (c/kwh)		351 - 600kwh	147	157	177	195	210
Prepaid - IBT Block 2 (c/kwh)		> 600kwh	176	188	213	235	253
Prepaid - IBT Block 3 (c/kwh)		Indigent Level 2 Tariff					
Prepaid - IBT Block 4 (c/kwh)		0 - 25 kwh	-	-	-	-	-
Prepaid - IBT Block 5 (c/kwh)		26 - 350kwh	109	116	131	145	156
Prepaid - IBT Block 6 (c/kwh)		351 - 600kwh	147	157	177	195	210
Other	2	> 600kwh	176	188	213	235	253
Waste management tariffs							
Domestic							
Street cleaning charge							
Basic charge/fixed fee		Basic Fee	136	165	190	202	214
80l bin - once a week							
250l bin - once a week							

WC043 Mossel Bay - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2017/18	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework		
					Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Exemptions, reductions and rebates *(Rands)*							
[Insert lines as applicable]							
Water tariffs							
[Insert blocks as applicable]		Basic Fee	155	165	167	168	170
		0.- 6 kl	-	-	-	-	-
		7 - 20kl	734	782	789	797	805
		21 - 30kl	1,028	1,095	1,105	1,116	1,127
		31 - 40kl	1,323	1,410	1,423	1,437	1,451
		41 - 50kl	1,766	1,880	1,898	1,917	1,936
		51 - 60kl	2,208	2,351	2,375	2,399	2,423
		61 - 80kl	2,651	2,823	2,850	2,879	2,908
		> 80kl	3,532	3,762	3,799	3,837	3,875
Waste water tariffs							
[Insert blocks as applicable]		(fill in structure)					
		(fill in structure)					
Electricity tariffs							
[Insert blocks as applicable]		Two part Tariff - Basic Fee	253	270	305	337	363
		FBF Indigent Level 1	50	50	50	50	50
		FBF Indigent Level 2	50	25	25	25	25
		FBF normal households	20	-	-	-	-
		Two part Tariff - Consuption					
		0 - 20 kwh	-	125	142	157	169
		> 20 kwh	120	125	142	157	169
		One Part Tariff					
		0 - 20 kwh	-	157	177	195	210
		> 20 kwh	150	157	177	195	210
		Indigent Level 1 Tariff					
		0 - 50 kwh	-	-	-	-	-
		51 - 350kwh	109	116	131	145	156
		351 - 600kwh	147	157	177	195	210
		> 600kwh	176	188	213	235	253
		Indigent Level 2 Tariff					
		0 - 25 kwh	-	-	-	-	-
		26 - 350kwh	109	116	131	145	156
		351 - 600kwh	147	157	177	195	210
		> 600kwh	176	188	213	235	253

WC043 Mossel Bay - Supporting Table SA14 Household bills

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework			
Rand/cent		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20 % incr.	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Monthly Account for Household - 'Middle Income Range'	1								
Rates and services charges:									
Property rates		149.50	161.31	161.31	161.31	15.0%	185.47	213.31	245.32
Electricity: Basic levy		252.60	269.87	269.88	269.88	13.1%	305.14	337.03	362.51
Electricity: Consumption		1,176.85	1,283.02	1,250.00	1,250.00	13.6%	1,420.00	1,570.00	1,690.00
Water: Basic levy		155.04	165.12	165.11	165.11	1.0%	166.77	168.44	170.12
Water: Consumption		205.56	218.96	218.98	218.98	0.9%	220.96	223.18	225.40
Sanitation		210.46	223.09	223.00	223.00	1.0%	225.30	227.55	229.83
Refuse removal		136.34	165.49	165.49	165.49	15.0%	190.30	201.72	213.82
Other									
sub-total		**2,286.35**	**2,486.86**	**2,453.77**	**2,453.77**	**9.1%**	**2,713.94**	**2,941.23**	**3,137.00**
VAT on Services		320.53	348.83	343.87	343.87	10.3%	379.27	409.19	433.75
Total large household bill:		**2,606.88**	**2,835.70**	**2,797.64**	**2,797.64**	**9.1%**	**3,093.21**	**3,350.42**	**3,570.75**
% increase/-decrease		**3.5%**	**8.8%**	**(1.3%)**	**–**		**10.6%**	**8.3%**	**6.6%**
Monthly Account for Household - 'Affordable Range'	2								
Rates and services charges:									
Property rates		103.50	111.68	111.68	111.68	15.0%	128.40	147.68	169.84
Electricity: Basic levy		252.60	269.87	269.88	269.88	13.1%	305.14	337.03	362.51
Electricity: Consumption		576.42	641.51	625.00	625.00	13.6%	710.00	785.00	845.00
Water: Basic levy		155.04	165.12	165.11	165.11	1.0%	166.77	168.44	170.12
Water: Consumption		154.16	164.22	164.23	164.23	0.9%	165.71	167.38	169.05
Sanitation		210.46	223.09	223.00	223.00	1.0%	225.30	227.55	229.83
Refuse removal		136.34	165.49	165.49	165.49	15.0%	190.30	201.72	213.82
Other									
sub-total		**1,588.52**	**1,740.98**	**1,724.39**	**1,724.39**	**8.7%**	**1,891.62**	**2,034.80**	**2,160.17**
VAT on Services		222.75	244.39	241.91	241.91	9.3%	264.48	283.07	298.55
Total small household bill:		**1,811.27**	**1,985.37**	**1,966.29**	**1,966.29**	**8.6%**	**2,156.10**	**2,317.86**	**2,458.72**
% increase/-decrease		**4.2%**	**9.6%**	**(1.0%)**	**–**		**9.7%**	**7.5%**	**6.1%**
Monthly Account for Household - 'Indigent' Household receiving free basic services	3								
Rates and services charges:									
Property rates		50.37	58.07	54.35	54.35	15.0%	62.49	71.87	82.65
Electricity: Basic levy		–	–	–	–	–	–	–	–
Electricity: Consumption		325.57	347.79	348.00	348.00	12.9%	393.00	435.00	468.00
Water: Basic levy		–	–	–	–	–	–	–	–
Water: Consumption		102.76	109.47	109.48	109.48	0.9%	110.46	111.58	112.70
Sanitation		–	–	–	–	–	–	–	–
Refuse removal		–	–	–	–	–	–	–	–
Other									
sub-total		**478.70**	**515.33**	**511.83**	**511.83**	**9.8%**	**565.95**	**618.45**	**663.35**
VAT on Services		64.25	68.59	68.62	68.62	10.1%	75.52	81.99	87.11
Total small household bill:		**542.94**	**583.92**	**580.45**	**580.45**	**9.9%**	**641.47**	**700.44**	**750.46**
% increase/-decrease		**1.4%**	**7.5%**	**(0.6%)**	**–**		**10.5%**	**9.2%**	**7.1%**

WC043 Mossel Bay - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Operating transfers and grants:	1,3							
National Government:								
Balance unspent at beginning of the year					–	–	–	–
Current year receipts		82,313	88,712	88,712	88,712	97,700	102,988	111,980
Conditions met - transferred to revenue		**82,313**	**88,712**	**88,712**	**88,712**	**97,700**	**102,988**	**111,980**
Conditions still to be met - transferred to liabilities								
Provincial Government:								
Balance unspent at beginning of the year					–	–	–	–
Current year receipts		49,001	30,339	27,254	27,254	59,561	52,685	82,321
Conditions met - transferred to revenue		**49,001**	**30,339**	**27,254**	**27,254**	**59,561**	**52,685**	**82,321**
Conditions still to be met - transferred to liabilities								
District Municipality:								
Balance unspent at beginning of the year								
Current year receipts								
Conditions met - transferred to revenue		–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities								
Other grant providers:								
Balance unspent at beginning of the year					–			
Current year receipts		651	347	347	347	569	602	637
Conditions met - transferred to revenue		**651**	**347**	**347**	**347**	**569**	**602**	**637**
Conditions still to be met - transferred to liabilities								
Total operating transfers and grants revenue		**131,965**	**119,399**	**116,314**	**116,314**	**157,831**	**156,275**	**194,938**
Total operating transfers and grants - CTBM	2	–	–	–	–	–	–	–
Capital transfers and grants:	1,3							
National Government:								
Balance unspent at beginning of the year					–	–	–	–
Current year receipts		28,230	30,192	30,192	30,192	27,048	27,181	30,363
Conditions met - transferred to revenue		**28,230**	**30,192**	**30,192**	**30,192**	**27,048**	**27,181**	**30,363**
Conditions still to be met - transferred to liabilities								
Provincial Government:								
Balance unspent at beginning of the year					–	–	–	–
Current year receipts		5,725	15,870	15,870	15,870	38,623	40,170	46,418
Conditions met - transferred to revenue		**5,725**	**15,870**	**15,870**	**15,870**	**38,623**	**40,170**	**46,418**
Conditions still to be met - transferred to liabilities								
District Municipality:								
Balance unspent at beginning of the year								
Current year receipts								
Conditions met - transferred to revenue		–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities								
Other grant providers:								
Balance unspent at beginning of the year		3,490	2,180	26,563	26,563	2,550	2,850	2,900
Current year receipts					–	1,200		
Conditions met - transferred to revenue		**3,490**	**2,180**	**26,563**	**26,563**	**3,750**	**2,850**	**2,900**
Conditions still to be met - transferred to liabilities								
Total capital transfers and grants revenue		**37,444**	**48,242**	**72,625**	**72,625**	**69,420**	**70,200**	**79,681**
Total capital transfers and grants - CTBM	2	–	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		**169,409**	**167,640**	**188,938**	**188,938**	**227,251**	**226,475**	**274,619**
TOTAL TRANSFERS AND GRANTS - CTBM		–	–	–	–	–	–	–

WC043 Mossel Bay - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on new assets by Asset Class/Sub-class								
Infrastructure		**34,142**	**37,997**	**49,569**	**49,569**	**56,369**	**79,423**	**115,047**
Roads Infrastructure		12,804	11,602	14,166	14,166	11,873	27,817	25,369
Roads		320	425	422	422	200	–	100
Road Structures		2,945	4,307	9,219	9,219	5,828	12,667	14,769
Road Furniture		9,540	6,870	4,526	4,526	5,845	15,150	10,500
Storm water Infrastructure		878	1,460	960	960	2,725	–	1,900
Storm water Conveyance		878	1,460	960	960	2,725	–	1,900
Electrical Infrastructure		9,727	7,517	6,517	6,517	11,161	10,217	14,317
Power Plants		8,936	7,217	6,217	6,217	9,087	7,217	12,317
HV Substations		195	–	–	–	–	–	–
MV Substations		0	–	–	–	–	–	–
MV Networks		–	300	300	300	2,000	3,000	2,000
LV Networks		83	–	–	–	74	–	–
Capital Spares		512	–	–	–	–	–	–
Water Supply Infrastructure		3,562	3,403	9,158	9,158	7,100	18,380	29,469
Boreholes		–	–	–	–	2,500	–	–
Reservoirs		–	–	–	–	1,000	7,750	13,200
Pump Stations		–	–	–	–		1,800	
Water Treatment Works		1,039	–	–	–	–	–	–
Bulk Mains		2,428	2,450	7,592	7,592	2,700	7,710	13,119
Distribution		86	953	1,567	1,567	800	1,000	3,000
Capital Spares		9	–	–	–	100	120	150
Sanitation Infrastructure		7,172	13,015	18,267	18,267	21,870	22109666	43493116
Pump Station		–	1,100	220	220	1,600	–	1,300
Reticulation		5,651	11,235	12,135	12,135	18,200	19,910	26,619
Waste Water Treatment Works		1,520	180	5,142	5,142	770	850	14,474
Capital Spares		–	500	770	770	1,300	1,350	1,100
Solid Waste Infrastructure		–	1,000	500	500	1,240	500	500
Waste Transfer Stations			1,000	500	500	800	500	500
Waste Drop-off Points			–	–	–	40	–	–
Waste Separation Facilities			–	–	–	400	–	–
Information and Communication Infrastructure		–	–	–	–	400	400	–
Data Centres						400	400	–
Community Assets		**4,976**	**6,056**	**9,115**	**9,115**	**5,015**	**6,248**	**750**
Community Facilities		3,868	5,219	5,275	5,275	4,064	6,118	–
Halls		32	200	127	127	–	–	–
Centres		500	5,019	4,969	4,969	3,372	6,048	–
Testing Stations		–	–	–	–	127	–	–
Libraries		–	–	24	24	565	–	–
Cemeteries/Crematoria		3,336	–	120	120	–	70	–
Public Open Space		–	–	35	35	–	–	–
Sport and Recreation Facilities		1,108	837	3,840	3,840	951	130	750
Outdoor Facilities		1,108	837	3,840	3,840	951	130	750

WC043 Mossel Bay - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on new assets by Asset Class/Sub-class								
Investment properties		**587**	**3,143**	**6,860**	**6,860**	**4,355**	**555**	**2,120**
Revenue Generating		587	3,143	6,860	6,860	4,355	555	2,120
Improved Property		587	3,143	6,860	6,860	4,355	555	2,120
Other assets		**2,157**	**745**	**5,780**	**5,780**	**58,181**	**260**	**20,220**
Operational Buildings		2,157	745	5,780	5,780	58,181	260	20,220
Municipal Offices		788	45	385	385	57,271	170	20,120
Workshops		1,270	50	4,545	4,545	710	40	–
Yards		98	130	130	130	200	50	100
Stores		–	520	720	720	–	–	–
Computer Equipment		1,789	246	533	533	464	1,605	1,585
Computer Equipment		1,789	246	533	533	464	1,605	1,585
Furniture and Office Equipment		735	519	735	735	551	418	140
Furniture and Office Equipment		735	519	735	735	551	418	140
Machinery and Equipment		3,528	4,999	7,081	7,081	5,200	4,258	2,975
Machinery and Equipment		3,528	4,999	7,081	7,081	5,200	4,258	2,975
Transport Assets		4,625	1,651	1,838	1,838	5,679	2,834	1,050
Transport Assets		4,625	1,651	1,838	1,838	5,679	2,834	1,050
Land		–	–	–	–	1,200	–	–
Land						1,200	–	–
Total Capital Expenditure on new assets	1	**52,538**	**55,356**	**81,510**	**81,510**	**137,014**	**95,601**	**143,887**

WC043 Mossel Bay - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on renewal of existing assets by Asset Class/Sub-class								
Infrastructure		**29,815**	**60,402**	**49,229**	**49,229**	**104,167**	**33,567**	**40,041**
Roads Infrastructure		–	4,000	4,169	4,169	8,837	2,606	4,758
Roads			4,000	4,000	4,000	8,837	2,356	4,008
Road Structures			–	169	169	–	250	750
Electrical Infrastructure		8,422	10,600	10,600	10,600	9,950	7,957	6,981
Power Plants		1,482	1,500	1,500	1,500	800	1,000	3,281
HV Substations		–		–	–	–	2,000	–
HV Switching Station		199		–	–	–	–	–
MV Substations		2,055	4,000	4,000	4,000	4,400	–	–
MV Networks		2,367	1,900	1,900	1,900	1,500	1,757	500
LV Networks		1,019	1,400	1,400	1,400	2,250	1,700	1,700
Capital Spares		1,300	1,800	1,800	1,800	1,000	1,500	1,500
Water Supply Infrastructure		18,882	23,400	11,900	11,900	62,487	8,332	15,090
Reservoirs		14,967	16,800	5,300	5,300	49,700	1,000	1,600
Pump Stations		410	100	100	100	150	200	250
Water Treatment Works		211	–	–	–	800	–	–
Bulk Mains		1,089	4,000	4,000	4,000	9,337	3,356	5,008
Distribution		2,204	2,500	2,500	2,500	2,500	3,777	8,232
Sanitation Infrastructure		2,493	22,402	22,561	22,561	22,893	14,672	13,211
Pump Station		229	55	54	54	250	1,560	1,620
Reticulation		2,225	8,910	9,069	9,069	10,537	7,390	8,613
Waste Water Treatment Works		38	13,438	13,438	13,438	12,106	5,721	2,979
Solid Waste Infrastructure		19	–	–	–	–	–	–
Waste Transfer Stations		19						
Community Assets		**3,523**	**1,540**	**926**	**926**	**3,150**	**7,587**	**8,078**
Community Facilities		–	–	25	25	–	–	–
Halls				25	25			
Sport and Recreation Facilities		3,523	1,540	901	901	3,150	7,587	8,078
Indoor Facilities			1,540	901	901	3,150	7,587	8,078
Outdoor Facilities		3,523						
Other assets		**113**	**380**	**630**	**630**	**1,300**	**–**	**–**
Operational Buildings		113	380	630	630	1,300	–	–
Municipal Offices		35	80	330	330	–	–	–
Workshops		–	300	300	300	1,300	–	–
Computer Equipment		4	265	218	218	97	100	102
Computer Equipment		4	265	218	218	97	100	102
Furniture and Office Equipment		104	105	126	126	109	85	85
Furniture and Office Equipment		104	105	126	126	109	85	85
Machinery and Equipment		1,116	478	575	575	285	283	840
Machinery and Equipment		1,116	478	575	575	285	283	840
Transport Assets		–	1,694	2,091	2,091	1,825	1,950	1,250
Transport Assets			1,694	2,091	2,091	1,825	1,950	1,250
Land		–	–	–	–	–	–	–
Land								
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals								
Total Capital Expenditure on renewal of existing assets	1	**34,676**	**64,864**	**53,796**	**53,796**	**110,932**	**43,571**	**50,396**
Renewal of Existing Assets as % of total capex		25.2%	35.7%	26.1%	26.1%	35.9%	22.9%	20.6%
Renewal of Existing Assets as % of deprecn"		36.3%	82.8%	69.4%	69.4%	86.0%	29.5%	30.7%

WC043 Mossel Bay - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Repairs and maintenance expenditure by Asset Class/Sub-class								
Infrastructure		**74,812**	**86,233**	**86,781**	**86,781**	**92,114**	**98,275**	**104,845**
Roads Infrastructure		30,444	33,100	33,040	33,040	36,130	38,438	40,886
Roads		28,420	30,410	29,972	29,972	31,746	33,766	35,907
Road Structures		308	781	776	776	2,071	2,221	2,381
Road Furniture		1,716	1,909	2,292	2,292	2,312	2,451	2,598
Storm water Infrastructure		8,470	9,948	9,942	9,942	9,807	10,475	11,188
Drainage Collection		8,470	9,948	9,942	9,942	9,807	10,475	11,188
Electrical Infrastructure		17,805	19,889	19,565	19,565	21,623	23,121	24,725
HV Transmission Conductors		548	634	591	591	1,116	1,197	1,284
MV Substations		120	206	192	192	165	177	189
MV Switching Stations		1,180	1,285	1,256	1,256	1,554	1,667	1,788
MV Networks		9,114	10,645	10,396	10,396	11,117	11,884	12,706
LV Networks		6,843	7,119	7,130	7,130	7,670	8,196	8,759
Water Supply Infrastructure		12,568	16,191	16,994	16,994	15,973	17,086	18,277
Dams and Weirs		161	2,439	1,946	1,946	508	539	571
Pump Stations		847	1,165	1,829	1,829	1,991	2,133	2,286
Water Treatment Works		61	140	322	322	560	600	642
Bulk Mains		2,836	3,034	3,153	3,153	3,258	3,482	3,722
Distribution		8,664	9,414	9,744	9,744	9,656	10,332	11,056
Sanitation Infrastructure		5,003	6,238	6,178	6,178	7,668	8,188	8,743
Pump Station		1,613	2,193	1,981	1,981	2,751	2,932	3,126
Reticulation		2,508	2,721	2,884	2,884	3,415	3,654	3,910
Waste Water Treatment Works		882	1,325	1,314	1,314	1,502	1,602	1,708
Solid Waste Infrastructure		153	253	343	343	264	280	296
Landfill Sites		59	66	183	183	68	73	77
Waste Transfer Stations		95	187	160	160	195	207	219
Coastal Infrastructure		370	614	719	719	649	688	729
Promenades		370	614	719	719	649	688	729
Community Assets		**3,140**	**3,624**	**4,194**	**4,194**	**3,694**	**3,915**	**4,150**
Community Facilities		1,239	1,996	2,086	2,086	1,983	2,102	2,228
Halls		769	857	883	883	892	945	1,002
Centres		33	40	78	78	57	61	64
Fire/Ambulance Stations		42	33	38	38	39	41	44
Libraries		18	117	92	92	122	129	137
Cemeteries/Crematoria		46	61	60	60	64	68	72
Parks		180	307	312	312	332	352	373
Public Open Space		54	291	260	260	126	134	142
Public Ablution Facilities		98	290	363	363	351	372	395
Sport and Recreation Facilities		1,901	1,628	2,108	2,108	1,711	1,813	1,922
Indoor Facilities		–	–	3	3	–	–	–
Outdoor Facilities		1,901	1,628	2,104	2,104	1,711	1,813	1,922

WC043 Mossel Bay - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Repairs and maintenance expenditure by Asset Class/Sub-class								
Heritage assets		–	–	–	–	–	–	–
Monuments		–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–
Investment properties		5	–	–	–	–	–	–
Revenue Generating		5	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–
Unimproved Property		5	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–
Other assets		3,182	3,340	3,624	3,624	4,109	4,356	4,617
Operational Buildings		3,182	3,340	3,624	3,624	4,109	4,356	4,617
Municipal Offices		3,006	3,120	3,230	3,230	3,372	3,574	3,788
Workshops		173	215	324	324	263	279	296
Yards		3	6	70	70	74	79	83
Manufacturing Plant		–	–	–	–	400	424	449
Biological or Cultivated Assets		–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–
Water Rights		–	–	–	–	–	–	–
Effluent Licenses		–	–	–	–	–	–	–
Solid Waste Licenses		–	–	–	–	–	–	–
Computer Software and Applications		–	–	–	–	–	–	–
Load Settlement Software Applications		–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–
Computer Equipment		1,041	1,505	1,654	1,654	1,607	1,704	1,806
Computer Equipment		1,041	1,505	1,654	1,654	1,607	1,704	1,806
Furniture and Office Equipment		396	230	478	478	452	479	508
Furniture and Office Equipment		396	230	478	478	452	479	508
Machinery and Equipment		2,113	4,283	4,229	4,229	4,150	4,399	4,663
Machinery and Equipment		2,113	4,283	4,229	4,229	4,150	4,399	4,663
Transport Assets		4,260	7,830	7,167	7,167	5,440	5,765	6,111
Transport Assets		4,260	7,830	7,167	7,167	5,440	5,765	6,111
Land		–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	1	88,949	107,044	108,127	108,127	111,565	118,893	126,699
R&M as a % of PPE		4.3%	5.0%	5.0%	5.0%	5.2%	5.0%	5.2%
R&M as % Operating Expenditure		10.1%	10.9%	10.4%	10.4%	10.8%	10.1%	10.0%

WC043 Mossel Bay - Supporting Table SA34d Depreciation by asset class

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Depreciation by Asset Class/Sub-class								
Infrastructure		**49,390**	**55,816**	**56,251**	**56,251**	**70,354**	**81,790**	**92,037**
Roads Infrastructure		12,859	14,235	14,792	14,792	18,329	20,815	23,584
Roads		12,859	14,235	14,792	14,792	18,329	20,815	23,584
Storm water Infrastructure		4,573	5,363	5,609	5,609	7,789	9,262	10,066
Drainage Collection		4,573	5,363	5,609	5,609	7,789	9,262	10,066
Electrical Infrastructure		9,046	8,134	9,580	9,580	11,095	12,179	13,074
MV Substations		–	–	9	9	30	30	42
MV Networks		9,046	8,134	9,571	9,571	11,064	12,149	13,031
Water Supply Infrastructure		12,304	14,874	13,725	13,725	16,222	19,487	21,916
Water Treatment Works		12,212	14,874	13,543	13,543	15,992	19,108	21,433
Distribution		92	–	183	183	230	378	483
Sanitation Infrastructure		9,754	12,343	11,449	11,449	15,420	18,437	21,400
Waste Water Treatment Works		9,754	12,343	11,449	11,449	15,420	18,437	21,400
Solid Waste Infrastructure		147	137	173	173	209	238	238
Waste Transfer Stations		147	137	173	173	209	238	238
Coastal Infrastructure		189	189	189	189	189	189	189
Piers		189	189	189	189	189	189	189
Information and Communication Infrastructure		518	542	734	734	1,101	1,184	1,572
Data Centres		518	542	734	734	1,101	1,184	1,572
Community Assets		**7,133**	**7,792**	**7,245**	**7,245**	**7,463**	**7,561**	**7,775**
Community Facilities		3,702	4,170	3,725	3,725	3,743	3,706	3,683
Halls		2,354	2,708	2,375	2,375	2,415	2,412	2,401
Centres		0	–	6	6	7	7	7
Fire/Ambulance Stations		131	129	140	140	140	140	140
Libraries		261	259	261	261	261	259	259
Cemeteries/Crematoria		807	926	796	796	771	740	729
Public Ablution Facilities		149	149	149	149	149	149	149
Sport and Recreation Facilities		3,431	3,622	3,520	3,520	3,721	3,854	4,092
Indoor Facilities		748	795	742	742	744	729	727
Outdoor Facilities		2,683	2,827	2,778	2,778	2,977	3,125	3,365
Heritage assets		–	–	–	–	–	–	–
Monuments		–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–
Investment properties		**926**	**937**	**918**	**918**	**921**	**918**	**918**
Revenue Generating		926	937	918	918	921	918	918
Improved Property		926	937	918	918	921	918	918
Unimproved Property		–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–
Other assets		**2,656**	**2,964**	**2,935**	**2,935**	**3,374**	**3,641**	**3,991**
Operational Buildings		2,656	2,964	2,935	2,935	3,374	3,641	3,991
Municipal Offices		2,656	2,964	2,923	2,923	3,303	3,470	3,720
Yards		–	–	12	12	71	171	271
Housing		–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–
Social Housing		–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–

WC043 Mossel Bay - Supporting Table SA34d Depreciation by asset class

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Depreciation by Asset Class/Sub-class								
Intangible Assets		131	88	90	90	90	77	56
Servitudes		–	–	–	–	–	–	–
Licences and Rights		131	88	90	90	90	77	56
Water Rights		–	–	–	–	–	–	–
Effluent Licenses		–	–	–	–	–	–	–
Solid Waste Licenses		–	–	–	–	–	–	–
Computer Software and Applications		131	88	90	90	90	77	56
Load Settlement Software Applications		–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–
Computer Equipment		1,816	2,690	2,301	2,301	2,211	1,658	796
Computer Equipment		1,816	2,690	2,301	2,301	2,211	1,658	796
Furniture and Office Equipment		1,313	1,447	1,533	1,533	1,644	1,636	1,596
Furniture and Office Equipment		1,313	1,447	1,533	1,533	1,644	1,636	1,596
Machinery and Equipment		1,311	2,918	2,771	2,771	4,948	5,710	6,143
Machinery and Equipment		1,311	2,918	2,771	2,771	4,948	5,710	6,143
Transport Assets		2,689	3,649	3,660	3,660	5,604	6,684	7,623
Transport Assets		2,689	3,649	3,660	3,660	5,604	6,684	7,623
Land		–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		2	2	2	2	2	2	2
Zoo's, Marine and Non-biological Animals		2	2	2	2	2	2	2
Total Depreciation	1	**67,366**	**78,304**	**77,704**	**77,704**	**96,612**	**109,677**	**120,938**

WC043 Mossel Bay - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class								
Infrastructure		**41,589**	**47,930**	**67,294**	**67,294**	**47,837**	**46,046**	**45,910**
Roads Infrastructure		13,815	11,319	30,709	30,709	18,203	31,242	17,222
Roads		1,323	250	350	350	300	750	2,000
Road Structures		–	–	–	–	–	–	1,000
Road Furniture		12,492	11,069	30,359	30,359	17,903	30,492	14,222
Storm water Infrastructure		12,098	10,468	10,311	10,311	8,300	950	15,665
Drainage Collection			10,468	10,311	10,311	8,300	950	15,665
Storm water Conveyance		12,098						
Electrical Infrastructure		3,598	8,600	9,161	9,161	9,450	5,650	5,150
Power Plants		2,831	1,350	1,651	1,651	150	150	650
HV Substations		–	200	200	200	–	2,000	2,000
MV Substations		–	6,750	7,010	7,010	9,000	3,200	2,200
LV Networks		767	300	300	300	300	300	300
Water Supply Infrastructure		7,158	10,422	8,992	8,992	7,064	5,991	3,873
Dams and Weirs			80	80	80	–	–	–
Reservoirs			10,342	8,912	8,912	7,064	5,991	3,873
Distribution		7,158						
Sanitation Infrastructure		3,909	5,600	5,600	5,600	4,820	2,212	4,000
Pump Station		987	–	–	–	–	150	–
Reticulation		–	–	–	–	900	1,000	3,000
Waste Water Treatment Works		2,922	5,600	5,600	5,600	3,820	1,062	1,000
Capital Spares		–				100	–	–
Solid Waste Infrastructure		1,011	1,520	2,520	2,520	–	–	–
Landfill Sites		1,011				–	–	–
Waste Transfer Stations			1,520	2,520	2,520	–	–	–
Community Assets		**1,353**	**700**	**877**	**877**	**860**	**1,350**	**800**
Community Facilities		747	550	503	503	200	900	350
Halls		195	–	–	–	–	–	350
Centres		–	110	110	110	200	900	–
Crèches		552	–	–	–	–	–	–
Public Open Space		–	320	274	274	–	–	–
Public Ablution Facilities		–	120	119	119	–	–	–
Sport and Recreation Facilities		606	150	374	374	660	450	450
Indoor Facilities		361	150	324	324	200	–	–
Outdoor Facilities		245	–	50	50	460	450	450

WC043 Mossel Bay - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class								
Other assets		**595**	**4,800**	**(2,700)**	**(2,700)**	**3,300**	**450**	**200**
Operational Buildings		595	4,800	(2,700)	(2,700)	3,300	450	200
Municipal Offices		–				200	300	–
Workshops		114	4,600	(2,900)	(2,900)	3,100	150	200
Yards		–	200	200	200	–	–	–
Training Centres		481				–	–	–
Computer Equipment		1,935	1,045	1,431	1,431	1,803	410	1,400
Computer Equipment		1,935	1,045	1,431	1,431	1,803	410	1,400
Furniture and Office Equipment		460	275	238	238	475	240	310
Furniture and Office Equipment		460	275	238	238	475	240	310
Machinery and Equipment		1,004	2,185	(1,448)	(1,448)	3,650	1,150	400
Machinery and Equipment		1,004	2,185	(1,448)	(1,448)	3,650	1,150	400
Transport Assets		3,686	4,600	4,751	4,751	3,521	1,166	1,510
Transport Assets		3,686	4,600	4,751	4,751	3,521	1,166	1,510
Land		–	–	–	–	–	–	–
Land								
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals								
Total Capital Expenditure on upgrading of existing assets	1	**50,622**	**61,535**	**70,442**	**70,442**	**61,446**	**50,811**	**50,530**
Upgrading of Existing Assets as % of total capex		*36.7%*	*33.9%*	*34.2%*	*34.2%*	*19.9%*	*26.7%*	*20.6%*
Upgrading of Existing Assets as % of deprecn"		*53.0%*	*78.6%*	*90.8%*	*90.8%*	*47.6%*	*34.4%*	*30.8%*

WC043 Mossel Bay - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2019/20 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand		Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Present value
Capital expenditure	1							
Vote 1 - MUNICIPAL MANAGER		58	308	350	250	460	380	2
Vote 2 - CORPORATE SERVICES		2,290	2,045	2,985	6,325	6,546	6,775	1,139
Vote 3 - FINANCIAL SERVICES		1,327	801	565	450	863	275	3
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		180,154	131,388	152,369	137,260	142,064	147,036	408,006
Vote 5 - COMMUNITY SERVICES		22,436	16,617	14,533	17,380	17,988	18,618	13,758
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		99,678	32,776	74,011	125,340	129,727	134,267	219,472
Vote 7 - GOVERNANCE SERVICES		3,448	6,048	–	–	–	–	–
Total Capital Expenditure		**309,392**	**189,983**	**244,813**	**287,005**	**297,649**	**307,352**	**642,379**
Future operational costs by vote	2							
Vote 1 - MUNICIPAL MANAGER		1	3	4	3	5	4	–
Vote 2 - CORPORATE SERVICES		104	94	52	63	65	68	23
Vote 3 - FINANCIAL SERVICES		13	8	6	5	9	3	–
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		9,947	5,523	9,462	8,236	11,365	13,233	27,142
Vote 5 - COMMUNITY SERVICES		1,355	1,163	571	1,043	1,439	1,117	1,346
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		5,071	5,875	6,010	8,774	6,486	6,713	10,439
Vote 7 - GOVERNANCE SERVICES		120	135	123	118	100	95	92
Total future operational costs		16,610	12,802	16,227	18,240	19,469	21,233	39,042
Future revenue by source	3							
Property rates		236	250	265	284	301	322	252
Service charges - electricity revenue		560	594	629	673	714	764	2
Service charges - water revenue		4,200	4,452	4,719	5,049	5,352	5,727	15,826
Service charges - sanitation revenue		16,200	17,172	18,202	19,476	20,645	22,090	14,820
Service charges - refuse revenue		1,140	1,208	1,281	1,371	1,453	1,554	592
Rental of facilities and equipment		684	725	769	822	872	933	221
Total future revenue		23,020	24,401	25,865	27,676	29,336	31,390	31,713
Net Financial Implications		**302,982**	**178,384**	**235,175**	**277,570**	**287,782**	**297,195**	**649,708**

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:							
List all operational projects grouped by Function							
Community Services:							
Community	Default Transactions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	(37,527)	(23,658)	–	–	–
Community	Default Transactions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	–	–	–
Community	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	31	30	–	–	–
Community	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	93	246	–	–	–
Community	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Landfill Sites:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	55	172	57	60	64
Community	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Landfill Sites:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	4	12	12	13	13
Community	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Waste Transfer Stations:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	95	118	156	166	176
Community	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Waste Transfer Stations:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	42	39	41	44
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Cemeteries/Crematoria:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	0	3	3	3	4
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Cemeteries/Crematoria:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	37	41	44	46	49
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Cemeteries/Crematoria:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	9	16	17	18	19
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	42	37	38	40	43
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	1	1	1	1

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	769	863	865	917	972
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	20	27	28	30
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	18	77	102	108	114
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	14	20	21	23
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Parks:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	24	34	47	50	53
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Parks:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	1	1	2	2
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Parks:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	156	277	284	301	319
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	98	313	–	–	–
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Open Space:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	6	31	–	–	–
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Open Space:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	37	208	126	134	142
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Open Space:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	4	–	–	–
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Open Space:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	9	14	–	–	–
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Open Space:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2	4	–	–	–
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1,019	924	834	884	937

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:External Facilit	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	883	1,181	877	929	985
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	5	28	41	44	47
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3	2	3	4	4
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	110	167	169	179	189
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	13	5	8	8	9
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Investment Properties:Revenue Generating:Unimproved Property	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5	–	–	–	–
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	556	1,011	968	1,026	1,087
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	62	127	152	162	171
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	1	2	2	2
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	13	68	26	28	30
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Workshops:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	2	2	2	2
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2,707	4,500	4,187	4,439	4,705
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	30	30	32	34
Community	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Community Assets:Community Facilities:Public Ablution Facilities:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	20	20	21	22

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes: Audited Outcome 2017/18	Prior year outcomes: Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework: Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Community	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Community Assets:Sport and Recreation Facilities:Indoor Facilities:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	–	3	–	–	–
Community	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2	14	2	2	2
Community	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	76,086	66,808	40,736	42,794	45,253
Community	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	103,676	127,494	138,796	145,718	155,964
Community	Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Unemployed	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	174	–	–	–
Community	Operational:Typical Work Streams:Capacity Building Training and Development:Development of Fire-fighters	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	5	–	–	–
Community	Operational:Typical Work Streams:Capacity Building Training and Development:Municipal Minimum Competency Level	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	20	40	40	42	45
Community	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	28	247	104	111	117
Community	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1	15	16	17	18
Community	Operational:Typical Work Streams:City Cleanliness and Clean-up:Cleanest City Competition	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	129	139	150	161	173
Community	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	359	385	477	511	548
Community	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	138	145	153	165	177
Community	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 6	370	399	423	453	486
Community	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 8	467	537	575	617	662

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Community	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	13,087	14,398	15,899	17,052	18,288
Community	Operational:Typical Work Streams:Communication and Public Participation:Awareness Campaign	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	10	27	13	14	15
Community	Operational:Typical Work Streams:Communication and Public Participation:Awareness Campaign	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	225	252	284	304	326
Community	Operational:Typical Work Streams:Community Development:Child Programmes	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	24	29	20	21	22
Community	Operational:Typical Work Streams:Community Development:Disability	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	545	550	634	680	729
Community	Operational:Typical Work Streams:Community Development:Disability	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2	6	6	6	7
Community	Operational:Typical Work Streams:Community Development:Holiday Program	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	542	591	639	685	735
Community	Operational:Typical Work Streams:Community Development:Social Development Programme (Welfare)	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	298	762	1,070	1,136	1,205
Community	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Advisory Centre	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	95	104	354	380	407
Community	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	381	415	442	474	508
Community	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	425	558	600	635	673
Community	Operational:Typical Work Streams:Environmental:Air Quality Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	981	1,164	1,390	1,491	1,599
Community	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2,892	2,059	2,701	2,878	3,066
Community	Operational:Typical Work Streams:Environmental:Pollution Control	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	760	896	1,062	1,139	1,221

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Prior year outcomes Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	2019/20 Medium Term Revenue & Expenditure Framework Budget Year +1 2020/21	2019/20 Medium Term Revenue & Expenditure Framework Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Community	Operational:Typical Work Streams:Expanded Public Works Programme:Project	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	58	27	28	30	32
Community	Operational:Typical Work Streams:Functions and Events:Events and Organisations	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	6	–	–	–
Community	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	84	86	92	99	106
Community	Operational:Typical Work Streams:Sport Development:Marathons, Sport and Recreation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	28	31	33	35
Community	Operational:Typical Work Streams:Sport Development:Sport Development and Sponsorships (Internal)	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	40	120	127	135
Community	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	10,729	11,214	11,614	12,450	13,355
Community	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 11	–	27	52	55	58
Community	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 12	–	–	–	–	–
Community	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 13	–	–	–	–	–
Community	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	–	–	–	–
Community	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 2	–	–	–	–	–
Community	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 3	–	–	–	–	–
Community	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	–	–	–	–	–
Community	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 9	–	–	–	–	–

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes: Audited Outcome 2017/18	Prior year outcomes: Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework: Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Corporate Services:							
Corporate	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	14	234	255	270	287
Corporate	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	113	128	133	141	149
Corporate	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	9	17	21	23	24
Corporate	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	4	8	13	13	14
Corporate	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	27	31	44	46	49
Corporate	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	0	2	2	2	2
Corporate	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	52,973	55,053	60,832	64,354	67,426
Corporate	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1,125	1,375	1,810	2,077	2,521
Corporate	Operational:Typical Work Streams:Capacity Building Training and Development:ABET and Life Long Learning Programme	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	797	804	854	915	979
Corporate	Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Local Municipalities (District Boundaries)	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	275	560	507	137	146
Corporate	Operational:Typical Work Streams:Capacity Building Training and Development:Development of Fire-fighters	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	92	160	159	168	178
Corporate	Operational:Typical Work Streams:Capacity Building Training and Development:Induction Programmes New Staff	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	398	465	530	569	610
Corporate	Operational:Typical Work Streams:Capacity Building Training and Development:Leadership Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	313	132	140	148	157

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes: Audited Outcome 2017/18	Prior year outcomes: Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework: Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:							
List all operational projects grouped by Function							
Corporate	Operational:Typical Work Streams:Capacity Building Training and Development:Municipal Minimum Competency Level	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	257	180	190	202	214
Corporate	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	202	305	308	327	346
Corporate	Operational:Typical Work Streams:Human Resources:Disciplinary Committee	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1,158	1,567	1,574	1,689	1,812
Corporate	Operational:Typical Work Streams:Human Resources:Employee Assistance Programme	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	459	529	574	617	659
Corporate	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	4,322	4,913	5,868	6,274	6,709
Corporate	Operational:Typical Work Streams:Human Resources:Staff Rehabilitation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1	2	3	3	4
Corporate	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	474	426	467	496	527
Planning & Integrated Services:							
Dev Planning	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	246	442	365	387	410
Dev Planning	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	285	302	320
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	301	319	338
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	4	16	19	20	21
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	93	21	22	23	25
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	1	2	3	3

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	0	8	9	9	10
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Building Plan Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	–	–	–
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	7	37	100	106	112
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1,973	1,945	2,045	2,168	2,298
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	224	291	239	253	269
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	16	16	15	16	17
Dev Planning	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	5	5	6	6
Dev Planning	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	703	711	750	795	843
Dev Planning	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2	4	3	3	3
Dev Planning	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	21,169	22,675	28,145	29,660	36,280
Dev Planning	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2,999	13,810	17,214	19,581	21,843
Dev Planning	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1	12	14	15	16
Dev Planning	Operational:Typical Work Streams:Community Development:Education and Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	70	74	79
Dev Planning	Operational:Typical Work Streams:Community Development:Housing Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	2,877	3,369	4,340	4,655	4,992

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes: Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework: Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:							
List all operational projects grouped by Function							
Dev Planning	Operational:Typical Work Streams:Community Development:Housing Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	10,950	36,668	49,071	42,908	72,665
Dev Planning	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	155	181	192	206	221
Dev Planning	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	11	15	16	17
Dev Planning	Operational:Typical Work Streams:Environmental:Development of Standards to Set Environmental By-laws	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	35	46	49	52	56
Dev Planning	Operational:Typical Work Streams:Environmental:Dune Stabilisation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	71	91	97	104	112
Dev Planning	Operational:Typical Work Streams:Environmental:Pollution Control	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	35	46	49	52	56
Dev Planning	Operational:Typical Work Streams:Expanded Public Works Programme:Project	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	355	382	431	459	492
Dev Planning	Operational:Typical Work Streams:Functions and Events:Events and Organisations	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	7	8	9	9
Dev Planning	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	131	140	150	160	172
Dev Planning	Operational:Typical Work Streams:Local Economic Development:Compilation of Plan	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	453	601	682	731	784
Dev Planning	Operational:Typical Work Streams:Local Economic Development:Project Implementation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	89	662	828	881	939
Dev Planning	Operational:Typical Work Streams:Local Economic Development:Project Implementation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1,171	1,845	1,663	1,739	1,874
Dev Planning	Operational:Typical Work Streams:Local Economic Development:Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	130	138	146
Dev Planning	Operational:Typical Work Streams:Tourism:Tourism Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	153	184	204	219	235

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Dev Planning	Operational:Typical Work Streams:Tourism:Tourism Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1,137	349	1,075	1,129	1,193
Dev Planning	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	50	53	56
Dev Planning	Operational:Typical Work Streams:Tourism:Tourism Service Awareness Campaign	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2,116	3,818	3,600	3,780	4,007
Financial Services:							
Finance	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	0	5	7	7	7
Finance	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	2	2	2	2
Finance	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	31	51	55	59	62
Finance	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	1	20	20	22	23
Finance	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	15	16	14	15	16
Finance	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	–	10	11	11	12
Finance	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	0	1	1	1	1
Finance	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	47,092	54,569	61,166	65,201	70,025
Finance	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	195	211	226	242	260
Finance	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	171	188	204	219	235

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes: Audited Outcome 2017/18	Prior year outcomes: Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework: Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:							
List all operational projects grouped by Function							
Finance	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2,789	2,352	3,235	3,517	3,819
Finance	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	14	15	16	17	18
Finance	Operational:Typical Work Streams:Financial Management Grant:Financial Systems	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	21	–	–	–	–
Finance	Operational:Typical Work Streams:Financial Management Grant:Interns Compensation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	458	453	529	562	603
Finance	Operational:Typical Work Streams:Financial Management Grant:Supply Chain Management, Internal Audit and Audit	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	7	–	–	–	–
Finance	Operational:Typical Work Streams:Human Resources:Disciplinary Committee	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	14	15	16	17	18
Finance	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	2	3	3	3	3
Finance	Operational:Typical Work Streams:Tourism:Tourism Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	40	2	12	13	13
Finance	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	14	15	16	17	18
Governance Services:							
Gov Serv	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Centres:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	32	73	53	56	59
Gov Serv	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Centres:External Facilit	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1	5	5	5	5
Gov Serv	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	–	–	–	–	–

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Gov Serv	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	8	29	11	11	12
Gov Serv	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1	12	5	6	6
Gov Serv	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	–	–	–
Gov Serv	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1	–	–	–	–
Gov Serv	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	0	1	–	–	–
Gov Serv	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	3	3	3	3
Gov Serv	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	4,551	5,213	5,911	6,306	6,753
Gov Serv	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 8	546	616	709	815	937
Gov Serv	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	709	721	975	949	1,095
Gov Serv	Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Councillors	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	–	–	–	–	–
Gov Serv	Operational:Typical Work Streams:Capacity Building Training and Development:Leadership Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	431	1,500	1,584	1,679	1,780
Gov Serv	Operational:Typical Work Streams:Communication and Public Participation:Awareness Campaign	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	581	613	658	700	745
Gov Serv	Operational:Typical Work Streams:Communication and Public Participation:Budget Road Show Public Participation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	215	245	231	248	265
Gov Serv	Operational:Typical Work Streams:Communication and Public Participation:Public Participation Meeting	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	207	239	231	247	264

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:							
List all operational projects grouped by Function							
Gov Serv	Operational:Typical Work Streams:Communication and Public Participation:Public Participation Meeting	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	37	72	49	52	55
Gov Serv	Operational:Typical Work Streams:Community Development:Community Development Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	59	–	–	–	–
Gov Serv	Operational:Typical Work Streams:Performance Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	55	120	–	–	–
Gov Serv	Operational:Typical Work Streams:Ward Committees:Meetings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	392	438	800	858	920
Gov Serv	Operational:Typical Work Streams:Ward Committees:Meetings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	635	885	903	957	1,015
Gov Serv	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	195	216	233	249	268
Gov Serv	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	90	223	184	195	207
Municipal Manager:							
Mun Man	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	–	1	2	2	2
Mun Man	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	4	4	5	5	6
Mun Man	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	9	14	–	–	–
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	23,253	25,608	27,028	28,652	30,571
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 1	293	293	322	345	370
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 11	–	–	–	–	–

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 12	293	293	322	345	370
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 13	293	294	322	345	370
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 2	293	293	322	345	370
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 3	293	293	322	345	370
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	293	293	322	345	370
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	–	–	–	–	–
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 6	293	293	322	345	370
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	293	364	401	430	461
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 9	293	294	322	345	370
Mun Man	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2,481	2,771	2,783	2,893	3,059
Mun Man	Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Councillors	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	2	15	31	33	35
Mun Man	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	3	14	13	13	14
Mun Man	Operational:Typical Work Streams:Communication and Public Participation:Mayoral/Executive Mayor Campaigns	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	185	180	–	–	–
Mun Man	Operational:Typical Work Streams:Community Development:Community Development Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	139	–	–	–

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes: Audited Outcome 2017/18	Prior year outcomes: Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework: Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:							
List all operational projects grouped by Function							
Mun Man	Operational:Typical Work Streams:Tourism:Tourism Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	–	6	–	–	–
Technical Services:							
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Overhead L	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	548	591	1,116	1,197	1,284
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Electricity Meters	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1,063	1,214	1,461	1,559	1,664
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3,934	3,870	4,243	4,544	4,866
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Public Lighting	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1,846	2,046	1,965	2,093	2,229
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Conductors	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3,299	3,401	3,429	3,653	3,894
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Network Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5,816	6,994	7,688	8,231	8,812
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:Electricity Bulk Meters	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	96	136	105	113	121
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	24	56	60	63	67
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Switching Stations:MV Switching Station	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1,180	1,256	1,554	1,667	1,788
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1,698	2,252	2,270	2,406	2,551
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Civil Structures	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	308	776	2,071	2,221	2,381
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	158	232	241	259	278

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	411	372	480	515	552
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	27,851	29,308	30,962	32,925	35,006
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	8	14	18	19	20
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	188	242	324	344	365
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	327	476	832	887	945
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	603	980	1,294	1,383	1,478
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2,508	2,884	3,415	3,654	3,910
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	20	21	22	23
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	1	11	11	12	13
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	21	75	78	83	88
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	41	50	52	55	58
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	393	421	446	478	513
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	–	–	–	–
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	–	–	–	–	–

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	37	50	52	55	58
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	171	219	232	246
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	–	100	106	112
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3	15	16	17	18
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Mechanical Equipm	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	5	5	6	6
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Mechanical Equipm	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	–	3	3	3	4
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Mechanical Equipm	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	–	–	–	–	–
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Mechanical Equipm	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	25	26	28	29
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Pipe Work	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	373	433	426	456	487
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Drainage	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2,213	3,226	3,494	3,703	3,925
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office	124	189	197	212	227
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	331	305	393	421	452
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5,801	6,222	5,724	6,139	6,584
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Bulk Mains:Pipe Work	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2,836	3,153	3,258	3,482	3,722

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Dams and Weirs:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	43	1 743	281	298	315
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Dams and Weirs:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	118	203	228	241	256
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Municipal Service Connections	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	466	568	662	702	744
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	8 198	9 176	8 994	9 630	10 312
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Pump Station:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	50	48	61	64	68
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Pump Station:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	775	1 705	1 849	1 982	2 126
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including	–	110	257	276	296
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	64	149	160	172
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	49	66	70	74
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	49	73	63	68	73
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	12	27	25	27	28
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 11	18	40	42	45	48
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 13	–	50	53	56	60
Technical	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	–	10	11	11	12
Technical	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Pump Station:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	286	80	73	77	82
Technical	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	47	107	111	118	125
Technical	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Pump Station:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	153	82	98	104	111
Technical	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Waste Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	14	35	46	49	51
Technical	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Water Supply Infrastructure:Pump Station:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	8	28	35	37	39
Technical	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Water Supply Infrastructure:Pump Station:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	14	49	47	50	53
Technical	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Land	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	1	1	1	1

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 015	1 366	1 278	1 355	1 436
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including	22	49	30	32	34
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	1	1	1	1
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	130	437	329	349	370
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	8	15	15	16	17
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	59	110	115	121	129
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	1	–	–	–	–
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 359	2 649	2 714	2 877	3 049
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Manufacturing Plant:External Fa	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	400	424	449
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	11	5	5	6	6
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilit	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3	4	4	4	4
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Workshops:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	173	322	261	276	293
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Workshops:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	0	1	1	1
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including	–	–	10	10	10
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 477	2 559	1 147	1 216	1 289
Technical	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Yards:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3	70	74	79	83
Technical	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including	15 352	19 603	30 599	33 288	36 343

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Ward Location	Prior year outcomes Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality: List all operational projects grouped by Function							
Technical	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	128	176	174	184	195
Technical	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	(3)	30	32	34	36
Technical	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	118	60	63	66	70
Technical	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	(3)	30	32	34	36
Technical	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	405 232	449 684	518 931	576 754	624 143
Technical	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including	29	57	68	72	76
Technical	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5	16	25	27	28
Technical	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including	–	–	–	–	–
Technical	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	1	1	1	1
Technical	Operational:Typical Work Streams:Energy Saving Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including	–	–	–	–	–
Technical	Operational:Typical Work Streams:Human Resources:Disciplinary Committee	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	54	59	69	74	79
Technical	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	108	118	138	148	158
Technical	Operational:Typical Work Streams:Protecting the Poor	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	183	92	99	104	111
Technical	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	7	10	9	10	10
Total Operational expenditure			**879 865**	**1 035 769**	**1 172 939**	**1 262 410**	**1 388 902**

SECTION 20 – SERVICE LEVEL STANDARDS

Mossel Bay Municipality (WC043) - Schedule of Service Delivery Standards

Description Standard	Service Level
Solid Waste Removal	
Premise based removal (Residential Frequency)	once per week
Premise based removal (Business Frequency)	Depending on business arrangements 3 minimum and 6 maximum
Bulk Removal (Frequency)	daily
Removal Bags provided(Yes/No)	yes
Garden refuse removal Included (Yes/No)	yes
Street Cleaning Frequency in CBD	daily
Street Cleaning Frequency in areas excluding CBD	daily
How soon are public areas cleaned after events (24hours/48hours/longer)	48 hours
Clearing of illegal dumping (24hours/48hours/longer)	48 hours
Recycling or environmentally friendly practices(Yes/No)	yes
Licenced landfill site(Yes/No)	yes
Water Service	
Water Quality rating (Blue/Green/Brown/N0 drop)	SANS 241:2015
Is free water available to all? (All/only to the indigent consumers)	All residential customers
Frequency of meter reading? (per month, per year)	Monthly
Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)	Max 3 Months
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	Actual readings are always taken on a monthly basis except in cases of holiday homes where no consumption is used for long periods and actual readings can only be obtained during holiday season.
Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)	
One service connection affected (number of hours)	1-8 hour
Up to 5 service connection affected (number of hours)	1-8 hours
Up to 20 service connection affected (number of hours)	3-8 hours
Feeder pipe larger than 800mm (number of hours)	All feeder pipes are smaller than 800mm
What is the average minimum water flow in your municipality?	Approximately 23Ml/day
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	Yes (Compliance to the SANS 241:2015)
How long does it take to replace faulty water meters? (days)	1-7 days after becoming aware of the faulty water meter
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	No
Electricity Service	
What is your electricity availability percentage on average per month?	98,92 (Average for 3 months)
Do your municipality have a ripple control in place that is operational? (Yes/No)	Yes
How much do you estimate is the cost saving in utilizing the ripple control system?	0% to Municipal peak
What is the frequency of meters being read? (per month, per year)	Monthly
Are estimated consumption calculated at consumption over (two month's/three month's/longer period)	Monthly
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	3 Months
Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)	0-3 hrs
Are accounts normally calculated on actual readings? (Yes/no)	Yes
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	No
How long does it take to replace faulty meters? (days)	1 day
Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)	Yes
How effective is the action plan in curbing line losses? (Good/Bad)	Good
How soon does the municipality provide a quotation to a customer upon a written request? (days)	1 day
How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)	within 7 days
How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)	within 7 days
How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)	within 14 days
Sewerage Service	
Are your purification system effective enough to put water back in to the system after purification?	No
To what extend do you subsidize your indigent consumers?	Water basic, refuse removal and sewerage 100%, water consuption 6kl and elect. 50kWh free
How long does it take to restore sewerage breakages on average	
Severe overflow? (hours)	1-12 hours
Sewer blocked pipes: Large pipes? (Hours)	1-12 hours
Sewer blocked pipes: Small pipes? (Hours)	1-8 hours
Spillage clean-up? (hours)	48 hours
Replacement of manhole covers? (Hours)	Within 24 hours after becoming aware of the missing/broken manhole cover
Road Infrastructure Services	
Time taken to repair a single pothole on a major road? (Hours)	8 h
Time taken to repair a single pothole on a minor road? (Hours)	4h
Time taken to repair a road following an open trench service crossing? (Hours)	24h
Time taken to repair walkways? (Hours)	8h
Property valuations	
How long does it take on average from completion to the first account being issued? (one month/three months or longer)	Between 4 and 6 weeks after valuation roll has been received.
Do you have any special rating properties? (Yes/No)	Yes

Description Standard	Service Level
Financial Management	
Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)	Not applicable
Are the financial statement outsources? (Yes/No)	No
Are there Council adopted business process structuring the flow and management of documentation feeding to Trial Balance?	No
How long does it take for a Tax Invoice to be paid from the date it has been received?	Within 30 days of Invoice or Statement
Is there advance planning from SCM unit linking all departmental plans quaterly and annualy including for the next two to three years procurement plans?	There is a procurement plan, but it only compile annually after the budget has been approved and before the commencement of the new financial year. The plan only includes the Capital Expenditures of all the departments.
Administration	
Reaction time on enquiries and requests?	90% within the prescribed service levels, service level days vary.
Time to respond to a verbal customer enquiry or request? (working days)	Il verbal complaints are logged onto the system and 90% of the complaints are resolved within the prescribed service level days.
Time to respond to a written customer enquiry or request? (working days)	98% within 10 working days.
Time to resolve a customer enquiry or request? (working days)	90% within the prescribed service level days.
What percentage of calls are not answered? (5%,10% or more)	0.06
How long does it take to respond to voice mails? (hours)	Unknown, haven't got a system in place to monitor it.
Does the municipality have control over locked enquiries? (Yes/No)	Yes
Is there a reduction in the number of complaints or not? (Yes/No)	No, there is not a reduction because presently all requests/complaints are registered which was not the case in previous years.
How long does in take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	Walk in customers, the same day, if all the relevant information is supplied.
How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	There is no scheduled dates for review processes for delays. Delays, if and when they do occur, are handled and resolved immediately to avoid a repeat.
Community safety and licensing services	
How long does it take to register a vehicle? (minutes)	8 minutes
How long does it take to renew a vehicle license? (minutes)	8 minutes
How long does it take to issue a duplicate registration certificate vehicle? (minutes)	10 minutes
How long does it take to de-register a vehicle? (minutes)	8 minutes
How long does it take to renew a drivers license? (minutes)	10 minutes
What is the average reaction time of the fire service to an incident? (minutes)	In accordance with SANS 10090 Community Protection agains Fire , 15 minutes for the classification of the municipality.98% to emergency calls. Response within 1 minute of call received.
What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	The municipality does not have an ambulance service. It is operated by Provincial EMS
What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)	The municipality does not have an ambulance service. It is operated by Provincial EMS
Economic development	
How many economic development projects does the municipality drive?	Beehives, Art & Crafts Stalls,Good Shed, SMME Development
How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	SMME Development and Training,Youth Café,NYDA Training and Development,Tourism Buddy Project,Mossel Bay Development Forum ,Red Tape Reduction Issues are continually addressed , Women and Disabled Persons in Entrepreneurship, Youth in Entrepreneurship,Food Security Projects , Expanded Public Works Programme
What percentage of the projects have created sustainable job security?	50-60%
Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	Yes
Building control	
Approval of Building Plans	Approval or notification of outstanding information being sent to owner within 14 days of receiving building plan application.
Other Service delivery and communication	
Is a information package handed to the new customer? (Yes/No)	Yes
Does the municipality have training or information sessions to inform the community? (Yes/No)	Yes (Public Meetings on IDP and Budget Consultation and Ward Councillor Reportback meetings.
Are customers treated in a professional and humanly manner? (Yes/No)	Yes

SECTION 21 – MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Advocate T Gilliomee, municipal manager of Mossel Bay Municipality, hereby certify that the Annual Budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act, No. 56 of 2003, and the regulations made under the Act, and that the Annual Budget and supporting documents are consistent with the Integrated Development Plan of Mossel Bay Municipality.

....
Adv T Gilliomee
Municipal Manager