

# MOSSEL BAY MUNICIPALITY



## 2021 / 22 ANNUAL BUDGET



<b>TABLE OF CONTENTS</b>	
<b>INTRODUCTION</b>	<b>3</b>
<b>PART 1 – FINAL ANNUAL BUDGET</b>	<b>6</b>
<b>SECTION 1 - MAYORAL SPEECH</b>	<b>6</b>
<b>SECTION 2 - BUDGET RELATED RESOLUTIONS</b>	<b>10</b>
<b>SECTION 3 - EXECUTIVE SUMMARY</b>	<b>12</b>
<b>3.1. CAPITAL EXPENDITURE BUDGET</b>	<b>16</b>
<b>3.2. OPERATING EXPENDITURE BUDGET</b>	<b>19</b>
<b>3.3. OPERATING REVENUE BUDGET</b>	<b>20</b>
<b>3.4. PROPOSED RATES AND TARIFFS</b>	<b>22</b>
<b>3.5. IMPLEMENTATION OF LONG-TERM FINANCIAL PLAN</b>	<b>27</b>
<b>SECTION 4 – FINAL ANNUAL BUDGET TABLES AND GRAPHS</b>	<b>31</b>
<b>PART 2 - SUPPORTING DOCUMENTATION</b>	<b>62</b>
<b>SECTION 5 - BUDGET PROCESS OVERVIEW</b>	<b>62</b>
<b>SECTION 6 - ALIGNMENT BETWEEN BUDGET AND THE INTEGRATED DEVELOPMENT PLAN (IDP)</b>	<b>77</b>
<b>SECTION 7 - BUDGET-RELATED POLICIES OVERVIEW AND AMENDMENTS</b>	<b>92</b>
<b>SECTION 8 - OVERVIEW OF BUDGET ASSUMPTIONS</b>	<b>135</b>
<b>SECTION 9 - OVERVIEW OF BUDGET FUNDING</b>	<b>140</b>
<b>SECTION 10 - EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES</b>	<b>152</b>
<b>SECTION 11 - TRANSFERS AND GRANTS MADE BY THE MUNICIPALITY</b>	<b>154</b>
<b>SECTION 12 - COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS</b>	<b>155</b>
<b>SECTION 13 - MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW</b>	<b>160</b>
<b>SECTION 14 - CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS</b>	<b>167</b>
<b>SECTION 15 - FINAL ANNUAL BUDGETS AND SERVICE DELIVERY AGREEMENTS – OTHER EXTERNAL MECHANISMS</b>	<b>168</b>
<b>SECTION 16 - FINAL ANNUAL BUDGETS AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS - DIRECTORATES</b>	<b>169</b>
<b>SECTION 17 - MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS</b>	<b>176</b>
<b>SECTION 18 - LEGISLATIVE COMPLIANCE STATUS</b>	<b>186</b>
<b>SECTION 19 - OTHER SUPPORTING DOCUMENTATION</b>	<b>187</b>
<b>SECTION 20 – SERVICE LEVEL STANDARDS</b>	<b>226</b>
<b>SECTION 21 – MUNICIPAL MANAGER’S QUALITY CERTIFICATE</b>	<b>227</b>
<b>ANNEXURE A – TARIFF LIST</b>	<b>230</b>
<b>ANNEXURE B – BUDGET RELATED POLICIES</b>	<b>231</b>
<b>ANNEXURE C – DETAIL CAPITAL PLAN</b>	<b>232</b>
<b>ANNEXURE D – MSCOA IMPLEMENTATION PLAN</b>	<b>233</b>

## INTRODUCTION

### Mossel Bay Municipality Overview

#### VISION

We strive to be a trend-setting, dynamic Municipality delivering quality services responsive to the demands and challenges of the community and our constitutional mandate, in which all stakeholders can participate in harmony and dignity.

#### MISSION

Mossel Bay Municipality's mission for the past, present and future, is:

- \* To render cost-effective and sustainable services to the entire community with diligence and empathy,
- \* To create mutual trust and understanding between the municipality and the community,
- \* To have a motivated and representative municipal workforce with high ethical standards, which is empowered to render optimal services to the community, and
- \* To apply good and transparent corporate governance to promote community prosperity.

#### VALUES

The community is our inspiration and our workforce are our strength in the quest for community development and service delivery. We therefore value:

- \* Work pride,
- \* Service excellence,
- \* Integrity,
- \* Loyalty, and
- \* Accountability.



## Municipal Budget

### DEFINITION OF A MUNICIPAL BUDGET

The municipal budget is a quantitative expression of a plan for a defined period. It includes estimations of consumptions revenues based on the estimate consumptions, resource quantities, costs and expenses, assets, liabilities and cash flows. It expresses the strategic plans of various units, activities and events in measurable terms. The budget is also used as a financial planning and control tool for financial transactions. It is also the tool for implementing the service delivery objectives of the Municipality as set out in their Integrated Development Plan (IDP). The municipal budget also provides for greater transparency, accountability, flexibility, and predictability within the municipality.



### The Municipal budget is divided into a Capital and an Operating Budget:

The capital budget is an estimate of the expenses that will be incurred during that financial year to create future benefits and provides the sources of finance from which these expenses will be funded. The municipality spends money either to buy new capital assets with a useful life of more than one year, add to the value of an existing capital asset by extending its useful life beyond the initial expected use full life or replace an existing asset.

Examples of capital assets include, inter alia, land and buildings, motor vehicles, furniture, computers, office equipment and machinery.

The operating budget is an estimate of the operating revenues which will accrue to the municipality through its normal service delivery and the expenditure that will be incurred through the day to day operations of the municipality over the financial year.

An example to demonstrate the difference, the purchase of a photocopier is a capital expenditure and is budgeted for under the capital budget, but the maintenance and other expenses such as the paper and toner for the photocopier is budgeted for under the operating budget.

### OBJECTIVE OF THE MUNICIPAL BUDGET

The main objective of the municipal budget is to sensibly allocate realistically expected resources to the municipality's service delivery goals or performance objectives identified as priorities in the approved IDP.

The municipal budget is a tool through which the total level of revenue and expenditure are adequately controlled, public resources are appropriately allocated among sectors and programs, and ensure that departments operate as efficiently as possible within the municipality.

## **WHERE DOES THE MUNICIPALITY’S REVENUE ORIGINATE FROM?**

The Municipality collects revenue from various sources. To achieve sustainable service delivery, the municipality must ensure sustainable income streams to be able to provide services. Property rates and service charges in respect of electricity, water, refuse removal and sanitation are the Municipality’s most important source of income.

Other sources include interest on investments. Mossel Bay Municipality also has a steady investment portfolio that provides for investment income. Grants and Subsidies from National and Provincial Departments by means of conditional (e.g. Municipal Infrastructure Grant) and unconditional grants (e.g. Equitable Share) makes up the rest of the revenue.

## **WHAT DOES THE MUNICIPALITY SPEND ITS REVENUE ON?**

The Municipality spends its revenue on the following services:

- Water, electricity, sanitation and refuse removal;
- Streets and Storm Water;
- Repairs and maintenance to infrastructure;
- Youth Development;
- Relief for the poor;
- Fire services;
- Parks;
- Libraries;
- Sport and recreation facilities; and
- Upgrading and maintenance of beaches

## **HOW CAN RESIDENTS BE INVOLVED IN THE BUDGET PROCESS?**

The Municipality encourages public participation in the budgetary process. A budget can be viewed at the Municipal offices, the official Municipal website as well as all public libraries. It is open to comment once it is tabled to Council in March each year.

Once the deadline for comments has been met, amendments are considered, and the final budget is approved by Council before the end of May each year. New rates and tariffs are implemented at the start of each new financial year, being 1 July.

## **WHAT STATE ARE MOSSEL BAY MUNICIPALITY’S FINANCES IN?**

Mossel Bay’s finances are well managed, the current ratio show that the Municipality has a healthy liquid position with current assets of 2.5 times the current liabilities. This ratio has declined slightly from the previous year when the ratio was 2.5 : 1, whilst the turnover rate of accounts receivable was 8.5 : 1 as at 30 June 2020 (2019 – 10 : 1). This ratio indicates that the Municipality currently generates 8.5 times more revenue than what the outstanding accounts are.

## **PART 1 – ANNUAL BUDGET**

### **SECTION 1 - MAYORAL SPEECH**

Speaker, Alderman Petru Terblanche  
Chief Whip of the Democratic Alliance, Alderman Bernie Groenewald  
Chief Whip of the African National Congress, Councillor Peter Lichaba  
Fellow Councillors  
Municipal Manager, Advocate Thys Giliomee  
Directors  
Municipal Employees  
Members of the public  
Members of the media



#### **ALL PROTOCOL OBSERVED**

As the Acting Executive Mayor, I extend a warm welcome to all. I am appreciative of the fact that we are meeting as the country finds itself in a time where the COVID-19 Pandemic has had a significant impact on our livelihood and the way we are able to carry out business. I extend my heartfelt condolences to all who have lost loved ones during this difficult time, and I encourage all to comply with all the necessary preventive prescripts.

I thank the Mossel Bay community for their continued support to the Municipality, and for their excellent commitment of maintaining a very high payment rate of their municipal accounts despite the current economic conditions. This has had a positive impact on the sustainability of the Municipality.

The country's economy is still in a stage of recovery, with National government estimating a growth rate of 3,3% in the coming year, after the significant decline suffered across all sectors. As Mossel Bay is very much dependent on its commercial, industrial and tourism sectors, we can anticipate challenges in the next year or so for our industries to bounce back after Covid-19.

The sustainability of the Municipality has been a priority for all within the local authority. Even though the Municipality experienced a slight drop in the payment rate as at July 2020, I again thank our consumers for settling their municipal accounts timeously and diligently. With sustainability at the forefront of our considerations, there has been a minimal increase in tariffs for the 2021/22 financial year, however this adjustment cannot be maintained in the future to ensure continued service delivery.

As a municipality, we face difficult times ahead, for which a focused approach needs to be followed which includes accurate revenue forecasts, reductions within operating expenditure, and finding solutions to stimulate the economy through infrastructure development.

We continue to strive to provide and maintain the highest standard of service delivery in the country, even though we face challenges such as a resurgence of COVID-19, electricity and infrastructure constraints, low business and consumer confidence, and a decrease in local government grant allocations.

## **ASSUMPTIONS**

The following assumptions have been made with the compilation of this budget:

- Current consumption trends used to estimate the 20/21 Adjustment Budget projections and the 21/22 Budget (End of FEB used for 21/2 year)
- General expenses increased with 4.5% from Adjustment Budget to 21/22 Budget
- Current indigent totals + 25% increase till end of 20/21 year
- Indigent totals increase by 20% for 21/22, 15% for 22/23 and 12% for 23/24
- Provision for impairment:
  - 2020/21 = 90%
  - 2021/22 = 90%
  - 2022/23 = 93%
  - 2023/24 = 95%

## **SALARY INCREASES**

The Salary and Wage Collective Agreement for the period 01 July 2018 to 31 June 2020 has come to an end and a new agreement is under consultation, which we hope will consider the current fiscal constraints faced by government. In the absence of a new Salary and Wage Collective Agreement, Mossel Bay Municipality has provided for an increase of 5%.

A salary adjustment of 5%, with normal notch increases and the filling of vacant positions amounts to an increase in the employee-related cost of 8.8%.

I must state categorically that, while Council does not support the salary increases to municipal employees in these trying times, the Municipality is legally obliged to make the necessary budgetary provisions, otherwise, this might lead to unauthorised expenditure.

## **BUDGET AND TARIFF INFORMATION**

Much of the total Operational Budget- almost 80% thereof - is made up of the bulk purchases of electricity, the cost of purified water, debt impairment and depreciation charges, employee-related cost, and the remuneration of Councillors.

This leaves the Council no or very little room for manoeuvring.

Major cuts were made to both the Capital and the Operational Budgets, yet the Municipality was unable to cut the budget to such extent that it will be fully funded.

After the implications of the abovementioned were implemented, the budget shortfall before recognition of the capital transfers amount to R89 145 580. This improves slightly but remains a shortfall up to 2023/2024 budget year.

In total, the envisaged Budget shortfall for the Medium-Term Revenue Expenditure Framework (MTREF) amounts to R255 644 467.

The Municipality could therefore not make any drastic changes to the increases on consumer accounts, otherwise, it would lead to serious financial sustainability issues.

The proposed tariff increases for the 2021/22 Budget year is as follows:

- The proposed electricity tariff increase in line with the NERSA tariff guideline is 14.59%.
- It is important to note that the basic charges for commercial customers were not increased, as was the case per the previous year budget.
- Property rates as well as all other Service charges is proposed to increase with 5.5%.

The Budget provides for R 1 365 940 136 for the operational budget, whilst the capital budget of R 241 609 372 tabled is funded by R 123 754 590 of own funding; R 30 300 000 of new borrowings, and R 87 554 782 of grants and donations.

Presently, Mossel Bay Municipality has received merely R 268 000 of Disaster management grant funding and R14m out of the Equitable share by National Government to address COVID-19. In turn, R 650 000 was received from the Provincial Government.

It does appear as if Local Government is burdened with a lot of unfunded mandates, with little or no assistance from any other sphere of government.

### **Relief measures for households**

It is important to note that the normal credit control measures to get residential households in the safety net for assistance still exist.

This safety net is in the form of indigent household subsidies and the rebate subsidies to the pensioners.

These measures are not limited only to certain people or groups of the community. It is available to all residents who are negatively affected by the COVID-19 pandemic.

An additional provision was made for the number of indigent households by increasing the number of households by 20%. An additional provision was also made for the number of pensioners that will be able to apply for pensioner rebates.

## INDIGENT BENEFITS

Indigent Households will again receive the benefit of discounts on basic service charges such as Water, Electricity, Refuse Removal, Sanitation, and Property Rates.

The two levels of Indigent Subsidy are specifically developed to provide economic relief to those in the community who really need it. This relief is also extended to households including a person(a) with a disability, should they comply with the necessary, and specified criteria.

### **Subsidies to Indigent households:**

	<u>Subsidies</u> <u>2020/21</u>	<u>Subsidies</u> <u>2021/22</u>
Indigent Level 1 Household	R 683.32 (Incl. VAT)	R 776.08 (Incl. VAT)
Indigent Level 2 Household	R 341.66 (Incl. VAT)	R 388.04 (Incl. VAT)
Households that houses a person with a disability	R 683.32 (Incl. VAT)	R 776.08 (Incl. VAT)

The criteria on which the subsidies are based are described in the tariff list under paragraph 6.

The Municipality has not forgotten the plight of our pensioners and has provided for a pensioner discount on both the Property Rates and the Sewage Charges.

## FINAL WORD

We once again would like to convey our gratitude to all our consumers who have diligently paid their municipal accounts monthly. It must be emphasized that people who can afford to, should continue to pay their accounts.

Should consumers be unable to meet their obligations to the municipality, they should immediately engage with the municipality to make the necessary arrangements to settle outstanding accounts, this arrangement is applicable for residential, commercial and industrial consumers. All outstanding accounts will follow the municipalities debt collection processes.

We believe that, as the sphere of government that is closest to the people, the Municipality carries the profound obligation to respond directly, immediately, and positively to the needs and challenges of our stakeholders and communities.

The reviewed Integrated Development Plan (IDP) captures the issues raised by the various communities, as the issues constitute the key priorities for the current political term of office.

The Provincial Government of the Western Cape provides an opportunity for municipalities to submit such priorities for provincial sector departments to address. It is, therefore, important for the Mossel Bay Municipality to ensure that we maintain a positive and healthy relationship with other spheres of government. We will continue to utilise our IDP as a point of convergence with

other spheres of government to ensure that we jointly plan to avoid possible duplication of initiatives and, therefore, maximise the impact with respect to service delivery.

In presenting this reviewed IDP, I want to commend the people of Mossel Bay for diligently heeding the call to assist the Municipality in revisiting its development and service delivery agenda.

We could not have achieved this objective was it not for the active and sustained participation of our communities in the processes of setting the direction and pace of our development programmes and projects.

I want to rededicate the combined efforts of the political leadership and management of Mossel Bay Municipality to the task of fulfilling the local interests of our people within the national priority of improving the quality of lives of all our people.

Thank you

**ALDERMAN DIRK KOTZÉ**  
**ACTING EXECUTIVE MAYOR**



## SECTION 2 - BUDGET RELATED RESOLUTIONS

The MFMA stipulates that the Mayor must table the annual budget at a council meeting at least 90 days before the start of the budget year and the Mayor must take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget year.



Council has approved the following budget related resolutions at the Council meeting held on 27 May 2021:

1. That Council approve the Annual Budget of the Municipality for the financial year 2021/22 and indicative for the two projected outer years, 2022/23 and 2023/24, and the multi-year and single year capital appropriations as set out in the following schedules, after consideration of all public comments:
  - 1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) reflected in Table A2.
  - 1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as reflected in Table A3.
  - 1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as reflected in Table A4.
  - 1.4. Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source as reflected in Table A5.
  - 1.5. Capital detailed budget reflected in Annexure C.
2. That Council approve the property rates tariffs reflected in the 2021/22 Tariff list (Annexure A) and any other municipal tax reflected in the 2021/22 Tariff list to be imposed for the budget year 2021/22.
3. That Council approve the tariffs and charges, subsidies and discounts as reflected in the 2021/22 Tariff list (Annexure A) for the budget year 2021/22.
4. That Council approve the measurable performance objectives for revenue from each source and for each vote reflected in Section 17 of the budget document for the budget year 2021/22.
5. That Council approve the amended budget related Policies reflected in Annexure B for the budget year 2021/22.
6. That Council approve the filling of funded vacant and new posts as identified by the Executive Management and as shown in Section 12 of the budget document.
7. That Council take cognizance of the mSCOA implementation plan reflected in Annexure D.

8. That Council approve the Service Level Standards reflected in Section 20 of the budget document for the budget year 2021/22.
9. That all the above-mentioned documentation be amended to include all the amendments approved by Council from the public, departmental and other stakeholders' comments, objections and recommendations.
10. That Council approve adjustments to the Operating and Capital budgets that may arise from the mSCOA implementation process as long as the total budgets are not adjusted.
11. That Council approve that loans be obtained in order to fund the capital projects over the 2021/22 MTREF period as indicated on Annexure C (Capital Detailed Budget).



## SECTION 3 - EXECUTIVE SUMMARY

The main objective of a municipal budget is to allocate realistically expected resources to the service delivery goals or performance objectives identified as priorities in the approved Integrated Development Plan.

The budget was made possible through continuous consultation with the local community, the relevant government departments and the internal departments of the Municipality to ensure that the priorities are properly aligned and addressed.

Below is an extract from the National Treasury Budget Circular with important guidance on how municipalities should draft their budgets for the 2021/22 MTREF period:

“The South African economy contracted by an estimated 7.2 per cent in 2020 compared with the 7.8 per cent contraction projected in the 2020 Medium Term Budget Policy Statement (MTBPS). The revised estimate results from easing lockdown restrictions in the third quarter and a faster-than-expected resumption of global growth, especially in China. The National Treasury projects real economic growth of 3.3 per cent in 2021, following an estimated contraction of 7.2 per cent in 2020. Real GDP growth is expected to moderate to 1.9 per cent in 2022 and 2023.

The outlook remains highly uncertain, and the economic effects of the pandemic are far-reaching. There were 1.7 million fewer jobs by the third quarter of 2020 compared to the same period in 2019. Rising unemployment and income losses have entrenched existing inequalities. GDP is only expected to recover to pre-pandemic levels in late 2023.

Although growth rates are likely to improve quickly as restrictions are removed, based on current projections, the output is only expected to return to pre-pandemic levels in 2024. These economic challenges will continue to exert pressure on municipal revenue generation and collection levels; hence a conservative approach is advised for revenue projections.

Municipalities are under pressure to generate revenue as a result of the economic landscape, the COVID-19 pandemic, weak tariff setting and increases in key cost drivers to provide basic municipal services. Customers' ability to pay for services is declining, which means that less revenue will be collected.

Therefore, municipalities must consider the following when compiling their 2021/22 MTREF budgets:

- Improving the effectiveness of revenue management processes and procedures;
- Cost containment measures to, amongst other things, control unnecessary spending on nice-to-have items and non-essential activities as highlighted in the Municipal Cost Containment Regulations read with MFMA Circular No. 82;
- Ensuring value for money through the procurement process;
- The affordability of providing free basic services to all households;
- Not taking on unfunded mandates; and
- Curbing the consumption of water and electricity by the indigents to ensure that they do not exceed their allocation.

In order to achieve financial sustainability, municipalities must demonstrate the political will to implement the changes required to improve their performance. Where municipalities consistently fail to deliver their mandates, the Constitution provides for provincial and/or national government to intervene.



The Municipality has with the compilation of the 2021/22 MTREF budget strived to minimise expenditure on non-priority expenditure.

The table below shows the six focus areas that Cabinet has identified as areas where savings should be ensured as part of their cost containment measures:

Item	20/21 Adj Budget	21/22 Budget	Increase / (Decrease)	% Increase / (Decrease)
Advertising	R 2 371 573	R 2 814 562	R 442 989	19%
Consultant Fees-General	R 12 987 806	R 16 430 020	R 3 442 214	27%
Travelling & Subsistence	R 450 308	R 1 241 481	R 791 173	176%
No Credit cards	R -	R -	R -	0%
Catering	R 207 635	R 438 913	R 231 278	111%
Overtime Pay	R 11 642 880	R 11 346 128	R (296 752)	-3%
<b>TOTAL</b>	<b>27 660 202</b>	<b>32 271 104</b>	<b>R 4 610 902</b>	<b>17%</b>

The reason for the increases in Travel and Catering budgets is due to the provision for training, seminars under “normal circumstances” which is not in a period of a pandemic. This expenditure will however not occur if the country remains in a state of emergency due to the COVID pandemic and will be in line with the current year expenditure.

One of the key focus areas of Government, as set out in Circular 108, for the 2021/22 budget year is the Local government grants and municipal revenue strength. Transfers to local government over the medium-term account for 9.4 per cent of nationally raised funds after providing for debt-service costs, the contingency reserve and provisional allocations. Local government transfers grow by an annual average of 5.2 per cent over the MTEF; the equitable share declines by 4.4 per cent and conditional grants grow by 7.3 per cent. Transfers to local government will be reduced by R17.7 billion, including R14.5 billion from the local government equitable share, R2.7 billion from the general fuel levy and R569 million in direct conditional grants over the 2021 MTEF period. The local government equitable share formula has been updated to account for projected household growth, inflation and estimated increases in bulk water and electricity costs over the MTEF period.

The Municipality annually receives an equitable share, which is designed to fund the provision of free basic services to people who cannot afford these basic needs. For the 2021/22 year, the Municipality will receive an amount of R 99 380 000.

The Municipality further provides Rebates on Property Rates to all households to the amount of R 5 555 344 a further Property Rates rebate to Pensioners to the amount of R 4 069 915 and a Sewerage rebate to Pensioners to the amount or R932 351.

The Mossel Bay Municipality has a good collection rate and it is envisaged that the current levels of collection will slowly recover over the MTREF period to the levels before the start of the COVID pandemic. The level of investment in infrastructure from own sources of revenue was decreased if measured against the long-term financial plan and the policies that flowed from it mainly as a result of the effect on the tariffs.

The Municipality was able to keep the tariff increases within the upper limit of 6 per cent provided by the National Treasury. The proposed overall tariff increases, are as follows:

- Property Rates: 5.5%
- Water services: 5.5%
- Sewerage charges: 5.5%
- Electricity services: 14.59%
- Refuse removal: 5.5%

The Electricity service charges is increased in line with NERSA's formula based on the approved increase to Eskom of 17.8%.

The Municipality has finalised a full Cost of Supply study on all its services and rates charges. The results on the efficiency of the various services, after the cost allocation of secondary costing, indicates that a shift is required from economical and trading services to Property rates. Apart from this the total funding of the budget, apart from the cash funding, is lacking. This tabled budget has a shortfall of R 89 145 580.

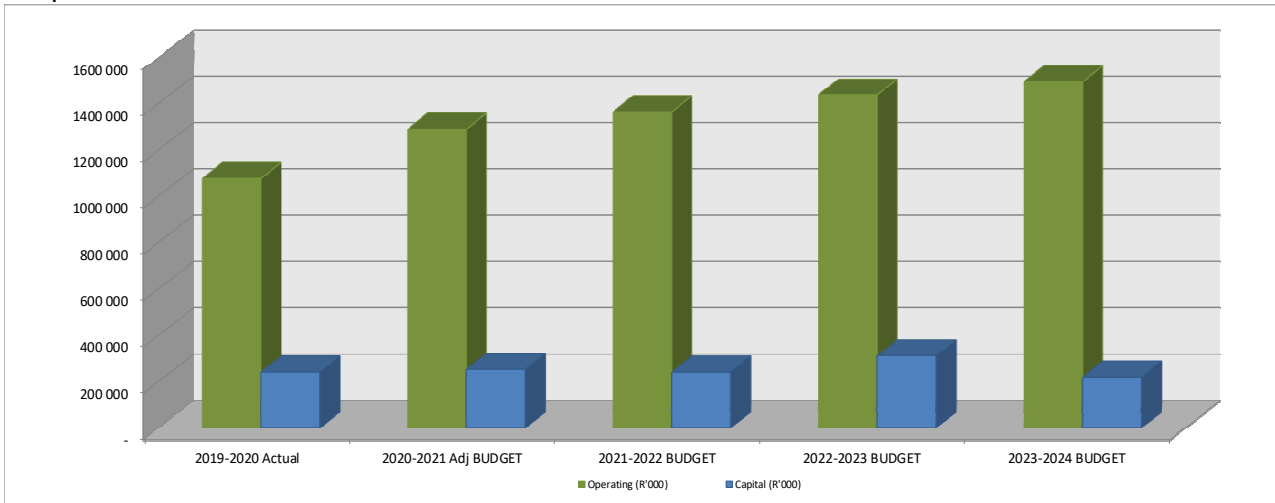
In order to fund this short fall and to implement fully the outcome of the cost of supply study, the tariffs for electricity services should slightly decrease, whilst a heavy hike in property rates of more than 50% is required. The decision was made to rather have a phased-in approach.

#### **FINANCIAL SUMMARY ON 2021/22 MTREF BUDGET**

The total 2021/22 budget amounts to R 1 607 549 508. This consists of a capital budget of R 241 609 372 or 15.0 per cent of the total budget and an operating budget of R 1 365 940 136 or 85.0 per cent of the total budget.

Graph 1 below shows the operating and capital expenditure separately for the 2019/20 (actuals) financial year, the revised budgeted figures for 2020/21 and the budgeted figures for 2021/22 to 2023/24 financial years.

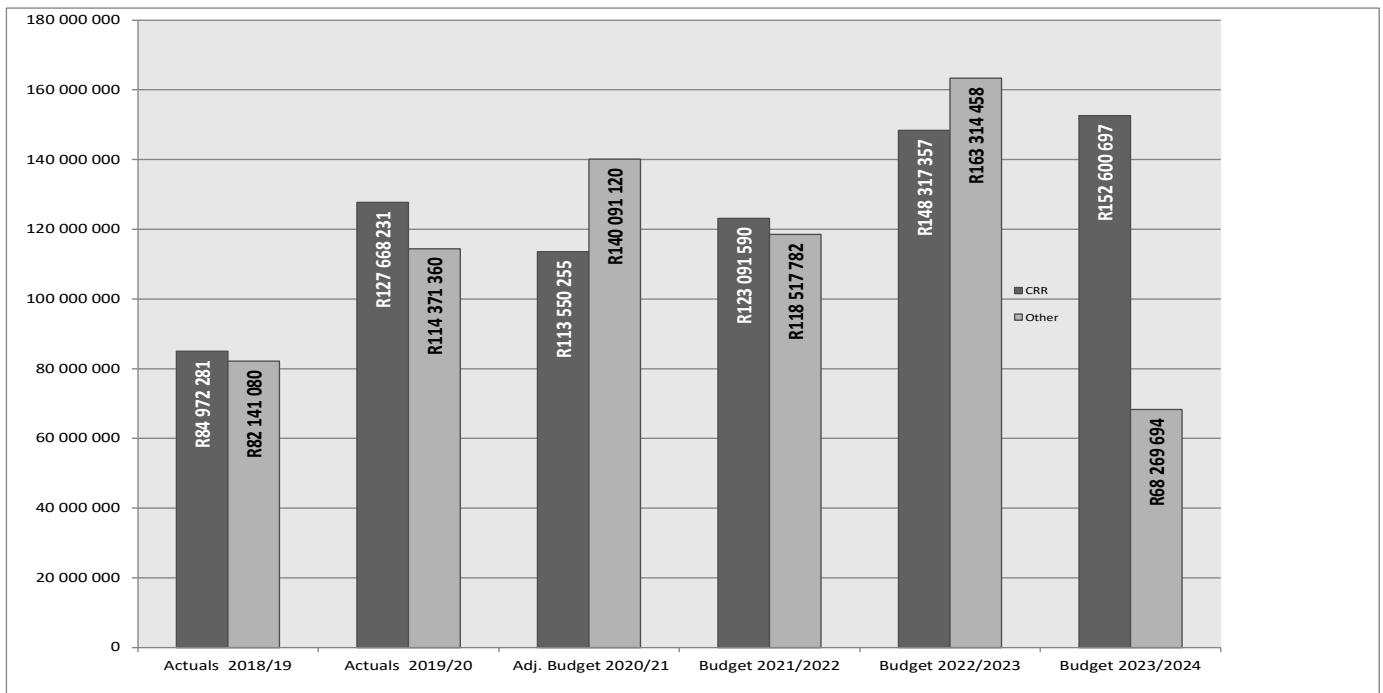
Graph 1



### 3.1. Capital Expenditure Budget

Graph 2 below shows the capital budget VS actual expenditure for the 2018/19 and 2019/20 financial years as well as the revised budget for 2020/21 and proposed budgets for the 2021/22 to 2023/24 financial years.

Graph 2



The total capital budget for 2021/22 shows a decrease in the total budgeted amount of 4.7 per cent compared to the revised capital budget for 2020/21. This is because of two reasons:

- a) For the 2018/19 and 2019/20 financial year the Municipality generated surplus cash more than R30 million per year. This surplus cash was contributed to the newly created Self-insurance reserve instead of the CRR reserve; and

- b) It is planned to raise loans to finance capital projects over the MTREF period to the value of R 105.60 million, of which R 30.30 million will be raised in 2021/22. These projects will be cash generating projects. In the 2020/21 year the municipality took up loans to the amount of R39.5m.

The detailed capital projects are shown in Annexure C of this document. Part of the annexure is a summary showing the total amount per vote and per ward. It is clear from this summary that the capital expenditure for 2021/22 will be allocated mainly to the following functional areas:

- Technical/Infrastructure Services R141 million;
- Community Services R13 million; and
- Planning & Economic Development R73 million.

In analysing what is purchased with the capital budget, the summary by asset class provides a holistic picture for the Municipality. The summary by asset class can be obtained in Table A9, SA34 a, b and e. For easy reference a summary of main classifications of expenses as per Table A9 is extracted below:

Infrastructure Assets:	R 197.4 million
Community Assets:	R 7.1 million
Other Assets:	R 7.7 million
Transport Assets:	R 9.5 million

The table below provides a breakdown of the sources of finance of the 3-year capital budget from 2021/22 to 2023/24:

<i>Funding Source</i>	<i>2021/2022</i>	<i>2022/2023</i>	<i>2023/2024</i>
Capital Replacement Reserve (Internal)	123 091 590	148 317 357	152 600 697
Municipal Infrastructure Grant	21 980 000	23 518 260	24 436 522
Dev.of Sport & Recreation Facility Grant	265 217	0	0
Integrated National Electrification Programme	8 718 261	10 434 783	10 434 783
Department of Human Settlement	53 913 043	61 574 414	23 735 389
LOAN	30 300 000	66 300 000	9 000 000
MTICG grant	2 608 696	0	0
Fire Service Capacity Building Grant	0	824 000	0
Insurance Reserve	663 000	663 000	663 000
V.P.U.U/RSEP	0	0	0
Municipal Service Delivery and Capacity Building Grant	69 565	0	0
<b>TOTAL</b>	<b>R 241 609 372</b>	<b>R 311 631 815</b>	<b>R 220 870 391</b>

From the above it is clear that the main source of funding will be internal funds (Capital Replacement Reserve – R 123.09 million) and thereafter the external funding sources of which Loans ( R 30.30 million) and Human Settlements funding ( R 53.91 million) are the largest external sources.

The table below analyses the budgeted transactions within the Capital Replacement Reserve (CRR) for the MTREF period, based on the tabled budget:

Budget Year	2020/2021	2021/2022	2022/2023	2023/2024
	Current year	Budget year	Budget year +1	Budget year +2
	R	R	R	R
<b>Opening balance at the start of Year</b>	<b>127 673 016</b>	<b>142 606 288</b>	<b>169 293 499</b>	<b>183 491 979</b>
<b>Less: Capital budget commitments</b>	<b>-116 303 587</b>	<b>-123 754 590</b>	<b>-146 790 358</b>	<b>-151 073 697</b>
<b>Plus: Contributions to CRR</b>	<b>130 271 373</b>	<b>149 433 585</b>	<b>159 934 244</b>	<b>160 669 124</b>
- Depreciation	120 058 952	134 795 109	143 902 245	150 058 177
- Proceeds on Disposal of Capital Assets	1 012 421	1 051 519	1 053 837	1 055 991
- VAT on Housing Grants re-contributed		8 086 957	9 236 162	3 560 308
- Bulk service contributions	9 200 000	5 500 000	5 742 000	5 994 648
<b>Plus: Additional cash contribution</b> <i>(CFO decision once AFS results is known)</i>	<b>965 486</b>	<b>1 008 216</b>	<b>1 054 594</b>	<b>1 103 104</b>
<b>Closing balance of CRR</b>	<b>142 606 288</b>	<b>169 293 499</b>	<b>183 491 979</b>	<b>194 190 510</b>

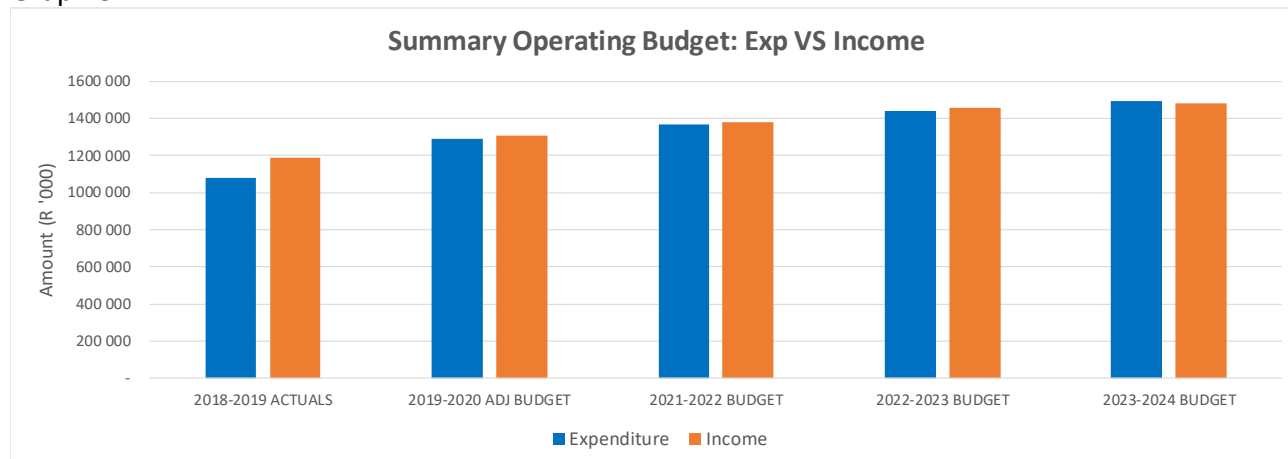
It must be pointed out that it is of absolute importance that capital projects be prioritised to ensure that available funds are allocated towards the most important projects as well as to the replacement of existing assets. A municipality will always have the challenge to allocate its limited resources amongst the vast number of needs of its community, but a sustained program will be needed to balance the resources with the needs.

<b>Top 10 Capital Projects - Related to Budgeted amount</b>	<b>2021/22</b>
Upgrading of Informal Settlements	62 000 000
Water source development and provision of a water treatment works _Herbertsdale: MIG	10 484 458
MV Extension to Hartenbos Landgoed Area	7 042 000
New Reservoir @ Farm Vaale Vallei	7 000 000
Upgrade 66kV overhead line between Duinzicht and Ockert Bothma substations	6 000 000
Construction of new Pedestrian Bridge Phase 2: Brandwacht - M.I.G	5 515 431
Main Sewer Network between Glentana & Great Brak	5 000 000
Electrification Projects	5 178 261
Capacity increase of Great Brak WWTW	4 500 000
Replacement of Refuse Compactor Unit (CBS 18891)	4 400 000
<b>TOTAL</b>	<b>R 117 120 151</b>

### 3.2. Operating Expenditure Budget

Graph 3 provides the operating income and expenditure for the 2019/20 (actuals) financial year, the revised budgeted figures for 2020/21 and the budgeted figures for 2021/22 to 2023/24 financial years.

Graph 3



The total operating budget before recognition of capital transfers for 2021/22 amounts to a deficit of R 89 145 580. The total operating expenditure budget amounts to R 1 365 940 136, which is 5.9 per cent more than the revised budget of 2020/21 of R 1 289 944 278.

#### Employee-related costs

The Salary and Wage Collective Agreement for the period 01 July 2018 to 31 June 2020 has come to an end and a new agreement is under consultation, which we hope will take into account the current fiscal constraints faced by government. In the absence of a new Salary and Wage Collective Agreement, Mossel Bay Municipality has provided for an increase of 5%. This is based on 12-month average CPI, which were lower than 5% and then a 5% increase plus 1.5% must be used.

#### Remuneration of Councillors

The cost associated with the remuneration of Councillors is determined and informed directly by way of the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The determined upper limits of salaries, allowances and benefits of members of Council are gazetted annually in December/January.

#### Bulk Purchases

Compared to the 2020/21 Adjustments Budget, the bulk purchases group of expenditure has increased by R 62 million or 17.8 per cent to the 2021/22 budget year. The tariff increases regarding Eskom have been provided for. No growth in electricity purchases were included, the modelling of tariffs was based on the actual trend up to end of February 2021.

### **Contracted Services**

This expenditure group decreased by -16.9 %, or -R 36 million, mainly due to a R50 million decrease in the Housing Top structure grant from the 2020/21 Adjustments Budget.

### **Repairs and maintenance**

The Mossel Bay Municipality has with the adoption of the 2017/18 adjustments budget increased the repairs and maintenance budget to get a step closer to the goal set in the Municipality's long-term financial plan. The Municipality have again moved a step closer with this budget and increased the repairs and maintenance budget with 36.44 per cent more than the 2017/18 Actual Expenditure. The budgeted amount for repairs and maintenance, all types of expenditure included, amount to R 131.35 million for the 2020/21 and decrease to R 121.87 million in 2021/22.

## **3.3. Operating Revenue Budget**

The operating revenue budget amounts to R 1 377 482 556. This includes capital transfers and donated assets to the value of R 100 688 000. If these items are excluded the **operating revenue** amounts to R 1 276 794 556.

The operational revenue budget for 2021/22 of R 1 276 794 556 shows an increase compared to the operational budget of 2020/21 of R 1 208 403 093. The outer years increase by 5.7 per cent and 4.9 per cent year on year.

The Mossel Bay Municipality depends largely on service charges to balance its budget. The service charges consist of the following:

- Electricity charges R 563.0 million;
- Water charges R 154.5 million;
- Sewerage charges R 86.0 million; and
- Refuse removal charges R 82.1 million.

In the tables below, it provides the funding made available from National and Provincial Government for the 2021/22 budget year. The funding is further split between Capital and Operating budget funding.

### National Government

<b>Grant</b>	<b>CAPITAL budget funding</b>	<b>OPERATING budget funding</b>
Integrated National Electrification Programme Grant	R 10 026 000	
Municipal Infrastructure Grant	R 25 277 000	
Expanded Public Works Programme Incentive Grant	R 0	R 1 672 000
Finance Management Grant		R 1 550 000
Municipal Systems Improvement		R 0
Contribution toward Council Remuneration & Ward committees		R 6 029 000
Equitable Share Indigent Subs		R 99 380 000
Integrated National Electrification Programme (Eskom) Grant (Allocation in Kind)	R 245 000	
<b>TOTAL</b>	<b>R 35 548 000</b>	<b>R 108 631 000</b>

### Provincial Government

<b>Grant</b>	<b>CAPITAL budget funding</b>	<b>OPERATING budget funding</b>
Integrated Housing and Human Settlement & Development Grant	R 62 000 000	R 16 364 000
Maintenance & Construction of Transport Infrastructure	R 3 000 000	R 4 870 000
Financial Management Capacity Building Grant		R 250 000
Municipal Accreditation and Capacity Building Grant		R 252 000
Thusong Service Centre Grant	R 0	R 0
Library Services	R 0	R 8 002 000
Development of Sport and Recreation facilities	R 305 000	R 0
Community Development Workers Grant	R 57 000	
Municipal Electrical Master Plan Grant		R 603 000
Municipal Service Delivery and Capacity Building Grant	R 80 000	R 70 000
Fire service capacity building grant	R 0	
Financial Management Support Grant		R 0
<b>TOTAL</b>	<b>R 65 442 000</b>	<b>R 30 411 000</b>

### 3.4. Proposed Rates and Tariffs for 2021/22

Attached as Annexure A is a list of all the tariffs of the Council. The annexure shows the tariffs for the current financial year (2020/21) as well as the tariffs and proposed increases for the Budget year 2021/22.

The Municipality was not able to keep the tariff increases within the upper limit of 6 per cent provided by the National Treasury. The proposed overall tariff increases, are as follows:

- Property Rates: 5.5%
- Water services: 5.5%
- Sewerage charges: 5.5%
- Electricity services: 14.59%
- Refuse removal: 5.5%

Even with the above increases in tariffs the municipality could not cash fund the budget for the 2021/22 financial year.

#### Electricity Tariffs

The Municipality followed NERSA's guidelines on Electricity increases, as follows:

- Eskom tariff increase in respect of purchase of electricity : 17.8%
- Municipal electricity tariff increases on sales to consumers : 14.59%

The table below provides a summary of the sales and bulk purchases in respect of electricity.

	<i>Budget 2021/2022</i>	<i>Budget 2020/2021</i>
Total Sales of Electricity	R 563 001 501	R 479 109 017
Total Purchases of Electricity	R 411 329 540	R 349 176 180
<b>GROSS PROFIT / (LOSS)</b>	R 151 671 961	R 129 932 837
Percentage Gross Profit	36.9%	37.2%

Note: The profit/loss exclude any allocations of overheads

The table below provides a summary of the revenue and expenditure in respect of the electricity department.

	<i>Budget 2021/2022</i>	<i>Budget 2020/2021</i>
Total Revenue	R 580 930 232	R 498 029 370
Total Expenditure	R 489 695 115	R 423 242 774
<b>NETT PROFIT / (LOSS)</b>	R 91 235 117	R 74 786 596
Percentage Net Profit / (Loss)	18.6%	17.7%

There is a slight increase in the gross profit on electricity sales compared to 2020/21 financial years, which illustrates the effect of the Eskom tariff increase. Some tariffs for the business sector have not been increased in order to bring the tariffs more in line with the cost of supply study.

### Water Tariffs

The budget includes an increase of 5.5 % on all water tariffs, included in Annexure A. Separate tariffs are included in the tariff list if Council should declare Mossel Bay area as a drought-stricken area. The revenue is based on a normal rainfall year. The table below provides a summary of the revenue and expenditure in respect of the water department.

	<i>Budget 2021/2022</i>	<i>Budget 2020/2021</i>
Total Revenue	R 177 229 195	R 160 350 392
Total Expenditure	R 113 962 078	R 112 526 493
<b>NETT PROFIT / (LOSS)</b>	R 63 267 117	R 47 823 899
Percentage Net Profit / (Loss)	55.5%	42.5%

Note: The profit/loss exclude any allocations of overheads

This service is regarded as a trading service and is supposed to run at a profit. The water consumption remains the same measured from 2019/20 to the projected consumption for 2020/21. An upwards trend was used for the 2021/22 budget to indicate slow recovery from the COVID pandemic. As with the other services the net profit on water sales is used to finance the deficit on the budget and thereby subsidising property rates tariffs.

### Refuse Removal Tariffs

The service is categorised as an economic service, which means that it is supposed to pay for itself from service fees or even making a small profit.

The budget includes an increase of 5.5 % on all refuse removal tariffs, as included in Annexure A.

The table below provides a summary of the revenue and expenditure in respect of the refuse removal department.

	<i>Budget 2021/2022</i>	<i>Budget 2020/2021</i>
Revenue	R 107 629 845	R 97 733 049
Expenditure	R 95 068 567	R 90 713 665
<b>NETT PROFIT / (LOSS)</b>	R 12 561 278	R 7 019 384
Percentage Net Profit / (Loss)	13.2%	7.7%

Note: The profit/loss exclude any allocations of overheads

There is a slight increase in the gross profit on refuse service charges, but expenditure will have to be reconsidered once the regional waste landfill site is up and running.

### Sewerage Fees:

The sewerage service is classified as an economic service. This service must be fully financed by its own tariffs or even making a small profit.

The budget includes an increase of 5.5 % on all sewerage tariffs, as included in Annexure A. The table below provides a summary of the revenue and expenditure in respect of the sewerage department.

	<i>Budget 2021/2022</i>	<i>Budget 2020/2021</i>
Revenue	R 114 268 706	R 96 594 854
Expenditure	R 109 016 775	R 96 613 143
<b>NETT PROFIT / (LOSS)</b>	R 5 251 931	-R 18 289
Percentage Net Profit / (Loss)	4.8%	0.0%

Note: The profit/loss exclude any allocations of overheads

At present the service makes a profit, as it is classified as an economic service. The tariff is fully cost reflective and based on the outcome of the cost of supply study. The tariff structure was not amended.

It must be pointed out that in all four the afore mention services the expenditure does not reflect the cost of the support services, as all costing transactions is ignored when preparing the budget and annual financial statements.

### Property Rates

Property rates are levied in terms of the Property Rates Act and the income generated from this service is used to balance the budget. It does not pay for a specific service although it normally funds all the other services which are not covered by the profits made in respect of trading and economical services. The rates policy which sets out the principles for the levies is part of the budget-related policies included in Annexure B.

The budget includes an increase of 5.5% on revenue all categories, as included in Annexure A. The increase in the tariffs for vacant land, both residential and commercial are higher than the increase in general for property services.

The Property rate revenue included in the budget, as in the previous financial year, provides that the first R 15 000 valuation of any developed residential property in terms of Council's Rates Policy is exempted and that an additional rebate is granted on the balance of the valuation up to a maximum of R 35 000.

The owner of a developed residential property will therefore not pay any property rates on the first R 50 000 of the value of its property.

### Subsidies and Rebates

Specific attention was also given to the plight of the poor people. The following subsidies and rebates were included in the budget to Council.

#### Subsidies to Indigent households:

	<u>Subsidies</u> <u>2020/21</u>	<u>Subsidies</u> <u>2021/22</u>
Indigent Level 1 Household	R 683.32 (Incl. VAT)	R 776.08 (Incl. VAT)
Indigent Level 2 Household	R 341.66 (Incl. VAT)	R 388.04 (Incl. VAT)
Households that houses a person with a disability	R 683.32 (Incl. VAT)	R 776.08 (Incl. VAT)

The criteria on which the subsidies are based are described in the tariff list under paragraph 6.

The criteria were changed to exclude the automatic qualification based on the valuation of the property. All indigent subsidies are based on application and the household income. The criteria for level 1 indigent households and households housing a person with a disability residing on a premise are based on the income of that household which must be less than twice the monthly State Old Age pension, while the income criterion for level 2 indigent households is less than four times the monthly State Old Age pension.

Level 1 Indigent households and households housing a person with a disability will receive the following services free of charge.

Electricity:	50kWh
Water:	No basic charges, 6 kilolitres free per month.
Sewerage:	No charges.
Refuse:	No charges.
Property Rates:	The first R 81 000 valuation free of charge.

These households will therefore only pay for electricity consumption more than 50kWh, water consumption more than six kilolitres and where valuations exceed the abovementioned limits.

The level 2 Indigent households will receive 25 kWh and 6 kilolitres free per month, whilst only 50% subsidy on all basic charges. No additional subsidy on property rates apart from the normal R 15 000 impermissible and additional R 35 000 valuation discounts.

**Subsidy/Discounts to Pensioners:**

**Property Rates and Sewerage Fees**

The discount on property rates and sewerage fees in respect of pensioners will be based on the conditions as per the tariff list. However, it is recommended that the limit regarding the total income of households be as follows, for:

-50% discount: Income limit is R 17 200 per month.

-30% discount: Income limit is R 23 000 per month.

It is thus clear from the above that this budget of Council specifically tries to assist the poor and pensioners who cannot afford the higher municipal tariffs.

**SPECIAL RATING AREAS**

The Mossel Bay municipality has one special rating area operational as from the 1 July 2016, namely the Mossel Bay Central Business District area. It is the intention to revitalise this area through the introduction and implementation of pro-active interventions that will ensure its economic viability. For this reason, a special levy is raised on properties within this area which will be used to fund the project.

The budgeted revenue for the 2021/22 from special rates in the Mossel Bay Central Business District area amounts to R 598 552 .

### 3.5. Implementation of the Long-term Financial Plan

LONG-TERM FINANCIAL PLAN PROPOSED STRATEGIES	COMMENT
FACILITATE ECONOMIC DIVERSITY	<ul style="list-style-type: none"> <li>◆ Intensify efforts in facilitating the diversification of the local economy</li> <li>◆ <b>Progress or outcome:</b> Remains relevant especially in the light of the increasing strain on the fiscus to support SOEs, viz. PetroSA.</li> </ul>
PARTNERSHIP WITH NATIONAL PORTS AUTHORITY	<ul style="list-style-type: none"> <li>◆ Explore cargo shipping but also as a potential tourist destination and community harbour</li> <li>◆ <b>Progress or outcome:</b> Operation Phakisa and especially its “Oceans Economy” remain relevant and provides renewed impetus for improved partnership with the National Ports Authority.</li> </ul>
MUNICIPAL VIABILITY FRAMEWORK	<ul style="list-style-type: none"> <li>◆ Municipal Viability Framework for quarterly reporting to the Executive Council and Management</li> <li>◆ <b>Progress or outcome</b></li> <li>◆ Elements are found in the Service Delivery and Budget</li> <li>◆ Implementation Plan and are reported as part of the Section 52 report</li> </ul>
ADOPT A LIQUIDITY POLICY	<ul style="list-style-type: none"> <li>◆ Mossel Bay LM must adopt a Liquidity Policy</li> <li>◆ <b>Progress or outcome:</b> The Municipality has a policy, which is annually reviewed.</li> </ul>
BORROWING, FUNDS AND RESERVES POLICY	<ul style="list-style-type: none"> <li>◆ Mossel Bay LM must adopt a Borrowing, Funds and Reserves Policy</li> <li>◆ <b>Progress or outcome</b></li> <li>◆ The Municipality has a policy, which is annually reviewed.</li> </ul>
INCREASE REVENUE	<ul style="list-style-type: none"> <li>◆ Mossel Bay LM to identify other revenue sources</li> <li>◆ <b>Progress or outcome:</b> Remains relevant. The relatively low property rates were identified as concern during the cost of supply study. The results of the study also indicated that the budget has currently a shortfall overall. In order to rectify the mix of the Municipal account, property rates need to be increased more in relation to service charges.</li> <li>◆ A phased approach have been adopted, Property rates received an increase higher than the services charges. Overall other services are cost reflective, with an over collection on Electricity., therefore some of the electricity tariffs was kept unchanged.</li> </ul>
FUNDING OF NON-REVENUE SERVICE INFRASTRUCTURE	<ul style="list-style-type: none"> <li>◆ Apart from the normal funding shortfall no other risk regarding the funding of non-revenue generating infrastructure exist, viz. roads and storm water. The Municipality have established a self-insurance reserve in order to mitigate any risks of damage not covered by any other 3rd party.</li> </ul>
MANAGE EXPENSES	<ul style="list-style-type: none"> <li>◆ Stringent budget control and duly SCM Processes regarding the authorisation of requisitions that leads to orders and the payment for goods and services are maintained.</li> </ul>
CONTROL OVER SALARY AND WAGE BUDGET	<ul style="list-style-type: none"> <li>◆ Remains relevant. The therefor additional allocations, within increase constrains, are made towards Roads and storm water.</li> </ul>
IMPLEMENT INTEGRATED ASSET MANAGEMENT	<ul style="list-style-type: none"> <li>◆ Comprehensive asset register is a first step in implementing integrating asset management. Municipality must actively proceed to migrate (over several years) to implementing integrated asset management where expenditure on new infrastructure, replacement infrastructure and repairs and maintenance expenditure are optimized.</li> <li>◆ <b>Progress or outcome:</b> Remains relevant. Asset register has been updated with exception of the completeness relating to Storm water as result of lack of masterplans. The first of a few projects have been completed. Apart from this there is still the integrated processes of asset management, for example the condition rating, review of useful life, costing of maintenance and replacement module that is lacking. mSCOA working committees is working on system developments in this regard.</li> </ul>

<p><b>COST ACCOUNTING</b></p>	<ul style="list-style-type: none"> <li>◆ The implementation of a costing system must be introduced that ensures that all expenses, including contracts, labour, materials and equipment costs are recorded against the relevant asset as well as other direct expenditure.</li> <li>◆ <b>Progress or outcome:</b> Remains relevant. The module to allocate support service cost to end services have been developed. The first budgeted figures for both internal billing and interdepartmental charges have been included in the 2020/2021 budget.</li> </ul>
<p><b>PREPARATION OF A COMPREHENSIVE MUNICIPAL INFRASTRUCTURE PLAN</b></p>	<ul style="list-style-type: none"> <li>◆ Municipality must compile a Comprehensive Municipal Infrastructure Plan that would assist in providing an overview of the state of infrastructure in the municipality and the key issues and strategic options.</li> <li>◆ <b>Progress or outcome:</b> Remains relevant. An Infrastructure plan has been compiled for primary electrical equipment down to mini-substation level. The pavement management system is in the process of being updated for road infrastructure. No infrastructure plans in place for stormwater systems as well as water and sewer distribution networks.</li> </ul>
<p><b>PRIORITISATION OF PROJECTS</b></p>	<ul style="list-style-type: none"> <li>◆ The Asset register must provide guidance on the assets that require replacement but more than that a clear model of prioritisation of future new infrastructure projects must be undertaken. The municipality should not neglect the replacement of its existing assets and a prioritisation should compare the need for new infrastructure with the need of replacing existing infrastructure.</li> <li>◆ <b>Progress or outcome:</b> Remains relevant. The mSCOA working committees has commenced again in February 2020, the deadline for this development has not yet been set. The registration of capital projects for the 2021/2022 were done via the changes made on programs. Seamless integration and prioritisation is still lacking.</li> </ul>

### 3.6 Budget-Related Policies of Council

The following policies are submitted annually as part of the budget documentation:

- \* Rates Policy
- \* Tariff Policy
- \* Credit Control and Debt Collection and Indigent Policy
- \* Cash Management and Investment Policy
- \* Asset Management Policy
- \* Borrowing, Funding and Reserve Policy
- \* Liquidity Policy
- \* Expenditure Policy
- \* Budget Policy
- \* Supply Chain Management Policy
- \* Municipal Development Charges Policy
- \* Cost Containment Policy
- \* Incentive Policy
- \* Short-term Insurance Policy

A summary of the key amendments to the policy documents is shown in section 7 of this document.

## FINAL COMMENTS FROM CHIEF FINANCIAL OFFICER

Proper financial planning within the limited resources available will and must always be the focus point of the management of a municipality. Financial planning is not just the duty of the Chief Financial Officer, but in terms of the Municipal Finance Management Act, is also the responsibility of the Accounting Officer and management. They are to exercise their financial management responsibilities in such a way that the financial, and other resources of the municipality, are utilised effectively, efficiently, economically and transparently.

The allocation of operational resources to supporting services is increasing, at present at an alarming level of 20% for the 2021/2022, this causes the core focus, of service delivery, to suffer. The responsibility of each Executive Director to whom funds have been allocated in the budget, is to plan and to conduct operations in such a way that available funds are spent timeously and utilised effectively and efficiently to maintain and improve service delivery standards to the community.

Management continuously put measures in place to prevent any unauthorised, fruitless, irregular and wasteful expenditure. For this reason, Management are very strict in recommendations regarding policy to Council. The effectiveness of these policies, the dedication of the management and adherence of policies by all personnel is of utmost importance for the success of the Municipality and to get the Municipality to maintain its clean audit status.

Affordability is the key issue for consumers especially under the COVID 19 pandemic and the already deteriorating economy. While all efforts are made to keep the tariff increases within acceptable levels, the escalation of costs beyond Council's control, has a negative impact on the budget. While the increasing of tariffs might be the easiest solution, it cannot always be absorbed by the community. It will become imperative in the very near future that Council reverts to its core functions as the deteriorating economy is putting an unbearable strain on consumers.

Affordability of projects must be kept foremost in mind when projects are prioritised for implementation as the cost of the projects must be borne equally by all sectors of the community. Council should urgently address the issue of unfunded mandates and stress the importance of service delivery as its core function.

The maintenance and renewal of existing infrastructure must always be the highest priority to ensure sustainable and to maintain the existing high standards of service delivery in the Municipality. Therefore, it will be of the utmost importance for this Municipality to in future reduce spending levels on services that are not a priority and increase the spending on existing infrastructure to safeguard the existing revenue streams.

The funding of the operational budget requires a phase-in approach. Although the municipality actual results show every year a net profit, it is mainly due to saving on the operational expenditure side. Initially there were every year an over recovery on revenue, but with more accurate revenue forecasting the deviation on revenue is now reduced to below 2%. The more the operating expenditure become under pressure, the net profits will decrease.

It is therefore imperative that the tariffs including the rates must be cost reflective and in relation to consumption.

Finally, I would like to thank all staff members that were involved with the preparation of this budget. This becomes more and more a process that involves all role players, taking responsibility for the respective fields of expertise because the needs for services will always exceed the limited resources. Therefore, the prioritising within each directorate becomes more and more difficult.

I especially would like to thank the staff of the Budget office for their dedication and hard work in this regard.



**O FREDERICKS**  
**CHIEF FINANCIAL OFFICER**



## SECTION 4 - ANNUAL BUDGET TABLES AND GRAPHS

**Table A1 - Budget summary**

WC043 Mossel Bay - Table A1 Budget Summary

Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Financial Performance</b>										
Property rates	111 525	123 141	146 290	156 749	158 731	158 731	158 731	167 277	174 778	182 616
Service charges	601 994	639 134	714 429	747 065	751 249	751 249	751 249	885 702	945 479	1 008 247
Investment revenue	38 603	42 700	44 518	37 314	29 811	29 811	29 811	26 422	27 054	30 232
Transfers recognised - operational	126 891	115 653	161 513	161 119	201 696	201 696	201 696	139 690	141 907	131 654
Other own revenue	66 118	68 866	58 981	52 826	66 915	66 915	66 915	57 704	60 320	63 096
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>945 130</b>	<b>989 493</b>	<b>1 125 731</b>	<b>1 155 072</b>	<b>1 208 403</b>	<b>1 208 403</b>	<b>1 208 403</b>	<b>1 276 795</b>	<b>1 349 538</b>	<b>1 415 846</b>
Employee costs	274 483	299 014	295 683	369 571	354 766	354 766	354 766	385 112	406 846	419 828
Remuneration of councillors	10 941	11 483	11 899	13 083	13 083	13 083	13 083	15 044	15 721	16 428
Depreciation & asset impairment	67 366	76 290	90 641	121 027	120 151	120 151	120 151	134 888	143 995	150 155
Finance charges	11 060	6 785	6 726	13 741	14 528	14 528	14 528	10 549	12 056	11 647
Inventory consumed and bulk purchases	344 348	382 896	401 664	478 517	436 209	436 209	436 209	499 760	539 324	583 011
Transfers and grants	3 982	6 085	5 573	5 940	6 603	6 603	6 603	6 780	8 238	8 526
Other expenditure	173 951	189 852	263 331	306 677	344 604	344 604	344 604	313 807	311 586	304 522
<b>Total Expenditure</b>	<b>886 132</b>	<b>972 407</b>	<b>1 075 516</b>	<b>1 308 556</b>	<b>1 289 944</b>	<b>1 289 944</b>	<b>1 289 944</b>	<b>1 365 940</b>	<b>1 437 766</b>	<b>1 494 117</b>
<b>Surplus/(Deficit)</b>	<b>58 998</b>	<b>17 087</b>	<b>50 215</b>	<b>(153 484)</b>	<b>(81 541)</b>	<b>(81 541)</b>	<b>(81 541)</b>	<b>(89 146)</b>	<b>(88 228)</b>	<b>(78 271)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	37 910	46 859	58 274	76 467	98 761	98 761	98 761	100 688	110 681	67 398
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	407	19 328	3 075	-	2 456	2 456	2 456	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>97 316</b>	<b>83 274</b>	<b>111 565</b>	<b>(77 017)</b>	<b>19 675</b>	<b>19 675</b>	<b>19 675</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>97 316</b>	<b>83 274</b>	<b>111 565</b>	<b>(77 017)</b>	<b>19 675</b>	<b>19 675</b>	<b>19 675</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>137 836</b>	<b>167 113</b>	<b>242 040</b>	<b>206 579</b>	<b>253 645</b>	<b>253 645</b>	<b>253 645</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>
Transfers recognised - capital	36 750	60 164	58 452	70 343	96 225	96 225	96 225	87 555	96 351	58 607
Borrowing	5 597	18 972	59 943	33 030	39 507	39 507	39 507	30 300	66 300	9 000
Internally generated funds	95 489	87 977	123 645	103 206	117 912	117 912	117 912	123 755	148 980	153 264
<b>Total sources of capital funds</b>	<b>137 836</b>	<b>167 113</b>	<b>242 040</b>	<b>206 579</b>	<b>253 645</b>	<b>253 645</b>	<b>253 645</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>
<b>Financial position</b>										
Total current assets	546 899	600 532	702 666	675 240	601 773	601 773	601 773	567 660	512 118	469 245
Total non current assets	2 683 297	2 754 343	2 863 162	2 924 455	3 019 974	3 019 974	3 019 974	3 149 091	3 332 088	3 400 491
Total current liabilities	211 701	242 230	300 609	240 731	290 776	290 776	290 776	262 549	278 993	295 228
Total non current liabilities	209 749	240 789	313 384	360 410	358 700	358 700	358 700	404 583	448 142	433 310
Community wealth/Equity	2 808 746	2 871 856	2 951 834	2 998 554	2 972 271	2 972 271	2 972 271	3 049 619	3 117 072	3 141 199
<b>Cash flows</b>										
Net cash from (used) operating	173 285	194 735	248 549	(34 130)	187 155	187 155	187 155	156 895	184 092	164 320
Net cash from (used) investing	(215 414)	(201 720)	(226 160)	26 088	(277 639)	(277 639)	(277 639)	(163 071)	(176 594)	(198 333)
Net cash from (used) financing	4 945	(1 244)	65 249	20 085	1 547	1 547	1 547	12 844	45 597	(18 623)
<b>Cash/cash equivalents at the year end</b>	<b>14 350</b>	<b>6 121</b>	<b>93 760</b>	<b>37 567</b>	<b>4 823</b>	<b>4 823</b>	<b>4 823</b>	<b>11 491</b>	<b>64 586</b>	<b>11 950</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	462 249	512 087	593 816	409 567	514 823	514 823	514 823	446 491	374 586	309 450
Application of cash and investments	264 358	357 237	397 759	272 439	349 425	349 425	349 425	323 166	286 735	263 876
<b>Balance - surplus (shortfall)</b>	<b>197 891</b>	<b>154 850</b>	<b>196 057</b>	<b>137 129</b>	<b>165 398</b>	<b>165 398</b>	<b>165 398</b>	<b>123 325</b>	<b>87 852</b>	<b>45 575</b>
<b>Asset management</b>										
Asset register summary (WDV)	2 646 942	2 705 857	2 802 809	2 912 108	2 929 955	2 929 955	2 929 955	3 028 707	3 181 672	3 237 532
Depreciation	67 366	76 290	90 641	121 027	120 151	120 151	120 151	134 888	143 995	150 155
Renewal and Upgrading of Existing Assets	85 298	110 756	158 746	103 556	127 979	127 979	127 979	148 635	221 333	135 571
Repairs and Maintenance	89 323	97 827	110 508	133 461	131 345	131 345	131 345	121 875	125 018	130 330
<b>Free services</b>										
Cost of Free Basic Services provided	67 393	85 361	67 994	97 051	69 090	69 090	77 689	77 689	90 702	101 572
Revenue cost of free services provided	1 963 582	1 994 577	2 062 798	2 058 443	2 063 989	2 063 989	2 173 730	2 173 730	2 271 352	2 373 443
<b>Households below minimum service level</b>										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	0	0	0	0	0	0	0	0	0	0
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

## Explanatory notes to Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget.

The Budget Summary provides the key information in this regard:

- a. The operating surplus/deficit (before the recognition of capital transfers, contributed and donated assets) is supposed to be positive over the MTREF;
  - b. Capital expenditure is balanced by capital funding sources, of which
    - i) Transfers recognised is reflected on the Financial Performance Budget;
    - ii) Borrowing is incorporated in the net cash from financing on the Cash Flow Budget; whilst
    - iii) Internally generated funds are financed from the accumulated cash-backed reserves. This is generated by making the depreciation charges cash funded together with contribution of other cash ring fenced revenue streams to the CRR.
    - iv) All the above amounts are incorporated in the Net cash from investing on the Cash Flow Budget. The municipality's cash and cash equivalents position read together with the cash backing surplus reconciliation should at least remain positive, which is the case.
4. The cash backing/surplus reconciliation shows that the Municipality has cash funded its commitments.
  5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase.

**Table A2 - Budgeted financial performance (revenue and expenditure by standard classification)**

Functional Classification Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue - Functional</b>										
<i><b>Governance and administration</b></i>		<b>189 134</b>	<b>200 755</b>	<b>244 913</b>	<b>221 636</b>	<b>258 623</b>	<b>258 623</b>	<b>244 200</b>	<b>247 187</b>	<b>249 459</b>
Executive and council		22 241	15 880	37 119	10 942	53 756	53 756	34 904	29 298	19 785
Finance and administration		166 893	184 875	207 794	210 694	204 868	204 868	209 295	217 890	229 674
Internal audit		-	-	-	-	-	-	-	-	-
<i><b>Community and public safety</b></i>		<b>72 124</b>	<b>61 614</b>	<b>100 379</b>	<b>93 419</b>	<b>142 498</b>	<b>142 498</b>	<b>97 835</b>	<b>108 770</b>	<b>53 545</b>
Community and social services		9 715	15 775	14 539	10 690	11 229	11 229	9 074	9 101	9 281
Sport and recreation		9 660	8 423	4 585	14 408	10 882	10 882	1 617	173	182
Public safety		14 511	14 289	15 506	7 580	15 828	15 828	8 071	9 256	8 824
Housing		38 238	23 128	65 750	60 741	104 559	104 559	79 073	90 239	35 258
Health		-	-	-	-	-	-	-	-	-
<i><b>Economic and environmental services</b></i>		<b>28 018</b>	<b>42 594</b>	<b>30 782</b>	<b>44 840</b>	<b>55 790</b>	<b>55 790</b>	<b>55 390</b>	<b>49 756</b>	<b>51 796</b>
Planning and development		11 353	11 885	11 235	13 419	12 780	12 780	12 978	12 981	13 545
Road transport		16 666	30 632	19 523	31 411	39 024	39 024	42 412	36 775	38 251
Environmental protection		-	77	23	10	3 986	3 986	-	-	-
<i><b>Trading services</b></i>		<b>694 066</b>	<b>750 590</b>	<b>811 006</b>	<b>871 645</b>	<b>852 708</b>	<b>852 708</b>	<b>980 058</b>	<b>1 054 506</b>	<b>1 128 444</b>
Energy sources		394 770	428 974	465 975	504 946	498 029	498 029	580 930	624 588	670 186
Water management		146 277	146 705	150 481	162 108	160 350	160 350	177 229	187 463	196 957
Waste water management		88 952	97 838	107 352	110 756	96 595	96 595	114 269	125 410	135 037
Waste management		64 066	77 073	87 199	93 834	97 733	97 733	107 630	117 044	126 265
<i><b>Other</b></i>	4	<b>107</b>	<b>127</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Revenue - Functional</b>	2	<b>983 448</b>	<b>1 055 680</b>	<b>1 187 080</b>	<b>1 231 539</b>	<b>1 309 620</b>	<b>1 309 620</b>	<b>1 377 483</b>	<b>1 460 219</b>	<b>1 483 244</b>
<b>Expenditure - Functional</b>										
<i><b>Governance and administration</b></i>		<b>168 222</b>	<b>177 557</b>	<b>158 586</b>	<b>213 684</b>	<b>215 401</b>	<b>215 401</b>	<b>226 343</b>	<b>226 580</b>	<b>233 571</b>
Executive and council		46 286	44 373	44 273	51 167	51 858	51 858	52 145	53 947	56 176
Finance and administration		116 260	126 698	108 091	155 177	155 943	155 943	165 571	163 990	168 730
Internal audit		5 676	6 487	6 221	7 340	7 601	7 601	8 626	8 643	8 664
<i><b>Community and public safety</b></i>		<b>136 997</b>	<b>160 306</b>	<b>189 078</b>	<b>210 289</b>	<b>226 238</b>	<b>226 238</b>	<b>190 459</b>	<b>198 075</b>	<b>193 106</b>
Community and social services		21 925	23 679	27 246	30 162	28 093	28 093	32 030	32 860	34 302
Sport and recreation		41 391	47 310	40 709	53 572	52 833	52 833	53 009	53 885	56 156
Public safety		57 043	61 090	65 018	69 425	68 858	68 858	78 596	81 025	83 698
Housing		16 637	28 227	56 104	57 129	76 455	76 455	26 824	30 305	18 950
Health		-	-	-	-	-	-	-	-	-
<i><b>Economic and environmental services</b></i>		<b>83 149</b>	<b>93 858</b>	<b>110 687</b>	<b>119 821</b>	<b>117 359</b>	<b>117 359</b>	<b>134 769</b>	<b>137 511</b>	<b>142 918</b>
Planning and development		20 790	23 451	34 675	31 921	30 045	30 045	31 388	31 433	32 695
Road transport		56 793	63 545	70 048	79 987	79 228	79 228	91 614	93 904	97 551
Environmental protection		5 566	6 862	5 964	7 912	8 085	8 085	11 767	12 173	12 672
<i><b>Trading services</b></i>		<b>492 693</b>	<b>535 392</b>	<b>611 927</b>	<b>758 857</b>	<b>723 096</b>	<b>723 096</b>	<b>807 743</b>	<b>861 933</b>	<b>915 725</b>
Energy sources		316 963	346 255	391 129	444 966	423 243	423 243	489 695	528 087	569 604
Water management		68 216	73 229	80 108	123 336	112 526	112 526	113 962	118 387	121 632
Waste water management		62 154	65 668	70 015	104 156	96 613	96 613	109 017	116 713	121 761
Waste management		45 360	50 240	70 675	86 399	90 714	90 714	95 069	98 746	102 728
<i><b>Other</b></i>	4	<b>5 071</b>	<b>5 294</b>	<b>5 238</b>	<b>5 905</b>	<b>7 851</b>	<b>7 851</b>	<b>6 627</b>	<b>13 667</b>	<b>8 797</b>
<b>Total Expenditure - Functional</b>	3	<b>886 132</b>	<b>972 407</b>	<b>1 075 516</b>	<b>1 308 556</b>	<b>1 289 944</b>	<b>1 289 944</b>	<b>1 365 940</b>	<b>1 437 766</b>	<b>1 494 117</b>
<b>Surplus/(Deficit) for the year</b>		<b>97 316</b>	<b>83 274</b>	<b>111 565</b>	<b>(77 017)</b>	<b>19 675</b>	<b>19 675</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>

## **Explanatory notes to Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile a report for the whole of government.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.

**Table A3 - Budgeted financial performance (revenue and expenditure by Municipal Vote)**

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue by Vote</b>										
Vote 1 - MUNICIPAL MANAGER	1	24 370	18 764	37 640	11 625	54 308	54 308	35 652	30 052	20 545
Vote 2 - CORPORATE SERVICES		943	1 091	1 010	458	836	836	308	58	58
Vote 3 - FINANCIAL SERVICES		156 831	174 147	197 600	201 418	195 452	195 452	201 614	210 122	221 552
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		639 288	696 044	736 099	801 106	785 417	785 417	905 879	964 880	1 030 651
Vote 5 - COMMUNITY SERVICES		84 236	104 339	109 443	122 479	122 387	122 387	118 913	126 946	136 394
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		55 920	38 871	82 288	78 755	122 893	122 893	98 114	109 580	55 475
Vote 7 - COMMUNITY SAFETY		21 862	22 423	23 000	15 698	28 326	28 326	17 002	18 581	18 568
<b>Total Revenue by Vote</b>	<b>2</b>	<b>983 448</b>	<b>1 055 680</b>	<b>1 187 080</b>	<b>1 231 539</b>	<b>1 309 620</b>	<b>1 309 620</b>	<b>1 377 483</b>	<b>1 460 219</b>	<b>1 483 244</b>
<b>Expenditure by Vote to be appropriated</b>										
Vote 1 - MUNICIPAL MANAGER	1	38 814	37 291	40 097	46 299	48 172	48 172	51 542	52 606	54 338
Vote 2 - CORPORATE SERVICES		59 143	72 557	45 599	70 531	72 482	72 482	70 498	71 705	74 475
Vote 3 - FINANCIAL SERVICES		51 332	49 720	54 409	77 112	73 157	73 157	81 613	78 502	79 819
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		499 072	543 361	607 704	748 405	707 929	707 929	802 290	854 634	908 054
Vote 5 - COMMUNITY SERVICES		121 323	134 864	147 877	182 214	183 134	183 134	191 739	197 596	205 838
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		45 863	57 950	97 703	94 297	116 518	116 518	68 471	79 897	65 264
Vote 7 - COMMUNITY SAFETY		70 587	76 662	82 126	89 697	88 553	88 553	99 787	102 826	106 328
<b>Total Expenditure by Vote</b>	<b>2</b>	<b>886 132</b>	<b>972 407</b>	<b>1 075 516</b>	<b>1 308 556</b>	<b>1 289 944</b>	<b>1 289 944</b>	<b>1 365 940</b>	<b>1 437 766</b>	<b>1 494 117</b>
<b>Surplus/(Deficit) for the year</b>	<b>2</b>	<b>97 316</b>	<b>83 274</b>	<b>111 565</b>	<b>(77 017)</b>	<b>19 675</b>	<b>19 675</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>

**Explanatory notes to Table A3 - Budgeted financial performance (revenue and expenditure by Municipal Vote)**

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the Municipality. It is therefore a mechanism to link responsibility and financial appropriations to service delivery.
2. It is the level that the Council will approve the budget in terms of Sect 24(2)(c)(iii).
3. The tables below provide an indication of the variances between the latest revised budget of the current year and the budget year.

**Table A4 - Budgeted financial performance (revenue by source and expenditure by Type)**

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>											
Property rates	2	111 525	123 141	146 290	156 749	158 731	158 731	158 731	167 277	174 778	182 616
Service charges - electricity revenue	2	386 042	414 809	451 308	484 859	479 109	479 109	479 109	563 002	605 862	651 846
Service charges - water revenue	2	114 419	109 237	120 831	124 185	125 208	125 208	125 208	154 528	161 306	168 381
Service charges - sanitation revenue	2	57 241	61 730	73 223	73 679	71 405	71 405	71 405	86 023	91 507	96 308
Service charges - refuse revenue	2	44 291	53 358	69 067	64 342	75 527	75 527	75 527	82 149	86 805	91 712
Rental of facilities and equipment		5 306	5 816	6 550	6 784	7 658	7 658	7 658	8 057	8 463	8 892
Interest earned - external investments		38 603	42 700	44 518	37 314	29 811	29 811	29 811	26 422	27 054	30 232
Interest earned - outstanding debtors		1 772	2 066	3 182	3 146	4 832	4 832	4 832	5 049	5 276	5 514
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		13 610	15 634	17 077	8 160	16 045	16 045	16 045	8 318	8 684	9 081
Licences and permits		1 300	1 332	1 074	1 290	1 250	1 250	1 250	1 286	1 343	1 403
Agency services		6 053	6 781	6 151	6 810	7 323	7 323	7 323	7 646	7 982	8 341
Transfers and subsidies		126 891	115 653	161 513	161 119	201 696	201 696	201 696	139 690	141 907	131 654
Other revenue	2	36 403	33 929	25 282	26 636	29 808	29 808	29 808	27 349	28 571	29 865
Gains		1 674	3 307	(335)	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>945 130</b>	<b>989 493</b>	<b>1 125 731</b>	<b>1 155 072</b>	<b>1 208 403</b>	<b>1 208 403</b>	<b>1 208 403</b>	<b>1 276 795</b>	<b>1 349 538</b>	<b>1 415 846</b>
<b>Expenditure By Type</b>											
Employee related costs	2	274 483	299 014	295 683	369 571	354 766	354 766	354 766	385 112	406 846	419 828
Remuneration of councillors		10 941	11 483	11 899	13 083	13 083	13 083	13 083	15 044	15 721	16 428
Debt impairment	3	17 454	14 603	28 368	84 795	51 134	51 134	51 134	52 576	45 956	41 187
Depreciation & asset impairment	2	67 366	76 290	90 641	121 027	120 151	120 151	120 151	134 888	143 995	150 155
Finance charges		11 060	6 785	6 726	13 741	14 528	14 528	14 528	10 549	12 056	11 647
Bulk purchases - electricity	2	267 744	292 285	332 910	351 541	349 176	349 176	349 176	411 330	447 938	487 804
Inventory consumed	8	76 604	90 611	68 754	126 975	87 033	87 033	87 033	88 431	91 386	95 206
Contracted services		96 877	115 435	163 905	141 972	215 344	215 344	215 344	179 046	180 896	175 920
Transfers and subsidies		3 982	6 085	5 573	5 940	6 603	6 603	6 603	6 780	8 238	8 526
Other expenditure	4, 5	51 432	53 574	53 046	75 663	75 279	75 279	75 279	77 715	80 063	82 560
Losses		8 188	6 240	18 012	4 247	2 847	2 847	2 847	4 470	4 672	4 856
<b>Total Expenditure</b>		<b>886 132</b>	<b>972 407</b>	<b>1 075 516</b>	<b>1 308 556</b>	<b>1 289 944</b>	<b>1 289 944</b>	<b>1 289 944</b>	<b>1 365 940</b>	<b>1 437 766</b>	<b>1 494 117</b>
<b>Surplus/(Deficit)</b>											
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		37 910	46 859	58 274	76 467	98 761	98 761	98 761	100 688	110 681	67 398
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		407	19 328	3 075	-	2 456	2 456	2 456	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>97 316</b>	<b>83 274</b>	<b>111 565</b>	<b>(77 017)</b>	<b>19 675</b>	<b>19 675</b>	<b>19 675</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>
Taxation											
<b>Surplus/(Deficit) after taxation</b>		<b>97 316</b>	<b>83 274</b>	<b>111 565</b>	<b>(77 017)</b>	<b>19 675</b>	<b>19 675</b>	<b>19 675</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>
Attributable to minorities											
<b>Surplus/(Deficit) attributable to municipality</b>		<b>97 316</b>	<b>83 274</b>	<b>111 565</b>	<b>(77 017)</b>	<b>19 675</b>	<b>19 675</b>	<b>19 675</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>
Share of surplus/ (deficit) of associate	7										
<b>Surplus/(Deficit) for the year</b>		<b>97 316</b>	<b>83 274</b>	<b>111 565</b>	<b>(77 017)</b>	<b>19 675</b>	<b>19 675</b>	<b>19 675</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>

## **Explanatory notes to Table A4 - Budgeted financial performance (revenue by source and expenditure by Type)**

1. Total revenue is R 1 276.8 million in 2021/22 and escalates to R 1 415.8 million by 2023/24. This represents a year-on-year increase of 5.7 per cent for the 2022/23 financial year and 4.9 per cent for the 2023/24 financial year.
2. Revenue to be generated from property rates is R 167.3 million in the 2021/22 financial year and increases to R 182.6 million by 2023/24 which represents 13.1 per cent of the operating revenue base of the Municipality and therefore remains a significant funding source for the municipality.
3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the Municipality totalling R 885.7 million for the 2021/22 financial year and increasing to R 1 008.2 million by 2023/24. For the 2021/22 financial year services charges amount to 69.4 per cent of the total revenue base and grows by 6.6 per cent per annum over the medium-term. This growth can mainly be attributed to the increase in the bulk prices of electricity.
4. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that the transfers recognise fluctuates due to the nature of expenses on the provincial housing grant.
5. More detail regarding the employee related cost and the remuneration of Councillors are provided in Section 12 of this report.
6. More emphasis will be placed on the Debt impairment; depreciation charges and the Finance charges in Section 9 – Budget Funding of this report.
7. Bulk purchases have significantly increased over the 2020/21 to 2021/22 period escalating from R 349.2 million to R 411.3 million. These increases can be directly attributed to the substantial increase in the cost of bulk electricity purchases from Eskom.
8. Employee related costs and bulk purchases are the two main cost drivers within the municipality and alternative operational efficiencies or additional revenue sources will have to be identified to lessen the impact of wage and bulk tariff increases in future years.

**Table A5 - Budgeted capital expenditure by vote, standard classification and funding**

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure - Vote</b>	1										
<b>Multi-year expenditure - to be appropriated</b>	2										
Vote 1 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES		-	-	-	-	-	-	-	2 715	1 241	-
Vote 3 - FINANCIAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		41 062	33 373	63 800	35 893	39 136	39 136	39 136	42 970	47 822	55 585
Vote 5 - COMMUNITY SERVICES		5 534	469	6 187	7 826	8 874	8 874	8 874	1 683	2 080	700
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		720	8 218	5 066	18 070	22 286	22 286	22 286	69 549	86 475	42 396
Vote 7 - COMMUNITY SAFETY		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	7	<b>47 317</b>	<b>42 061</b>	<b>75 052</b>	<b>61 788</b>	<b>70 295</b>	<b>70 295</b>	<b>70 295</b>	<b>116 918</b>	<b>137 617</b>	<b>98 680</b>
<b>Single-year expenditure - to be appropriated</b>	2										
Vote 1 - MUNICIPAL MANAGER		1 135	2 894	2 698	10 159	10 383	10 383	10 383	174	110	495
Vote 2 - CORPORATE SERVICES		3 745	2 327	2 270	2 428	3 381	3 381	3 381	4 429	4 400	2 200
Vote 3 - FINANCIAL SERVICES		708	1 006	881	2 482	4 272	4 272	4 272	1 054	732	763
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		67 345	90 438	99 965	110 327	116 816	116 816	116 816	98 403	152 404	110 652
Vote 5 - COMMUNITY SERVICES		9 142	16 438	38 394	9 481	15 381	15 381	15 381	11 083	10 250	3 710
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		5 734	441	15 429	6 154	26 274	26 274	26 274	3 676	2 725	2 270
Vote 7 - COMMUNITY SAFETY		2 709	11 509	7 350	3 759	6 843	6 843	6 843	5 873	3 394	2 100
<b>Capital single-year expenditure sub-total</b>		<b>90 519</b>	<b>125 053</b>	<b>166 987</b>	<b>144 791</b>	<b>183 350</b>	<b>183 350</b>	<b>183 350</b>	<b>124 692</b>	<b>174 015</b>	<b>122 190</b>
<b>Total Capital Expenditure - Vote</b>		<b>137 836</b>	<b>167 113</b>	<b>242 040</b>	<b>206 579</b>	<b>253 645</b>	<b>253 645</b>	<b>253 645</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		<b>7 058</b>	<b>7 098</b>	<b>7 320</b>	<b>21 196</b>	<b>25 520</b>	<b>25 520</b>	<b>25 520</b>	<b>17 423</b>	<b>23 287</b>	<b>19 528</b>
Executive and council		104	817	75	221	201	201	201	20	20	420
Finance and administration		6 954	6 280	7 245	20 975	25 319	25 319	25 319	17 393	23 257	19 103
Internal audit		-	-	-	-	-	-	-	10	10	5
<b>Community and public safety</b>		<b>16 517</b>	<b>19 059</b>	<b>29 329</b>	<b>33 519</b>	<b>60 782</b>	<b>60 782</b>	<b>60 782</b>	<b>76 321</b>	<b>81 235</b>	<b>34 106</b>
Community and social services		4 299	2 628	1 274	1 107	1 780	1 780	1 780	1 462	400	1 715
Sport and recreation		5 856	6 522	5 783	13 795	16 193	16 193	16 193	6 642	6 230	2 195
Public safety		2 497	4 385	6 980	2 817	5 903	5 903	5 903	4 818	2 994	2 100
Housing		3 865	5 524	15 291	15 800	36 906	36 906	36 906	63 400	71 611	28 096
Health		-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		<b>27 607</b>	<b>39 584</b>	<b>38 621</b>	<b>44 756</b>	<b>52 515</b>	<b>52 515</b>	<b>52 515</b>	<b>34 227</b>	<b>21 877</b>	<b>36 452</b>
Planning and development		1 397	4 790	4 592	2 619	4 367	4 367	4 367	2 516	1 475	1 100
Road transport		25 800	34 584	33 654	41 247	47 255	47 255	47 255	30 706	20 002	35 352
Environmental protection		410	210	374	890	893	893	893	1 005	400	-
<b>Trading services</b>		<b>86 654</b>	<b>101 373</b>	<b>166 770</b>	<b>107 109</b>	<b>114 827</b>	<b>114 827</b>	<b>114 827</b>	<b>113 637</b>	<b>185 234</b>	<b>130 784</b>
Energy sources		25 256	27 709	28 786	31 765	30 197	30 197	30 197	32 298	47 214	33 255
Water management		29 801	18 338	52 432	38 748	44 014	44 014	44 014	38 079	26 159	29 360
Waste water management		27 420	45 301	48 077	34 197	34 316	34 316	34 316	38 710	106 161	67 669
Waste management		4 178	10 025	37 474	2 400	6 300	6 300	6 300	4 550	5 700	500
<b>Other</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Expenditure - Functional</b>	3	<b>137 836</b>	<b>167 113</b>	<b>242 040</b>	<b>206 579</b>	<b>253 645</b>	<b>253 645</b>	<b>253 645</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>
<b>Funded by:</b>											
National Government		28 378	30 573	27 042	39 102	35 281	35 281	35 281	30 698	33 953	34 871
Provincial Government		4 883	26 832	23 129	27 391	51 158	51 158	51 158	56 857	62 398	23 735
District Municipality transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		3 490	2 759	8 281	3 850	9 743	9 743	9 743	-	-	-
<b>Transfers recognised - capital</b>	4	<b>36 750</b>	<b>60 164</b>	<b>58 452</b>	<b>70 343</b>	<b>96 225</b>	<b>96 225</b>	<b>96 225</b>	<b>87 555</b>	<b>96 351</b>	<b>58 607</b>
<b>Borrowing</b>	6	<b>5 597</b>	<b>18 972</b>	<b>59 943</b>	<b>33 030</b>	<b>39 507</b>	<b>39 507</b>	<b>39 507</b>	<b>30 300</b>	<b>66 300</b>	<b>9 000</b>
<b>Internally generated funds</b>	7	<b>95 489</b>	<b>87 977</b>	<b>123 645</b>	<b>103 206</b>	<b>117 912</b>	<b>117 912</b>	<b>117 912</b>	<b>123 755</b>	<b>148 980</b>	<b>153 264</b>
<b>Total Capital Funding</b>	7	<b>137 836</b>	<b>167 113</b>	<b>242 040</b>	<b>206 579</b>	<b>253 645</b>	<b>253 645</b>	<b>253 645</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>

## **Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source**

1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. Multi-year capital appropriations normally would result in work-in-progress at the end of a financial year, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment.
3. The budget appropriations for the two outer years are indicative allocations based on the inputs of departments and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the Municipality. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.

**Table A6 - Budgeted Financial Position**

WC043 Mossel Bay - Table A6 Budgeted Financial Position

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>ASSETS</b>											
<b>Current assets</b>											
Cash		14 350	6 121	93 760	37 567	4 823	4 823	4 823	11 491	64 586	11 950
Call investment deposits	1	411 899	457 966	440 056	360 000	420 000	420 000	420 000	315 000	160 000	135 000
Consumer debtors	1	72 666	81 135	109 301	192 315	104 101	104 101	104 101	163 830	203 064	227 342
Other debtors		30 392	37 248	39 993	47 428	55 063	55 063	55 063	61 993	69 569	78 507
Current portion of long-term receivables		478	467	461	407	431	431	431	401	361	311
Inventory	2	17 114	17 595	19 094	37 523	17 355	17 355	17 355	14 944	14 537	16 135
<b>Total current assets</b>		<b>546 899</b>	<b>600 532</b>	<b>702 666</b>	<b>675 240</b>	<b>601 773</b>	<b>601 773</b>	<b>601 773</b>	<b>567 660</b>	<b>512 118</b>	<b>469 245</b>
<b>Non current assets</b>											
Long-term receivables		355	486	352	346	19	19	19	384	416	458
Investments		36 000	48 000	60 000	12 000	90 000	90 000	90 000	120 000	150 000	162 500
Investment property		593 223	593 270	641 697	595 825	638 943	638 943	638 943	635 930	637 971	639 880
Investment in Associate											
Property, plant and equipment	3	2 048 900	2 107 894	2 155 892	2 311 815	2 286 192	2 286 192	2 286 192	2 388 376	2 539 377	2 593 408
Biological		-									
Intangible		594	467	995	243	595	595	595	176	99	19
Other non-current assets		4 226	4 226	4 226	4 226	4 226	4 226	4 226	4 226	4 226	4 226
<b>Total non current assets</b>		<b>2 683 297</b>	<b>2 754 343</b>	<b>2 863 162</b>	<b>2 924 455</b>	<b>3 019 974</b>	<b>3 019 974</b>	<b>3 019 974</b>	<b>3 149 091</b>	<b>3 332 088</b>	<b>3 400 491</b>
<b>TOTAL ASSETS</b>		<b>3 230 196</b>	<b>3 354 875</b>	<b>3 565 827</b>	<b>3 599 695</b>	<b>3 621 747</b>	<b>3 621 747</b>	<b>3 621 747</b>	<b>3 716 751</b>	<b>3 844 206</b>	<b>3 869 736</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft	1										
Borrowing	4	3 249	3 494	11 048	17 219	50 509	50 509	50 509	22 353	29 356	30 678
Consumer deposits		25 624	27 287	30 003	30 083	31 503	31 503	31 503	33 003	34 653	36 386
Trade and other payables	4	152 455	178 126	219 444	157 019	171 698	171 698	171 698	170 889	177 603	189 671
Provisions		30 373	33 323	40 114	36 409	37 066	37 066	37 066	36 304	37 381	38 493
<b>Total current liabilities</b>		<b>211 701</b>	<b>242 230</b>	<b>300 609</b>	<b>240 731</b>	<b>290 776</b>	<b>290 776</b>	<b>290 776</b>	<b>262 549</b>	<b>278 993</b>	<b>295 228</b>
<b>Non current liabilities</b>											
Borrowing		30 944	27 343	84 681	133 098	124 363	124 363	124 363	164 040	201 163	179 666
Provisions		178 805	213 446	228 703	227 312	234 337	234 337	234 337	240 544	246 979	253 644
<b>Total non current liabilities</b>		<b>209 749</b>	<b>240 789</b>	<b>313 384</b>	<b>360 410</b>	<b>358 700</b>	<b>358 700</b>	<b>358 700</b>	<b>404 583</b>	<b>448 142</b>	<b>433 310</b>
<b>TOTAL LIABILITIES</b>		<b>421 450</b>	<b>483 019</b>	<b>613 993</b>	<b>601 141</b>	<b>649 476</b>	<b>649 476</b>	<b>649 476</b>	<b>667 132</b>	<b>727 134</b>	<b>728 537</b>
<b>NET ASSETS</b>	5	<b>2 808 746</b>	<b>2 871 856</b>	<b>2 951 834</b>	<b>2 998 554</b>	<b>2 972 271</b>	<b>2 972 271</b>	<b>2 972 271</b>	<b>3 049 619</b>	<b>3 117 072</b>	<b>3 141 199</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)		2 669 897	2 661 628	2 724 516	2 770 270	2 734 392	2 734 392	2 734 392	2 790 375	2 849 185	2 868 420
Reserves	4	138 849	210 228	227 319	228 284	237 879	237 879	237 879	259 244	267 887	272 779
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	5	<b>2 808 746</b>	<b>2 871 856</b>	<b>2 951 834</b>	<b>2 998 554</b>	<b>2 972 271</b>	<b>2 972 271</b>	<b>2 972 271</b>	<b>3 049 619</b>	<b>3 117 072</b>	<b>3 141 199</b>

## **Explanatory notes to Table A6 - Budgeted Financial Position**

1. Table A6 is not aligned with GRAP but it improves understandability for Councillors and management of the impact of the budget on the statement of financial position (Balance sheet). The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
2. Table A6 is supported by an extensive table of notes (Table SA3) providing a detailed analysis of the major components of a number of items. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
3. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget. The funding compliance assessment is informed directly by forecasting the statement of financial position.

## Table A7 - Budgeted Cash flows

WC043 Mossel Bay - Table A7 Budgeted Cash Flows

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Property rates		111 524	120 715	146 290	125 399	158 731	158 731	158 731	150 550	162 544	173 485
Service charges		603 320	631 294	686 684	597 652	751 249	751 249	751 249	797 131	877 099	957 835
Other revenue		60 281	55 609	87 671	39 649	62 084	62 084	62 084	47 633	49 920	53 082
Transfers and Subsidies - Operational	1	164 086	101 372	215 563	161 119	189 020	189 020	189 020	137 555	139 469	130 715
Transfers and Subsidies - Capital	1	-	46 859		76 467	98 761	98 761	98 761	100 688	110 681	67 398
Interest		40 326	40 013	41 488	40 459	20 970	20 970	20 970	20 294	21 153	24 538
Dividends		-	-						-	-	-
<b>Payments</b>											
Suppliers and employees		(798 745)	(791 673)	(918 665)	(1 057 193)	(1 074 529)	(1 074 529)	(1 074 529)	(1 081 626)	(1 158 479)	(1 224 560)
Finance charges		(3 131)	(3 369)	(4 908)	(11 741)	(12 528)	(12 528)	(12 528)	(8 549)	(10 056)	(9 647)
Transfers and Grants	1	(4 375)	(6 085)	(5 573)	(5 940)	(6 603)	(6 603)	(6 603)	(6 780)	(8 238)	(8 526)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>173 285</b>	<b>194 735</b>	<b>248 549</b>	<b>(34 130)</b>	<b>187 155</b>	<b>187 155</b>	<b>187 155</b>	<b>156 895</b>	<b>184 092</b>	<b>164 320</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		2 861	4 090	5 967	14 568	3 500	3 500	3 500	3 500	10 000	10 000
Decrease (increase) in non-current receivables		269	42	178	100	50	50	50	39	38	38
Decrease (increase) in non-current investments		(82 126)	(58 067)	5 910	218 000	(30 000)	(30 000)	(30 000)	75 000	125 000	12 500
<b>Payments</b>											
Capital assets		(136 418)	(147 785)	(238 214)	(206 579)	(251 189)	(251 189)	(251 189)	(241 609)	(311 632)	(220 870)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(215 414)</b>	<b>(201 720)</b>	<b>(226 160)</b>	<b>26 088</b>	<b>(277 639)</b>	<b>(277 639)</b>	<b>(277 639)</b>	<b>(163 071)</b>	<b>(176 594)</b>	<b>(198 333)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans											
Borrowing long term/refinancing		5 600		67 000	33 030	39 507	39 507	39 507	30 300	66 300	9 000
Increase (decrease) in consumer deposits		2 384	1 662	2 716	1 433	1 500	1 500	1 500	1 500	1 650	1 733
<b>Payments</b>											
Repayment of borrowing		(3 038)	(2 907)	(4 467)	(14 377)	(39 461)	(39 461)	(39 461)	(18 956)	(22 353)	(29 356)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>4 945</b>	<b>(1 244)</b>	<b>65 249</b>	<b>20 085</b>	<b>1 547</b>	<b>1 547</b>	<b>1 547</b>	<b>12 844</b>	<b>45 597</b>	<b>(18 623)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>		<b>(37 184)</b>	<b>(8 229)</b>	<b>87 639</b>	<b>12 044</b>	<b>(88 937)</b>	<b>(88 937)</b>	<b>(88 937)</b>	<b>6 668</b>	<b>53 095</b>	<b>(52 636)</b>
Cash/cash equivalents at the year begin:	2	51 533	14 350	6 121	25 524	93 760	93 760	93 760	4 823	11 491	64 586
Cash/cash equivalents at the year end:	2	14 350	6 121	93 760	37 567	4 823	4 823	4 823	11 491	64 586	11 950

References

### Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is cash funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget. The net effect of budget (both capital & operational) is represented in the net increase or decrease in cash and cash equivalents.
2. Table A7 is supported by an extensive table (Table SA30) that provides a breakdown per month as well as providing a detailed analysis of the major sources of receipts and expenditure.

## Table A8 - Cash backed reserves/accumulated surplus reconciliation

WC043 Mossel Bay - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	14 350	6 121	93 760	37 567	4 823	4 823	4 823	11 491	64 586	11 950
Other current investments > 90 days		411 899	457 966	440 056	360 000	420 000	420 000	420 000	315 000	160 000	135 000
Non current assets - Investments	1	36 000	48 000	60 000	12 000	90 000	90 000	90 000	120 000	150 000	162 500
<b>Cash and investments available:</b>		<b>462 249</b>	<b>512 087</b>	<b>593 816</b>	<b>409 567</b>	<b>514 823</b>	<b>514 823</b>	<b>514 823</b>	<b>446 491</b>	<b>374 586</b>	<b>309 450</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		36 773	23 134	51 853	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	804	2 432	2 432	2 432	247	1 447	2 124
Other working capital requirements	3	12 646	39 025	17 845	(35 200)	10 871	10 871	10 871	(32 068)	(75 842)	(101 770)
Other provisions		76 089	84 850	100 743	78 551	98 243	98 243	98 243	95 743	93 243	90 743
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	138 849	210 228	227 319	228 284	237 879	237 879	237 879	259 244	267 887	272 779
<b>Total Application of cash and investments:</b>		<b>264 358</b>	<b>357 237</b>	<b>397 759</b>	<b>272 439</b>	<b>349 425</b>	<b>349 425</b>	<b>349 425</b>	<b>323 166</b>	<b>286 735</b>	<b>263 876</b>
<b>Surplus(shortfall)</b>		<b>197 891</b>	<b>154 850</b>	<b>196 057</b>	<b>137 129</b>	<b>165 398</b>	<b>165 398</b>	<b>165 398</b>	<b>123 325</b>	<b>87 852</b>	<b>45 575</b>

### Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence, the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Considering the requirements of section 18 of the MFMA, it can be concluded that the budget tabled is funded.

## Table A9 - Asset management

### WC043 Mossel Bay - Table A9 Asset Management

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>										
<b>CAPITAL EXPENDITURE</b>										
<b>Total New Assets</b>	1	52 538	56 357	83 294	103 024	125 666	125 666	92 975	90 299	85 300
<i>Roads Infrastructure</i>		12 804	9 205	24 585	16 532	26 692	26 692	10 185	7 050	15 374
<i>Storm water Infrastructure</i>		878	1 018	285	-	-	-	1 100	2 800	1 700
<i>Electrical Infrastructure</i>		9 727	7 261	10 822	18 690	15 945	15 945	19 610	16 885	19 335
<i>Water Supply Infrastructure</i>		3 562	5 066	6 006	13 880	17 764	17 764	24 734	14 135	9 400
<i>Sanitation Infrastructure</i>		7 172	12 050	16 710	20 000	24 178	24 178	10 600	19 350	16 550
<i>Solid Waste Infrastructure</i>		-	3	1 175	650	1 951	1 951	-	-	500
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	391	800	200	200	1 400	800	800
<b>Infrastructure</b>		<b>34 142</b>	<b>34 604</b>	<b>59 976</b>	<b>70 552</b>	<b>86 730</b>	<b>86 730</b>	<b>67 629</b>	<b>61 020</b>	<b>63 659</b>
Community Facilities		3 868	2 329	3 235	10 322	12 763	12 763	1 325	2 970	3 400
Sport and Recreation Facilities		1 108	3 549	901	7 856	6 674	6 674	1 837	830	-
<b>Community Assets</b>		<b>4 976</b>	<b>5 879</b>	<b>4 136</b>	<b>18 178</b>	<b>19 437</b>	<b>19 437</b>	<b>3 162</b>	<b>3 800</b>	<b>3 400</b>
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		587	6 857	4 436	1 070	731	731	2 020	200	200
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		<b>587</b>	<b>6 857</b>	<b>4 436</b>	<b>1 070</b>	<b>731</b>	<b>731</b>	<b>2 020</b>	<b>200</b>	<b>200</b>
Operational Buildings		2 157	1 079	1 401	6 086	7 037	7 037	5 419	14 775	14 150
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		<b>2 157</b>	<b>1 079</b>	<b>1 401</b>	<b>6 086</b>	<b>7 037</b>	<b>7 037</b>	<b>5 419</b>	<b>14 775</b>	<b>14 150</b>
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	31	18	18	-	-	-
<b>Intangible Assets</b>		-	-	-	<b>31</b>	<b>18</b>	<b>18</b>	-	-	-
Computer Equipment		1 789	360	1 119	157	75	75	1 209	-	-
Furniture and Office Equipment		735	588	831	1 249	1 214	1 214	1 183	435	340
Machinery and Equipment		3 528	5 042	5 555	1 601	1 775	1 775	7 592	2 025	1 720
Transport Assets		4 625	1 948	5 841	4 100	4 063	4 063	3 260	8 044	1 831
Land		-	-	-	-	4 587	4 587	1 500	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>Total Renewal of Existing Assets</b>	2	<b>34 676</b>	<b>39 688</b>	<b>72 750</b>	<b>52 395</b>	<b>72 577</b>	<b>72 577</b>	<b>98 063</b>	<b>159 033</b>	<b>82 570</b>
<i>Roads Infrastructure</i>		-	169	-	5 000	5 583	5 583	20 747	23 904	9 099
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		8 422	11 038	8 347	4 300	5 602	5 602	3 800	5 770	3 890
<i>Water Supply Infrastructure</i>		18 882	6 235	41 936	20 321	28 525	28 525	29 656	33 804	24 249
<i>Sanitation Infrastructure</i>		2 493	18 219	16 924	13 587	14 549	14 549	34 574	83 746	38 288
<i>Solid Waste Infrastructure</i>		19	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	9	9	-	-	-
<b>Infrastructure</b>		<b>29 815</b>	<b>35 661</b>	<b>67 207</b>	<b>43 208</b>	<b>54 268</b>	<b>54 268</b>	<b>88 776</b>	<b>147 223</b>	<b>75 525</b>
Community Facilities		-	133	-	-	-	-	-	-	-
Sport and Recreation Facilities		3 523	796	2 596	4 489	8 243	8 243	2 072	4 145	1 695
<b>Community Assets</b>		<b>3 523</b>	<b>928</b>	<b>2 596</b>	<b>4 489</b>	<b>8 243</b>	<b>8 243</b>	<b>2 072</b>	<b>4 145</b>	<b>1 695</b>
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	867	867	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	<b>867</b>	<b>867</b>	-	-	-
Operational Buildings		113	551	1 023	2 300	3 041	3 041	1 550	1 000	1 000
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		<b>113</b>	<b>551</b>	<b>1 023</b>	<b>2 300</b>	<b>3 041</b>	<b>3 041</b>	<b>1 550</b>	<b>1 000</b>	<b>1 000</b>
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
Computer Equipment		4	327	40	80	112	112	115	118	121
Furniture and Office Equipment		104	119	95	143	153	153	91	82	54
Machinery and Equipment		1 116	290	196	223	223	223	428	305	240
Transport Assets		-	1 812	1 593	1 953	5 672	5 672	5 031	6 160	3 935
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-

**Table A9 - Asset Management Continued**

WC043 Mossel Bay - Table A9 Asset Management

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Total Upgrading of Existing Assets</b>	6	50 622	71 068	85 996	51 161	55 401	55 401	50 572	62 300	53 000
<i>Roads Infrastructure</i>		13 815	24 948	17 124	23 642	26 938	26 938	12 882	8 382	15 327
<i>Storm water Infrastructure</i>		12 098	10 318	8 547	5 000	4 772	4 772	11 180	16 390	16 350
<i>Electrical Infrastructure</i>		3 598	8 548	7 839	7 968	7 968	7 968	8 660	24 265	9 550
<i>Water Supply Infrastructure</i>		7 158	8 433	6 754	7 346	5 436	5 436	3 126	984	2 700
<i>Sanitation Infrastructure</i>		3 909	5 334	6 042	350	401	401	5 113	3 918	3 810
<i>Solid Waste Infrastructure</i>		1 011	5 918	27 935	-	1 284	1 284	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>		<b>41 589</b>	<b>63 499</b>	<b>74 241</b>	<b>44 306</b>	<b>46 799</b>	<b>46 799</b>	<b>40 961</b>	<b>53 938</b>	<b>47 737</b>
Community Facilities		747	367	261	900	910	910	160	2 000	3 000
Sport and Recreation Facilities		606	123	296	600	612	612	1 715	-	-
<b>Community Assets</b>		<b>1 353</b>	<b>490</b>	<b>557</b>	<b>1 500</b>	<b>1 522</b>	<b>1 522</b>	<b>1 875</b>	<b>2 000</b>	<b>3 000</b>
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Operational Buildings		595	334	3 846	620	1 327	1 327	730	220	-
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		<b>595</b>	<b>334</b>	<b>3 846</b>	<b>620</b>	<b>1 327</b>	<b>1 327</b>	<b>730</b>	<b>220</b>	-
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
Computer Equipment		1 935	1 407	1 326	1 618	2 678	2 678	5 285	5 141	1 700
Furniture and Office Equipment		460	472	371	267	218	218	471	101	63
Machinery and Equipment		1 004	354	3 270	1 100	1 376	1 376	30	900	500
<b>Transport Assets</b>		<b>3 686</b>	<b>4 512</b>	<b>2 384</b>	<b>1 750</b>	<b>1 482</b>	<b>1 482</b>	<b>1 220</b>	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	4	<b>137 836</b>	<b>167 113</b>	<b>242 040</b>	<b>206 579</b>	<b>253 645</b>	<b>253 645</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>
<i>Roads Infrastructure</i>		26 619	34 322	41 710	45 174	59 213	59 213	43 813	39 335	39 800
<i>Storm water Infrastructure</i>		12 976	11 336	8 832	5 000	4 772	4 772	12 280	19 190	18 050
<i>Electrical Infrastructure</i>		21 746	26 847	27 008	30 958	29 515	29 515	32 070	46 920	32 775
<i>Water Supply Infrastructure</i>		29 601	19 735	54 696	41 548	51 725	51 725	57 516	48 923	36 349
<i>Sanitation Infrastructure</i>		13 574	35 603	39 677	33 937	39 128	39 128	50 287	107 014	58 648
<i>Solid Waste Infrastructure</i>		1 030	5 922	29 110	650	3 235	3 235	-	-	500
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	391	800	209	209	1 400	800	800
<b>Infrastructure</b>		<b>105 546</b>	<b>133 764</b>	<b>201 423</b>	<b>158 066</b>	<b>187 797</b>	<b>187 797</b>	<b>197 366</b>	<b>262 182</b>	<b>186 921</b>
Community Facilities		4 614	2 829	3 497	11 222	13 673	13 673	1 485	4 970	6 400
Sport and Recreation Facilities		5 238	4 468	3 793	12 945	15 528	15 528	5 624	4 975	1 695
<b>Community Assets</b>		<b>9 852</b>	<b>7 297</b>	<b>7 290</b>	<b>24 167</b>	<b>29 201</b>	<b>29 201</b>	<b>7 109</b>	<b>9 945</b>	<b>8 095</b>
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		587	6 857	4 436	1 070	1 597	1 597	2 020	200	200
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		<b>587</b>	<b>6 857</b>	<b>4 436</b>	<b>1 070</b>	<b>1 597</b>	<b>1 597</b>	<b>2 020</b>	<b>200</b>	<b>200</b>
Operational Buildings		2 865	1 964	6 269	9 006	11 404	11 404	7 699	15 995	15 150
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		<b>2 865</b>	<b>1 964</b>	<b>6 269</b>	<b>9 006</b>	<b>11 404</b>	<b>11 404</b>	<b>7 699</b>	<b>15 995</b>	<b>15 150</b>
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	31	18	18	-	-	-
<b>Intangible Assets</b>		-	-	-	<b>31</b>	<b>18</b>	<b>18</b>	-	-	-
Computer Equipment		3 728	2 094	2 485	1 855	2 865	2 865	6 609	5 259	1 821
Furniture and Office Equipment		1 299	1 180	1 296	1 659	1 586	1 586	1 745	618	457
Machinery and Equipment		5 648	5 686	9 022	2 924	3 373	3 373	8 050	3 230	2 460
<b>Transport Assets</b>		<b>8 311</b>	<b>8 272</b>	<b>9 819</b>	<b>7 803</b>	<b>11 216</b>	<b>11 216</b>	<b>9 511</b>	<b>14 204</b>	<b>5 766</b>
Land		-	-	-	-	4 587	4 587	1 500	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>		<b>137 836</b>	<b>167 113</b>	<b>242 040</b>	<b>206 579</b>	<b>253 645</b>	<b>253 645</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>

**Table A9 - Asset Management Continued**

WC043 Mossel Bay - Table A9 Asset Management

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>										
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	2 646 942	2 705 857	2 802 809	2 912 108	2 929 955	2 929 955	3 028 707	3 181 672	3 237 532
Roads Infrastructure		305 964	381 599	367 449	400 662	401 636	401 636	416 262	408 582	399 943
Storm water Infrastructure		133 961	155 142	159 235	147 168	157 383	157 383	163 038	175 621	186 767
Electrical Infrastructure		247 697	253 901	238 140	285 328	253 154	253 154	270 251	302 226	319 383
Water Supply Infrastructure		345 811	358 162	387 585	427 098	417 623	417 623	450 665	475 181	486 025
Sanitation Infrastructure		268 847	291 623	317 172	347 977	345 233	345 233	384 460	480 501	527 682
Solid Waste Infrastructure		2 679	8 799	30 985	9 760	27 941	27 941	21 662	15 398	9 352
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		2 478	2 289	2 101	1 911	1 913	1 913	1 725	1 537	1 341
Information and Communication Infrastructure		2 125	2 490	2 242	1 885	1 729	1 729	2 558	3 054	3 536
<b>Infrastructure</b>		<b>1 309 562</b>	<b>1 454 005</b>	<b>1 504 909</b>	<b>1 621 790</b>	<b>1 606 612</b>	<b>1 606 612</b>	<b>1 710 622</b>	<b>1 862 100</b>	<b>1 934 028</b>
Community Assets		318 447	327 189	305 328	327 377	320 592	320 592	308 781	291 966	272 413
Heritage Assets		4 226	4 226	4 226	4 226	4 226	4 226	4 226	4 226	4 226
Investment properties		593 223	593 270	641 697	595 825	638 943	638 943	635 930	637 971	639 880
Other Assets		114 635	111 327	119 796	121 974	128 123	128 123	132 631	145 660	157 711
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		594	467	995	243	595	595	176	99	19
Computer Equipment		7 605	6 841	5 904	6 735	6 825	6 825	11 519	15 548	16 084
Furniture and Office Equipment		9 103	8 787	9 084	25 374	9 106	9 106	9 305	8 866	8 217
Machinery and Equipment		17 876	22 209	26 898	18 547	20 022	20 022	14 255	3 833	(7 972)
Transport Assets		38 352	45 250	51 693	56 535	58 047	58 047	62 901	73 044	74 568
Land		233 299	132 265	132 260	133 465	136 847	136 847	138 347	138 347	138 347
Zoo's, Marine and Non-biological Animals		22	20	19	17	17	17	15	14	12
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	<b>2 646 942</b>	<b>2 705 857</b>	<b>2 802 809</b>	<b>2 912 108</b>	<b>2 929 955</b>	<b>2 929 955</b>	<b>3 028 707</b>	<b>3 181 672</b>	<b>3 237 532</b>
<b>EXPENDITURE OTHER ITEMS</b>										
Depreciation	7	156 689	174 117	201 148	254 488	251 497	251 497	256 762	269 013	280 484
Repairs and Maintenance by Asset Class	3	89 323	97 827	110 508	133 461	131 345	131 345	121 875	125 018	130 330
Roads Infrastructure		30 502	33 090	35 586	38 124	37 696	37 696	31 626	31 705	32 891
Storm water Infrastructure		8 513	8 784	8 988	10 443	9 853	9 853	3 275	3 419	3 573
Electrical Infrastructure		17 982	18 410	21 068	24 863	23 600	23 600	25 014	26 133	27 309
Water Supply Infrastructure		12 654	14 915	18 585	22 446	22 043	22 043	22 723	23 740	24 804
Sanitation Infrastructure		5 025	5 261	11 380	15 337	14 785	14 785	16 832	17 586	18 378
Solid Waste Infrastructure		153	112	85	224	255	255	203	212	221
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		370	445	736	695	614	614	717	717	717
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>		<b>75 198</b>	<b>81 017</b>	<b>96 428</b>	<b>112 132</b>	<b>108 847</b>	<b>108 847</b>	<b>100 389</b>	<b>103 513</b>	<b>107 893</b>
Community Facilities		1 239	1 825	1 589	2 380	1 843	1 843	2 968	2 183	2 249
Sport and Recreation Facilities		1 901	1 748	682	1 743	3 602	3 602	1 533	1 602	1 666
<b>Community Assets</b>		<b>3 140</b>	<b>3 573</b>	<b>2 271</b>	<b>4 123</b>	<b>5 445</b>	<b>5 445</b>	<b>4 501</b>	<b>3 785</b>	<b>3 915</b>
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		5	-	-	2	2	2	2	2	2
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	5	-	-	-	2	2	2	2	2	2
Operational Buildings		3 182	3 292	2 087	4 023	3 841	3 841	4 054	4 210	4 399
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		<b>3 182</b>	<b>3 292</b>	<b>2 087</b>	<b>4 023</b>	<b>3 841</b>	<b>3 841</b>	<b>4 054</b>	<b>4 210</b>	<b>4 399</b>
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>										
Computer Equipment		1 041	1 346	1 109	1 527	1 493	1 493	1 589	1 665	1 736
Furniture and Office Equipment		393	345	311	467	473	473	610	636	659
Machinery and Equipment		2 113	2 686	2 501	3 923	3 943	3 943	4 382	4 575	4 810
Transport Assets		4 250	5 567	5 801	7 263	7 301	7 301	6 348	6 631	6 915
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURE OTHER ITEMS</b>		<b>156 689</b>	<b>174 117</b>	<b>201 148</b>	<b>254 488</b>	<b>251 497</b>	<b>251 497</b>	<b>256 762</b>	<b>269 013</b>	<b>280 484</b>
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		61.9%	66.3%	65.6%	50.1%	50.5%	50.5%	61.5%	71.0%	61.4%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>		126.6%	145.2%	175.1%	85.6%	106.5%	106.5%	110.2%	153.7%	90.3%
<i>R&amp;M as a % of PPE</i>		4.4%	4.6%	5.1%	5.8%	5.7%	5.7%	5.1%	4.9%	5.0%
<i>Renewal and upgrading and R&amp;M as a % of PPE</i>		7.0%	8.0%	10.0%	8.0%	9.0%	9.0%	9.0%	11.0%	8.0%

References

## Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to acquisition of new assets or the renewal or replacement of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The Mossel Bay Municipality have gone a step further to accept a long-term financial plan which stipulates that the spending on replacements or renewals of existing capital financed from the capital replacement reserve must at least be 80%, this percentage is phased in with the goal set at 66% for the 2021/22 budget year.
3. The 2021/22 expenditure on the renewal and upgrading of existing assets is 110.2% and for 2022/23 it increases to 153.7%. Overall the expenditure on renewal and upgrading are budgeted at 90.3% for 2023/24.
4. The expenditure on repairs and maintenance as a percentage of the total expenditure amounts to 9.5% for 2021/22. The repairs and maintenance as a percentage of PPE is at 9.0% for 2021/22.

**Table 10 - Basic service delivery measurement**

WC043 Mossel Bay - Table A10 Basic service delivery measurement

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling		34 241	34 686	36 238	35 808	36 241	36 241	38 187	40 203	42 219
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		34 241	34 686	36 238	35 808	36 241	36 241	38 187	40 203	42 219
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	<b>34 241</b>	<b>34 686</b>	<b>36 238</b>	<b>35 808</b>	<b>36 241</b>	<b>36 241</b>	<b>38 187</b>	<b>40 203</b>	<b>42 219</b>
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		28 194	28 284	29 556	29 627	29 935	29 935	32 317	34 561	36 805
Flush toilet (with septic tank)		5 337	5 292	5 345	5 345	5 345	5 345	5 345	5 345	5 345
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		2 285	2 262	2 285	2 285	2 285	2 285	2 285	2 285	2 285
<i>Minimum Service Level and Above sub-total</i>		35 816	35 838	37 186	37 257	37 565	37 565	39 947	42 191	44 435
Bucket toilet		137	120	120	120	120	120	120	120	120
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		137	120	120	120	120	120	120	120	120
<b>Total number of households</b>	5	<b>35 953</b>	<b>35 958</b>	<b>37 306</b>	<b>37 377</b>	<b>37 685</b>	<b>37 685</b>	<b>40 067</b>	<b>42 311</b>	<b>44 555</b>
<b>Energy:</b>										
Electricity (at least min.service level)		4 531	4 486	5 287	4 383	5 165	5 165	5 139	5 091	5 043
Electricity - prepaid (min.service level)		31 732	32 634	32 854	32 871	33 294	33 294	36 439	38 743	41 047
<i>Minimum Service Level and Above sub-total</i>		36 263	37 121	38 141	37 255	38 459	38 459	41 578	43 834	46 090
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	<b>36 263</b>	<b>37 121</b>	<b>38 141</b>	<b>37 255</b>	<b>38 459</b>	<b>38 459</b>	<b>41 578</b>	<b>43 834</b>	<b>46 090</b>
<b>Refuse:</b>										
Removed at least once a week		34 106	34 642	34 744	34 595	36 143	36 143	38 556	40 812	43 068
<i>Minimum Service Level and Above sub-total</i>		34 106	34 642	34 744	34 595	36 143	36 143	38 556	40 812	43 068
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	<b>34 106</b>	<b>34 642</b>	<b>34 744</b>	<b>34 595</b>	<b>36 143</b>	<b>36 143</b>	<b>38 556</b>	<b>40 812</b>	<b>43 068</b>

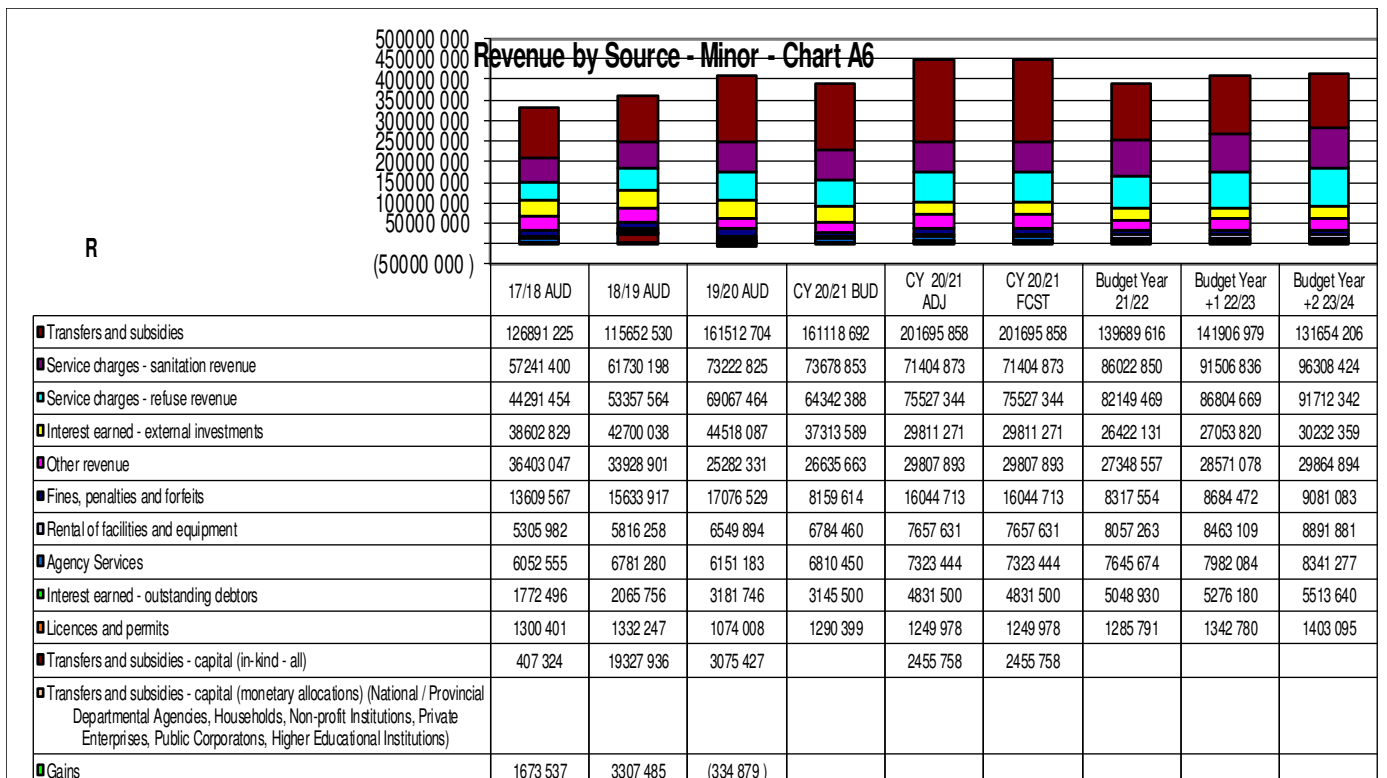
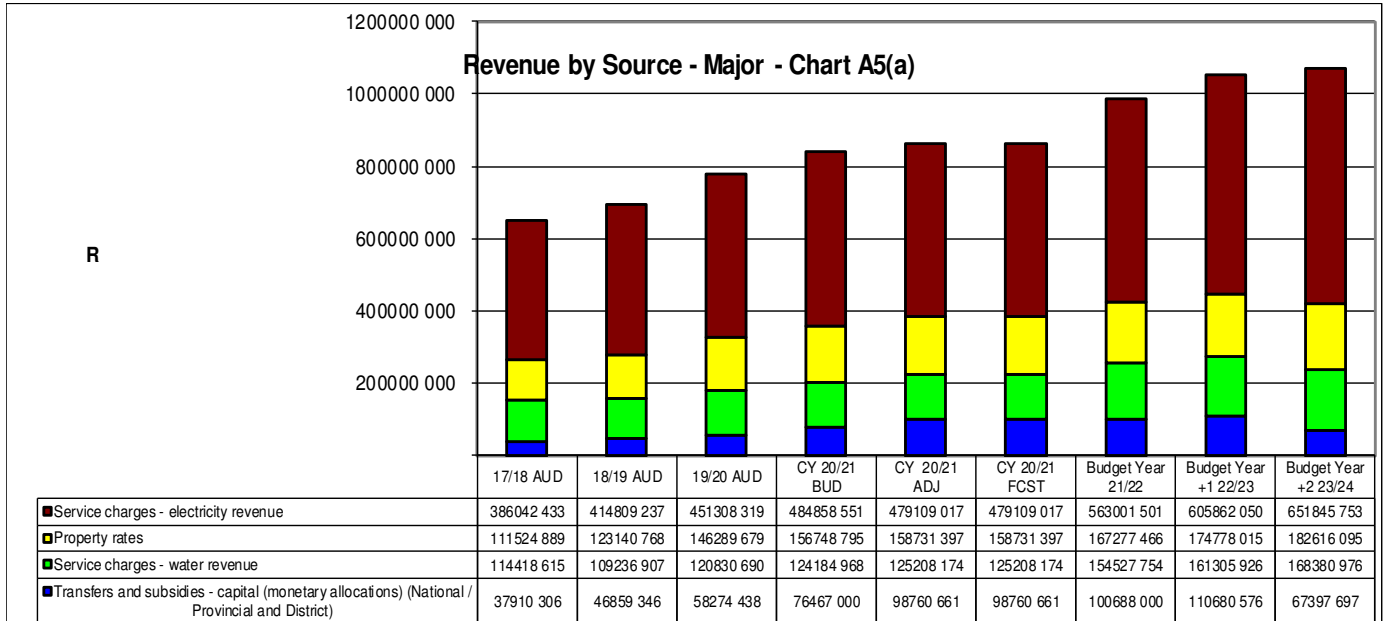
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Households receiving Free Basic Service</b>	7									
Water (6 kilolitres per household per month)		11 242	10 855	7 675	12 416	8 315	8 315	10 275	12 255	14 235
Sanitation (free minimum level service)		10 600	10 176	7 104	11 862	7 799	7 799	9 801	11 781	13 761
Electricity/other energy (50kwh per household per month)		11 146	12 121	9 667	14 441	10 365	10 365	12 388	14 368	16 348
Refuse (removed at least once a week)		11 256	10 849	7 617	12 363	8 335	8 335	10 373	12 353	14 333
<b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>	8									
Water (6 kilolitres per indigent household per month)		21 805	28 581	22 781	29 054	20 930	20 930	20 278	23 623	25 927
Sanitation (free sanitation service to indigent households)		26 828	27 705	20 503	32 386	20 041	20 041	26 972	32 572	37 336
Electricity/other energy (50kwh per indigent household per month)		344	7 239	6 324	7 659	8 295	8 295	6 631	6 028	5 610
Refuse (removed once a week for indigent households)		18 415	21 835	18 385	27 952	19 824	19 824	23 808	28 479	32 700
<b>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</b>		-	-	-	-	-	-	-	-	-
<b>Total cost of FBS provided</b>		<b>67 393</b>	<b>85 361</b>	<b>67 994</b>	<b>97 051</b>	<b>69 090</b>	<b>69 090</b>	<b>77 689</b>	<b>90 702</b>	<b>101 572</b>
<b>Highest level of free service provided per household</b>										
Property rates (R value threshold)		50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)		210	223	225	222	222	222	318	313	303
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		2	2	1	1	1	1	1	1	1
<b>Revenue cost of subsidised services provided (R'000)</b>	9									
Property rates (tariff adjustment) ( impermissible values per section 17 of MPRA)		1 954	1 976	2 040	2 040	2 040	2 040	2 153	2 249	2 351
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		5 847	6 827	7 743	8 788	8 925	8 925	9 625	10 058	10 511
Water (in excess of 6 kilolitres per indigent household per month)		807	9 156	11 812	7 422	11 920	11 920	10 610	10 847	11 170
Sanitation (in excess of free sanitation service to indigent households)		1 840	1 805	2 540	1 735	2 692	2 692	944	1 031	1 124
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		710	396	371	165	120	120	-	-	-
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other										
<b>Total revenue cost of subsidised services provided</b>		<b>1 963 582</b>	<b>1 994 577</b>	<b>2 062 798</b>	<b>2 058 443</b>	<b>2 063 989</b>	<b>2 063 989</b>	<b>2 173 730</b>	<b>2 271 352</b>	<b>2 373 443</b>

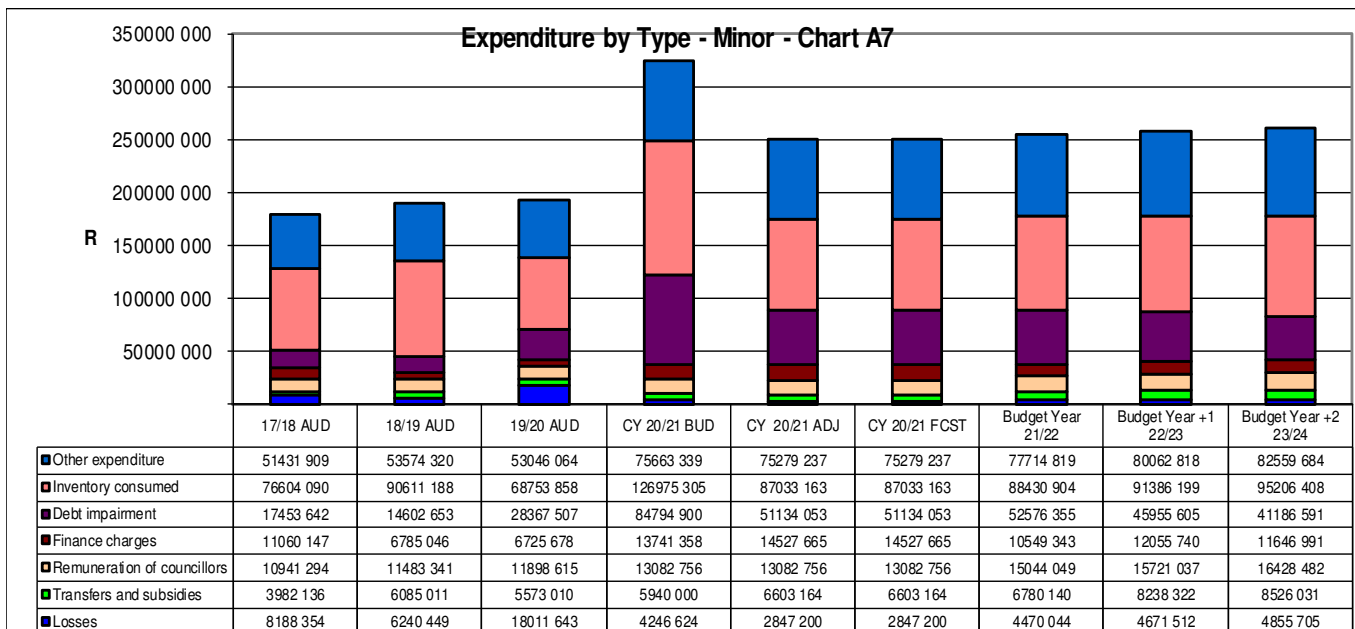
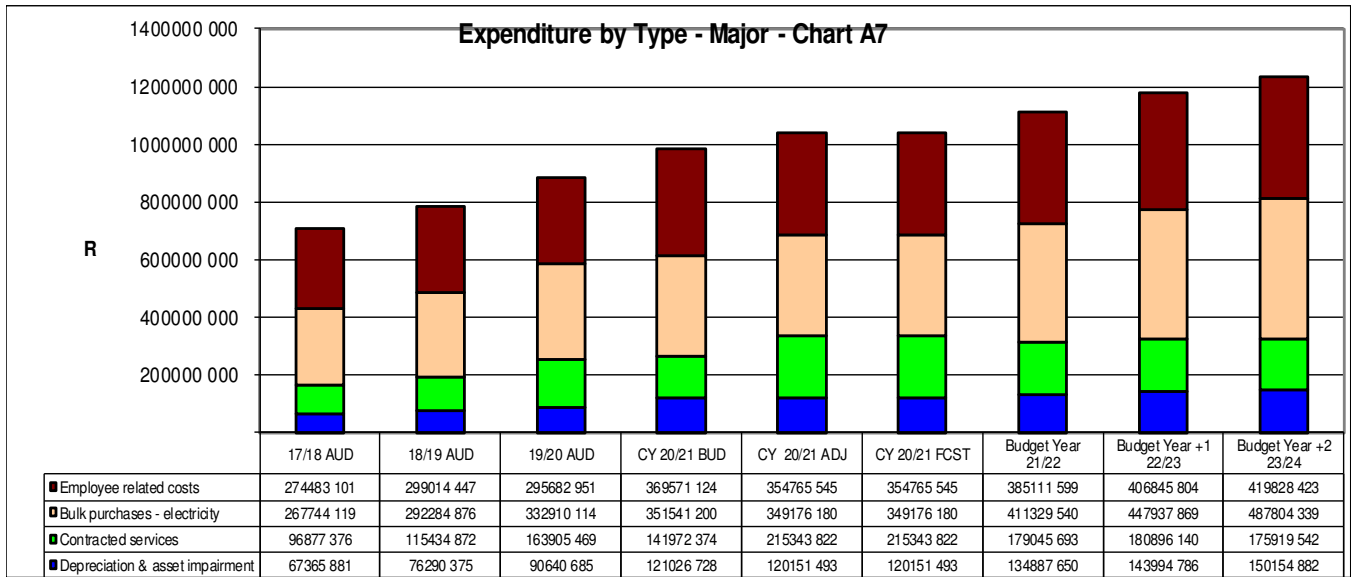
## Explanatory notes to Table A10 - Basic Service Delivery Measurement

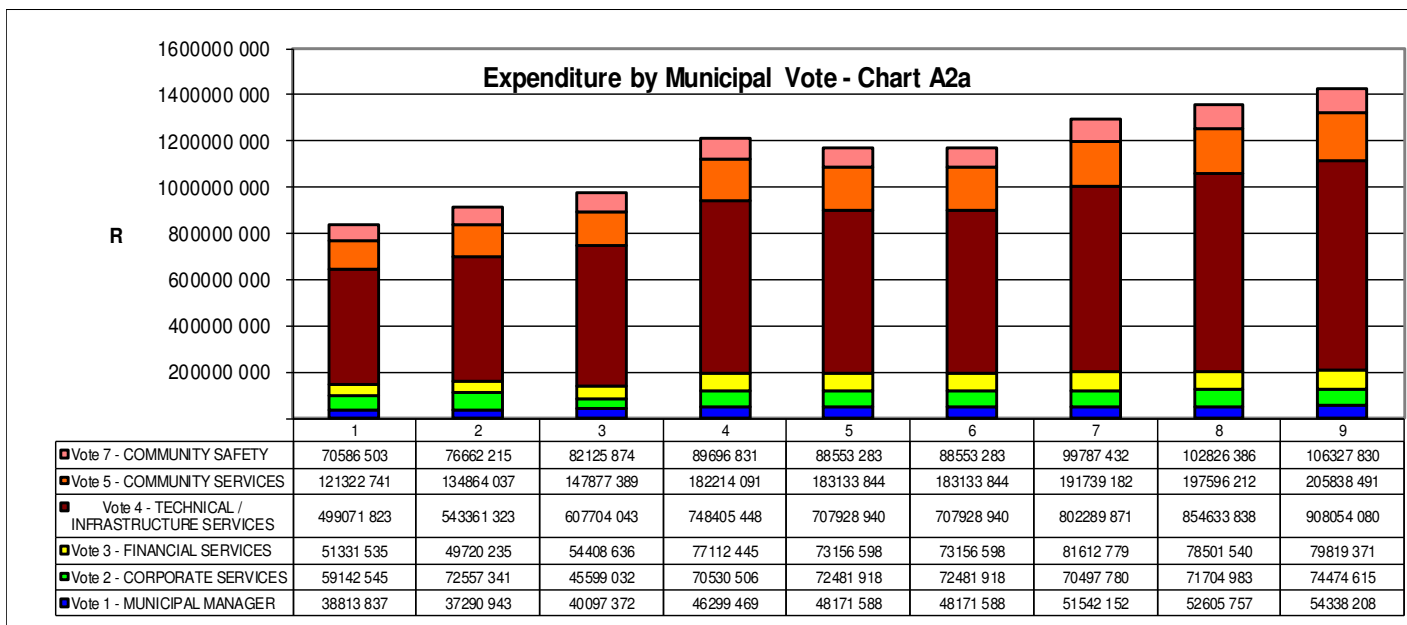
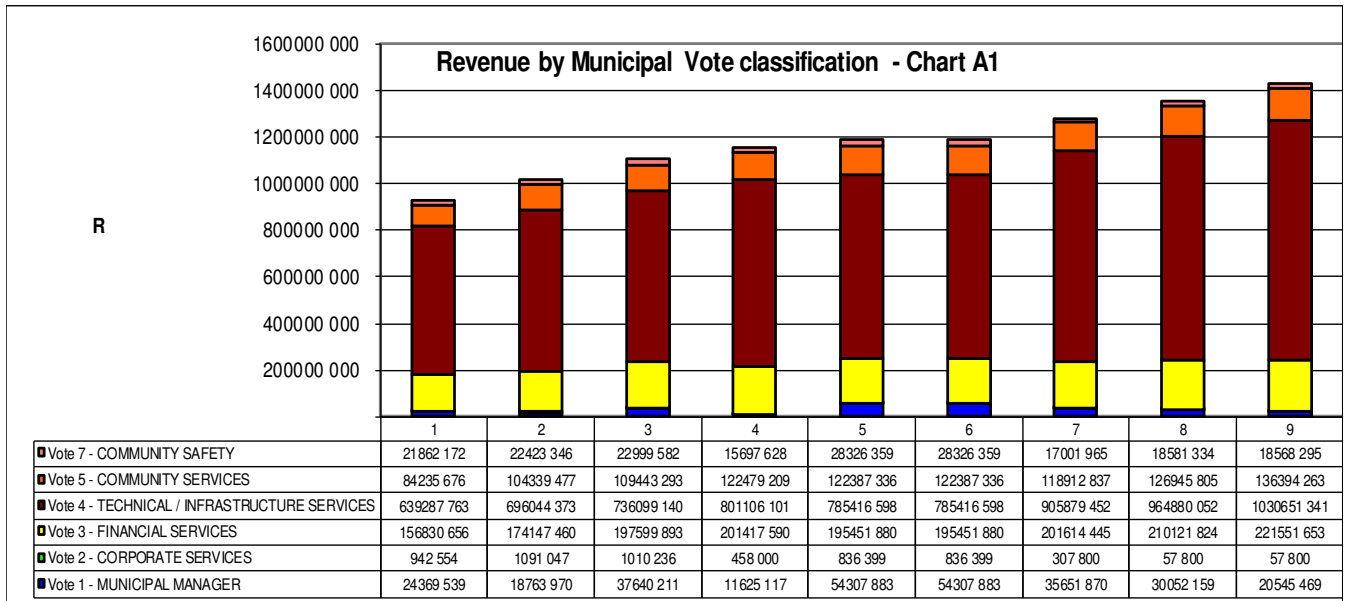
- Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

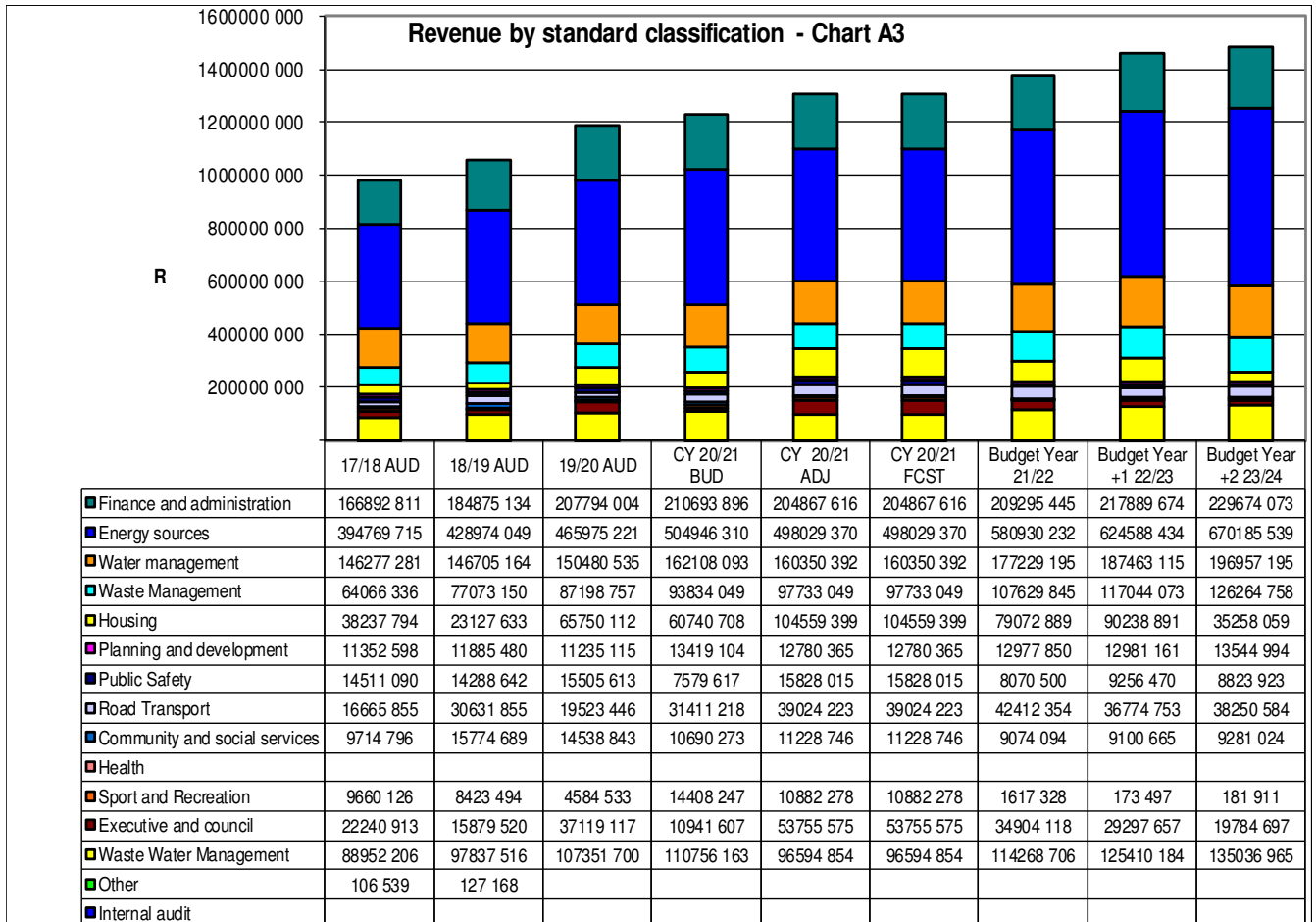
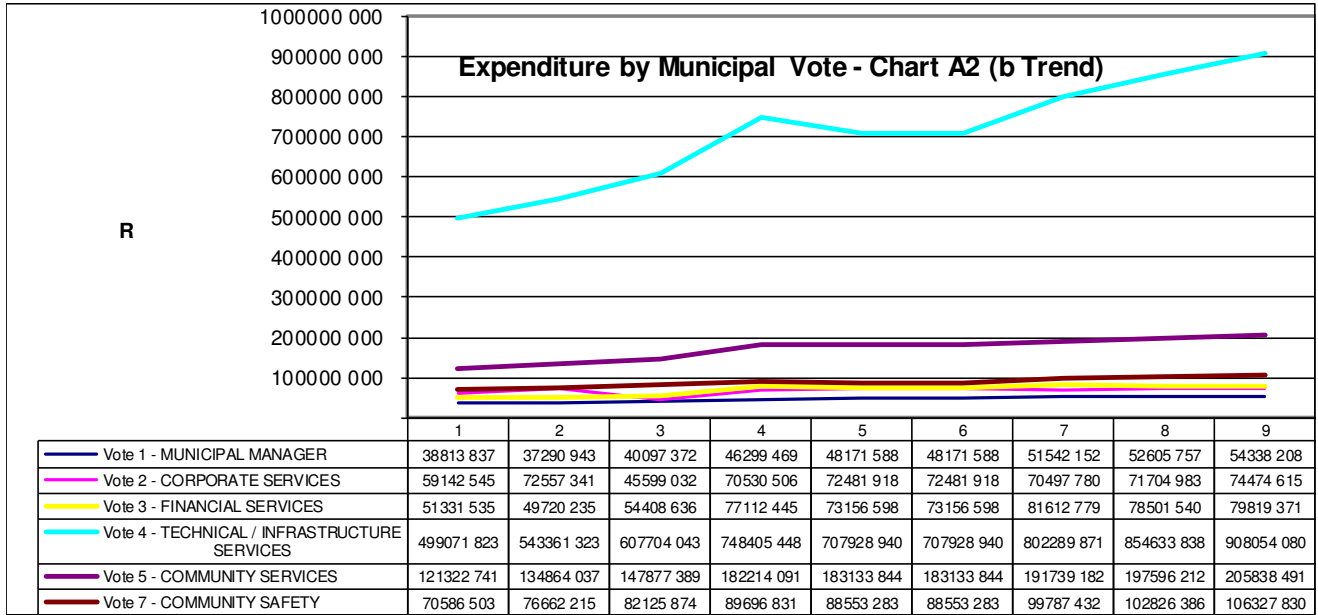
## BUDGET RELATED CHARTS / GRAPHS

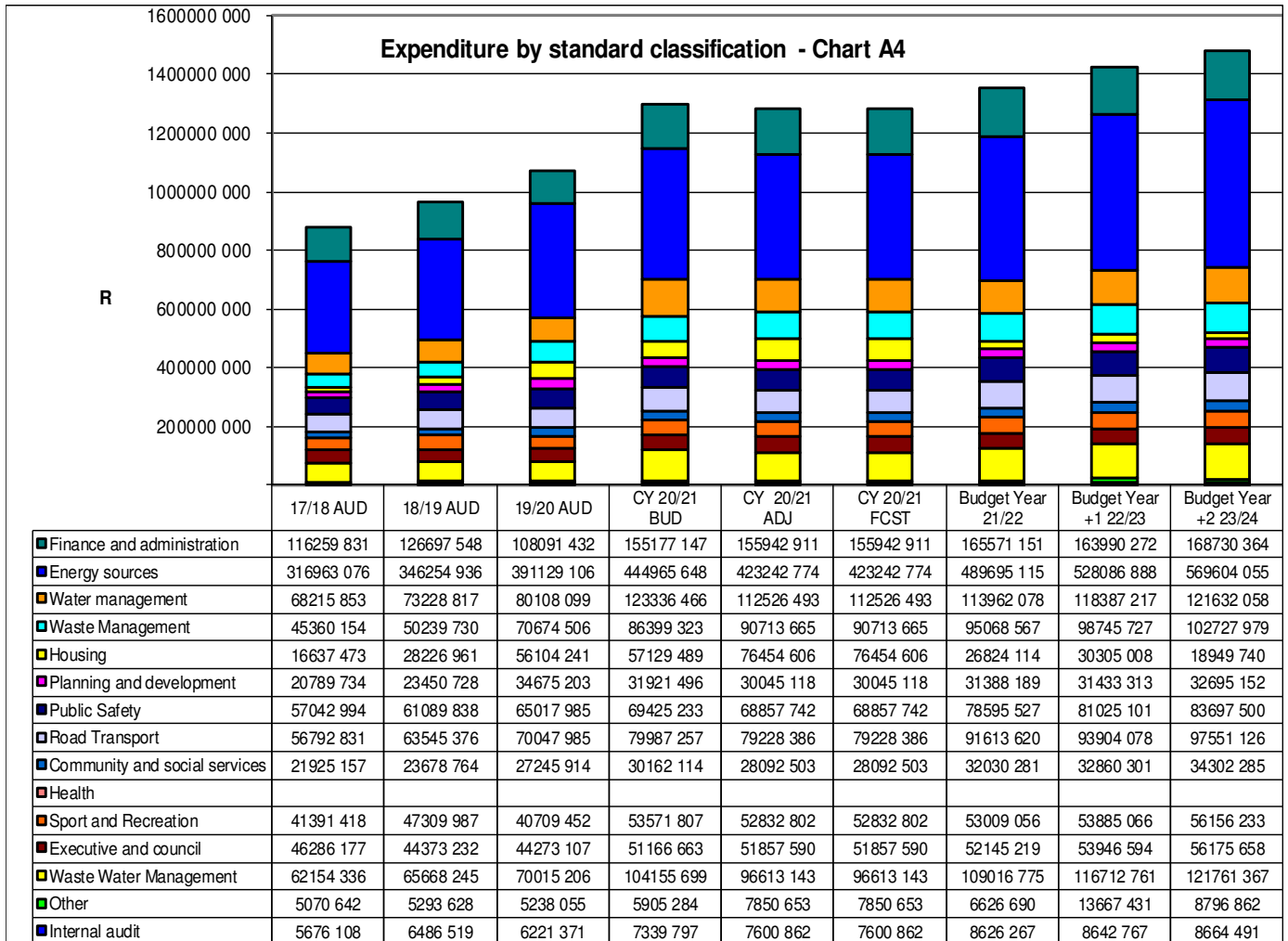
The following shows various charts and graphs on the **Operating budget** of the Municipality:



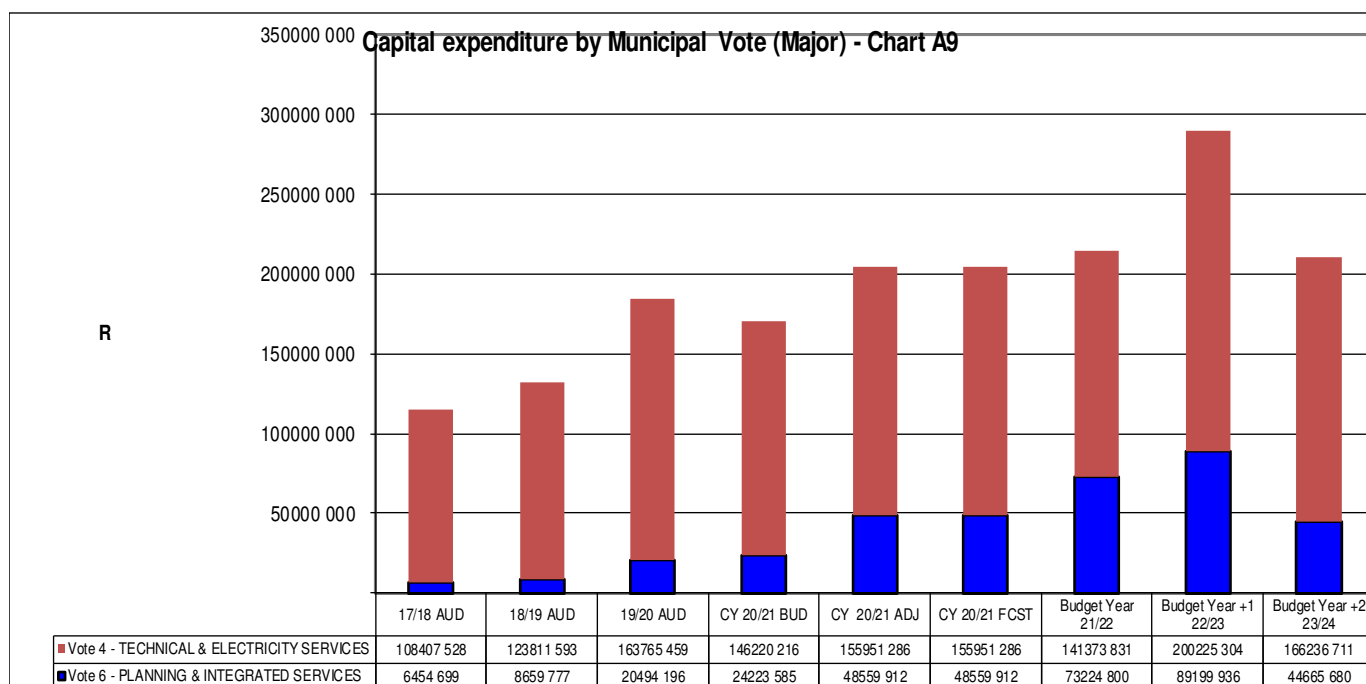
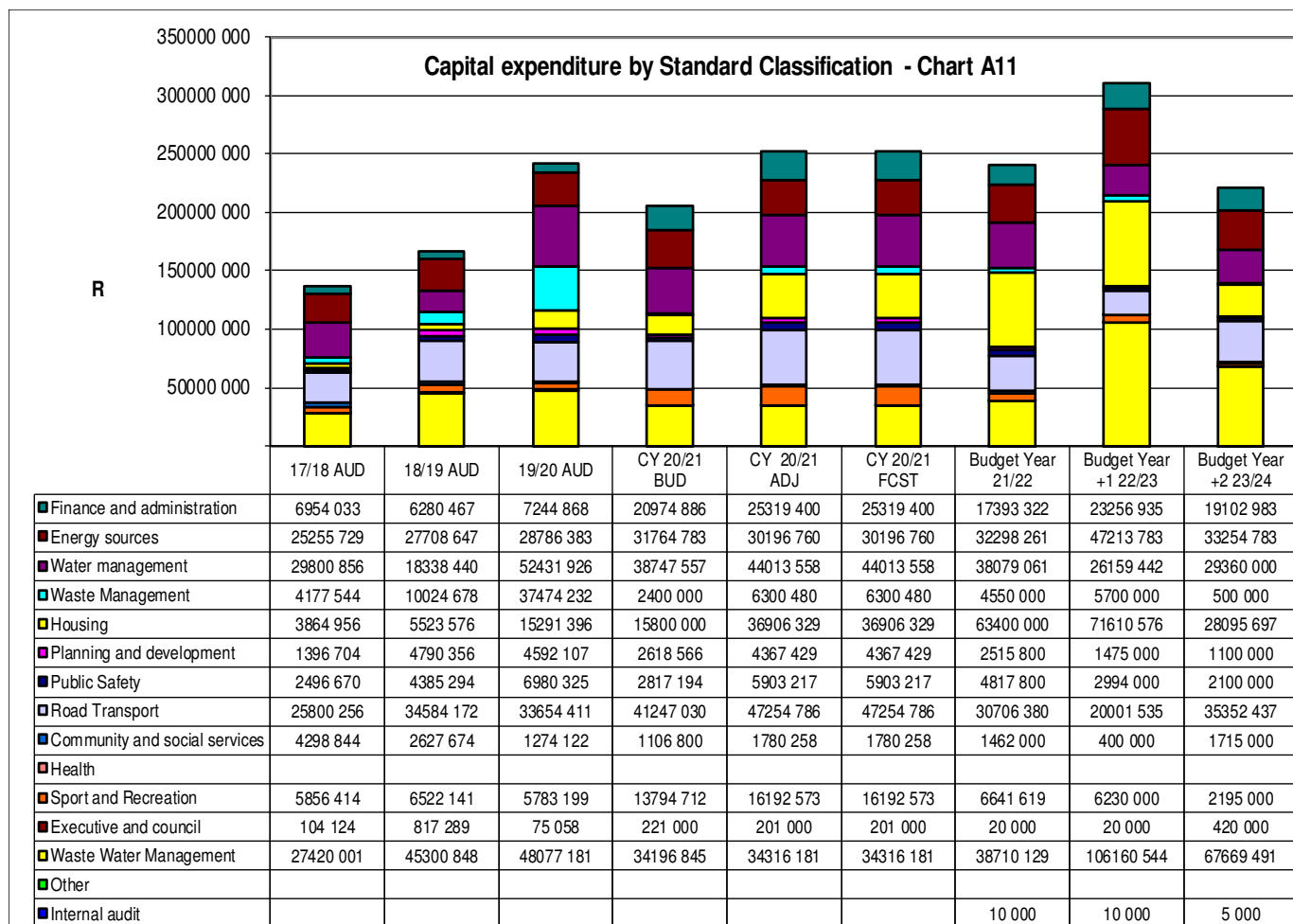


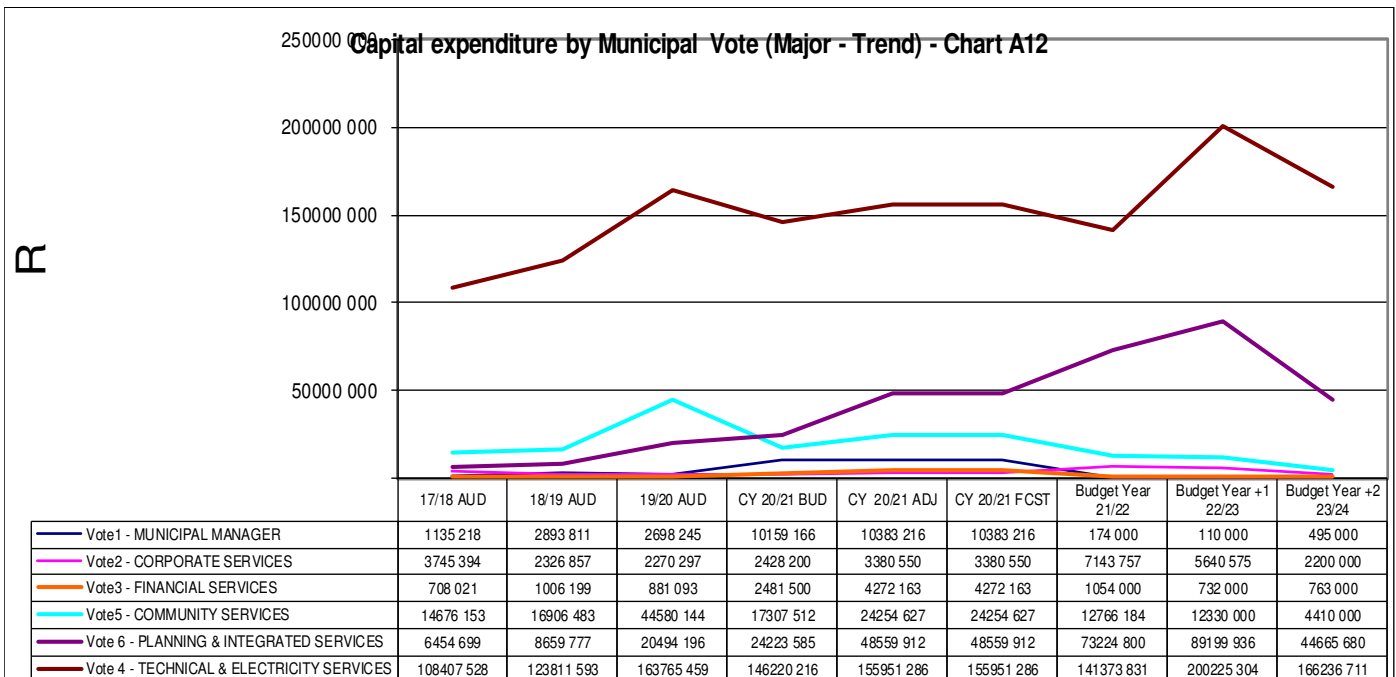
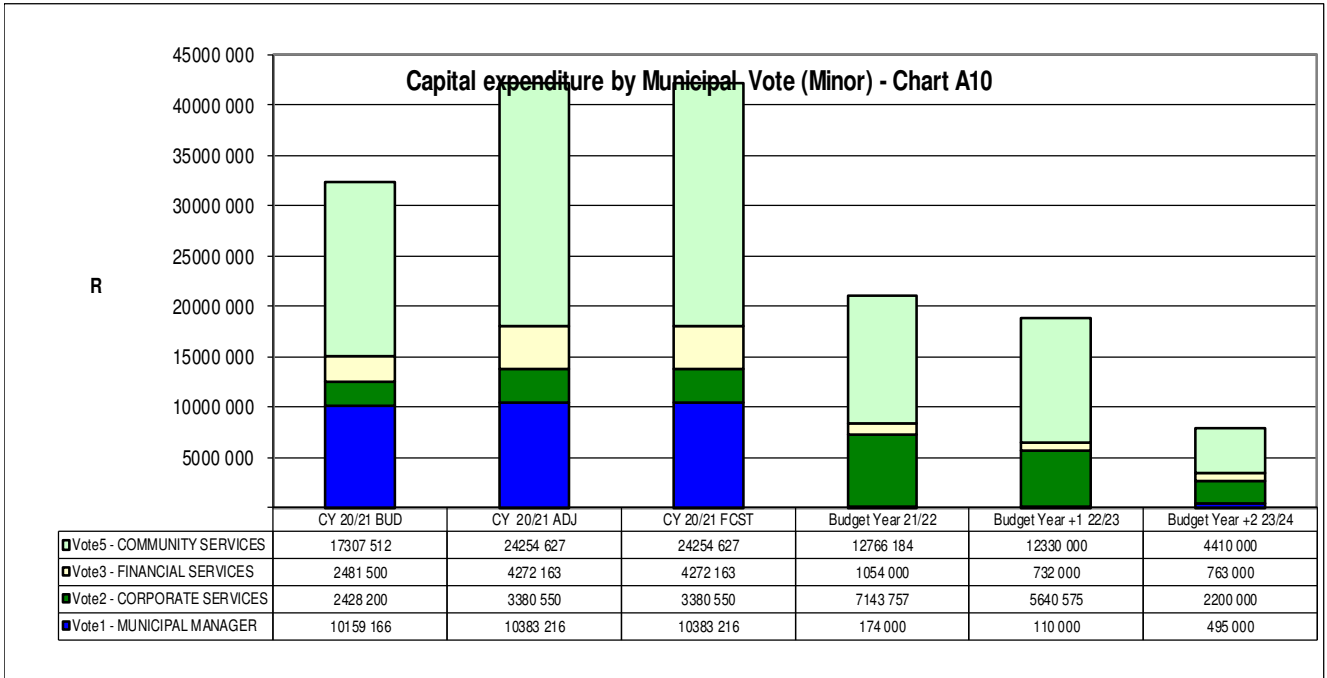




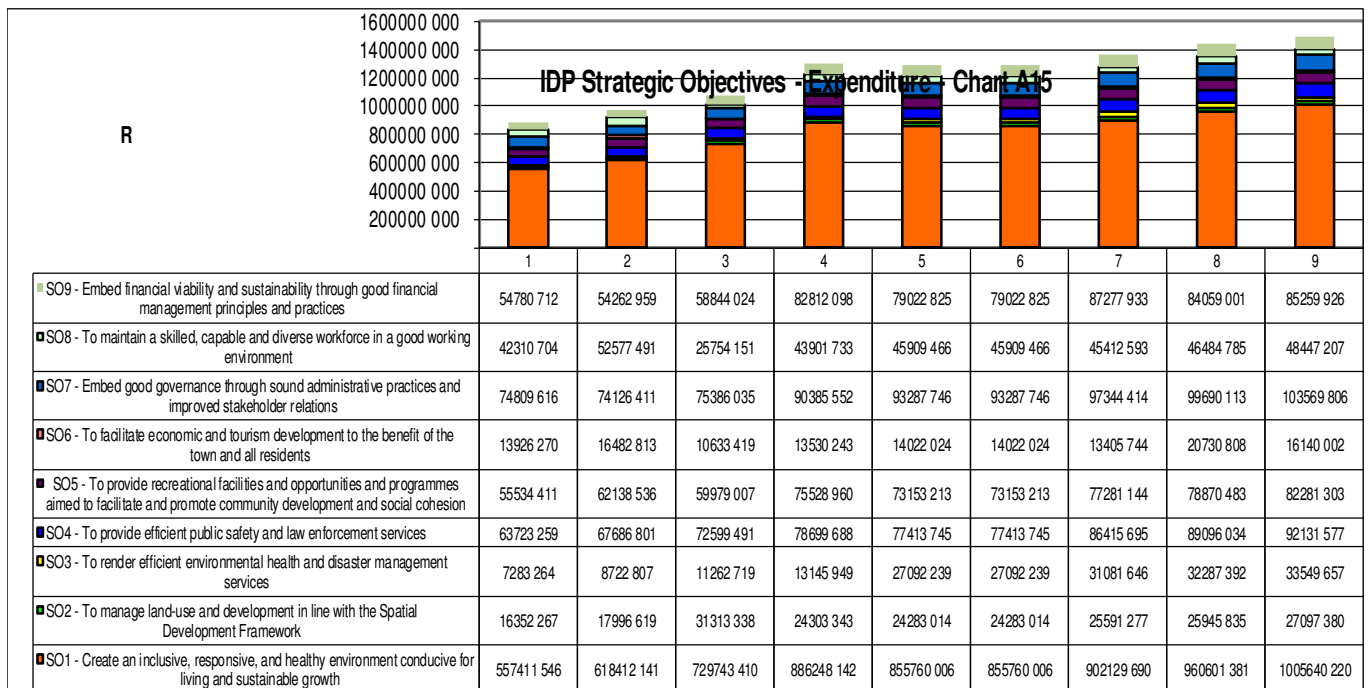
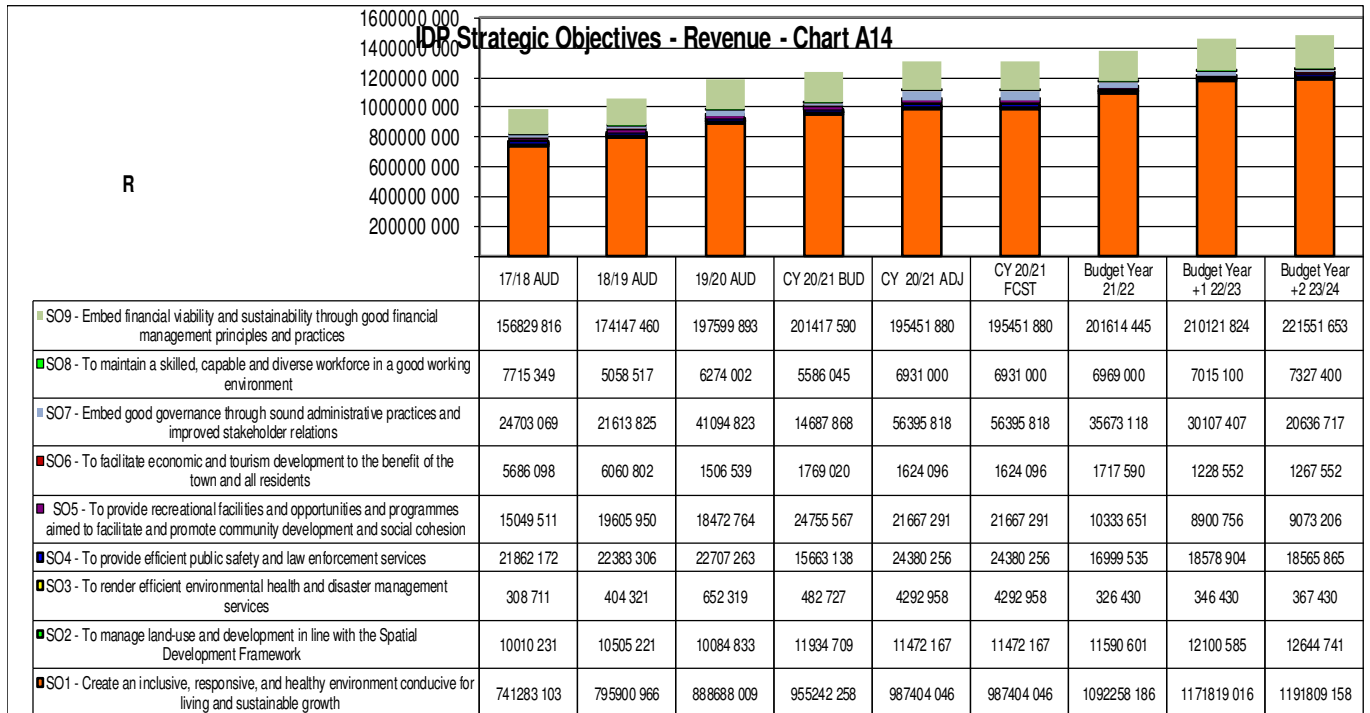


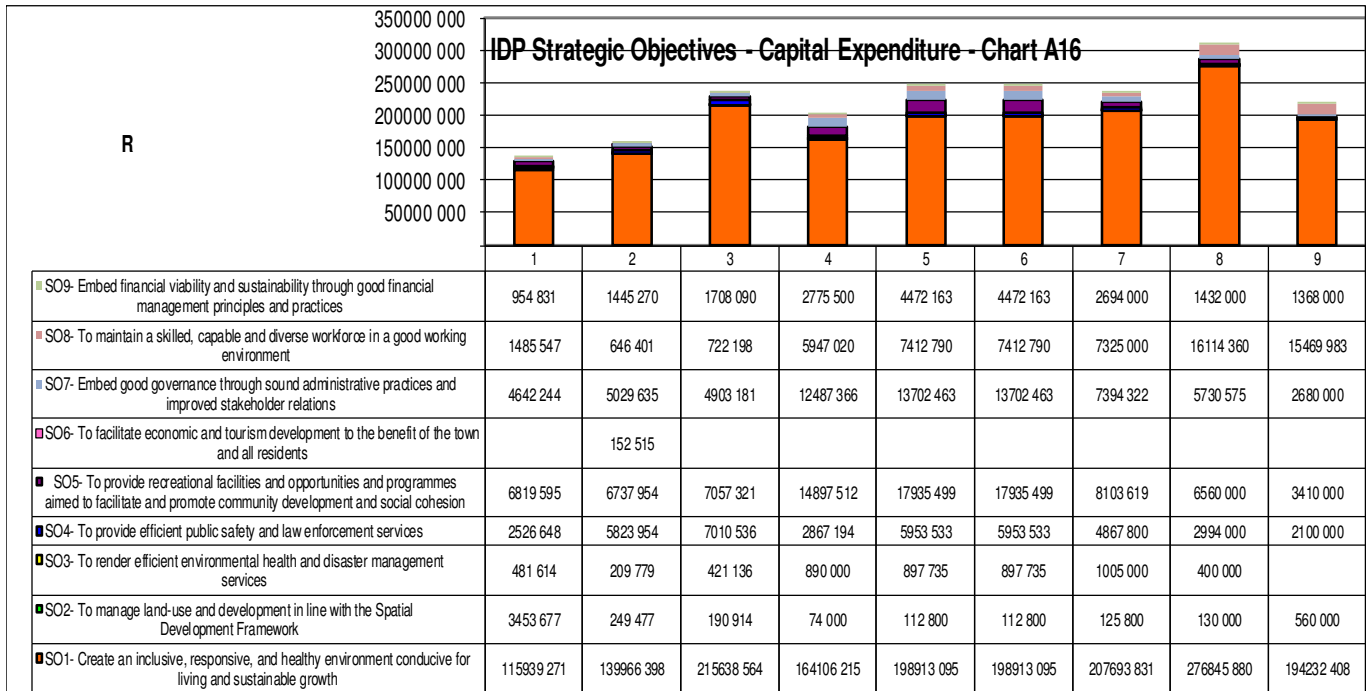
The following shows various charts and graphs on the **Capital budget** of the Municipality:



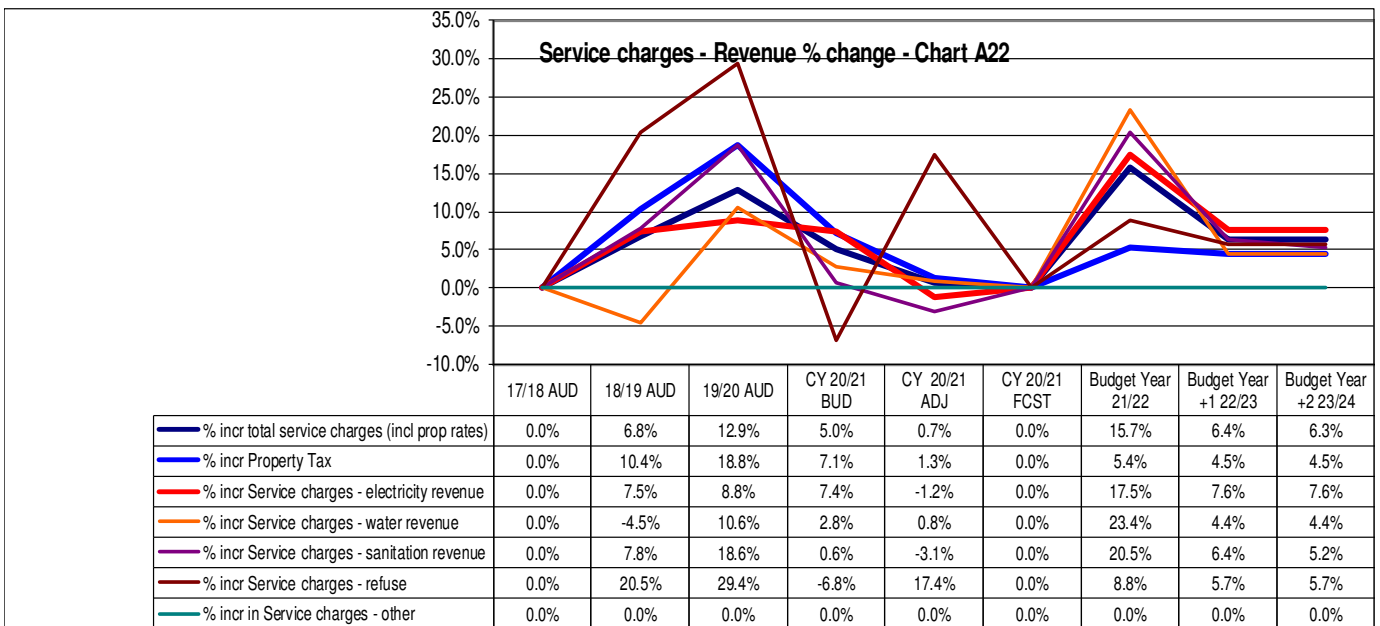
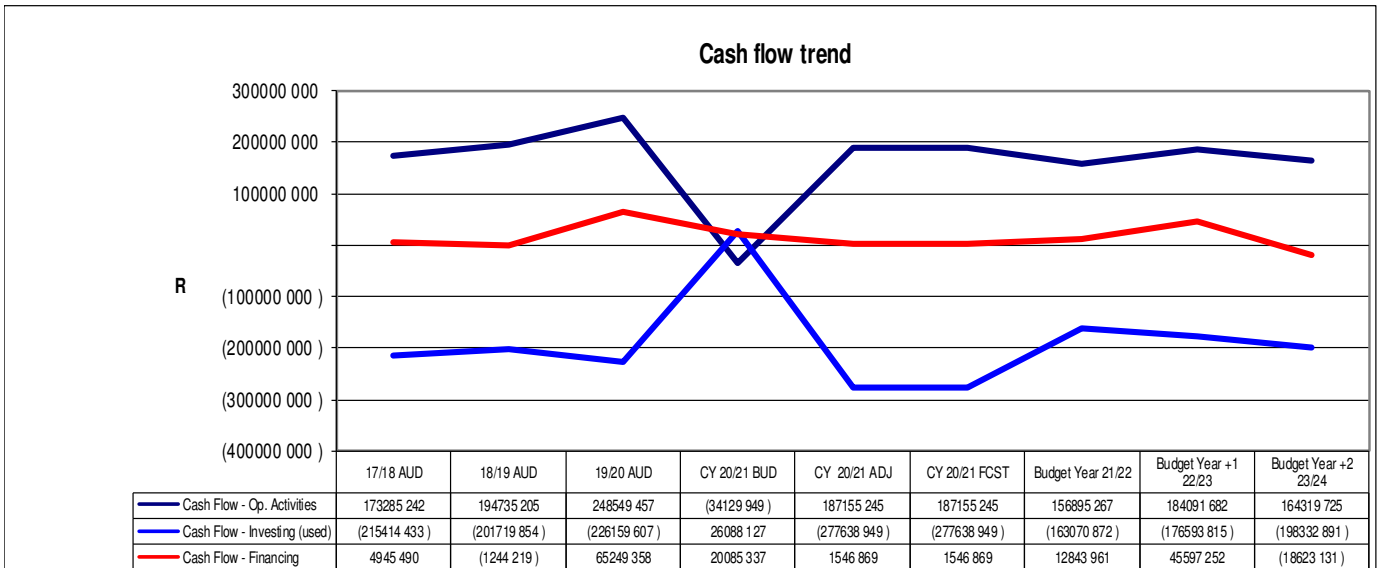


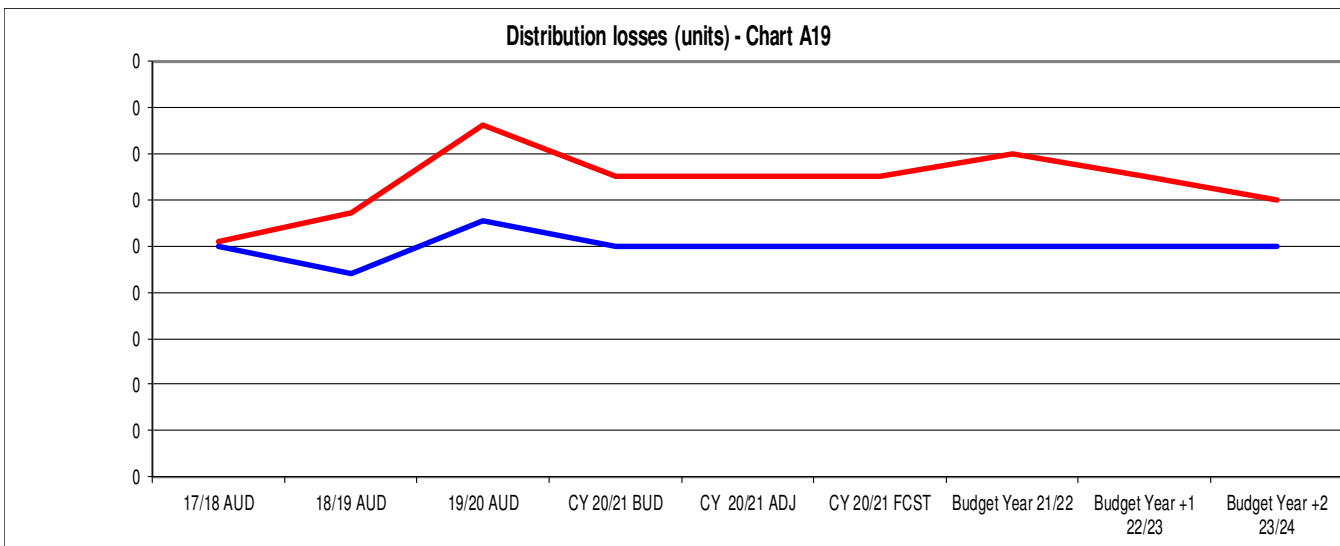
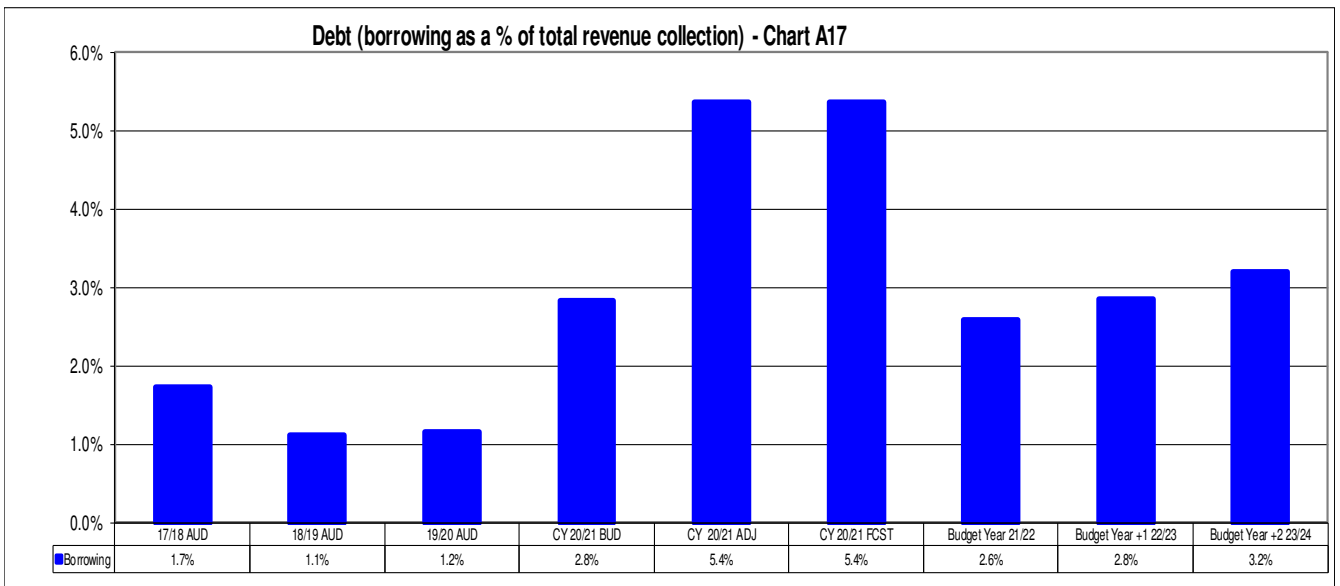
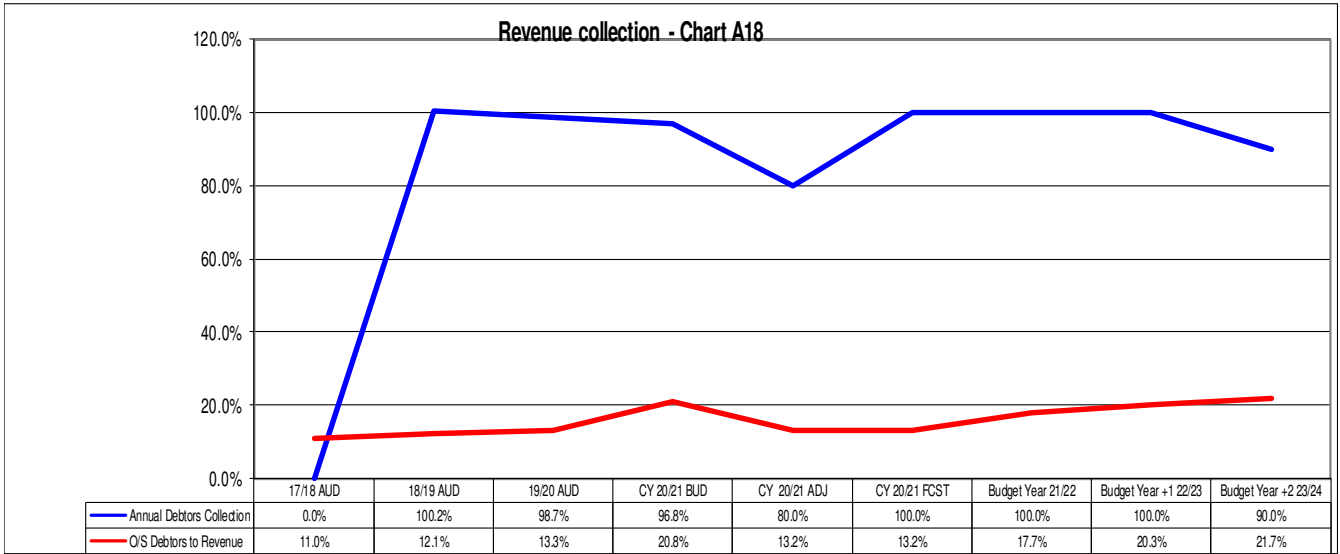
The following shows various charts and graphs on the **link between the Integrated Development Plan (IDP) and the municipal Budget:**

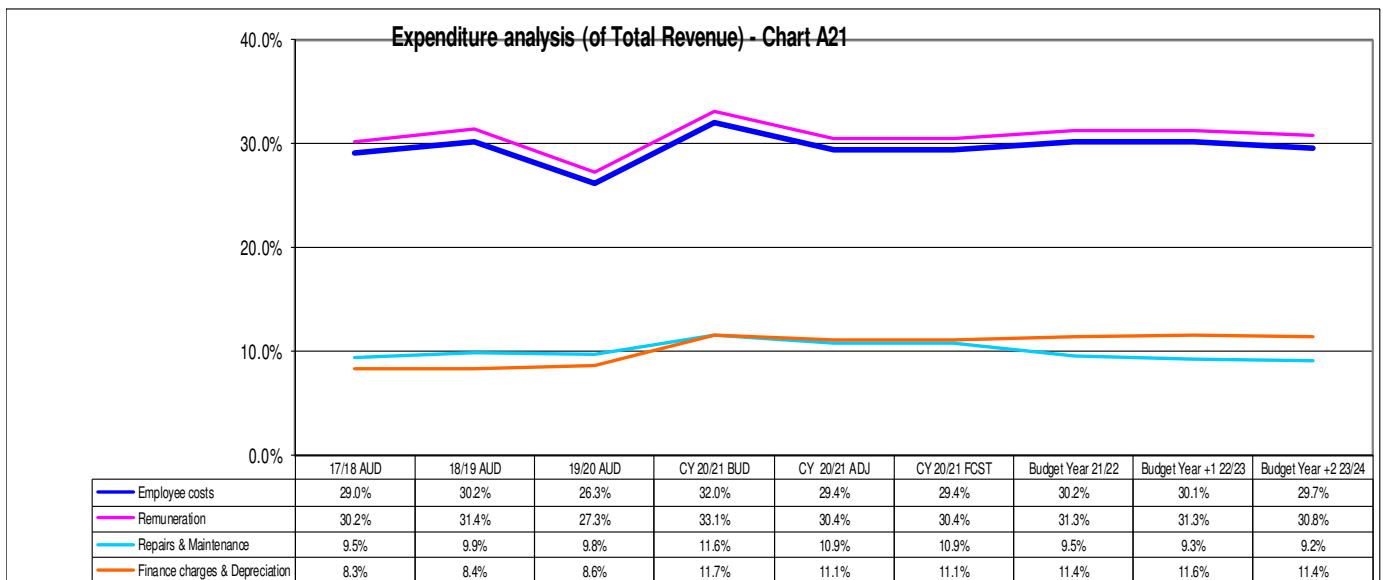
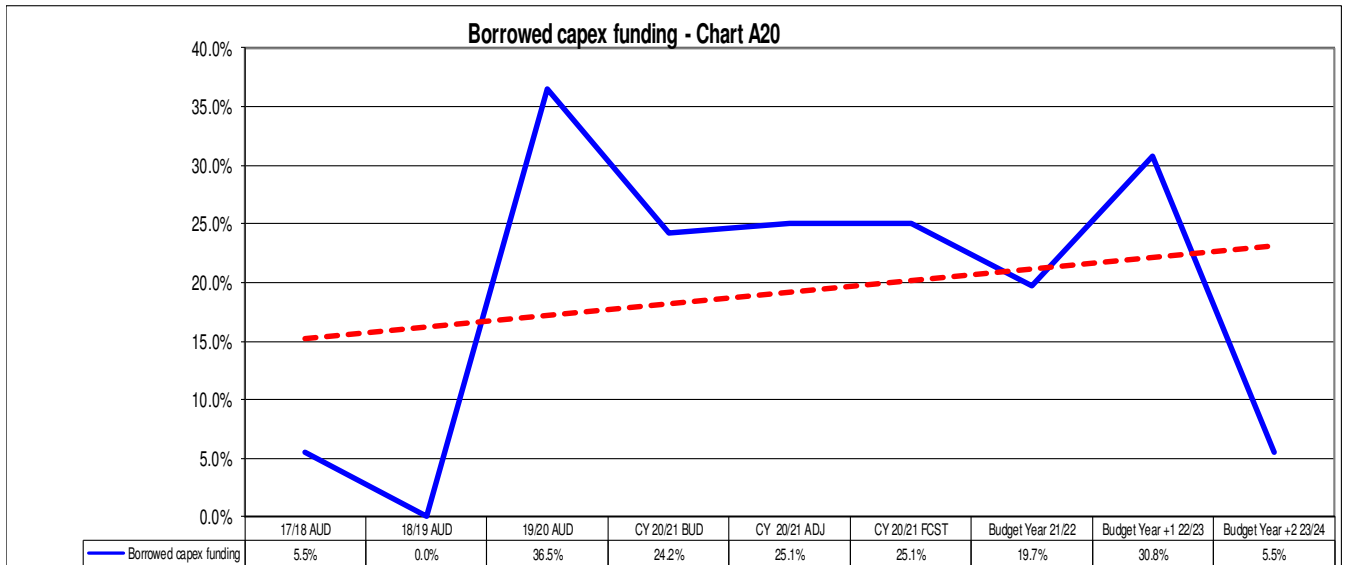




The following shows various charts and graphs on **Cash flow trends, Distribution losses, Debt collection, etc.:**







## **PART 2 - SUPPORTING DOCUMENTATION**

### **SECTION 5 - BUDGET PROCESS OVERVIEW**

#### **POLITICAL OVERSIGHT OF THE BUDGET PROCESS**

Section 53 (1) (a) of the MFMA (no 56 of 2003) stipulates that the Mayor of a municipality must provide general political guidance over the budget process and the priorities that must guide the preparation of a budget.

Political oversight of the budget process is necessary to ensure that the needs and priorities of the community, as set out in the IDP, are properly linked to the municipality's spending plans. The mayoral committee is one of the key elements in accomplishing the linkage between the IDP and the Budget of a municipality.

#### **SCHEDULE OF KEY DEADLINES RELATING TO THE BUDGET PROCESS**

The Executive Mayor must, according to the MFMA, co-ordinate the processes for preparing the Annual Budget and for reviewing the municipality's IDP and budget-related policies. The Executive Mayor therefore tabled a schedule of key deadlines with regards to the budgetary process and the review of the municipality's IDP, in council on the 28 June 2018.

#### **PURPOSE OF THE BUDGET AND IDP PROCESS PLAN**

The purpose of the process plan is to indicate the various planned activities and strategies on which the municipality will embark to review its Integrated Development Plan for the five year cycle (2017/18-2022/23) and the composition of the budget for the 2021/22 financial year and the two outer years.

The process plan enhances integration and alignment between the IDP and the Budget, thereby ensuring the development of an IDP-based budget. It full fill the role of an operational framework for the IDP and Budget process outlining the manner in which this process was undertaken. In addition, it identifies the activities in the processes around the key statutory annual operational processes of the budget and IDP compilation, performance management implementation and the adoption of the municipality's annual report.

The approved schedule is set out below:

IDP AND BUDGET TIME-SCHEDULE FOR COMPILATION AND APPROVAL OF THE 2021/22 IDP REVIEW AND MEDIUM TERM EXPENDITURE FRAMEWORK

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
<b>1.</b>	<b>PREPARATION OF IDP AND BUDGET TIME SCHEDULE</b>				
a)	Table Draft 2021/22 IDP and Budget time-schedule to Executive Management.	IDP Manager	Quality check and to finalise draft Process Plan for 2021/22	(MFMA) Section 21	20 July '20
b)	Solicit inputs from Garden Route Municipality	IDP Manager	Align 2021/22 Process Plan with Garden Route DM		20 July '20
c)	Table 2021/22 IDP/Budget time schedule to Council for approval	Mun. Manager IDP Manager	Approved 2021/22 IDP/Budget time Schedule / process plan	(MFMA) Section 21 (b)	30 July '20
d)	Advertise 2021/22 IDP and Budget time-schedule	IDP Manager	Notification to public and Ward Committees	MSA Section 21, 28 (3)	14 Aug '20
<b>2.</b>	<b>4<sup>TH</sup> QUARTER CORPORATE PERFORMANCE REPORT</b>				
a)	Prepare and Submit 2018/19 Fourth Quarter Corporate Performance Report to Executive Management for quality check and review.	IDP Manager Budget Office	Finalise Fourth Quarter Corporate Performance Report for inclusion in Council Agenda	MPPMR - Section 13 (2) PMS Framework, Sect 52 of MFMA	17 July '20
b)	Submit 2018/19 Fourth Quarter Performance Report to MPAC	Municipal Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	22 July '20
c)	Table 2018/19 Fourth Quarter Performance Report to Council.	Municipal Manager	Report on Councils Agenda	PMS Framework	25 July '20
d)	Place 2018/19 Fourth Quarter Corporate Performance Report on municipal website.	Budget Office IDP Manager	Fourth Quarter Corporate Performance Report on website	MFMA Section 75 (2) MSA 21(b)	5 days after Council Meeting
e)	Submit 2018/19 Fourth Quarter Corporate Performance Report to National and Provincial Treasury	Budget Office IDP Manager	Fourth Quarter Corporate Performance Report submitted	MBRR- Section 31	10 days after Council Meeting
f)	Submit quarterly status report on the implementation of Performance Management to Performance Audit	IDP Manager	PMS Status report on PAC Agenda		30 Aug '20

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
	Committee				
<b>3.</b>	<b>EMPLOYEE PERFORMANCE MANAGEMENT</b>				
a)	Drafting and signing of new performance contracts for Section 57 Managers for 2020/21 financial year.	Municipal Manager	To give effect to the Performance Management Framework Performance Management Policy Reward and Recognition Policy And relevant legislation	To give effect to the Performance Management Framework Performance Management Policy Reward and Recognition Policy And relevant legislation  MPPMR Section 13	30 Jun '20
b)	Performance assessments of Section 57 Managers for 2019/20.	Executive Mayor			Sep '20
c)	Finalise Performance Agreements and Development plans for HOD'S and lower level staff for 2020/21.	Directors			31 Aug '20
d)	Finalise 2019/20 Bi-annual Employee Perf Evaluations and prepare departmental reports for moderation	HOD'S			Sep '20
e)	Conduct performance moderations for 2019/20 performance reviews in accordance with PMS Policy	PMS Unit			Sep - Dec '20
<b>4.</b>	<b>PLANNING FOR THE FOURTH REVIEW OF THE 5-YEAR IDP</b>				
a)	Consider MEC comments and Recommendations on fourth generation IDP assessment. (LGMTEC 3)	IDP Manager Mun. Manager Directors	Implement MEC recommendations and inclusion in 2021/22 IDP Revision	MSA Section 32 (3)	31 May '20
b)	Municipal Manager submits draft 2020/21 SDBIP to the Executive Mayor for consideration, 14 days after approval of the budget	IDP Manager Mun. Manager	Approved 2020/21 Top Layer SDBIP	MFMA Section 69(3)(a)	12 June '20
c)	Executive Mayor approves 2020/21 SDBIPs within 28 days after approval of budget	IDP Manager Mun. Manager	Approved 2020/21 Top Layer SDBIP	MFMA Section 53(1)(c)(ii)(2)	25 June '20
d)	Identification of mandatory projects prioritised for implementation for 2021/22 and two outer years by Internal Sector Departments.	IDP Manager Directors HOD'S	To inform public of planned projects for sustainable delivery of basic services and to consider with 2021/22 IDP review	Internal Planning and Management Procedure	29 Aug '20
e)	Consultation with Mossel Bay Development Forum Meeting with internal and external Stakeholders.	IDP Manager LED Officer	To alleviating poverty through public private partnership.	Internal Planning and Management Strategy	Aug '20
f)	Community/ External Stakeholder involvement initiatives for 2021/2022 IDP	IDP Manager Directors	Community needs analysis as part of 2021/2022 IDP Review.	MSA Section 17	01 – 19 Sep '20

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
<b>5.</b>	<b>INITIATE THE 2021/2022 BUDGET PROCESS</b>				
<b>a)</b>	Tabling of first 2020/21 Adjustment Budget to Council to incorporate Rollovers and other budget adjustments, Changes on SDBIP and KPI's as per adjustment budget.	CFO Budget Office IDP Manager	Council approve 2020/21 Adjustments budget and amended SDBIP (potential)	MFMA Section 28 MBRR - Regulation 23(5)	' 25 August '20
<b>b)</b>	Operating Budget: Salaries and Wages schedules to Directors for scrutiny and corrections.	Expenditure	Initiate preparation of 2021/22 Salaries and Wages budget	Internal Management Procedure	12 October '20
<b>c)</b>	Finalise 2019/20 Annual Financial Statements.	CFO Deputy Treasurer	Based on 2019/20 AFS, assess municipality's financial position, capacity to fund budget over 2021/22 MTREF	MFMA - Section 126	31 August '20
<b>d)</b>	Publication of approved adjustments budget on website and submit to National & Provincial Treasuries both printed and electronic formats.	Budget Office	Approved Adjustments Budget, IDP & SDBIPs being made available on official website and submission to NT and PT	MFMA Section 28(7) MSA 21(b) MBRR Section 26 & 27	5 days after Council Meeting
<b>e)</b>	Operating Budget: Salary/Wages schedules with corrections and recommendations to be returned to Finance Department.	Directors Expenditure	Initiate preparation of 2021/22 Salaries and Wages budget	Internal Management Procedure	' 30 Oct '20
<b>f)</b>	Forward previous years' operating expenditure / income actuals and current year projections to Directors.	Budget Office Directors	Baseline for setting parameters for 2021/22 operating budget	Internal Management Procedure	19 Oct '20
<b>g)</b>	Engage with Provincial Government regarding adjustments to projected allocations for next 3 years i.t.o the MTREF.	CFO Directors	Intergovernmental Budget Alignment	MSA Section 24	30 Nov '20
<b>h)</b>	Engage with Directors on Salary budget after inputs have been processed.	CFO Directors Expenditure	Initiate preparation of 2021/22 Salaries and Wages budget	Internal Management Procedure	' 9 Nov '20
<b>6.</b>	<b>2019/20 ANNUAL REPORT / AUDIT READINESS</b>				
<b>a)</b>	Gather performance information (POE'S) that substantiate actual performance reported on 2019/20 Top level SDBIP and Management	IDP Manager Mun. Manager Directors	Prepare Corporate Audit File on Performance information for pre-audit by internal audit.	Internal Management Procedure	July '20

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
	Scorecard.				
<b>b)</b>	Auditing of Performance Information on pre-determined objectives by internal audit. Pre - Audit.	Mun. Manager Directors	Pre-audit in preparation for external audit by the Auditor General	Internal Management Procedure	July '20
<b>c)</b>	Submit unaudited 2019/20 Annual Report to Auditor-General as required by legislation.	Ex. Strategic Services Mun. Manager	Unaudited report includes the narrative Annual Performance Report and Annual Financial Statements	MFMA - Chapter 12 - Section 126 MFMA Circular No.63	31 August '20
<b>d)</b>	Auditing of draft 2019/20 Annual Report by Auditor-General.	Ex. Strategic Services Mun. Manager	Auditor-General's audit report on municipality's Annual Report	MFMA - Section 126 MFMA Circular No.63	Nov '20
<b>7.</b>	<b>1<sup>st</sup> QUARTER CORPORATE PERFORMANCE REPORT</b>				
<b>a)</b>	Table Bi- Annual Report ( <b>Jan-Jun</b> ) of Audit and Performance Committee Chairman on Performance Management to Council	Mun. Manager	Report on Council Agenda	MFMA Section 166 MPPMR Regulation 14	Sep '20
<b>b)</b>	Prepare and Submit 2020/21 First Quarter Corporate Performance Report to Executive Management.	IDP Manager Mun. Manager Budget Office	Finalise Quarter Corporate Performance Report for inclusion on Council Agenda	MPPMR - Section 13 (2) PMS Framework	8 – 12 Oct '20
<b>c)</b>	Submit 2020/21 First Quarter Performance Report to MPAC	Mun. Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	Oct '20
<b>d)</b>	Quarterly performance assessments: Section 57 managers.	Mun. Manager	To assess performance against targets	PMS Framework	Oct '20
<b>e)</b>	Table 2020/21 First Quarter Performance Report to Council.	Mun. Manager CFO	First Quarter Corporate Performance Report considered by Council	MPPMR Section 13 MFMA Section 52 (d)	Oct '20
<b>f)</b>	Place first Quarter Performance Report on website and submit to PT and NT.	IDP Manager Budget Office	First Quarter Corporate Performance Report published and submitted	MFMA Section 75 (2) MSA 21(b) / MBRR Sect. 31	5 days after Council Meeting
<b>g)</b>	Submit 2019/20 Fourth Quarter Corporate Performance Report to National and Provincial Treasury	Budget Office IDP Manager	Corporate Performance Report submitted	MBRR- Section 31	10 days after Council Meeting

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
<b>h)</b>	Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	PMS Status report on MPAC Agenda	MFMA Section 166 MPPMR Regulation 14	22 Nov '20
<b>8.</b>	<b>MUNICIPAL STRATEGY REVIEW</b>				
<b>a)</b>	Convene high-level Strategic Planning Session to Review municipal high-level overarching strategy and long and short- term development objectives.	Mun. Manager Directors Council IDP Manager	Identify and discuss critical challenges projects / programmes in 5-year IDP and prioritise projects and funding for implementation during 2021/22. Discuss financial forecasts and possible tariff increases over 2021/22 MTREF	Internal Planning and Management Strategy	
<b>b)</b>	Forward previous financial year and 3-year capital budget and service delivery and development priorities to Directors.	Budget Office Directors	Identify ward based capital projects for 2020/21 and for two years.	Internal Planning and Management Strategy	12 Oct '20
<b>c)</b>	Directors consider public inputs from needs analysis and prioritise Directorates' capital projects for 2021/2022 MTREF.	Mun. Manager Directors	Draft capital budget per directorate	Internal Planning and Management Strategy	30 Oct '20
<b>9.</b>	<b>PREPARING THE 2019/20 MTREF BUDGET</b>				
<b>a)</b>	Finalise salary budget for 2021/22.	CFO Expenditure	Salary Budget	Internal Management Procedure	23 Nov '20
<b>b)</b>	Directors submit directorates 3-year capital budget project priorities with cost plus current year adjustment capital budget to Budget Office to consolidate inputs.	Directors Budget Office	Compilation of first draft Capital Budget	Internal Management Procedure	19 Nov '20
<b>c)</b>	Directors submit operating expenditure / income budgets and current year final projections to Budget office	Directors Budget Office	Compilation of first draft Operating Budget	Internal Management Procedure	9 Nov '20
<b>d)</b>	Finalise preliminary projections on operating budget for 2021/22	Budget Office	2021/22 Operating Budget	Internal Management Procedure	30 Nov '20

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
e)	Provide Tariff list structure to Departments for 2021/22 Tariff inputs	Budget Office	Finalise 2021/22 Tariff list structure	Internal Management Procedure	8 Dec '20
f)	Departments provide Tariff list information to Budget office for finalization of Draft Tariff list	Directors	Finalise 2021/22 Tariff list structure	Internal Management Procedure	15 Jan '21
g)	Discuss Capital budget inputs with Directors	CFO Directors Budget office	Compilation of first draft Capital Budget	Internal Management Procedure	23 – 27 Nov '20
h)	Budget Steering Committee Meeting to table and consider draft Capital Budget for 2021/22 and 2020/21 2 <sup>nd</sup> Adjustment Capital Budget.	BS Committee	2021/22 and two outer year's Draft Capital Budget	Internal Management Procedure	11 Dec '20
i)	BS Committee Meeting to table and consider draft Capital Budget for 2021/22 MTREF and 2020/21 2 <sup>nd</sup> Adjustment Budget, and draft 2021/22 Operating Budget	BS Committee CFO Budget office	2021/22 Draft Capital Budget and 2020/21 2 <sup>nd</sup> Adjustment Budget	Internal Management Procedure	21 Jan '21
j)	Finalise Budget related policies	Deputy Treasurer CFO	Review all budget related policies	Internal Management Procedure	31 Jan '21
k)	Mossel Bay Development Forum Meeting to ascertain private investment / funding support for 2021/22.	IDP Manager LED Unit	To ascertain private public partnership investment / funding support for 2021/22.	Internal Planning and Management Strategy	Feb '21
<b>10. FIRST TABLING OF 2019/20 ANNUAL REPORT</b>					
a)	Table 2019/20 Annual Report to Council.	Municipal Manager	2019/20 Annual Report Consider by Council.	MFMA - Section 127	Jan `21
b)	Tabled 2019/20 Annual Report submitted to the Auditor General, Provincial Treasury & Dept. Local Government.	Ex. Strategic Services	Tabled 2019/20 Annual Report submitted	MFMA - 127 (5) (b)	Jan `21
c)	Make public the 2019/20 Annual Report, invite the public to submit representations in connection with the Annual Report.	Ex. Strategic Services	Summary of public representations	MFMA - Section 127 (5a)	Jan `21
<b>11. 2<sup>ND</sup> QUARTER / MID-YEAR CORPORATE PERFORMANCE</b>		IDP Manager	Finalise Second Quarter / Mid-Year	MPPMR - Section 13 (2) PMS	15 Jan '21

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
a)	Prepare and Submit 2020/21 Second Quarter and Mid-Year Corporate Performance Report to Executive Management.	Mun. Manager Budget Office	Corporate Performance Report for inclusion on Council Agenda	Framework	
b)	Submit 2020/21 Second Quarter Performance Report to the MPAC	Mun. Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	Jan '21
c)	Table 2020/21 Second Quarter and Mid-Year Corporate Performance Report to Council.	Mun. Manager CFO	Second Quarter & Mid-year Corporate Performance Report Agenda	MPPMR Section 13 MFMA Section 52 (d) & 72	Jan '21
d)	Place 2020/21 2nd Quarter & Mid-Year Performance Report on website and submit to NT and PT.	IDP Manager Budget Office	2nd Quarter & Mid-Year Performance Report published and submitted	MFMA Section 52 & 72 MBRR 31 & 35	5 days / 10 days after Council Meeting
e)	Publication of Mid-Year Corporate Budget and Performance Assessment Report.	Budget Office	Publication of Mid-year assessment	MFMA Section 72 MBRR 34	5 days after Council Meeting
f)	Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	Report on MPAC Agenda	MFMA Section 166 MPPMR Regulation 14	Feb '21
g)	2020/21 Mid-Year performance assessments of Section 57 managers / HOD'S and lower level staff.	Mun. Manager Directors HOD'S	To assess performance against targets	PMS Framework	Feb '21
<b>12. 2020/21 SECOND ADJUSTMENT BUDGET</b>					
a)	Receive inputs on 2020/21 2 <sup>nd</sup> Adjustment Budget from Departments	Directors Budget office	Preparation for adjustment budget	MFMA Section 28 MBRR Section 23(1)	9 Nov '20
b)	Budget Steering Committee Meeting to table and consider 2020/21 2 <sup>nd</sup> Adjustment Capital Budget.	BS Committee	Preparation for adjustment budget	Internal Management Procedure	11 Dec '20
c)	Budget Steering Committee Meeting to table and consider 2020/21 2 <sup>nd</sup> Adjustment Operating Budget.	BS Committee	Preparation for adjustment budget	Internal Management Procedure	22 Jan '21
d)	Finalise Capital and Operational budget projections for 2020/21.	Budget office	Preparation for adjustment budget	MFMA Section 28 MBRR Section 23(1)	Mid Jan 20

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
e)	Budget office prepare all necessary budget related documentation	Budget office	Preparation for adjustment budget	MFMA Section 28 MBRR Section 23(1)	8 Feb '21
f)	Table 2020/21 Adjustment Budget to Council for approval. (Possible Amend IDP and Top Layer SDBIP).	CFO Budget office IDP Manager	Table second 2020/21 Adjustment budget for approval	MFMA Sec. 28 & 54 (1) (c) MBRR - Regulation 23(1)	26 Feb'21
g)	Publishing 2020/21 Second Adjustment Budget on website and submit to Provincial and National Treasury.	Budget Office	Approved Adjustments Budget being made available on official website and submission to NT and PT	MFMA Section 28(7) MSA 21(b) MBRR Section 26 & 27	5 / 10 days after Council Meeting

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
<b>13. SECOND REVIEW OF 5-YEAR IDP / 2020/21 BUDGET &amp; SDBIP</b>					
a)	Review final tariffs and charges and determines tariffs to balance the budget and finalise income budget for 2021/22.	CFO	Finalise 2021/22 Income Budget	MFMA Section 17	2929 Jan '21
b)	Present draft 2021/22 revised IDP to Executive Management.	IDP Manager	Finalise Draft IDP for referral to IDP & B Steering Committee	Internal Management Procedure	8 Feb '21
c)	Provincial IDP INDABA II	IDP Manager	Incorporate 2021/22 Government Sector Department Investment into IDP	MSA Section 24	Feb '21
d)	LGMTEC 2 - Municipality receive inputs from National and Provincial Government and other bodies "Grant Allocations".	CFO Budget Office	Provincial Feedback Report Appropriate Grant Funding Allocations in Budget	DORA	Feb '21
e)	Presentation of draft 2021/22 IDP Review and Budget to the Budget Steering Committee for final overview, inclusiveness and quality check.	Mun. Manager	Draft revised IDP, Capital and Operating Budget and SDBIP for 2021/22	MFMA No. 56 of 2003, BRR Section 14 (2)	8 Feb '21
f)	Workshop draft 2020/21 IDP Review, Budget and proposed Tariffs for 2020/21 with Council.	Mun. Manager	Workshop draft budget with full council	Internal Management Procedure	15 Feb '21
g)	Municipal Manager presents final draft IDP, Budget, Tariffs and Budget related policies to the Mayor for perusal and tabling to Council.	Mun. Manager	Draft 2021/22 revised IDP and Budget on Council Agenda	MSA Section 30 (c) MFMA Section 21	15 March'21
h)	Table draft 2020/21 revised IDP, Budget, SDBIP, Budget related policies and public participation programme to Council.	Mun. Manager CFO IDP Manager	Draft 2021/22 revised IDP and Budget	MFMA Section 22 and 23 MSA Reg 3 (4) (a-b)	26 March '21

14. ADOPTION OF 2019/20 ANNUAL REPORT					
a)	MPAC to discuss 2019/20 Annual report.	Ex. Strategic Services	MPAC Report on 2019/20 Annual Report	MFMA - Section 129	Feb '21
b)	Council considers the annual report and adopts the 2019/20 Oversight report on Annual Report within two months after the annual report was tabled.	Mun. Manager	Oversight Report and Annual Report Adopted	MFMA Section 129	26 March '21
c)	The municipal manager makes the oversight report public within seven days after adoption of the annual report	Mun. Manager	Advertisement, oversight report	MFMA Section 129 (3)	Within seven days after adoption
d)	Municipal manager submits annual report and oversight reports to provincial legislature within seven days of adoption of the oversight report.	Ex. Strategic Services	Annual Report Submitted	MFMA Section 132 (1) & (2)	Within seven days after adoption

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
<b>15. PUBLICATION AND PUBLIC CONSULTATION PROCESS</b>					
a)	Publication of draft 2021/22 revised IDP and Budget for public comment and consultation	Budget Office IDP Manager	Tabled Draft IDP and Budget available for public viewing, scrutiny and comment.	MFMA Section 22(a); MSA Section 21A	March - April '21
b)	Submission of draft 2021/22 revised IDP, budget, SDBIP to National and Provincial Treasuries and Department of Local Government in both printed and electronic formats.	IDP Manager Budget Office	Draft IDP, Tabled annual budget + SDBIPs submitted	MFMA Section 22(b) MBRR 15 (3) (b) & 15(1)	Immediately after Tabling to Council
c)	Consult Ward Committees, external stakeholders and general public on 2021/22 draft revised IDP and 2021/22 MTREF.	IDP Manager	Obtain input / comment from Ward Committees on Draft IDP and Budget	MFMA Section 22 & 23	01 - 30 April '21
e)	LGMTEC 3 - Provincial analysis (PT and DLG) of the draft 2021/22 revised IDP and 2021/22 MTREF.	Mun. Manager Directors Budget Office IDP Manager	Provincial Feedback report on Draft IDP and Budget	MFMA Section 34	April '21
f)	Consult Mossel Bay Development Forum Meeting stakeholders on draft 2021/22 revised IDP and Budget.	IDP Manager LED Unit	Consult stakeholders on draft 2021/22 revised IDP and Budget.	Internal Planning and Management Strategy	06 April '21
g)	Deadline for Public inputs on IDP and Budget	IDP Manager	Consult stakeholders on draft 2021/22 revised IDP and Budget.	MSA Section 21	30 Apr '21

<b>h)</b>	Executive Management analyses public comments on Draft IDP and Budget and prepare report with recommendations for Council's perusal.	IDP Manager CFO Mun. Manager	Report with recommendations on public comments on Agenda	MFMA Section 22(a); MSA Section 21A	6 – 12 May '21
<b>16. 3RD QUARTER CORPORATE PERFORMANCE REPORT</b>					
<b>a)</b>	Prepare and Submit 2020/21 Third Quarter Corporate Performance Report to Executive Management.	IDP Manager Mun. Manager Budget Office	Finalise Quarter Corporate Performance Report for inclusion on Council Agenda	MPPMR - Section 13 (2) PMS Framework	April '21
<b>b)</b>	Submit 2020/21 Third Quarter Performance Report to the MPAC	Mun. Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	April '21
<b>c)</b>	Third quarter performance assessments of Section 57 managers	Mun. Manager	To assess performance against targets	PMS Framework	April '21
<b>d)</b>	Table 2020/21 Third Quarter Corporate Performance Report to Council.	Mun. Manager CFO	Third Quarter Corporate Performance Report considered by Council	MPPMR Section 13 MFMA Section 52 (d)	April '21
<b>DELIVERABLE AND ACTIVITY</b>		<b>RESPONSIBLE PERSON</b>	<b>PURPOSE / OUTPUT</b>	<b>LEGISLATIVE REQUIREMENT AND INFORMATION</b>	<b>TIME FRAME</b>
<b>e)</b>	Place 2020/21 Third Quarter Corporate Performance Report on website and make available to Provincial and National Treasury.	IDP Manager Budget Office	Third Quarter Corporate Performance Report published and submitted	MFMA Section 75 (2) MSA 21(b) MBRR Section 31	5/10 days after Council Meeting
<b>f)</b>	Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	Report on PAC Agenda	MFMA Section 166 MPPMR Regulation 14	May '21
<b>g)</b>	Table Bi- Annual Report ( <b>Jul-Dec</b> ) of Audit and Performance Committee on Performance Management to Council.	Mun. Manager	Report on Council Agenda	MFMA Section 166 MPPMR Regulation 14	June '21
<b>17. APPROVAL OF 2021/22 IDP REVIEW AND BUDGET</b>					
<b>a).</b>	Table Final 2021/22 revised IDP, Budget and Tariffs to the Budget Steering Committee for final overview, inclusiveness and quality check	Municipal Manager	Final revised IDP, Capital and Operating Budget and SDBIP for 2021/22	MFMA No. 56 of 2003, MBRR Section 14 (2)	14 May '21
<b>b)</b>	Workshop final 2021/22 revised IDP, Budget and tariffs for 2021/22 with Council.	Municipal Manager	Workshop final budget with full council	Internal Management Procedure	17 May '21
<b>c)</b>	Council considers comments from all stakeholders ( <b>including LGMTEC 3 report</b> ) on draft IDP and Budget and revised IDP and Budget accordingly if necessary.	Mun. Manager CFO Council	Draft IDP and Budget revised	MBRR Section 16(1)	27 May '21

d)	Table 2021/22 revised IDP and Budget, Tariff List and budget related policies to Council for approval.	Mayor / CFO Mun. Manager	Approved 2021/22 revised IDP and 2021/22 MTREF	MFMA Section 24 and 25 MSA Reg. 2(1)	27 May '20
e)	Submission of approved IDP and Budget to National and Provincial Treasuries in both printed and electronic formats.	Budget Office IDP Manager	Submission of approved revised IDP and Budget and related documents and resolutions	MFMA Section 24(3) MBRR Regulation 20	10 days after Council Approval
f)	Publish the approved 2021/22 revised IDP and Budget on municipality's website.	Budget Office IDP Manager	Publication of approved revised IDP and annual budget and related documents	MFMA Section 22 MBRR Section 18 MSA Sections 21A and 21B	5 days after Council Meeting
g)	Submission of 2021/22 revised IDP to MEC of Local Government.	IDP Manager	Revised IDP document and letter to MEC for Assessment	MSA Section 32 (1)	10 days after final approval
h)	Response / Feedback to public comments in respect of IDP. Budget, tariffs and policies.	IDP Manager CFO	Feedback to comments	MFMA	15 June '21
<b>18. APPROVAL OF 2021/22 TOP LAYER SDBIP</b>					
a)	The Executive Mayor may submit the draft SDBIP with the IDP and Budget documentation to be tabled in Council	Mun. Manager	Draft SDBIP Submitted to Council	MBRR- Regulation 14(3)	27 May '21
b)	Municipal Manager submits draft 2021/22 SDBIP to the Executive Mayor for consideration.	IDP Manager Mun. Manager	Approved 2021/22 Top Layer SDBIP, 14 days after approval of the budget	MFMA Section 69(3)(a)	11 June '21
c)	Executive Mayor approves 2021/22 SDBIPs within 28 days after approval of budget	IDP Manager Mun. Manager	Approved 2021/22 Top Layer SDBIP	MFMA Section 53(1)(c)(ii)(2)	24 June '21
d)	Publish 2021/22 SDBIP on municipal website.	IDP Manager	SDBIP publishes on website	MBRR - Chapter 2, Part 3, 15(3) / MFMA	25 June '21
e)	Submit 2021/22 Corporate SDBIP to National and Provincial Treasury and make public	IDP Manager	Approved SDBIP Submitted	MFMA Section 53(3)(a) MBRR Chapter 2, Part 3, 15(3) and 20 (2)(b)	25 June '21

## FLOWCHART ON THE BUDGET PROCESS

There are basically three different processes in the budgeting cycle running at the same time:

1. Reporting on Previous year budget,
2. Current year budget implementation, and
3. Preparation of the new financial year's budget (including the two following financial year estimates).

### 1. Reporting on Previous year budget:

This is mainly done through the compilation of the Annual Financial Statements of the previous financial year, including the Auditor-General's Audit Report. Another example is the different reporting formats to National and Provincial government on the previous year's budget and financial performance.

### 2. Current year budget implementation:

Implementation of the budget starts once the budget has been approved. An important document in the implementation of the budget is the Service Delivery and Budget Implementation Plan (SDBIP), which sets out the service delivery targets and performance indicators for the financial year. The SDBIP must be approved within 28 days after the approval of the budget.

Another important aspect is the monitoring and reporting on the current year budget. According to Section 71 of the MFMA, the accounting officer must by no later than 10 working days after the end of each month submit to the Mayor of the municipality and the relevant provincial treasury a statement on the state of the municipality's budget. This will enable the mayor to check if the approved budget is implemented in accordance with the SDBIP, consider revisions to the approved budget and identify any financial problems facing the municipality.

### 3. Preparation of the new financial year's budget:

There are six distinct steps to the preparation of the new financial year's budget:

\* Planning

Schedule key dates; establish consultation forums; review previous processes.

\* Strategic

Review IDP; internal and external consultations; set service delivery objectives for the next 3 years; consult on tariffs, indigent, credit control, free basic services, etc.; consider local, provincial and national issues; consult previous year's performance and current economic and demographic trends.

\* Preparation

Prepare revenue and expenditure projections; draft budget policies; consult and consider local, provincial and national priorities; measurement of past and current performance against the budget.

\* Tabling

Table complete proposed budget, IDP revisions and budget related policies no later than 1 April (90 days before the start of the new budget year) before council; make public the budget as soon as it has been tabled (via website, hard copies and electronic copies); consult with and consider formal local, provincial and national inputs or responses.

\* Approving

After the Mayor has responded to recommendations and where necessary revised the tabled budget, full council must meet no later than 31 May (30 days before the start of the new budget year) to consider the budget for approval. Council approves the budget and related policies before 1 July. Should the municipality fail to approve a budget before the start of the budget year, the mayor must inform the MEC for Finance immediately.

\* Finalisation

Publish and approve SDBIP and annual performance agreements and indicators 28 days after the approval of the budget. A delegation policy of spending authority on budget votes is also critical for successful budget implementation and monitoring and evaluation.

## CONSULTATION PROCESS

The Constitution of the Republic of South Africa, Act 108 of 1996, places an obligation on municipalities to encourage the involvement of communities and community organisations in the matters of local government. With the promulgation of the Municipal Systems Act 32 of 2000, the attention of municipalities was focused on the need to encourage the involvement of communities in the affairs of the municipality. Section 16(1) of the Municipal Systems Act 32 of 2000 makes provision for a municipality to create an opportunity to encourage the local community to participate in Municipal matters.

However, with the outbreak of the corona virus and various announcements by Provincial and National Governments, different means of public consultation will be embarked upon in accordance with the requirements of Section 21 of the Local Government: Municipal Systems Act 32 of 2000.

Amongst other measures announced by the President to minimise the risk of the spread of Covid-19, is limiting contact amongst groups of people by prohibiting large gatherings and encouraging social distancing. This therefore has implications on what channels the municipality may use to promote and create opportunities for public participation into its processes.

Section 21 of the Local Government: Municipal Systems Act 32 of 2000 requires that municipalities must ensure that the local community participates in the affairs (including the IDP and budget process) of the municipality and prescribes certain methodologies to be

utilised. In addition to these methodologies, Mossel Bay Municipality will explore the possibility of utilising some of the following:

- Social media
- Municipal Website
- Ward committees
- Newsletters on municipal account letters
- Notices at public/government buildings/ local shops/ shopping malls/ Thusong Service Centre.

## Section 6 - Alignment between Budget and the Integrated Development Plan (IDP)

### 2021/2022 IDP REVISION SUMMARY

The following sections constitutes the amendments or new additions to the 2021/22 revised IDP.

#### EXECUTIVE SUMMARY

This chapter sets the scene by outlining the main objectives of the fourth - generation IDP within the legal context. The key policy directives of all three spheres of government are outlined in brief. The new overarching strategy of the Municipality, which sets the tone and development agenda for the five-year implementation period is outlined in detail.

#### IDP PLANNING

This chapter outlines the approach to strategic planning and key processes that underpin and influenced the development outcomes contained in this first review of the fourth - generation IDP. It expounds community and stakeholder participation in planning and

#### SITUATIONAL ANALYSIS

This chapter portrays a synopsis of the Situational Analysis and current socio-economic realities that impact on development decisions. Access and the level of basic municipal services are also articulated hereunder.

#### THE INSTITUTION

This chapter portrays the institutional framework of the Municipality as the existing governance model and expounds on internal capacity to execute municipal policies and the IDP. Functions and responsibilities of the political and administrative structures are listed. The performance management model is also discussed in detail.

#### WARD PLANS

This chapter outlines the community needs and development priorities identified for implementation under the First IDP Review. The Ward Development Plans have been incorporated under this chapter which consists of a comprehensive SWOT analysis and priority projects and programmes as identified by Ward Committees.

#### MUNICIPAL STRATEGY

This chapter outlines the municipal development strategy linked with planned, major catalyst projects and programmes that will be implemented under the fourth - generation IDP. Planned municipal interventions pertaining to LED, Poverty Alleviation, Youth Development and Rural Development are also listed in this chapter.

#### SECTOR PLANS

This chapter gives detail on the status of internal sector and operational plans that are linked to this First IDP Review and the overall strategic development objectives of the Municipality. Only the sector plans that were recently revised are discussed in detail in this chapter. The key developmental imperatives emanating from the newly drafted Spatial Development Framework are discussed in detail in this chapter.

#### IGR PLANS ALIGNMENT

This chapter gives details on the alignment of strategic objectives and service delivery outcomes between the Municipality and the Provincial and National Governments. It further sets out the service delivery priorities of sector departments and public private partnership interventions planned for implementation under the First IDP Review.

#### IDP EXECUTION

This chapter gives deals with the organisation's ability to execute its development strategy and the ultimate implementation of this IDP. The implementation of the IDP is dependent on the organisation's financial sustainability and effective performance review and evaluation mechanisms. The financial plan as well as the organisational and individual performance management systems is outlined in detail. The key risks contained in the municipal risk register that might have a negative impact on service delivery and development are also outlined. The IDP Implementation Plan (IMAP), SDBIP and Municipal Budget for the 2021/2022 MTREF are summarised and listed as annexures to this IDP under this chapter.

**RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE**

**WC043 Mossel Bay - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand												
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Sand hoogte	4483		-	-	-	96	97	97	103	110	117
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Distribution	4487		967	(7 427)	(10 095)	(4 980)	(8 578)	(8 578)	(8 187)	(8 278)	(8 445)
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Bulk Services	4488		145 310	154 132	160 575	166 993	168 831	168 831	185 313	195 631	205 286
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Distribution	4478		84 383	96 872	107 320	110 724	96 565	96 565	114 237	125 376	135 000
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Ablution Blocks	5512		-	0	-	-	-	-	-	-	-
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Administration	4201		-	3	28	-	-	-	603	-	-
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Street lighting	4202		-	13	31	-	-	-	-	-	-
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Distribution	4414		394 770	428 961	465 917	504 946	498 029	498 029	580 327	624 588	670 186
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Integrated Human Settlement	6674		38 238	23 128	65 750	60 741	104 559	104 559	79 073	90 239	35 258
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Public Transport Facilities	4407		12	-	-	-	-	-	-	-	-
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Parking Areas	4408		-	-	-	-	-	-	-	-	-
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	External roads	4462		800	629	3 233	16 070	18 046	18 046	7 870	70	70
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Streets	4468		8 503	21 908	9 089	7 258	12 426	12 426	25 613	27 382	28 439
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Stormwater	4464		4 542	937	-	-	-	-	-	-	-
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Refuse Removal	5552		63 758	76 746	86 839	93 395	97 428	97 428	107 306	116 700	125 900
SO2 - To manage land-use and development in line with the Spatial Development Framework	Legal Services: Planning and Integrated Services	1128		-	2	10	-	-	-	-	-	-
SO2 - To manage land-use and development in line with the Spatial Development Framework	Spatial Planning	6002		-	-	-	-	-	-	-	-	-
SO2 - To manage land-use and development in line with the Spatial Development Framework	Building Control	6003		127	-	-	-	-	-	-	-	-
SO2 - To manage land-use and development in line with the Spatial Development Framework	Outdoor advertising	6004		-	-	-	-	-	-	-	-	-
SO2 - To manage land-use and development in line with the Spatial Development Framework	Town Planning	6642		9 691	10 136	9 693	11 594	11 031	11 031	11 235	11 730	12 257
SO2 - To manage land-use and development in line with the Spatial Development Framework	Cemeteries	5532		192	368	381	341	441	441	355	371	387

**RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE (Continued)**

**WC043 Mossel Bay - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>												
SO2 - To manage land-use and development in line with the Spatial Development Framework	Administration: Planning	6009		-	-	-	-	-	-	-	-	-
SO3 - To render efficient environmental health and disaster management services	Waste Management, Environmental & Pollution Control	5201		-	-	-	-	40	40	-	-	-
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Waste	5553		309	327	360	439	305	305	324	344	365
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Parks & Recreation	5563		-	-	-	-	-	-	-	-	-
SO3 - To render efficient environmental health and disaster management services	Alien Vegetation Control	5561		-	-	-	-	-	-	-	-	-
SO3 - To render efficient environmental health and disaster management services	Parks & Open Spaces - Deforestation	5701		-	37	-	10	2	2	-	-	-
SO3 - To render efficient environmental health and disaster management services	Environmental Management and Conservation	7005		-	40	24	34	3 946	3 946	2	2	2
SO3 - To render efficient environmental health and disaster management services	Disaster Management Service	7761		-	-	268	-	-	-	-	-	-
SO3 - To render efficient environmental health and disaster management services	Coastal Management Protection	7006		-	-	-	-	-	-	-	-	-
SO4 - To provide efficient public safety and law enforcement services	Registrations: Vehicle Licensing	7301		6 057	6 782	6 151	6 810	7 323	7 323	7 646	7 982	8 341
SO4 - To provide efficient public safety and law enforcement services	Registrations: Drivers Licensing	7302		1 295	1 313	1 050	1 273	1 229	1 229	1 283	1 340	1 401
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Services	7770		0	3	-	-	-	-	-	-	-
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Enforcement	7785		13 004	13 171	13 981	7 301	15 260	15 260	7 656	8 017	8 409
SO4 - To provide efficient public safety and law enforcement services	Traffic lights	4203		-	-	-	-	-	-	-	-	-
SO4 - To provide efficient public safety and law enforcement services	Fire and Rescue Service	7760		1 507	1 115	1 525	278	568	568	415	1 239	415
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Community Development	5503		754	6 274	4 430	500	500	500	150	-	-
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Indoor Sport Facility	5502		-	12	-	-	-	-	-	-	-
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Mossel Bay	5593		2 254	2 407	2 849	2 618	4 754	4 754	2 538	2 596	2 640
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: D'Almeida	5594		1 328	1 147	1 113	1 220	949	949	974	982	998
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Green Haven / Groot Brak	5595		483	524	507	568	444	444	540	551	560
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ellen van Rensburg / Groot Brak	5596		925	987	918	1 081	837	837	790	811	826
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Hartenbos	5597		850	912	993	979	756	756	957	936	949
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Kwa-Nonqaba	5598		1 671	1 793	1 779	1 975	1 527	1 527	1 471	1 510	1 537
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Friemersheim	5599		281	301	244	335	258	258	274	282	287
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Herberdsdale	5600		271	291	413	321	248	248	384	394	401
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Brandwacht	5601		123	131	144	146	113	113	-	-	-
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Buisplaas	5602		20	21	22	23	18	18	38	39	39
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ruitersbos	5603		35	37	77	41	32	32	37	38	39
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Facilities and Halls	5549		529	581	400	543	350	350	567	592	618

**RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE (Continued)**

**WC043 Mossel Bay - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
<b>R thousand</b>													
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Harry Giddey Park	5581		10	10	5	12	3	3	7	8	9	
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Sport Grounds	5592		3 983	3 236	2 285	12 377	8 860	8 860	461	163	170	
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Parks & Beautification	5582		1 534	941	2 293	2 017	2 017	2 017	1 147	-	-	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Economic Development	6653		869	1 065	947	1 235	1 052	1 052	1 087	596	632	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Mossel Bay Central Improvement District	1102		551	615	529	534	542	542	599	599	599	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Tourism	6654		107	127	-	-	-	-	-	-	-	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: Point	5523		4 132	4 222	-	-	-	-	-	-	-	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches: Ablution Facilities	5703		26	29	30	-	30	30	32	34	37	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: General	1126		1 580	2 662	550	151	11	11	150	157	163	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Thusong Centre	5506		768	3 002	3 360	3 539	2 474	2 474	562	596	632	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council	1112		22 239	15 485	36 551	10 941	53 755	53 755	34 903	29 297	19 784	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Corporate Services	2210		-	394	567	-	-	-	-	-	-	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Public Participation	2244		56	7	12	56	156	156	57	57	57	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	IDP	2242		59	63	54	-	-	-	-	-	-	
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Human Resources	2222		827	626	376	401	680	680	250	-	-	
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Municipal Buildings	6612		6 888	4 415	5 898	5 185	6 251	6 251	6 719	7 015	7 327	
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Fleet Management	4424		-	17	-	-	-	-	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Budget and Reporting	3300		36 699	40 874	337	500	376	376	563	566	569	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Assets	3302		1 824	2 341	1 833	2 368	80	80	92	92	92	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Systems	3303		1 020	925	1 039	490	522	522	550	547	560	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Creditors	3304		2 359	2 207	107	-	-	-	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Logistics	3373		21	45	210	-	-	-	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rates and Taxes	3402		111 577	123 333	146 676	157 209	159 209	159 209	167 754	175 312	183 211	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rev enhanc & Credit con	3403		3 080	3 762	2 125	2 811	2 425	2 425	3 313	3 514	3 725	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Revenue services: Admin	3405		8	433	616	11	8	8	8	9	9	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Valuations	3392		10	27	52	-	23	23	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Management	3306		-	-	44 411	37 314	32 099	32 099	28 811	29 548	32 838	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Customer Care	3404		105	1	21	22	18	18	19	20	22	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Procurement	3372		126	201	173	693	692	692	505	515	525	
<b>Allocations to other priorities</b>				2									
<b>Total Revenue (excluding capital transfers and contributions)</b>				1	<b>983 448</b>	<b>1 055 680</b>	<b>1 187 080</b>	<b>1 231 539</b>	<b>1 309 620</b>	<b>1 309 620</b>	<b>1 377 483</b>	<b>1 460 219</b>	<b>1 483 244</b>

**RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE**

**WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>												
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Pumps	4301		2 014	1 970	2 024	2 623	2 418	2 418	2 872	2 973	3 107
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	RO: Plant	4479		311	425	419	727	608	608	877	916	957
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Ruitersbos	4480		1	-	0	233	231	231	289	302	316
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Lodewyks	4481		1	-	0	115	114	114	289	302	316
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Klein Brak	4482		33 766	32 344	34 688	4 225	4 142	4 142	4 219	4 413	4 612
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Sand hoogte	4483		23	-	3	3 008	2 750	2 750	2 913	3 051	3 188
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Groot Brak	4484		31	-	3	2 068	2 205	2 205	2 204	2 310	2 414
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Friemersheim	4485		1	-	1	679	649	649	764	828	865
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Herbertsdale	4486		1	-	0	319	318	318	418	437	457
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Distribution	4487		25 594	31 238	36 970	88 357	82 349	82 349	84 682	87 617	90 291
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Bulk Services	4488		6 782	7 676	6 415	18 519	14 328	14 328	12 208	12 936	12 704
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Desalination Plant	4489		2	-	2	1 642	1 479	1 479	1 509	1 557	1 627
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Pumps	4302		3 533	3 477	3 913	5 044	4 871	4 871	5 542	5 912	6 178
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Ruitersbos	4470		448	553	377	746	483	483	695	694	725
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Brandwacht	4471		119	116	102	203	156	156	200	239	250
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Pinnacle Point	4472		1 913	1 910	2 221	3 069	2 796	2 796	3 030	3 168	3 304
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Regional Plant	4473		10 154	10 189	9 434	14 005	14 161	14 161	15 205	16 134	16 860
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Groot Brak	4474		676	641	704	1 977	2 317	2 317	3 269	4 457	4 657
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Herbertsdale	4475		118	82	203	413	363	363	620	650	680
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Friemersheim	4476		466	805	662	807	794	794	943	1 040	1 087
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Bulk services	4477		4 697	19 804	19 900	21 394	27 862	27 862	30 997	31 918	33 354
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Distribution	4478		23 114	10 725	15 544	33 696	23 366	23 366	27 751	28 741	29 868

**RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)**

**WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>												
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Ablution Blocks	5512		1 449	1 640	1 632	2 073	1 587	1 587	519	517	539
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Administration	4201		6 958	15 292	11 094	17 185	12 344	12 344	10 506	9 766	10 205
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Street lighting	4202		5 249	5 896	5 186	5 669	5 521	5 521	7 273	7 596	7 936
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Distribution	4414		302 599	322 933	371 282	417 781	400 957	400 957	466 838	505 424	545 924
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Integrated Human Settlement	6674		16 637	28 227	56 104	57 129	76 455	76 455	26 824	30 305	18 950
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Public Transport Facilities	4407		1 940	2 022	1 851	3 411	3 466	3 466	4 811	4 694	4 905
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Parking Areas	4408		735	791	802	1 341	1 583	1 583	3 182	3 432	3 587
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	External roads	4462		876	-	48	71	70	70	5 293	4 250	4 250
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Streets	4468		45 957	53 032	58 948	65 376	64 327	64 327	68 645	71 548	74 422
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Stormwater	4464		13 813	13 784	14 335	19 295	16 674	16 674	18 649	21 601	22 573
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Refuse Removal	5552		39 955	44 583	61 323	74 640	65 547	65 547	68 835	71 339	74 172
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Licensing & Regulations	5501		683	746	806	955	874	874	-	-	-
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Collections & Waste Disposal Facilities	5554		4 033	4 170	6 455	8 370	8 041	8 041	8 430	8 804	9 190
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Laboratory	4490		-	-	2	1 549	1 545	1 545	1 594	1 662	1 736
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Telemetry	4204		1 493	1 751	2 231	2 732	2 808	2 808	4 435	4 628	4 837
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	PMU	4401		-	-	1 890	2 683	2 335	2 335	2 279	1 842	1 925
SO2 - To manage land-use and development in line with the Spatial Development Framework	Legal Services: Planning and Integrated Services	1128		1 755	2 197	3 036	2 616	2 700	2 700	2 899	3 025	3 166
SO2 - To manage land-use and development in line with the Spatial Development Framework	Spatial Planning	6002		1 597	1 730	1 907	2 364	2 718	2 718	3 275	2 854	2 994
SO2 - To manage land-use and development in line with the Spatial Development Framework	Building Control	6003		7 115	7 741	18 701	10 018	9 997	9 997	10 573	10 893	11 376
SO2 - To manage land-use and development in line with the Spatial Development Framework	Outdoor advertising	6004		599	667	719	797	797	797	858	894	935
SO2 - To manage land-use and development in line with the Spatial Development Framework	Town Planning	6642		2 046	2 310	2 623	3 574	3 477	3 477	3 687	3 857	4 032
SO2 - To manage land-use and development in line with the Spatial Development Framework	Cemeteries	5532		2 116	2 076	2 621	2 670	2 578	2 578	2 512	2 564	2 677
SO2 - To manage land-use and development in line with the Spatial Development Framework	Administration: Planning	6009		1 124	1 276	1 706	2 264	2 016	2 016	1 788	1 858	1 918
SO3 - To render efficient environmental health and disaster management services	Waste Management, Environmental & Pollution Control	5201		1 092	1 220	899	1 764	1 665	1 665	2 411	2 509	2 623
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Waste	5553		1 372	1 487	2 514	2 874	16 649	16 649	16 699	17 448	18 159

**RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)**

**WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>												
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Parks & Recreation	5563		-	-	383	516	476	476	1 105	1 155	1 207
SO3 - To render efficient environmental health and disaster management services	Alien Vegetation Control	5561		134	145	1 482	1 562	1 579	1 579	2 833	2 961	3 094
SO3 - To render efficient environmental health and disaster management services	Parks & Open Spaces - Deforestation	5701		2 909	3 602	1 790	1 927	2 027	2 027	2 017	2 107	2 191
SO3 - To render efficient environmental health and disaster management services	Environmental Management and Conservation	7005		722	1 088	1 786	3 252	3 520	3 520	4 073	4 100	4 194
SO3 - To render efficient environmental health and disaster management services	Disaster Management Service	7761		345	374	1 376	351	358	358	16	16	17
SO3 - To render efficient environmental health and disaster management services	Coastal Management Protection	7006		709	807	1 033	899	819	819	1 928	1 990	2 065
SO4 - To provide efficient public safety and law enforcement services	Registrations: Vehicle Licensing	7301		2 545	2 752	2 895	3 375	3 264	3 264	3 328	3 383	3 536
SO4 - To provide efficient public safety and law enforcement services	Registrations: Drivers Licensing	7302		3 471	3 367	3 351	4 301	3 680	3 680	3 848	4 015	4 195
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Services	7770		9 615	10 610	12 305	13 928	13 260	13 260	7 042	7 175	7 498
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Enforcement	7785		20 733	21 055	26 712	25 108	27 098	27 098	42 815	44 297	45 394
SO4 - To provide efficient public safety and law enforcement services	Traffic lights	4203		664	476	1 336	1 599	1 612	1 612	644	673	703
SO4 - To provide efficient public safety and law enforcement services	Fire and Rescue Service	7760		27 965	31 015	28 170	32 510	31 363	31 363	31 260	32 151	33 479
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Community Development	5503		3 924	4 414	6 459	7 320	6 774	6 774	7 474	7 605	7 918
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Indoor Sport Facility	5502		735	765	955	1 512	1 308	1 308	2 287	2 378	2 480
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Mossel Bay	5593		2 865	2 975	3 349	3 872	3 819	3 819	4 124	4 251	4 442
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: D'Almeida	5594		1 373	1 460	1 376	1 529	1 510	1 510	1 662	1 663	1 737
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Green Haven / Groot Brak	5595		646	752	563	857	677	677	1 007	1 042	1 089
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ellen van Rensburg / Groot Brak	5596		1 180	1 133	1 156	1 308	1 095	1 095	1 442	1 476	1 542
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Hartenbos	5597		1 051	1 125	1 217	1 358	1 358	1 358	1 551	1 534	1 603
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Kwa-Nonqaba	5598		2 111	2 237	2 211	2 369	2 311	2 311	2 479	2 580	2 697
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Friemersheim	5599		359	366	315	428	411	411	465	481	502
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Herberdsdale	5600		367	492	524	597	593	593	650	672	702
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Brandwacht	5601		156	171	175	202	204	204	220	226	236
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Buisplaas	5602		30	33	33	51	53	53	86	87	91
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ruitersbos	5603		52	53	86	76	65	65	65	64	67
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Facilities and Halls	5549		3 985	4 604	4 475	5 824	4 895	4 895	6 388	6 632	6 925
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Harry Giddey Park	5581		1 399	1 443	1 576	1 958	1 877	1 877	1 957	2 051	2 142

**RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)**

**WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Sport Grounds	5592		9 477	10 582	9 019	11 224	12 657	12 657	11 360	11 847	12 368
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Parks & Beautification	5582		24 901	29 317	26 412	34 990	33 494	33 494	34 010	34 227	35 682
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Plantations	5583		923	215	77	54	52	52	54	56	59
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Economic Development	6653		3 692	4 808	3 096	4 520	3 533	3 533	3 612	3 909	4 085
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Mossel Bay Central Improvement District	1102		546	625	892	1 012	1 019	1 019	599	599	599
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Tourism	6654		3 465	4 336	4 355	4 896	6 925	6 925	6 573	13 611	8 738
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: Point	5523		2 880	2 971	424	829	401	401	401	303	317
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: De Bakke / Santos	5524		-	-	-	-	-	-	-	-	-
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches	5702		1 998	2 226	1 792	2 189	2 084	2 084	2 133	2 217	2 306
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Chalets: De Bakke	5544		-	-	-	-	-	-	-	-	-
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Chalets: Dias	5545		-	-	-	-	-	-	-	-	-
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches: Ablution Facilities	5703		1 344	1 516	75	84	60	60	88	92	96
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Administration: General	2231		5 680	5 925	6 155	7 484	7 502	7 502	8 480	8 827	9 214
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Archives	2232		1 366	1 413	1 563	1 714	1 687	1 687	1 889	1 969	2 058
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: General	1126		3 789	4 362	4 470	5 111	5 329	5 329	6 719	6 655	6 942
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Security	2234		500	532	518	633	614	614	743	758	792
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	ICT	2223		8 202	7 755	9 147	11 905	14 310	14 310	12 701	12 644	13 012
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: Municipal Court	7727		2 620	2 852	2 979	3 676	3 567	3 567	3 928	4 081	4 259
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Thusong Centre	5506		2 297	2 620	1 210	1 723	1 715	1 715	1 636	1 679	1 755
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: MM	1100		4 012	4 066	3 927	5 241	4 672	4 672	5 176	5 193	5 439
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs	7700		1 861	2 742	1 519	2 297	1 625	1 625	1 549	1 618	1 691
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council	1112		23 022	19 550	19 703	22 831	24 541	24 541	23 211	24 160	25 074
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Corporate Services	2210		2 015	2 298	2 361	2 336	2 405	2 405	2 554	2 657	2 776
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council Support	2211		2 702	2 837	3 068	4 381	4 179	4 179	4 360	4 541	4 732
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Secretariat	2233		1 611	1 664	1 843	2 134	2 079	2 079	1 670	1 606	1 678
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Finance	3301		2 227	1 944	1 786	1 615	1 665	1 665	2 862	2 986	3 120
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Technical/Infrastructure Services	4400		3 328	3 515	3 051	3 200	3 330	3 330	3 507	3 652	3 816

**RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)**

**WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>												
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Community Services	5500		3 525	3 722	4 492	4 509	4 698	4 698	4 841	5 029	5 232
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Planning and Economic Development	6000		1 969	2 031	2 240	2 251	2 361	2 361	2 389	2 477	2 588
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Public Participation	2244		2 123	2 267	1 487	2 571	2 253	2 253	2 446	2 542	2 645
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Call Centre	1104		9	1	1 165	1 255	1 286	1 286	1 372	1 433	1 497
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Publ & Media Co	1109		4	3	389	524	595	595	1 448	1 477	1 507
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Risk & Institu Perf Man	1108		-	-	294	394	498	498	1 592	1 522	1 553
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	IDP	2242		1 947	2 027	2 018	2 600	2 378	2 378	2 272	2 186	2 188
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Human Resources	2222		32 996	45 840	17 440	34 773	35 075	35 075	33 382	33 976	35 379
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Municipal Buildings	6612		7 618	4 824	6 252	6 484	8 240	8 240	8 892	9 239	9 649
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Fleet Management	4424		1 696	1 913	2 062	2 645	2 595	2 595	3 138	3 270	3 419
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Budget and Reporting	3300		3 272	3 609	3 980	4 506	4 358	4 358	4 873	5 051	5 256
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Assets	3302		8 468	7 179	7 262	3 784	3 824	3 824	3 536	3 830	3 998
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Systems	3303		3 996	3 703	4 012	4 453	4 171	4 171	4 299	4 463	4 654
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Creditors	3304		4 019	4 344	2 091	2 629	2 484	2 484	2 867	2 980	3 114
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Payroll	3305		2 355	2 361	2 541	2 757	2 759	2 759	3 130	3 258	3 397
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Logistics	3373		1 818	2 041	2 045	2 175	2 355	2 355	2 991	2 669	2 786
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Billing and Client services	3401		2 043	1 951	7 291	9 161	8 186	8 186	9 591	9 971	10 420
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rates and Taxes	3402		3 509	2 099	3 076	14 865	11 599	11 599	12 525	10 008	8 290
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rev enhanc & Credit con	3403		6 695	7 825	7 415	8 786	7 745	7 745	9 073	9 469	9 889

**RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)**

**WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
<b>R thousand</b>													
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Revenue services: Admin	3405		2 000	2 587	2 964	2 813	3 046	3 046	3 003	3 166	3 309	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Audit	1103		5 676	6 487	6 221	7 315	7 531	7 531	8 527	8 543	8 560	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Valuations	3392		3 185	1 796	1 815	4 342	5 168	5 168	5 828	2 912	3 067	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Management	3306		-	-	2 870	8 757	9 358	9 358	10 121	10 567	11 043	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Customer Care	3404		4 396	4 479	20	0	0	0	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Procurement	3372		3 350	3 801	5 241	6 470	6 439	6 439	6 915	7 171	7 476	
<b>Allocations to other priorities</b>													
<b>Total Expenditure</b>				1	<b>886 132</b>	<b>972 407</b>	<b>1 075 516</b>	<b>1 308 556</b>	<b>1 289 944</b>	<b>1 289 944</b>	<b>1 365 940</b>	<b>1 437 766</b>	<b>1 494 117</b>

**RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE**

**WC043 Mossel Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>												
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Electricity: Administration	4201		8	7	9	7	5	5	8	9	10
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Street lighting	4202		349	215	359	450	430	430	200	220	240
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Water: Pumps	4301		410	97	285	1 600	1 810	1 810	850	400	650
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Sewerage: Pumps	4302		229	52	343	1 510	1 354	1 354	2 773	3 300	1 150
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Public Transport Facilities	4407		634	23	124	-	-	-	-	150	600
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Parking Areas	4408		8 138	4 356	5 431	4 572	3 686	3 686	4 350	1 150	2 874
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Electricity: Distribution	4414		24 899	27 487	28 419	31 308	29 762	29 762	32 090	46 985	33 005
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Stormwater	4464		12 976	10 586	8 832	4 550	4 562	4 562	9 150	19 440	18 050
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Streets	4468		16 998	28 767	28 069	36 625	43 716	43 716	25 601	18 702	31 879
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Sewerage: Purification Ruitersbos	4470		-	137	-	-	-	-	100	-	-
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Sewerage: Purification Brandwacht	4471		-	496	977	-	-	-	-	-	1 000
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Sewerage: Purification Pinnacle Point	4472		140	77	62	-	-	-	-	200	-
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Sewerage: Purification Regional Plant	4473		2 982	20 887	18 862	4 062	4 324	4 324	2 570	3 460	4 320
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Sewerage: Purification Groot Brak	4474		38	-	73	1 511	500	500	7 312	51 943	22 339
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Sewerage: Purification Herbertsdale	4475		-	-	-	350	191	191	350	-	-
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Sewerage: Purification Friemersheim	4476		-	-	-	-	-	-	600	518	-
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Sewerage: Bulk services	4477		6 576	9 061	10 698	20 650	21 635	21 635	13 970	20 500	11 770
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Sewerage: Distribution	4478		4 363	4 004	8 231	1 564	1 750	1 750	2 591	6 800	9 040
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Water: Purification Lodewyks	4481		-	-	-	-	-	-	-	200	-
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Water: Purification Klein Brak	4482		786	158	798	400	400	400	60	60	110

**RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE (Continued)**

**WC043 Mossel Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>												
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Water: Purification Sand hoogte	4483		40	–	–	–	–	–	–	450	40
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Water: Purification Groot Brak	4484		99	–	60	–	–	–	60	220	1 060
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Water: Purification Friemersheim	4485		113	1	–	–	–	–	300	284	–
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Water: Distribution	4487		10 963	10 630	11 910	29 448	29 631	29 631	31 059	14 815	17 100
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Water: Bulk Services	4488		17 121	7 329	39 295	7 300	11 975	11 975	5 550	9 730	10 400
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Laboratory	4490		106	48	84	–	–	–	200	–	–
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Refuse Removal	5552		3 052	7 962	29 983	2 400	2 333	2 333	4 550	5 500	500
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Collections & Waste Disposal Facilities	5554		1 055	2 062	7 445	–	3 943	3 943	–	200	–
SO1- Create an inclusive, responsive, and healthy environment conducive for living and	Integrated Human Settlement	6674		3 865	5 524	15 291	15 800	36 906	36 906	63 400	71 611	28 096
SO2- To manage land-use and development in line with the Spatial Development Framework	Legal Services: Planning and Integrated Services	1128		4	–	–	37	37	37	10	10	10
SO2- To manage land-use and development in line with the Spatial Development Framework	Cemeteries	5532		3 336	118	–	–	–	–	–	70	500
SO2- To manage land-use and development in line with the Spatial Development Framework	Administration: Planning	6009		114	132	191	37	76	76	116	50	50
SO3- To render efficient environmental health and disaster management services	Waste Management, Environmental & Pollution Control	5201		228	49	95	10	20	20	–	–	–
SO3- To render efficient environmental health and disaster management services	Environmental Management and Conservation	7005		183	161	326	880	878	878	1 005	400	–
SO4- To provide efficient public safety and law enforcement services	Registrations: Vehicle Licensing	7301		25	26	30	50	50	50	50	–	–
SO4- To provide efficient public safety and law enforcement services	Fire and Rescue Service	7760		1 223	4 385	5 331	1 950	4 715	4 715	2 170	2 624	1 800
SO4- To provide efficient public safety and law enforcement services	Traffic & By-Law Enforcement	7785		1 274	1 409	1 650	867	1 188	1 188	2 648	370	300
SO5- To provide recreational facilities and opportunities and programmes aimed to	Indoor Sport Facility	5502		429	130	–	500	500	500	500	–	–
SO5- To provide recreational facilities and opportunities and programmes aimed to	Community Development	5503		264	45	951	554	569	569	1 056	–	–
SO5- To provide recreational facilities and opportunities and programmes aimed to	Facilities and Halls	5549		329	120	251	180	138	138	217	330	1 095
SO5- To provide recreational facilities and opportunities and programmes aimed to	Harry Giddey Park	5581		–	154	61	–	–	–	225	505	75
SO5- To provide recreational facilities and opportunities and programmes aimed to	Parks & Beautification	5582		1 049	1 835	2 146	1 600	1 391	1 391	958	–	–
SO5- To provide recreational facilities and opportunities and programmes aimed to	Sport Grounds	5592		4 379	4 251	3 576	11 695	14 293	14 293	4 959	5 725	2 120
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: Mossel Bay	5593		239	34	–	77	54	54	33	–	120

**RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE (Continued)**

**WC043 Mossel Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>												
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: D'Almeida	5594		-	71	33	34	46	46	20	-	-
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: Green Haven / Groot Brak	5595			10	-	24	24	24	-	-	-
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: Ellen van Rensburg / Groot Brak	5596		-	47	-	12	12	12	-	-	-
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: Hartenbos	5597		-	-	1	113	73	73	-	-	-
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: Kwa-Nonqaba	5598		26	15	-	57	43	43	39	-	-
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: Friemersheim	5599		-	17	-	15	17	17	53	-	-
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: Herbertsdale	5600		11	-	-	16	16	16	38	-	-
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: Brandwacht	5601		-	-	37	23	760	760	6	-	-
SO6 - To facilitate economic and tourism development to the benefit of the town and all	Economic Development	6653		1 254	6 777	4 388	2 535	4 245	4 245	2 400	1 425	1 050
SO7- Embed good governance through sound administrative practices and improved	Executive Costs: MM	1100		16	-	30	10	10	10	10	10	10
SO7- Embed good governance through sound administrative practices and improved	Call Centre	1104			7	-	44	44	44	50	20	10
SO7- Embed good governance through sound administrative practices and improved	Risk & Institu Perf Man	1108		-	-	-	-	-	-	10	10	10
SO7- Embed good governance through sound administrative practices and improved	Publ & Media Co	1109				-	-	225	225	-	-	-
SO7- Embed good governance through sound administrative practices and improved	Council	1112		21	673	13	155	155	155	10	10	410
SO7- Embed good governance through sound administrative practices and improved	Legal Services: General	1126		53	13	14	35	32	32	74	40	40
SO7- Embed good governance through sound administrative practices and improved	Executive Costs: Corporate Services	2210		-	-	-	20	20	20	-	-	-
SO7- Embed good governance through sound administrative practices and improved	ICT	2223		3 399	1 988	2 172	2 275	3 233	3 233	6 841	5 641	2 200
SO7- Embed good governance through sound administrative practices and improved	Administration: General	2231		46	10	-	10	14	14	287	-	-
SO7- Embed good governance through sound administrative practices and improved	Archives	2232		-	-	-	4	33	33	-	-	-
SO7- Embed good governance through sound administrative practices and improved	Secretariat	2233		38	138	-	4	3	3	-	-	-
SO7- Embed good governance through sound administrative practices and improved	Security	2234		-	-	-	20	17	17	-	-	-

**RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE (Continued)**

**WC043 Mossel Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand												
SO7- Embed good governance through sound administrative practices and improved	IDP	2242			–	14	35	35	35	–	–	–
SO7- Embed good governance through sound administrative practices and improved	Public Participation	2244		29	24	–	12	12	12	–	–	–
SO7- Embed good governance through sound administrative practices and improved	Executive Costs: Technical/Infrastructure Services	4400		10	–	19	20	20	20	–	–	–
SO7- Embed good governance through sound administrative practices and improved	Thusong Centre	5506		502	2 154	2 629	9 832	9 837	9 837	113	–	–
SO7- Embed good governance through sound administrative practices and improved	Executive Costs	7700		–	–	14	12	12	12	–	–	–
SO8- To maintain a skilled, capable and diverse workforce in a good working	Human Resources	2222		264	191	98	95	80	80	16	–	–
SO8- To maintain a skilled, capable and diverse workforce in a good working	Municipal Buildings	6612		1 222	455	624	5 852	7 333	7 333	7 309	16 114	15 470
SO9- Embed financial viability and sustainability through good financial management principles	Audit	1103		–	–	–	–	–	–	10	10	5
SO9- Embed financial viability and sustainability through good financial management principles	Budget and Reporting	3300		6	28	28	–	1	1	–	–	–
SO9- Embed financial viability and sustainability through good financial management principles	Assets	3302		488	858	438	2 194	2 103	2 103	3	3	3
SO9- Embed financial viability and sustainability through good financial management principles	Financial Systems	3303		119	7	11	5	5	5	3	3	3
SO9- Embed financial viability and sustainability through good financial management principles	Creditors	3304		5	27	89	4	–	–	48	5	5
SO9- Embed financial viability and sustainability through good financial management principles	Payroll	3305		35	–	–	4	–	–	4	5	5
SO9- Embed financial viability and sustainability through good financial management principles	Financial Management	3306		–	–	–	–	–	–	666	666	693
SO9- Embed financial viability and sustainability through good financial management principles	Procurement	3372		29	55	191	262	221	221	5	–	–
SO9- Embed financial viability and sustainability through good financial management principles	Logistics	3373		6	6	2	4	1 900	1 900	4	–	–
SO9- Embed financial viability and sustainability through good financial management principles	Revenue services: Admin	3405		–	25	122	10	42	42	321	50	54
SO9- Embed financial viability and sustainability through good financial management principles	Fleet Management	4424		267	439	827	294	200	200	1 630	690	600

**RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE (Continued)**

**WC043 Mossel Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
<b>R thousand</b>													
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and	Ablution Blocks	5512		116	-	-	-	-	-	-			
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and	Desalination Plant	4489		163	-	-	-	-	-	-			
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and	Water: Purification Ruitersbos	4480		-	75	-	-	-	-	-			
SO3- To render efficient environmental health and disaster management services	Streets Cleaning: Waste	5553		71	-	-	-	-	-	-			
SO4- To provide efficient public safety and law enforcement services	Registrations: Drivers Licensing	7302		5	3	-	-	-	-	-			
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: Buisplaas	5602		95	4	-	-	-	-	-			
SO5- To provide recreational facilities and opportunities and programmes aimed to	Library: Ruitersbos	5603			6	-	-	-	-	-			
SO6- To facilitate economic and tourism development to the benefit of the town and all	Beaches	5702			153	-	-	-	-	-			
SO7- Embed good governance through sound administrative practices and improved	Executive Costs: Finance	3301		20	-	-	-	-	-	-			
SO7- Embed good governance through sound administrative practices and improved	Executive Costs: Governance and Strategic Services	1101			6	-	-	-	-	-			
SO7- Embed good governance through sound administrative practices and improved	Legal Services: Municipal Court	7727		511	17	-	-	-	-	-			
<b>Allocations to other priorities</b>			3										
<b>Total Capital Expenditure</b>				1	<b>137 836</b>	<b>167 113</b>	<b>242 040</b>	<b>206 579</b>	<b>253 645</b>	<b>253 645</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>

## Section 7 - Budget-related Policies overview and amendments

### OVERVIEW OF BUDGET-RELATED POLICIES

Proper budgets are prepared in accordance with approved policies. A budget-related policy is a municipal policy affecting or affected by the Annual Budget of the municipality. These policies are necessary for effective financial management and the achievement of priorities and strategic goals of the community. The budget-related policies are reviewed annually during the budget preparation process. Below is a list of the budget-related policies, including the purpose, last approval date of the policy and if any amendments need to be approved by Council.

<i>Policy name</i>	<i>Purpose of Policy (what is included in the policy)</i>	<i>Last approved</i>	<i>Amendments to be approved (YES/NO)</i>
<b>Rates Policy</b>	Prescribes uniform rates structures to give effect to its strategic objectives in terms of the IDP and Budget requirements	05/2020	YES
<b>Tariff Policy</b>	Prescribes uniform tariff structures on the levying of fees for municipal services provided	05/2020	YES
<b>Customer care, Indigent, Credit control, Debt collection and Tampering policy</b>	Sets a revenue collection target and outlines how the municipality will act against defaulters; Specifies the framework for providing relief from the burden of rates and tariffs to registered or otherwise identified indigents	05/2020	YES
<b>Cash Management and Investments policy</b>	Deals with the treatment of cash receipts and the investing of available cash both short and long-term.	05/2020	YES
<b>Asset management policy</b>	Includes capitalisation benchmarks, depreciation norms, and maintenance requirements	05/2020	YES
<b>Borrowing, Funding and Reserve policy</b>	This policy sets out all conditions under which the municipality will be entitled to obtain debt. It provides guidance on the funding of the budget as well as the conditions under which the reserves must be operated	05/2020	YES
<b>Liquidity policy</b>	This policy provides the minimum risk management measures that must be implemented and adhered to, to ensure that its current and future liquidity position is managed in a prudent manner	05/2020	YES
<b>Expenditure policy</b>	Guidelines on expenditure procedures, stipulations of payments, process to follow when unauthorised, irregular, fruitless & wasteful expenditure occurs	05/2020	YES
<b>Budget policy</b>	This policy strives to set out the budgeting principles and responsibilities as well as the process of transferring an approved budgetary provision from one operating cost element or capital project to another during a municipal financial year	05/2020	YES
<b>Supply Chain Management Policy</b>	Demand, acquisition, disposal and logistics around the procurement of goods and services	05/2020	YES
<b>Municipal Development Charges Policy</b>	This policy regulates the Development Charges. Development Charge is a once-off infrastructure access fee imposed by a municipality on a developer as a condition of approval of a land development that will result in an intensification of land use and an increase in the use of or need for municipal engineering services infrastructure.	05/2020	YES
<b>Cost Containment Policy</b>	The purpose of this policy is to within the framework of the Constitution direct the Municipality on cost containment measures that must be implemented to ensure that resources of the Municipality are used effectively, efficiently and economically.	09/2020	YES

<p><b>Incentive Policy</b></p>	<p>The purpose of this policy is to attract additional sustainable industrial or service-related investments into the municipality thus generating employment opportunities, and providing backward and forward linkages among industries within the region. The policy further specifies the qualification criteria that investors would have to comply with to be considered for incentives.</p>	<p>05/2020</p>	<p>YES</p>
<p><b>Short term Insurance policy</b></p>	<p>The purpose of this policy is to set out a legislative framework in order to comply with asset management requirements, especially regarding the safe guarding and risk management thereof; Ensuring that the general public's rights and obligations when lodging a public liability claim is spelled-out; and Set out the role and responsibilities of Councillors and officials regarding safeguarding of assets and insurance processes. In general the object of this policy is to ensure sound and sustainable financial management within Mossel Bay Municipality.</p>	<p>New</p>	<p>Yes</p>

The above-mentioned policies are attached to the budget documentation as Annexure B.

## KEY AMENDMENTS TO BUDGET-RELATED POLICIES

The key amendments to budget related policies are highlighted below per policy. **Please note the wording in RED is deleted from the specific policy and the wording in GREEN is added to the policy.**

### 1) INCENTIVE POLICY

No changes Incentive Policy

### 2) CASH MANAGEMENT AND INVESTMENT POLICY

## 5. DELEGATION OF AUTHORITY

- 5.2. The Chief Financial Officer, as designated in writing by the Accounting Officer, must advise the Accounting Officer on the exercise of the powers and duties with regards to this policy and must assist the Accounting Officer in the administration of the cash resources, the bank accounts and the investment accounts. The Chief Financial Officer may not sub – delegate the duty to assist the Accounting Officer in the administration of the municipality's bank and investment accounts, **in terms of Section 7 and 8 of the Municipal Finance Management Act, Act 56 of 2003.**
- 5.3. The delegation to withdraw money **in terms of section 11 of the Municipal Finance Management Act, Act 56 of 2003** from the municipality's bank or investment accounts may only be given to the Chief Financial Officer or any other senior financial officer as determined, in writing, by the Accounting Officer and of which a copy, signed by the Accounting Officer, must be kept with the official set of delegations of the municipality.

## 7. CASH MANAGEMENT

### 7.1. BANK ACCOUNT ADMINISTRATION

7.1.7. Sound cash management would include:

c) Avoiding prepayments for goods or services (i.e. payments in advance of the receipt of the goods or services), unless required by the contractual arrangements with the supplier and to financial benefit of the Municipality;

k) Ensuring that dishonoured cheques transactions are followed up immediately; and

7.1.9. Delegated authority by the Directors of departments must assign authority in writing to officials to approve warrant vouchers, cheques or electronic payments.

7.1.10. Only authorised officials may sign or authorise cheques and approve electronic transfers and must initial the counterfoils.

7.1.11. No All cheques may be used. must be crossed "NOT TRANSFERABLE" between parallel lines. The cancellation of crossings is not permitted.

7.1.12. When an unauthorised transaction issued cheque is processed on the bank account lost, stolen or damaged, an instruction to stop payment must immediately be issued to the responsible bank. Once confirmation has been received that the cheque was stopped, the transaction must be reversed and a new cheque issued and accounted for.

### 7.8 CASH PROCEDURES

7.8.1. Payments received at the Municipal Cashiers, Traffic and Amenities, / Building Control Resorts and Municipal Court must comply with the criteria listed below:

#### 7.8.1.3. Cancellation of Receipts:

When receipts are cancelled the conditions listed below must be complied with:

c) Reasons for the cancellation are to be marked on the cancellation summary and should include the signatures of the cashier and banker / Principal Clerk: Cashiering senior cashier;

e) Cancellations of receipts for Prepaid electricity must be communicated with Principal Clerk: Cashiering Head Cashier immediately, who will then send it through to the Accountant (Consolidated Accounts and Meter Readings) for cancellation on the prepaid system. In the case of cancelling Prepaid electricity for Indigent Level 1 and 2, the cashiers must inform the client that he may only make another purchase once the cancellation has been processed on the Prepaid system.

g) Prepaid tokens not generated on the financial system must be reported to the Principal Clerk: Cashiering Head Cashier immediately, who will then send it through to the Accountant (Consolidated Accounts and Meter Readings) for cancellation on the prepaid system.

#### **7.8.1.4. Cash Balancing:**

When dealing with cash and the balancing thereof the following procedures must be complied with:

- a) The deposit bags must be collected every business day, with the exception of Friemersheim and Herbertsdale offices which are collected once a week. The timing of the collections should vary in order to avoid a set pattern which could result in a highjack. The **Principal Clerk: Cashiering Senior Cashier** must report any problems experienced in this regard to the Accountant / Head Income immediately.
- c) Cash received for the day must be captured on the financial system for each note and coin denomination and for Debit or Credit Cards **and postal orders**.
- f) If a difference is found the **Principal Clerk: Cashiering Senior Cashier** must ask the cashier to recount the cash, without informing the cashier of the specific difference in the amount is or whether it is a shortage or surplus.
- g) If the cashier finds that he/she has made a mistake when the cash received was captured in the financial system, it must be corrected on the financial system and the **Principal Clerk: Cashiering Head Cashier** must again do the electronic cash-up.
- j) Balancing of the cash on hand to the computer records must be performed by means of reconciliation before closing of offices every day. Exeptions must be communicated via email to **Principal Clerk: Cashiering Head Cashier**, Accountant and Head Income and the Cashiers' immediate supervisor should the Cashiers not be in the Financial Directorate.
- k) The **Principal Clerk: Cashiering Senior Cashier** is responsible for ensuring that the records do balance.
- l) The bank deposit of the cashiers in the case of Mossel Bay cashiers must be checked by the **Principal Clerk: Cashiering Senior Cashier** and placed in the deposit bag; the deposit bag must be sealed under supervision of the **Principal Clerk: Cashiering Senior Cashier**, before close of day.
- m) Bank deposits must be locked in the safe of the **Principal Clerk: Cashiering senior Cashier** for collection by the security firm, the following day.
- n) The Cashiers float must be locked away in the other safe.
- o) Daily end-of-day cash-up procedures must be completed before the Cashier and **Principal Clerk: Cashiering Senior Cashier** may leave the municipal premises.
- q) The Security firm responsible for lifting and banking the municipal takings records the bag number in their records and the **Principal Clerk: Cashiering Senior Cashier** and the Security firm representative sign the documentation as receipt of the takings from the Municipality to the Security firm for banking purposes.
- r) All the documentation of a cashier for each day, including daily summary sheet, cancelled receipts, signed cancellation form, Security Company receipt, stamped bank deposit slip, etc. must be kept together in a file for audit purposes. This file may only be

taken out of the **Principal Clerk: Cashiering Senior Cashiers** office after signing a register with the necessary motivation.

s) All Cashiers takings must be entered into a cash register daily and the **Principal Clerk: Cashiering Senior Cashier** and Accountant must sign the daily summaries. A register of all takings per cashier is kept online for reference purposes. This register or copies of it must be used for reconciliation done by other departments.

u) No person other than the cashier, **Principal Clerk: Cashiering Senior cashier** or accountant is allowed in the cashier cubicle.

#### **7.8.1.5 Deposit Books for Municipal Takings:**

With regard to deposit books the following procedures must be complied with:

b) **Deposit books are only used in exceptional cases where cheque payments, to the maximum of R50 000 per cheque, are made by State Departments at either the Municipal Court, Traffic or Mossel Bay Cashiers.** Deposit books are **also** used for bank shortages identified by the Bank or Snr Clerk (**Finance Banking / Costing**).

e) On return from the bank the stamped deposit slips are reviewed by the **Principal Clerk: Cashiering Senior Cashier** to follow-up on any discrepancies.

#### **7.8.2.2. Third Party (Any third party that entered into a signed agreement with the Municipality):**

Third party payments must be dealt with as follow:

b) The Senior Clerk within the Financial Information Section transfers the payments received from the third parties to the Debtors System **on a daily basis.**

#### **7.8.2.3. ACB Debit order procedure**

The following process needs to be followed institute a debit order against an account:

a) The application form for payment via the ACB debit order system must be completed

b) The completed application needs to be returned by the 15th of a month in order for the deduction to take place on the 15th of the next month.

c) Applications received after the 15th will only come into effect in the following month

d) The debit order will always be deducted on the 15th of every month unless the 15th is on a weekend or a public holiday. Then the deduction will take place on the first working day thereafter.

e) The account due in the current month will have to be settled by the client themselves.

f) If a debit order is returned twice by the Bank as unpaid due to no funds being available or insufficient funds it will be cancelled

g) If a debit order is returned for any other reason other than the above, it will be cancelled immediately.

h) An Administration Fee, as stated in Councils' Tariff list for the applicable financial year, will be levied for all unpaid debit orders.

i) 30 Days' notice is needed for any changes in **your** debit order.

## 8.7. INVESTMENT DIVERSIFICATION

8.7.2. Having determined that funds are available for investment and the maximum period for which the funds may be invested, the Chief Financial Officer (CFO) or the Deputy Financial Officer or Senior Manager Financial Administration (or any person acting in these positions) (or his delegated nominee) needs to consider the manner in which the investments are placed. As rates can vary according to the money market perception related to the term of the investment, there is merit in obtaining quotes for the various periods within the maximum period determined.

## 8.9. CALL AND FIXED DEPOSIT PROCEDURES

8.9.3. The person responsible for calling for quotations from institutions should **not mention** the name of the institution, the person who has given the telephonic quote, and the terms and interest applicable, e.g. whether interest is payable monthly or on maturity. The information obtain telephonically or in writing may not be shared with any other institution or person before the evaluation of the quotes are complete and the outcome known. Written confirmation of the quote accepted should be obtained.

8.9.10. Once a schedule of investment options has been prepared a decision should be taken by the Chief Financial Officer (CFO) or Deputy Financial Officer or **and** Senior Manager Financial Administration or Manager Budget & Reporting or their delegates..

8.9.12. In the cases of early cancellation or normal cancellation for whatever reason, the following would be applicable:

8.9.12.1. If the cash is required for operational purposes, the early cancellation conditions as determined by the institution with which the investment is placed at the time, must be adhere to. Any early release cost or penalties must be appropriatey accounted for in terms of the generally accepted accounting practices as cost to invest; and

8.9.11.8.9.12.2. If a new investment placement must be done, the placement must be subject to the call for new quotations by following the procedures as prescribe in section 8.9.

8.9.12.8.9.13. Interest must be accrued according to the principles set out in the general recognised accounting practices and receipted timeously together with any capital which matures.

8.9.13.8.9.14. An investment register should be maintained, defining the following detail:

8.9.14.8.9.15. In accordance with the provincial notice on archiving, investment records are to be retained by the Municipality for an indefinite period.

### 3) LIQUIDITY POLICY

#### 4.4. CALCULATION OF AVAILABLE LIQUIDITY

4.4.2.7. Funds ring-fenced for cash backed reserves that are excluded from own funds held in bank accounts, (Self-Insurance and Capital Replacement reserves);

Reserve funds reflected in Statement of Financial Position that are assumed to be held in cash	
<ul style="list-style-type: none"> <li>• Development charges reserve</li> </ul>	

### 4) SHORT TERM INSURANCE POLICY

#### 1. PREAMBLE

The Accounting Officer **has to must** take all reasonable steps to ensure that the Mossel Bay Municipality has and implements budget related policies for effective financial and risk management.

For this **purpose purpose**, Mossel Bay Municipality developed this policy.

#### 2. DEFINITIONS

In this policy document the following words will have the meaning assigned to it: "**Accounting Officer**" means a person appointed in terms of section 82(l) (a) or (b) of the Municipal Structures Act; **and also and** refers to the municipal manager of a municipality in terms of section 60 of the MFMA;

"**Annual Earnings**" mean the annual rate of wages and salary, including fixed annual bonus and cost of living allowances such as traveling, housing subsidies, cell phone and others plus overtime. If the person has not been in the continuous employ of the Insured for 12 calendar months, the amount to be added for overtime constant character shall be the average monthly amount earned during the period of employment times 12;

"Public liability claims" means the claim instituted by a third party against the municipality. In other **words words**, this refers to claims from the general public against the municipality;

"**Self-Insurance Reserve**" means a cash backed reserve established in terms of the Council approved borrowing, funding and reserve policy to cover all cost as a result of damage to Municipal owned/controlled property, damage to 3rd party property due to negligence not covered by outsourced external party and bodily harm caused by accidents; and

#### 3. ABBREVIATIONS

**SIR – Self-Insurance Rese**

#### 3. OBJECTIVE

The objectives of this policy are to:

4.1.3.1. Set out a legislative framework in order to comply with asset management requirements, especially regarding the safe guarding and risk management thereof;

4.2.3.2. Ensuring that the general public's rights and obligations when lodging a public liability claim is spelled-out; and

4.3.3.3. Set out the role and responsibilities of Councillors and officials regarding safeguarding of assets and insurance processes.

## 5.4. RISK MANAGEMENT

### 5.1.4.1. INTRODUCTION

In asset management risk management relates to the identification, analysis and evaluation of potential losses in order to develop methods to reduce or eliminate them. Risks are identified and then steps are taken to avoid them. Employing risk management principles will not always prevent the Municipality from being sued or from suffering some or other loss, but the resulting financial burdens can be reduced.

### 5.2.4.2. IDENTIFIED RISKS

5.2.1.4.2.1. The AO must ensure that an evaluation of all potential events that might adversely affect the finances of a municipality are performed. The potential loss of income and extra expenses that a municipality might incur must be the consideration factor when the risk identification exercise is performed.

5.2.2.4.2.2. Table 1 below provides a list of all the possible risks identified in alphabetical order for the new financial year commencing on the 1st July.

### 5.3.4.3. RISK CONTROL

5.3.1.4.3.1. The AO must ensure that all identified risks **with regard to asset management** are reduced by means of preventative measures and what remains that cannot be retained must be transferred to be covered by another party, **for example** insurance companies. Insurance, however, should be viewed as **the absolute** a last resort to be used after all attempts to reduce or eliminate the risks have failed.

4.3.2. It is the responsibility of each Senior Manager to ensure that preventative measures are implemented, as far as the resources appropriated to the directorates allows **it**.

5.3.2.4.3.3. **To mitigate the events or incidents that do occur, the Municipality has established a Self-Insurance Reserve to which money is contributed in terms of the borrowing, funding and reserves policy and from which the money is used to fund the cost experienced as a result of the occurrence of any risk identified in clause section 5.2 and not covered by another party.**

### 5.4.4.4. RISK PREVENTATIVE MEASURES

5.4.1.4.4.1. All Senior Managers must ensure that the preventative measures included in Table 2 are implemented as far as possible given the available resources appropriated to their Directorates.

5.4.2.4.4.2. The relevant Senior Managers must initiate an investigation in order to establish the cause of any damage which occurred within the directorate’s functional area.

5.4.3.4.4.3. Once the Senior Manager is of the opinion that negligence might have occurred on the part of an employee of the municipality, then the Senior Manager must complete the incident report, investigate for negligence on behalf of an employee and report to the Human resources section for action if necessary.

5.5.4.5. RISK TRANSFER (INSURANCE PORTFOLIO)

5.5.1.4.5.1. Given the risk assessments identified and the preventative measures mentioned it is acknowledge that not all risks can be eliminated, therefore Council accepts the fact that insurance remains the ultimate solution to risk management. It must however be viewed as the last resort.

5.5.2.4.5.2 Table 3 below provides a list of risks that **can has to** be transferred to another party in the form of insurance. Risks not listed has been retained either due to the cost **of** control or due to the inability to obtain insurance cover. **All risks retained will be funded from the Self-Insurance Reserve. The latter is listed as special conditions to cover.**

Table 3

POLICY TYPE	COVER
Motor fleet 3rd Party	All Vehicles with a total limit of R 25 000 000
Public Liability	All claims with a total limit of R 100 000 000
Employers Liability	All claims with a total limit of R 50 000 000
Events liability	Overall limit per event R 10 000 000
Directors and Officers Liability	All claims with a total limit of R 10 000 000
Network Security (CYBER) Liability	All claims with a total limit of R 25 000 000
SASRIA (Motor and non-motor)	All claims based on the latest available capital asset value

4.6 RISK RETAINED (SELF INSURANCE RESERVE)

5.6.1 All risks not transferred as per **clause** section 5.5 is retained and covered by the Self - Insurance Reserve, which **are** is created and maintained in terms of the Borrowing, Funding and Reserve policy of Mossel Bay Municipality.

5.6.2 Apart from damage to property a defined event of bodily injury which is caused by an accidental, violent, external and visible means to any Official or Councillor, spouse of the Councillors or Voluntary worker are covered for the benefits listed as per **clause** section 5.6.4 and subject to the stipulations of **clause** section 5.6.5

5.6.4 The benefits per category are:

#### 5.6.4.1 Officials on Staff establishment (Permanent or Temporary)

The defined event must have taken place within working hours or during official tasks or trips outside normal working hours.

- *Death 3 x Annual earnings of the member to a maximum of R 1 500 000*
- *Permanent disability shall mean as per the table below and does not necessarily mean that the official is unable to continue with **its the** duties of his/her current position.*
  - *Where the injury is not specified, the Municipality shall pay such sum as, in their opinion, is consistent with the provisions below.*
  - *Permanent total loss of use of part of the body shall be treated as loss of such part.*
  - *100% shall be the maximum percentage of compensation/benefit payable for permanent disability resulting from an accident or series of accidents arising from one cause in respect of any official.*

<b>Permanent disability shall mean</b>	<b>Percentage of Death Benefit</b>
a) Loss by physical separation at or above the wrist or ankle of one or more limbs	100
b) Permanent and total loss of	
Whole eye	100
Sight of eye	100
Sight of eye except perception of light	100
c) Permanent and total loss of hearing	
Both ears	100
One ear	25
d) Permanent and total loss of speech	100
e) Injuries resulting in permanent total disability from following usual occupation and any other equivalent occupation for which the Insured person is fitted by education, knowledge or training	100
f) Loss of four fingers	70
g) Loss of thumb	
both phalanges	30
one phalanx	15
h) loss of index finger	
three phalanges	15
two phalanges	10
one phalanx	5
i) loss of any other finger	
three phalanges	10
two phalanges	8
one phalanx	4
j) loss of metacarpals	

first or second (each metacarpal)	3
third, fourth or fifth (each metacarpal)	2
k) loss of toes	
all on one foot	30
great, both phalanges	10
great, both	5
other than great, if more than one toe lost, each	5
l) permanent disfigurement of:	
- the head and neck provided the total area affected exceeds 20% of the total area of the head and neck	A percentage of the compensation in direct proportion to the area affected
- the hands provided the total area affected exceeds 20% of the total area of the hands	A percentage of the compensation in direct proportion to the area affected but subject to a maximum of 50%
- all other areas of the body, provided that the total area affected exceeds 5% of the total area of the body	A percentage of the compensation in direct proportion to the area affected but subject to a maximum of 50%

Note: If a claim for loss of part of the body is payable under definitions (a) to (k), compensation under definition (l) shall not be payable in respect of the same part of the body, unless the percentage of compensation due under (l) is greater than the percentage of compensation payable under (a) to (k)

#### 5.6.4.2 Councillors, Spouses of Councillors and Voluntary Workers

The defined event may take place within any 24 hours

- *Death of Councillor 3 x Annual earnings of the member to a maximum of R 1 500 000*
- *Death of the Councillor's Spouse an amount of R 200 000*
- *Death of Voluntary workers an amount of R 150 000*
- *Permanent disability shall mean as per the table below and does not necessarily mean that the official is unable to continue with its duties of his/her current position.*
  - *Where the injury is not specified, the Municipality shall pay such sum as, in their opinion, is consistent with the provisions below.*
  - Permanent total loss of use of part of the body shall be treated as loss of such part.
  - 100% shall be the maximum percentage of compensation/benefit payable for permanent disability resulting from an accident or series of accidents arising from one cause.

Permanent disability shall mean	Percentage of Death Benefit
a) Loss by physical separation at or above the wrist or ankle of one or more limbs	100
b) Permanent and total loss of	
Whole eye	100
Sight of eye	100
Sight of eye except perception of light	100
c) Permanent and total loss of hearing	
Both ears	100
One ear	25
d) Permanent and total loss of speech	100
e) Injuries resulting in permanent total disability from following usual occupation and any other equivalent occupation for which the Insured person is fitted by education, knowledge or training	100
f) Loss of four fingers	70
g) Loss of thumb	
both phalanges	30
one phalanx	15
h) loss of index finger	
three phalanges	15
two phalanges	10
one phalanx	5
i) loss of any other finger	
three phalanges	10
two phalanges	8
one phalanx	4
j) loss of metacarpals	
first or second (each metacarpal)	3
third, fourth or fifth (each metacarpal)	2
k) loss of toes	
all on one foot	30
great, both phalanges	10
great, both	5
other than great, if more than one toe lost, each	5
l) permanent disfigurement of:	
- the head and neck provided the total area affected exceeds 20% of the total area of the head and neck	A percentage of the compensation in direct proportion to the area affected
- the hands provided the total area affected exceeds 20% of the total area of the hands	A percentage of the compensation in direct proportion to the area

	affected but subject to a maximum of 50%
- all other areas of the body, provided that the total area affected exceeds 5% of the total area of the body	A percentage of the compensation in direct proportion to the area affected but subject to a maximum of 50%

Note: If a claim for loss of part of the body is payable under definitions (a) to (k), compensation under definition (l) shall not be payable in respect of the same part of the body, unless the percentage of compensation due under (l) is greater than the percentage of compensation payable under (a) to (k)

INSURANCE SECTIONS	POLICY TYPE	COVER	Special conditions to cover
Liability	Public Liability	General	<b>SPREAD OF FIRE:</b> The Municipality must: a) comply with the conditions of the Forestry act 122 of 1984 and any other Act or regulation relating to the spread of fire to surrounding properties; and b) maintain a 100 metre strip free of all included vegetation, trees or any refuse around any municipal refuse or other dumping area.
-	Desalination Plant Liability	Spread-of-Fire	
-	Employers Liability	Subsidence and Landslips	
-	Motor Fleet Liability	Additional contingencies and cover	
-	Municipal Police Liability	-Wrongful arrest and defamation	
-	-	-Errors and Omissions	
-	-	-Products liability and defective workmanship	
-	-	-Comprehensive insurance of pedal cycles	
-	-	-Legal Defence Costs	
-	-	-Professional Liability i.r.o. Medical Officials	
Combined	Buildings, including Thatch Private Dwellings, Residential Units, Hostels and Flats (Buildings) Contents of all buildings Plant and Machinery Stock and Materials	All property including private houses, residential units, hostels and flats, outbuildings thereto (constructed of brick, stone, concrete, or metal on metal framework and roofed with slate, tiles, metal, concrete or asbestos unless otherwise stated), satellite dishes, tanks, water pumping equipment, courts, pools, fixed filtration plant, driveways, paving, fixtures and fittings, underground water, gas and sewerage pipes, drains, watercourses, electricity and telephone cables or public supply connections and sporting and recreational structures, landlord's fixtures and fittings therein and thereon, walls, gates, posts, fences and tarred or paved roads, driveways, paths or parking areas, boreholes (including pumps and motors) owned by or leased by the Municipality, property held by the Insured in trust and / or commission and/or in the custody and / or under their control and / or for which they are responsible.	<b>Following property is excluded:</b> -Dam Walls, Dam Contents, Canals, Viaducts, Reservoirs and Reservoir Contents. -Pavilions, Sport stadiums, Spectator Stands, Outdoor Sports Playing or Recreational Surfaces. -Electricity Transmission and Distribution Lines including their supporting structures (other than on or within 150 metres of electricity sub stations belonging to the Insured or on or within 150 metres of the premises of the Municipality) -Water-piping as well as Stormwater-piping including their supporting structures (other than on or within 150 metres of water treatment or purification works and reservoirs or on or within 150 metres of the premises of the Insured). -Sewerage Piping including their supporting structures (other than on or within 150 metres of sewerage treatment plants or on or within 150 metres of the premises of the Insured). -Roads, Bridges, Tunnels and Manhole Covers.

INSURANCE SECTIONS	POLICY TYPE	COVER	Special conditions to cover
Liability	Public Liability	General	<b>SPREAD OF FIRE:</b> The Municipality must: a) comply with the conditions of the Forestry act 122 of 1984 and any other Act or regulation relating to the spread of fire to surrounding properties; and b) maintain a 100 metre strip free of all included vegetation, trees or any refuse around any municipal refuse or other dumping area.
-	Desalination Plant Liability	Spread of Fire	
-	Employers Liability	Subsidence and Landslips	
-	Motor Fleet Liability	Additional contingencies and cover	
-	Municipal Police Liability	-Wrongful arrest and defamation	
-	-	-Errors and Omissions	
-	-	-Products liability and defective workmanship	
-	-	-Comprehensive insurance of pedal cycles	
-	-	-Legal Defence Costs	
-	-	-Professional Liability i.r.o. Medical Officials	
Combined	Buildings, including Thatch Private Dwellings; Residential Units; Hostels and Flats (Buildings) Contents of all buildings Plant and Machinery Stock and Materials	All property including private houses, residential units, hostels and flats, outbuildings thereto (constructed of brick, stone, concrete, or metal on metal framework and roofed with slate, tiles, metal, concrete or asbestos unless otherwise stated), satellite dishes, tanks, water pumping equipment, courts, pools, fixed filtration plant, driveways, paving, fixtures and fittings, underground water, gas and sewerage pipes, drains, watercourses, electricity and telephone cables or public supply connections and sporting and recreational structures, landlord's fixtures and fittings therein and thereon, walls, gates, posts, fences and tarred or paved roads, driveways, paths or parking areas, boreholes (including pumps and motors) owned by or leased by the Municipality, property held by the Insured in trust and / or commission and/or in the custody and / or under their control and / or for which they are responsible.	<b>Following property is excluded:</b> -Dam Walls, Dam Contents, Canals, Viaducts, Reservoirs and Reservoir Contents. -Pavilions, Sport stadiums, Spectator Stands, Outdoor Sports Playing or Recreational Surfaces. -Electricity Transmission and Distribution Lines including their supporting structures (other than on or within 150 metres of electricity sub stations belonging to the Insured or on or within 150 metres of the premises of the Municipality) -Water-piping as well as Stormwater-piping including their supporting structures (other than on or within 150 metres of water treatment or purification works and reservoirs or on or within 150 metres of the premises of the Insured). -Sewerage Piping including their supporting structures (other than on or within 150 metres of sewerage treatment plants or on or within 150 metres of the premises of the Insured). -Roads, Bridges, Tunnels and Manhole Covers.

INSURANCE SECTIONS	POLICY TYPE	COVER	Special conditions to cover
Theft	-	Damage to contents, property or any building, as a result of theft accompanied by forcible and violent entry into or exit from such building or any portion thereof or any attempt thereof or as a result of theft (or any attempt thereof) following violence or threat of violence against persons lawfully on the premises.	-
Glass	-	Damage to internal and external glass (including mirrors), signwriting and treatment.	-
Money	-	Damage/Loss to money (as defined). It includes money not contained in a locked safe or strong room in the custody of any authorised employee while away from the premises or at the premises outside normal business hours and also any other time from the premises.	There is no cover available under this section if the damage arises from dishonesty of Councillors or Officials or due to error or omission. All money must be kept in a strong room or safe after hours. See Fidelity section for other forms of cover.
Fidelity	-	Loss of money and/or other property stolen by an employee, direct financial loss sustained as a result of fraud or dishonesty of an employee, which results in dishonest personal financial gain for the employee concerned. The term "dishonest personal financial gain" shall not include gain by an employee in the form of salary, salary increases, fees, commissions, bonuses, promotions or other emoluments.	Losses which occurred more than 24 (twenty four) months prior to discovery is not covered. Internal controls must be of such nature that the loss will be detected asap.

SHORT TERM INSURANCE POLICY - JULY 2021/22

INSURANCE SECTIONS	POLICY TYPE	COVER	Special conditions to cover
Motor	All listed vehicles	DAMAGE to any vehicle in the specification list. Insurance should cover reasonable cost of protection, removal to the nearest repairers and cost of delivery to the permanent address of the insured.	<p>The Insurance shall not cover any injury, DAMAGE or liability resulting from an accident:</p> <p>a) while the vehicle is being used with the general knowledge and consent of the Insured for hiring, carriage of passengers for hire or carriage of fare paying passengers, racing, speed or other contests, rallies, trials, carriage of explosives or carriage of any load or passengers exceeding the capacity for which it is constructed or licensed or use for any purpose in connection with the motor trade (except as shown under the description of use)</p> <p>b) occurring outside the Republic of South Africa.</p> <p>c) while any vehicle is being driven by</p> <p>(i) where such accident results from his being under the influence of intoxicating liquor or drugs (unless administered by, or prescribed by and taken in accordance with the instructions of a member of the medical profession other than himself);</p> <p>ii) any other person with the general consent of the Insured who, to the Insured's knowledge is under the influence of intoxicating liquor or drugs (unless administered by, or prescribed by and taken in accordance with the instructions of a member of the medical profession other than himself)</p> <p>(iii) the Insured while not licensed to drive such vehicle or any other person with the general consent of the Insured who to the Insured's knowledge is not licensed to drive such vehicle provided that any driver shall be deemed to be licensed to drive the vehicle if he is complying with the licensing laws relating to the territory in which the vehicle is being driven or if non-compliance with any licensing law is solely because of failure to renew any licence subject to periodic renewal, or if a licence is not required by law, or while such driver is learning to drive and is complying with the laws relating to learners.</p>

## 6.5. SHORT TERM INSURANCE

### 6.1.5.1. APPOINTMENT: INSURANCE BROKER

6.1.1.5.1.1. The AO shall call for bids to appoint an insurance broker at least once every three years.

6.1.2.5.1.2. The appointment of an insurance broker must be performed via the normal supply chain management processes of Mossel Bay the Municipality

6.1.3.5.1.3. The insurer broker must as part of the supply chain management processes; as well as annually thereafter with the consideration of the insurable conditions; provide sufficient proof of its:

6.1.3.1.5.1.3.1. Own Public liability and professional liability insurance cover;

6.1.3.2.5.1.3.2. Registration with the professional body for insurance brokers; and

6.1.3.3.5.1.3.3. Registration as a financial advisor.

### 6.2.5.2. REVIEW OF PORTFOLIO

6.2.1.5.2.1. The AO with the assistance of the Senior Managers must annually review the insurable conditions at least 60 days prior to the date that the insurance cover is required. Insurance cover coincide with the financial year of Mossel Bay the Municipality.

6.2.2. The CFO must ensure that the insurance portfolio is updated with the normal adjustments in terms of capital additions and disposals, and values. With the exception of vehicles all property, plant and equipment that is insured is insured at CRC. Vehicles are insured according to the AA book values.

6.2.3.5.2.2. Ad hoc cover during the financial year may will be arranged on instruction of the AO by the CFO.

## 7.6. IMPLEMENTATION & MONITORING

### 7.1.6.1. CLAIMS

#### 7.1.1.6.1.1. General Public Claims

7.1.1.1.6.1.1.1. Any claim from the general public relating to personal injury or damage within the jurisdictional area of Mossel Bay Municipality or in the course of or in connection with the delivered municipal services for which the member of the public held the municipality liable should be directed and addressed as follow:

a) Physical address

101 Marsh Street

Asset & Insurance Financial Administration Section

Mossel Bay

6500

b) Postal address

Mossel Bay Municipality

Private Bag X29

Mossel Bay

6500

For Attention: Financial Administration Asset & Insurance Section

c) Email address

admin@mosselbay.gov.za

For attention: Financial Administration Asset & Insurance Section

7.1.1.2. All claims should be reported within 30 days of incident with measuring date being the date on which the claim was received at one of the addresses mention above.

7.1.1.3.6.1.1.2. The claim must be in writing whilst delivered by hand, post, email or fax.

7.1.1.4.6.1.1.3. The claim must at least provide the following details:

7.1.1.4.1.6.1.1.3.1. Surname, initials and Identity number;

7.1.1.4.2.6.1.1.3.2. Contact details (Address, Telephone or Cell);

7.1.1.4.3.6.1.1.3.3. Date and time when Incident occurred;

7.1.1.4.4.6.1.1.3.4. Premises or Location where Incident occurred; and

7.1.1.4.5.6.1.1.3.5. Description of the Incident.

7.1.1.5.6.1.1.4. All claims will be referred to the appointed Municipal insurance broker as contemplated in Section 6 of this policy for investigation and final outcome.

7.1.2.6.1.2. Internal Claims for Own damage in terms of identified risks as per clause section 5.2

7.1.2.1.6.1.2.1. Any internal claim relating to asset or property damage should be reported within 10 working days of incident or when the incident came to the attention of an official.

7.1.2.2.6.1.2.2. All official claim template forms **is are** available on the document system of the Municipality.

7.1.2.3.6.1.2.3. The claim must be lodged via the document system (Collaborator), when assistance is required the department can contact the **Insurance section Asset & Insurance Section** within the Sub-Directorate Financial Administration.

6.1.2.4. All claims **will be referred to the appointed Municipal insurance broker as contemplated in Section 6 of this policy for investigation and final outcome. must be accompanied by 3** preplacement or repair quotes obtained via the normal SCM processes.

7.1.2.4.6.1.2.5. Claims will be referred to an appointed loss adjuster for investigation and final decision, if deemed necessary.

#### 7.2.6.2. MONTHLY REPORTING

6.2.1. The **Insurance section of the Sub Directorate Financial Administration Asset and Insurance section will** must prepare by the 10th working day of the next month and table to senior management **an insurance monthly reports that:; generated from the document system; on the progress of each claim by the 10th working day of the next month.**

6.2.1.1. Provides progress on each claim that was active **on** during the previous month indicating the status of the claim as **on** at the end of the month; and

7.2.1.6.2.1.2. Provides updated financial information of all, premiums paid, brokers fees paid, cost encountered on claims with an indication of the settlement amount by the insurer in terms of the outsources cover. The summaries of damage to own property must be classified by per risk identified in Section 5.2

#### 8.7. REVIEW OF POLICY

8.1.7.1. The AO, with the assistance of the CFO and other Senior Managers, are responsible for the implementation of this policy and must take reasonable steps to ensure that the policy is reviewed annually as part of the review of the other budget related policies.

## 5) TARIFF POLICY

### 14. DEPOSITS

#### 14.2 Water and Other Service Deposits

- (i) **Subsidised**
- (ii) Economic
- (iii) Additional household or business units
- (iiv) Medium consumers (connections > 25 mm and <= 7580 mm)
- (iv) Bulk consumers > 7580 mm connection or using more than 1000kl water 4 x per annum

### 16. **WATER TARIFFS**

#### 16.6.1 Leakages – Normal consumers

If the leakage is on the consumer's side of the meter, the consumer will be responsible for the payment of all water supplied to the property. The consumer has the responsibility to control and monitor his/her water consumption **on the consumer's side of the meter.**

(a) A consumer may qualify for a reduction in levy as determined by Council on his/her account in the event of a water leakage, if:

(ii) the leakage was repaired / **contained** within **10 days 48 hours** after detection / notification by the municipality; and

(iv) an authentic certificate issued by a registered plumber must **reach be submitted to** the Municipality **within 10 days** after completion of repairs done with respect to a water leakage and must contain the following:

- the date of the invoice and repair work as well as the receipt; and
- confirmation that surface leakage was not visible; or

(v) If repairs were done by the consumer themselves, his / her sworn affidavit must **reach be submitted to** the Municipality **within 10 days** after completion of repairs done with respect to a water leak and must contain the following:

- the date of the invoice and repair work as well as the receipt and/or date stamped photos proving that the leak was underground and repaired by themselves; and
- that the reading has normalised; and

- confirmation that surface leakage was not visible.

(b) Once the Accounting Officer declares that the dam volume has dropped to below 30%, no water charges in respect of water losses because of leakages will be reduced;

(c) Water lost due to the meter / pipes being stolen, defective irrigation, broken geyser, leaking toilet, damage caused by third party contractors not appointed by the municipality or leaking tap cannot be considered for reduction;

(e) Any applications that do not comply with points in 15.6.1 (a)(iv) or 15.6.1(a)(v) above, may be referred to a special water leakage committee for further consideration of possible reductions.

#### 16.6.2 Leakages – Indigent households or households housing a person with a disability

If the leakage is on the consumer's side of the meter, the consumer will be responsible for the payment of all water supplied to the property. The consumer has the responsibility to control and monitor his/her water consumption.

The remainder of the water debt will be considered for write-off

#### 16.8 Adjustments to water levies and readings because of defective meters / meter reading errors because of a mechanical reason / inexplicable consumptions

a) On the request of a consumer, a meter can be externally tested for accuracy at the tariff as per council's latest tariff policy. If the test indicates that the meter is within the thresholds, the meter test fee will be forfeited and no adjustment will be made to the water levies.

If the test indicates that the meter is defective, the meter test fee will be refunded and an adjustment will be made to the water levy as follows:

- (i) The original levy will be reversed for the period affected;
  - (ii) The consumer's most recent fair 6 months' average consumption will be calculated and levied for the period affected.
- (i) Affidavit from the consumer giving the background to the water consumption on the premises for the period under question and stating the reasons why they believe the meter is defective;
  - (ii) Meter test outcome report from external services provider.
  - (iii) Memo from technical services with a recommendation.

b) In the case where the consumer / municipality believes that there was a meter reading error because of a mechanical reason / inexplicable consumption, an inspection of the meter will be done and circumstances of the meter reading will be investigated by the technical department. The meter must be externally tested for accuracy at the tariff as per council's latest tariff policy at the consumer's expense.

The following supporting documentation must be submitted before any adjustment will be made:

- (i) Affidavit from the consumer giving the background to the water consumption on the premises for the period under question and stating the reasons why they believe the meter is defective;
- (ii) Meter test outcome report from external services provider.
- (iii) Memo from technical services with a recommendation.

b) In the case where the consumer / municipality believes that there was a meter reading error because of a mechanical reason / inexplicable consumption, an inspection of the meter will be done and circumstances of the meter reading will be investigated by the technical department. The meter must be externally tested for accuracy at the tariff as per council's latest tariff policy at the consumer's expense.

If there is merit to believe that there was a meter reading error because of a mechanical reason / inexplicable consumption, the meter test fee will be refunded and an adjustment will be made to the water levy as follows:

- (i) The original levy will be reversed for the period affected;
- (ii) The consumer's most recent fair 6 months' average consumption will be calculated and levied for the period affected.

The following supporting documentation must be submitted before any adjustment will be made:

- (i) Affidavit from the consumer giving the background relating to the water consumption on the premises for the period under question, confirmation that the premises was inspected for any leakages and stating the reasons why they believe there was a meter reading error because of a mechanical reason / inexplicable consumption;
- (ii) Meter test outcome report from external services provider.
- (iii) A memo from the technical and financial department giving the result of the inspection of the meter and the findings relating to the investigation of the circumstances of the meter reading, together with a recommendation. This memo must be approved by the Director: Infrastructure Services and the Chief Financial Officer or their delegates.

## 6) CUSTOMER CARE, CREDIT CONTROL, DEBT COLLECTION, INDIGENT AND TAMPERING POLICY

### 5. DEFINITIONS

“**Consumer**” means any occupier of a property to which the Municipality has agreed to supply services or already supplies services to, or when the occupier is not the responsible person, then the owner of the property;

“**Owner**” refers to the Rates Policy

#### 6.10 Consumer Service Targets

(d) meter reading cycle.

(d)

#### 7.6 Payment facilities and methods

(e) Postal orders must be crossed and be made payable to Mossel Bay Municipality;

(f)(e) Payments will always be appropriated to the oldest account (notwithstanding the kind of service), where after it will be appropriated in order of a predetermined priority as approved by the Municipality;

(g)(f) Payments can be made:

(i) at any of the Municipal Offices from Mondays to Fridays (public holidays excluded) 08:00 to 15:30 (Mossel Bay Office) and 08:00 to 15:00 (Great Brak River, Hartenbos, Herbertsdale, Friemersheim, D’Almeida and Kwanonqaba offices);

(iii) by direct Bank – and/or electronic payments to the Municipal bank account using Mossel Bay Municipality as beneficiary. The Municipal account number or reference number provided, must at all times must always be used as the reference number. The Municipality will not except any responsibility for incorrect banking details or reference numbers used;

#### 7.9 Clients in correctional care or clients who were imprisoned

(b) If a lodger occupies the dwelling while the owner is imprisoned, such lodger should accept responsibility for the account. Such lodger may apply for indigent subsidy on behalf of the owner with proof of imprisonment from correctional services and authorisation from the owner;

(c) If no tenant is occupying the dwelling the services will **should** be restricted until the owner is released from prison, **after which the outstanding debt on the owners account will be taken to council for consideration to be written off;**

#### 7.10 Temporary suspension of actions for special reasons

The written approval of the Chief Financial Officer (CFO) or his/her delegate to temporary suspend actions **must at all times must always** be obtained for special reasons. If the suspension of actions in terms of this Policy exceeds 3 months, it must be reported to Council.

#### 7.11 Restricted water

(b) The water restriction however cannot be restored until the arrear debt is paid in full **or a valid payment arrangement on this debt was agreed upon;**

(c) Once the account has been paid in full **or a valid payment arrangement on this debt was agreed upon,** the water flow can be restored.

#### 7.15 Arrangements for settlements

(a) If required, consumers with arrears must convert to a pre-payment meter, and when implemented the cost of the conversion and the arrears total, will be paid off either by-  
(iii) **the first** installation of pre-paid meter is free of charge if a person is indigent.

#### 7.19 Deceased Estates

(e) should the new **tenant/owner/authorised person qualify for be** an indigent **subsidies case,** the total outstanding amount should be written off;

(f) however, if the new **tenant/owner/authorised person** does not qualify for a subsidy, the client shall be obliged to settle the outstanding amount from the date of death up to the current date or to arrange for a settlement agreement;

(g) child headed families, where the parents are deceased and only unemployed minor children lives in the dwelling, the debt can be written off. **The child headed family may apply for indigent subsidies on the deceased owners' account;**

#### 7.20 Tenant Accounts

(b) all outstanding debt of the owner of the property must be paid in full **or a valid payment arrangement on this debt must be agreed upon;**

(c) the applicant does not have any debt on another property within the municipal boundaries **or a valid payment arrangement on this debt must be agreed upon;**

(c)(d) Services on a tenant account may be transferred back to the owner if the tenant account is in arrears for longer than 90 days and all future levies on these services will be payable by the owner. Services deposits will also be payable on the owners account at the rates determined in the latest approved municipal tariff list.

## 7. CREDIT CONTROL

### Specific objectives

#### 8.2 Property Developments

- (c) Services / Tenant accounts may be opened on the registered erf, for unregistered subdivided erven, if:
  - (i) A clearance certificate was issued on the unregistered erf applicable;
  - (ii) Capital contributions have been paid;
  - (iii) The necessary application for registration has been submitted to the deeds office;
  - (iv) The necessary services application forms and supporting documentation have been fully completed, authorised by the registered owner / developer and submitted to the municipality.

#### 8.3 Termination of Services

(c) A customer may terminate an agreement for the supply of municipal services by giving at least 7 (seven) days written notice to the Municipality of such termination. Termination will only be processed once all arrear debt on the account have been settled or a valid payment arrangement on this debt was agreed upon;

(e) A customer shall remain liable for all arrears and applicable charges that are payable for Municipal services rendered prior to the termination of an agreement. Upon termination of the agreement the services will automatically be transferred to the account of the owner. After 3 months the services will be restricted, and a deposit will be levied on the owner's account payable. Services will only be restored once payment of the services deposits is confirmed, and the necessary services agreement has been signed;

(f) The outstanding balance of the tenant account will appear on the owner's account.

(d)

(e)(g) An owner may request for the disconnection of services where the meters are on his name, under the following conditions:

#### 8.4 Payment of a Deposit

(o) Indigent level 2 households (subsidy) will pay a deposit as determined in the Tariff List.

## 8.6 Payment for Municipal Services Provided

- (h) Dishonoured payments
- (ii) If the consumer who received value from the payment is not an existing debtor of Council, a sundry debtor account is **opened opened**, and the debit and penalty is raised. Once the account is submitted and the debtor fails to honour the payment including the penalty within 14 days of receipt, a final demand is generated and submitted;

## 8.10 Appeals against Findings

- (b) **(b)** An appeal shall be in writing and shall clearly state that it is an appeal, set out the reasons for the appeal and be lodged with the Accounting Officer within 21 days from the date the consumer was advised of the findings of the dispute investigation;
- (d) The decision of the Council shall be **final final**, and the consumer must pay any amounts due and payable in terms of such decision within 14 days from the date of the letter of him/her being advised of the Council's decision;

## 9. DEBT COLLECTION

### Objective

### 9.4 Arrangements

#### **Principles for Residential Debtors**

- (e) Debtors, excluding housing debtors, who default on two occasions in respect of arrangements made **on the same debt**, will be denied the privilege of making further arrangements **on that debt** and the full amount becomes due and payable;

### 9.10 Notices and Documentation

- (b) Any notice or other document served on a person by a Municipality in terms of any other legislation is regarded as having been served by:
  - (vii) if service cannot be effected in terms of the aforesaid sub-sections by affixing it to the principal door of entry to the **premises, or premises or** displaying it on a conspicuous place.

## **10. INDIGENT HOUSEHOLD AND HOUSEHOLD HOUSING A PERSON WITH A DISABILITY MANAGEMENT POLICY**

### 10.1 The Objectives of This Policy Is To

- (d) allow the Municipality to maintain **and publish** the register of names and addresses of account holders receiving subsidies;

#### 10.5.1 Application for Indigent Households

The account holder must apply in person at a customer care office of the **Municipality Authorised Agent** on the prescribed application form.

In the case of a deceased owner's property, the person authorised by means of an authorisation letter from the court may himself / herself apply or authorise another occupant by means of a sworn affidavit to apply for this benefit **on the deceased owners' account**.

In the case of an untraceable owner / account holder, a new tenant account can be opened by the occupant, by means of a sworn affidavit **that the owner is untraceable (this must be verified by a tracing agent)**, to apply for this benefit.

#### 10.7 Local Audit (Verification) of Indigent Households and Households housing a person with a disability

The Municipality reserves the right to send officials and/or representatives of the Municipality to the household or site of the applicant(s) at any reasonable time, with the aim of carrying out a local verification of the accuracy of the information provided by the applicant(s). **If the verification indicates that one or more of the qualification criteria might not be met by the applicant, it will be expected of the applicant to re-apply as per section 10.8.**

#### 10.8 3 Year Re-Application for Indigent Households and Households housing a person with a disability

**It will be expected from approved Indigent Households and Households housing a person with a disability to re-apply at least once every 3 years.**

**If no re-application have been received at least 3 months before the 3 year period after the latest approval of application have lapsed, the Municipality reserves the right to send officials and/or representatives of the Municipality to the household or site of the applicant(s) at any reasonable time, with the aim of delivering a notification that the household's indigent status will lapse and that the applicant is needed to do a full re-application within 3-months after delivery of the notification.**

**If no re-application is received within this period, the indigent's status will be cancelled. The same terms and qualifying criteria as the original application will be applicable.**

#### 10.98 Subsidy

(d) All consumers who qualify for a subsidy **must may be expected to** agree to the installation of a prepaid electricity meter and will, if in arrears, be placed on restricted service levels in order to limit further escalation of debt. **The first** installation of a pre-paid meter is free of charge for indigent and subsidised households;

(i) A list of subsidised consumers will be maintained and audited on a regular basis **and the info may be supplied to the general public.**

10.109 Rates and Services subsidies per Category:

10.109.1 Indigent Level 1 Households

10.109.2 Indigent Level 2 Households

10.109.3 Households housing a person with a disability

10.109.4 Rural water indigents

10.110 Other subsidies at Indigent households and households housing a person with a disability

10.121 Additional subsidy categories

Add the following paragraph in the CUSTOMER CARE, CREDIT CONTROL, DEBT COLLECTION, INDIGENT AND TAMPERING POLICY: "10.10.5 Indigent - Vacant Erven with a value up to R50 000

(a) Water - 6 kl and basic charges / availability charges per month

(b) Electricity - 50 kWh and basic charges / availability charges per month

(c) Refuse removal - basic charges per month

(d) Sanitation - basic charges / availability charges per month

In the proposed policy, we set out under item 10.3.5 the qualifying requirements of the "Indigent - Vacant Erven with a value up to R50 000", but we did not bring in what they qualify for."

## 11. IRRECOVERABLE DEBT

11.1 Debt Will Be Regarded as Irrecoverable If:

(l) **When If** the debtor qualifies as an indigent household or household housing a person with a disability and are receiving a subsidy. **This is limited to once in a 3-year period;**

(m) Clients **that have been released from in** correctional care or clients who **were are** imprisoned and there **was is** no way of recovering the debt;

## 7) BUDGET POLICY

### 1. DEFINITIONS

"Overspending" means -

(b) in relation to a vote, causing expenditure under the vote to exceed the amount **per capital and operating budget separately** appropriated **per** for **that vote**; or

"Unauthorised expenditure"

b) Overspending of the total amount appropriated for a vote in the approved **capital and operating budget measured separately individually**;

"Sub Vote" means the second level of appropriation of funds; which specifies the total amount that is appropriated and for which only **one line one-line** manager is responsible;

"Vote" means one of the main segments into which a budget of a municipality is divided for the appropriation of funds for the different directorates of the municipality; and which specifies the total amount that is appropriated **for operational and capital budgets separately** for the purposes **and functions** of the directorate concerned and includes:

- Municipal Manager;
- **Governance Services**;
- Corporate **S**services;
- Financial **S**services;
- **Protection Services**
- **Technical/Infrastructure S**services;
- Community **S**services; **and**
- Planning and Economic Development.

### 2. INTRODUCTION

2.2. This policy must be read, analysed, explained, interpreted, implemented and understood against this legislative background. The budget is a tool for planning and **control control**, and it plays a critical role in an attempt to realise diverse community needs. Central to this, the formulation of a municipality budget must take into account the government's macro-economic and fiscal policy fundamentals.

### 4. BUDGETING PRINCIPLES

4.5. The MTREF budget **must at all times must always** be within the framework of the Municipal Integrated Development Plan.

4.7. No budget will be allocated for external funded projects unless it is **gazette gazetted**, or the request is supported by written confirmation from the external source of the specific grant.

## 5. ROLES AND RESPONSIBILITIES

5.1.1. Monitor **and**, oversee the responsibilities assigned in terms of the MFMA to the Accounting Officer and the Chief Financial **Officer, but Officer but** may not interfere in the exercise of those responsibilities.

## 13. VIREMENT REQUIREMENTS

13.1. A virement represents a flexible mechanism to affect budgetary amendments within a financial **year, and year and** represents a mechanism to align and take corrective (financial / budgetary) action within a Vote or Directorate during a financial year

13.2. To transfer funds from one operating or capital project to another operating or capital project within a vote, a saving **has to must** be identified within the monetary limitations of the approved vote allocations on the respective budgets.

13.8. Virement amounts may not be rolled over to subsequent **years, or years or** create expectations on following budgets. (Section 30 of MFMA)

### 13.12. CAPITAL BUDGET VIREMENTS:

13.12.3. **Virements between projects/accounts funded by from the Self-insurance reserve will be permitted without evidence of a saving as long as the total funding source remains the same. If additional funding is required, an item of unforeseen and unavoidable expenditure should be prepared as prescribed in Section 16 of this policy.**

**13.12.3.13.12.4.** Any other virements in respect of capital projects will only be permitted and included to approved projects as part of the annual or adjustment budgets and the approved IDP of the Council.

**13.12.4.13.12.5.** Budgeted amounts in respect of approved capital projects which are, due to changed circumstances, not executed at all, can only be viremented by Council.

**13.12.5.13.12.6.** Virements of Conditional Grant funds to purposes outside of that specified in the relevant Conditional Grant framework is not permitted.

**13.12.6.13.12.7.** Virements of Capital Projects can only be approved between projects of similar funding sources (e.g. MIG to MIG or CRR to CRR).

**13.12.7.13.12.8.** Motivations for virements should state the reason for the saving as well as the reason for the additional amount required.

**13.12.8.13.12.9.** Capital project virements will only be allowed after the February adjustment budget if the virement adheres to the following:

**13.12.8.1.13.12.9.1.** Are between capital projects already approved in the adjustment budget;

**13.12.8.2.13.12.9.2.** Not to be used for furniture and equipment;

**13.12.8.3.13.12.9.3.** Not be allowed after May 31 of each year;

13.12.8.4.13.12.9.4. Will only be allowed after year-end to rectify projects funded with external funds. These solutions must be bona vide solutions and not to balance budgets; and

13.12.8.5.13.12.9.5. Only the CFO or his/her delegate may approve such virements after proper written motivation from the Senior Manager.

## 15. ADJUSTMENT BUDGET

15.8. An Adjustment Budget must contain **all of all** the following:

### 16. UNFORESEEN AND UNAVOIDABLE EXPENDITURE

16.3. The amount of expenditure that **an the** Executive Mayor may authorise in terms of section 29 of the MFMA is limited to **R 15 million for Mossel Bay Municipality.:**

**16.3.1 R15 million in the case of a municipality with approved total revenue in its current annual budget greater than R500 million.**

## 8) EXPENDITURE POLICY

### DEFINITIONS

**"Unauthorised expenditure"** means any expenditure incurred by a municipality otherwise than in accordance with sections 15 or 11(3) of the MFMA, and includes –

b) Overspending of the total amount appropriated for a vote in the approved **capital and operating** budget **measured separately;**

**“Vote”** means one of the main segments into which a budget of a municipality is divided for the appropriation of funds for the different directorates of the municipality; and which specifies the total amount that is appropriated for operational and capital budgets separately for the purposes and functions of the directorate concerned and includes:

- Municipal Manager;
- 
- Corporate Services;
- Financial Services;
- Protection Services
- Infrastructure Services;
- Community Services; and
- Planning and Economic Development.

~~means one of the main segments into which a budget of a municipality is divided for the appropriation of funds for the different directorates of the municipality; and which specifies the total amount that is appropriated for the purposes of the directorate concerned and includes:~~

~~• Municipal Manager;~~

~~• Corporate services;~~

- ~~Financial services;~~
- ~~Technical services;~~
- ~~Community services; and~~
- ~~Planning & Integrated services;~~

## 5. EXPENDITURE MANAGEMENT

5.1.3. The delegated authority to **sign cheques or** authorise electronic payments shall be in writing and kept on record and be reviewed regularly by the Accounting Officer. Copies of such letters of authority will be kept by the expenditure department.

### 5.3. Creditors

5.3.4. Senior Managers shall advise the CFO of the names of officials empowered to sign vouchers and authorise payment of invoices. The CFO shall table annually the names of such officials at a meeting of Directors before the end of the financial year.

5.3.4.5.3.5. Invoices or statements submitted for payment to the Head Expenditure by any department shall be in such form as may be required by the CFO and must state the reference to the relevant account to meet such payment.

5.3.5.5.3.6. Before recommendation of a supplier is made to the relevant department, the supply chain unit must ensure that: -

5.3.6.5.3.7. When a department authorises the payment of invoice the signatory certifies and authorises that: -

5.3.7.5.3.8. Before payment is processed the Creditors Department shall ensure that: -

5.3.8.5.3.9. All payments due by the Municipality shall be made by **cheque or** approved electronic payment method drawn from the banking account of the Municipality.

5.3.9.5.3.10. Certain payments may be made from petty cash in accordance with the Supply Chain Policy as amended from time to time.

5.3.10.5.3.11. The following conditions apply in respect of all petty cash transactions:

5.3.11.5.3.12. The following procedures must be followed in respect of petty cash payments:

### 5.9.6. Housing Development Fund & **Other Capital Replacement Reserves**

5.9.6.2. All expenditure must be included in a duly approved budget and incurred via the Supply Chain Management Policy of the Municipality. 5.9.6.4. The net effect of expenditure and revenue, relating to the housing development fund **or Self-insurance reserve**, may be recorded in the Statement of Changes in Net Assets (SOCNA) either as contribution to the fund or a contribution from the fund if the fund is cash backed.

5.9.6.5. In the case of a capital item financed from the Capital Replacement Reserve (CRR) or **Self-insurance reserve** a contribution equal to the expenditure encountered is transferred from the **intended reserve CRR** and recorded as such in the SOCNA.

## 6. UNFORESEEN AND UNAVOIDABLE EXPENDITURE

6.2. The Executive Mayor may authorise such expenses in an **emergency or other exceptional circumstances** **emergency or other exceptional circumstance** in terms of section 29 of the MFMA only if:

### 9) SUPPLY CHAIN MANAGEMENT POLICY

This policy was adopted by the Municipality of Mossel Bay through Town Council Resolution E59-09/2005 in terms of Section 111 of the Municipal Finance Management Act, No 56 of 2003 and amended through Council Resolutions E28-05/2009, E61-05/2010, E160-12/2010, E68-05/2011, E04-01/2012, E97-05/2012, E74-05/2013, E60-05/2014, E71-05/2015, E89-05/2016, E88-05-2017, E86-05/2018, **and** E98-05/2019 **and** E64-05/2020 . This policy super cedes all other procurement policies previously in force at the Municipality. **This policy will refer to the current Preferential Procurement Framework Act should the PPPFA be amended the amended regulation would be applicable.**

### 14. LIST OF ACCREDITED PROSPECTIVE PROVIDERS

(2) Mossel Bay Municipality utilizes the Central Supplier Database **or the evidence bank as created by Provincial Treasury**, and will source prospective providers of goods and services from it.

### 15. PETTY CASH PURCHASES

(2) Conditions for petty cash purchases –

(c) No request for petty cash transactions may be lodged for items that is held as inventory in the municipal stores **accept in unique circumstances where it is impractical**; and

(g) Reconciliation reports must be verified and signed off by the Manager: Supply Chain Management **and submitted to before any moneya cheque is issued by the** Expenditure Department **for approval before any or any other relevant Department to supplement of the petty cash advance is authorized approved.**

### 22. PUBLIC INVITATION FOR COMPETITIVE BIDS

(6) The municipality reserves the right to place **the one invitation notice in the local newspaper of all the competitive bids advertised on one notice on that specific day and then request the public to view the full advert on the municipal website or any of the other portals.**

### 23. PROCEDURE FOR HANDLING SITE MEETINGS, INFORMATION OR BRIEFING SESSIONS

(7) An attendance register must be completed at all meetings or sessions. **Virtual attendance registers will also be acceptable.**

(8) Minutes must be kept at all meetings or sessions and be distributed to all attendees.  
The minutes of the meeting can also be placed on the municipal website.

## 27. COMMITTEE SYSTEM FOR COMPETITIVE BIDS

(4) All Committee proceedings must be duly minuted and attendance registers personally signed by all those present. In the case of an virtual meeting will the virtual attendance register be acceptable. These records must be filed with all other documentation relating to the relevant bid or quotation.

## 30. BID ADJUDICATION COMMITTEES

(9) All cancellations of tenders that was previously approved by the committee must be reported to the Bid Adjudication Committee in writing. Bids that is are cancelled prior the Bid Adjudication Committee do not have to be reported.

## 33. PROCUREMENT OF GOODS AND SERVICES UNDER CONTRACTS SECURED BY OTHER ORGANS OF STATE

(e) the organ of State gives written permission to utilize the remaining portion of the contract;;

## 45. DISPOSAL MANAGEMENT

(3) that the transfer or permanent disposal of assets and the granting of rights shall be as follows:

- a) Non-exempted capital assets shall be transferred or permanently disposed of strictly in accordance with Chapter 2 of the Municipal Asset Transfer Regulations.
- b) Exempted capital assets shall be transferred strictly in accordance with Chapter 3 of the Municipal Asset Transfer Regulations.
- c) The granting of rights by the Municipality, shall be executed strictly in accordance with Chapter 4 of the Municipal Asset Transfer Regulations.
- d) The transfer or permanent disposal of assets and the granting of rights shall be done in terms of the Municipality's Asset Management Policy.
- e) The transfer or permanent disposal of, and the granting of rights in terms of, immovable capital assets shall be dealt with separately in the Municipality's Asset Management Policy.

## **10) BORROWING FUNDS AND RESERVES POLICY**

### **4.1. LEGAL REQUIREMENTS**

4.1.2. According to Generally Recognised Accounting Practices (GRAP) such reserves may only be created if such reserves are cash backed. Fund accounting is not **allowed allowed**, and any reserves must be legal reserves created by law or through a Council Resolution.

### **4.2. TYPES OF RESERVES**

#### **4.2.4. Capital Replacement Reserve (CRR)**

4.2.4.2. An amount equal to the actual depreciation charges, bulk service levies received, **new connection revenue for Water-, Electricity- and Sewerage services**, the VAT claimed on capital budget housing projects, **revenue received from insurance claims linked to the replacement of capital assets as result of insurance claims** and the proceeds on land sales must be contributed to the capital replacement reserve.

4.2.4.5. The amount available for financing of the next year capital program is determined as follow:

(Financial years has been included only for **example reference** purposes)

4.2.4.6. The municipality **aims, but aims but** is not limited to use not less than 80% of the programmes or projects financed from the Capital Replacement Reserve towards the upgrading, replacement and refurbishment of existing assets and the rest towards the creation of new capital assets.

#### **4.2.5 Self-Insurance Reserve**

4.2.5.1 The purpose of the self-insurance reserve is to cover **all own damage and bodily harm cost not covered by relating to the policy of all risks, the municipal vehicle fleet and claims below the excess levels** of the reinsurance policy of the Municipality. It is the intension of the Municipality to progressively grow the self-insured portfolio of the Municipality.

4.2.5.2 Over and above the net result of the operating account of all insurance related expenses (Premium of reinsurance plus the claims expenses; **capital and operational**; less reinsurance refunds), an additional amount equal to 0.1758 percent of the value as reflected on the face of the statement of financial position for all capital assets must be contributed to the self-insurance reserve.

4.2.5.3 The additional contribution and the net result of the operating account of insurance must be cash funded, **with the intention to therefore always creating the reserve** to grow **the reserve** till the limit as set out below.

4.2.5.5 The self-insurance reserve may only be utilised for financing activities that was caused by an unforeseen activity and which resulted in damage to the assets of the Municipality or a third party, other than by means of normal wear and tear **or bodily harm**

caused by an accident to Councillors, Spouses of Councillors, Staff members (Permanent or Temporary) and volunteers working for the municipality.

4.2.5.6 The municipality aims, but is not limited, to progressively fund the self-insurance reserve to a level of 7.52% of the carrying value of capital assets as determined annually at the end of each financial year or the amount of the highest valued facility.

## 5. BORROWING POLICY

### 5.2 ACCESSING NEW BORROWINGS

#### 5.2.6.2 Types of long-term loan

5.2.6.2.1 Annuity Loans enable the Municipality to provide for the redemption of loans on an amortising basis which is generally the most cost effective cost-effective method of financing often referred to as vanilla funding;

## 11) RATES POLICY

### 3. DEFINITIONS

"Public Service Purposes" in relation to the use of a property means property owned and used by an organ of state as-

4.6 Differential rates applicable to Mossel Bay Municipality:

- Public Service Purpose Properties/Organs of state; (PSP)

4.7 The rate charged as a cent-in-the-rand for Residential Properties is the base rate and the rates charged in respect of all other categories of properties are reflected as ratios to the Residential rate as set out below.

#### PROPERTY RATES RATIOS

TARIFF TYPE	CATEGORY	RATIO IN RELATION TO RESIDENTIAL PROPERTY
RESIDENTIAL	RES	1 : 1
Vacant Land - Residential	RESV	1 : 1.3
Business & Commercial	BUS	1 : 2
Vacant Land - Business	BUSV	1 : 2.4
Industrial	IND	1 : 2
Mining	MIN	1 : 2
Agricultural	AGRI	1 : 0.25

Public Service Infrastructure	PSI	1 : 0.25
Public Benefit Organisation	PBO	1 : 0.25
Public Service Purpose Properties (GOV)	PSP	1 : 0.25
Public Service Infrastructure Impermissible	PSII	1 : 0
Municipal	MUN	1 : 0
National Monuments	NMON	1 : 0
Protected Areas	PROT	1 : 0
Place of Worship - Church	POWC	1 : 0
Place of Worship - Parsonage	POWP	1 : 0

## 5. APPLICATION OF THE POLICY

### 5.7 Pensioners

5.7.2 All applications for Pension Rebates will be effective for the same period as the General Valuation Roll. Applicants that currently qualifies, will retain their pensioner's status until the next General Valuation becomes effective (1 July 2022).

All pensioners must re-apply for Pension Rebates by 311 March May of the year preceding the next General Valuation effective date (311 March May 2022).

### 5.9 Public Benefit Organisations (PBO)/Non-Profit Organisations(NPO)

5.9.1 The properties of Public Benefit Organisations or Non-Profit Organisations Service will be charged at the ratio of 1 : 0.25 in relation to residential properties 25% of the base tariff, if they comply with the conditions in 5.9.2 below. These categories of properties and/or owners of properties are deemed to contribute services or benefits to the community.

Add to the Rates Policy : 5.11 A lessee, in the case of a property that is registered in the name of a municipality and is leased by it. In relation to the definition of an owner in this policy, the municipality will hold a lessee, in the case of a property that is registered in the name of a municipality and is leased by it, responsible for the payment of Property Rates, if the lease agreement is for a period longer than 10 years and registered against the Title Deed in the deeds office as a notarial lease."

## 12) DEVELOPMENT CHARGES POLICY

### 1. BACKGROUND

1.1 The municipality compiled a policy for the regulation of these charges in 2009. Since this date there has been a number of several legislative changes, as well as guidelines published by both National and Provincial departments. This includes the development of a Provincial DC calculator, a tool to assist municipalities in the calculation of fair DC's. The municipality has therefore reviewed its previous policy to ensure compliance with the latest guidelines, as contained in this document.

1.4 The implementation of the policy will be dependent on the adoption of an enabling bylaw, which has to must be drafted and adopted by Council.

### 4. GUIDING PRINCIPLES & OBJECTIVES

4.1.1 Equity and Fairness: DC's should be reasonable, balanced and practical so as to to be equitable to all stakeholders. The key function of a system of DC's is to ensure that those who benefit from new infrastructure investment, or who cause off-site impacts, pay their fair share of the associated costs. This implies that:

4.1.1.2 DC's should be closely related to the costs imposed by a development, and development and are thus not a form of taxation.

4.1.2 Predictability: DC's should be a predictable, legally certain and reliable source of revenue to the municipality for providing the necessary infrastructure. These revenues should thus be treated as a formal commitment by the municipality to provide or upgrade the associated services, and services and should be clearly and transparently accounted for. It would, however, be unreasonable for poor households to bear these costs, which in any event are already subsidised by national transfers. In order to promote predictability and coordination, particularly in low cost housing developments, the costs associated with municipal infrastructure (i.e. the DC) should still be established before subsidies are applied in a transparent manner to fund the liability.

4.2.1 The municipality is able to can provide infrastructure in a timely and sufficient manner to support land development;

### 5. APPLICATION OF DEVELOPMENT CHARGES

5.4 A land development application approved by any other authority is still subject to the imposition of a DC by the municipality and may not be regarded as approved until the municipality has determined whether or not whether to exercise its authority in this regard.

### 7. CALCULATION OF DEVELOPMENT CHARGES

7.2.1.1 A master or framework plan for each infrastructure sector that identified future infrastructure requirements on the basis of based on identifiable impact zones (or sub-

areas) of the municipality, provided that such plans only need exist for the impact zones in which a DC is to be levied.

7.2.1.7 If a **particular application application** is based on a combination of uses that correspond to a **number of several** the DC categories listed, the fee for the extent of the development in each category is calculated individually and added together.

7.3 The **units unit's** costs included in the DC calculator will be used to estimate the replacement costs. The municipality will review and update these unit cost estimates annually, based on escalation index included in the DC Calculator.

7.6 Prior to the determination of the DC liability by the municipality, the developer may request the municipality to calculate that liability in respect of a proposal they have submitted **on the basis of based on** actual costs, provided that:

## 8. SUBSIDIES, EXEMPTIONS AND SURCHARGES

8.3.2 Subdivision applications where no additional development rights are **created created**, or which do not result in additional loading onto external infrastructure.

8.3.4.5 Home **child care child care** up to six children per erf.

## 9. ADMINISTRATION OF DEVELOPMENT CHARGES

9.5 All payments for DC's will be recognised as revenue by the municipality **on the basis of based on** prevailing accounting practices and must be:

## 10. INFRASTRUCTURE IN-LIEU OF A DEVELOPMENT CHARGE

10.2 Where a developer installs bulk engineering services or transfers land in accordance with a **Services Agreement** he or she may deduct the cost of the infrastructure installed from the DC's for that **particular development development**, provided that:

10.2.6.3 The municipality reserves the right to participate as an observer in the deliberations on bids received by the developer in order to check that the decision-making process is **fair fair**, and a rational selection is made.

### **13) ASSET MANAGEMENT POLICY**

#### **6.5.7 TRANSFER AND PERMANENT DISPOSAL OF IMMOVABLE CAPITAL ASSETS**

##### **6.5.7.1 HIGH VALUE IMMOVABLE CAPITAL ASSETS (DISPOSAL)**

6.5.7.1.3 That the market value of high value municipal capital assets be set at a threshold which is equal to the lesser of R50 million or R1% of the total value of the capital assets of the municipal council as determined from the latest available audited financial statements of the municipality

6.5.7.1.5 In order for Council to provide authorisation for a public participation process the council item must include information as required in terms of Regulation 5(3)(b) of the Municipal Asset Transfer Regulations.

##### **6.5.7.2 LOWER VALUE IMMOVABLE CAPITAL ASSETS (DISPOSAL)**

6.5.7.2.5 The application and the intended terms and conditions of a re-active disposal will be made known by means of a public notice in which

- i) interested or affected parties are invited to submit any objections, comments or representations in respect of the proposed re-active disposal; and
- ii) interested or affected parties are invited to submit similar or alternative proposals for the purchase and development of the disposal.

6.5.7.2.6 In order for Council to provide authorisation for a public participation process the council item must include information as required in terms of Regulation 5 of the Municipal Asset Transfer Regulations.

6.5.7.2.67 In order for Council to consider any proposed transfer or disposal of any immovable capital asset the council item must include information as required in terms of Regulation 7 of the Municipal Asset Transfer Regulations.

6.5.7.2.78 Following the process in terms of a re-active disposal as determined above and Council is satisfied that the disposal will be beneficial and will contribute to economic development, Council may resolve to dispose of the immovable capital asset directly to the prospective purchaser/investor and this will be deemed to be fair, equitable, transparent, competitive and cost effective.

6.5.7.2.89 The disposal of the immovable capital asset in terms of a re-active disposal to the prospective purchaser as stated above will be construed as the framework within which direct negotiations for the transfer or disposal will take place.

6.5.7.2.910 Where the marked related value is R1 Million or more a competitive bidding process will be followed whether it is pro-active or re-active disposal.

#### **7.5. INSURANCE OF CAPITAL ASSETS**

7.5.2. If the insurance of any capital assets must be transferred to an outside authority, the Chief Financial Officer shall determine the insured value based on recommendation of

the responsible senior manager for each and every individual registered asset. When doing so

The insured value to be applied by the Chief Financial Officer are current replacement cost (CRC) with the exceptions of vehicle types. Vehicles, if required to be insured in terms of the insurance policy, should be insured for the AA book value of the specific vehicle.

### 7.5.3.

## 9.2. TREATMENT OF COMPONENTS

9.2.4. All such decisions and agreements will be confirmed before the commencement beginning of the financial year. Any amendments will only be permitted as part of a budget review. Once a major component is recognised as a separate capital asset, it may be, depreciated and disposed of as if it is a separate capital asset.

## 10.17 AGRICULTURAL ASSETS

10.17.7 The Chief Financial Officer shall annually insure the municipality's agricultural assets, in consultation with the manager concerned.

## 11.1. GENERAL MAINTENANCE OF CAPITAL ASSETS

11.1.1. Every Senior Manager shall be directly responsible for ensuring that all capital assets are properly maintained and in a manner, which will ensure that such capital assets attain their maximum useful live.

## 13. IMPLEMENTATION AND REVIEW OF THE POLICY

13.1. The Council approves that the revised policy be implemented as from the 1st July 2020.

**14) COST CONTAINMENT POLICY**

Add Memo

<b>RECOMMENDATION FROM LINE MANAGER</b>			
<b>Comments from the Line Manager</b>			
<b>Recommendation (Circle the choice)</b>	<b>RECOMMEND / NOT RECOMMEND</b>		
<b>Signature</b>		<b>Date</b>	
<b>RECOMMENDATION FROM SUPPLY CHAIN MANGEMENT</b>			
<b>Comments from the Manager: Supply Chain Management</b>			
<b>Recommendation (Circle the choice)</b>	<b>RECOMMEND / NOT RECOMMEND</b>		
<b>Signature</b>		<b>Date</b>	
<b>APPROVAL BY MUNICIPAL MANAGER OR SENIOR MANGER</b>			
<b>Comments from the Municipal Manager/Senior Manager</b>			
<b>Recommendation (Circle the choice)</b>	<b>APPROVED / NOT APPROVED</b>		
<b>Signature</b>		<b>Date</b>	

## Section 8 - Overview of Budget Assumptions

Certain broad assumptions had been made on which the budget is based for the MTREF. These assumptions are based on external factors but also internal trends and factors. These assumptions provide a framework for setting priorities, determining service levels and allocating limited financial resources. This section provides a summary of the assumptions used in preparing the budget for the 2021/22 MTREF period.

### EXTERNAL FACTORS

Local government has a vital role to play in turning around the economy. In many areas of the country, municipal finances are under pressure. This is the result of the rising cost of delivering basic services and weak financial planning and controls, with poor management decisions leading to underinvestment in and insufficient maintenance of infrastructure.

The South African economy contracted by an estimated 7.2 per cent in 2020 compared with the 7.8 per cent contraction projected in the 2020 Medium Term Budget Policy Statement (MTBPS). The revised estimate results from easing lockdown restrictions in the third quarter and a faster-than-expected resumption of global growth, especially in China. The National Treasury projects real economic growth of 3.3 per cent in 2021, following an estimated contraction of 7.2 per cent in 2020. Real GDP growth is expected to moderate to 1.9 per cent in 2022 and 2023.

The outlook remains highly uncertain, and the economic effects of the pandemic are far-reaching. There were 1.7 million fewer jobs by the third quarter of 2020 compared to the same period in 2019. Rising unemployment and income losses have entrenched existing inequalities. GDP is only expected to recover to pre-pandemic levels in late 2023. High-frequency data for the third quarter, such as the volume of electricity distributed, mining and manufacturing output, business confidence and the ABSA Purchasing Managers' Index (PMI) shows evidence of a limited economic rebound.

Although growth rates are likely to improve quickly as restrictions are removed, based on current projections, the output is only expected to return to pre-pandemic levels in 2024. Given South Africa's structural constraints, its recovery will be slower than many of its developing-country peers. Industrial sectors (which include mining, manufacturing, construction and utilities) lagged substantially, undermined by structural constraints including unreliable electricity supply and weak public investment that preceded the pandemic. Over the next several years, the country requires the implementation of long-standing structural reforms to sustainably move to a higher growth path. These economic challenges will continue to exert pressure on municipal revenue generation and collection levels; hence a conservative approach is advised by National Treasury for revenue projections.

## CREDIT RATING OUTLOOK

Ratings Africa was appointed by the Provincial Government of Western Cape to perform a credit rating for Local Authorities. For the past two years the Mossel Bay performed excellent being rated as the number 1 most sustainable Local Authority in South Africa. Additional to that Mossel Bay was also awarded Top performer by Good Governance Africa in the Governance Performance Index in 2019.

## INTEREST RATES FOR BORROWING AND INVESTMENTS

With the approval of the long-term financial plan, Council has resolved to take up external loans for funding of capital projects which will generate a positive cash flow over the life cycle of the asset. Interest rates for borrowing is budgeted as follows:

	2020/21	2021/22	2022/23	2023/24
Borrowing interest rate	4.8%	7.5%	7.5%	7.5%

Investments made with various financial institutions are strictly in compliance with the Municipal Finance Management Act and the Municipality's Cash Management and Investment Policy. The average rate of return on investments for the 2020/21 year to date is 4.8 % and is estimated to be 3.75 % for the 2021/22 financial year.

## RATES, TARIFFS, CHARGES AND TIMING OF COLLECTION

The following table shows the average increases in rates and tariff charges over the 2021/22 MTREF period:

	2021/22	2022/23	2023/24
Property Rates	5.5%	4.5%	4.5%
Electricity	14.59 %	7.5%	7.5%
Water	5.5%	4.5%	4.5%
Sewerage	5.5%	4.5%	4.5%
Refuse	5.5%	4.5%	4.5%

## COLLECTION RATES FOR EACH REVENUE SOURCE AND CUSTOMER TYPE

The average collection rate in the cash collected from consumers expressed as a percentage of the amount billed and is currently (as on February 2021) 94.68% on a 12-month rolling period.

The average monthly collection rate for 2020/21 (12-month rolling period as at February 2021) and the projections for the 2021/22 year are as follows:

	2020/21	2021/22
Property Rates	98 %	90 %
Electricity	100 %	90 %
Water	90 %	90 %
Sundry	72 %	90 %
Sewerage	88 %	90 %
Refuse	90 %	90 %

The projections changed because of the changes made to the definition criteria of indigent households. The slower growth has been considered and a conservative approach for the cash budget has been taken. The debt collection policy of the Municipality is strictly implemented. Based on previous year trends an amount of R24 million is included in the budget for the write-off of bad debt. This amount includes write-offs of traffic fines to the amount of R6.6 million.

## PRICE MOVEMENTS ON SPECIFICS

Purchase of bulk electricity from Eskom is budgeted at R 411 329 540 in the 2021/22 financial year, which is an increase of 17.8 per cent from the projected expenditure for the 2020/21 year. This expenditure will increase by 8.9 per cent respectively for the outer budget years.

## AVERAGE SALARY INCREASES

The personnel budget is calculated by reviewing the individual posts that are currently filled on the municipal organogram, as well as previous years' expenditure on the salary budget. Provision is also made for the filling of vacant and new posts during the 2021/22 financial year.

The following table indicates the percentage by which allowance has been made for the increase in Councillor and employee remuneration for the 2021/22 MTREF:

	2021/22	2022/23	2023/24
Councillor allowances	3.5%	4.6%	4.6%
Senior managers	5%	4.6%	4.6%
Other personnel	5%	4.6%	4.6%

Additional provision is made in the budget for the appointment of 4 additional Councillors due to the Demarcation board allocating an additional Ward 15 to the Municipality.

## INDUSTRIAL RELATIONS CLIMATE AND CAPACITY BUILDING

The rendering of cost-effective and sustainable services to the entire community with diligence and empathy, is one of the Municipality's mission statements. To render this effective and efficient service the Municipality is committed to invest in the staff of the Municipality.

The Municipality also participates in the Municipal Finance Management Internship Programme and has employed five interns undergoing training in various sections of the Finance Directorate. The Municipality has several training initiatives available to its employees and has a skills programme in place.

<b>Capacity building, training and development</b>	<b>2021/22</b>
ABET and Life Long Learning Programme	658 023
Capacity Building Councillors	31 100
Capacity Building Local Municipalities (District Boundaries)	389 896
Capacity Building Unemployed	60 870
Development of Fire-fighters	171 469
Induction Programmes New Staff	293 928
Leadership Development	471 733
Municipal Minimum Competency Level	95 000
Workshops, Seminars and Subject Matter Training	695 774

## CHANGING DEMAND CHARACTERISTICS (DEMAND FOR SERVICES AND FREE OR SUBSIDISED BASIC SERVICES)

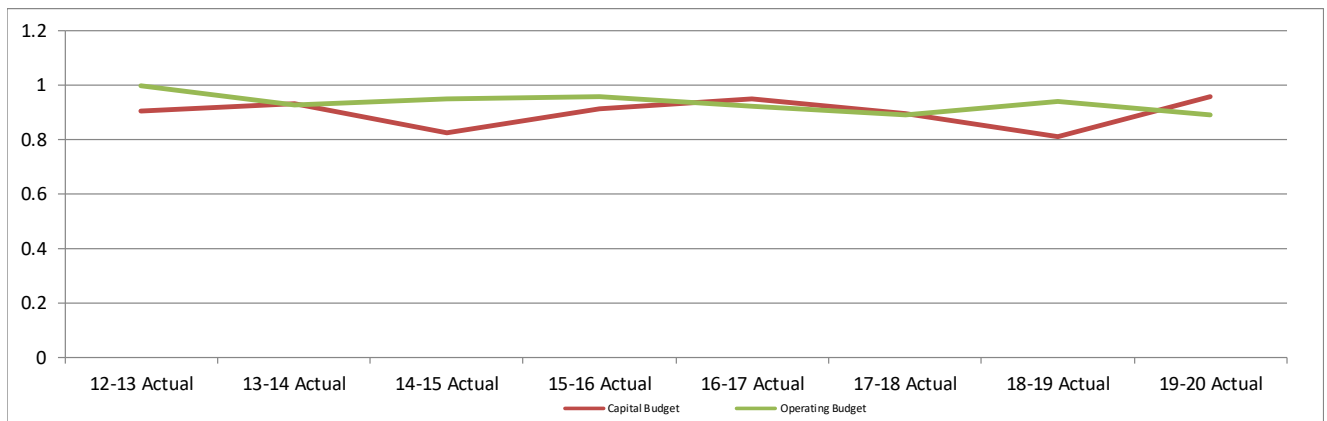
The South African economy contracted by an estimated 7.2 per cent in 2020 compared with the 7.8 per cent contraction projected in the 2020 Medium Term Budget Policy Statement (MTBPS). The revised estimate results from easing lockdown restrictions in the third quarter and a faster-than-expected resumption of global growth, especially in China. The National Treasury projects real economic growth of 3.3 per cent in 2021, following an estimated contraction of 7.2 per cent in 2020. Real GDP growth is expected to moderate to 1.9 per cent in 2022 and 2023.

The improvement in the income from building plan fees over the past year is evidence that the market for building of new houses and developments is slowly recovering from the economic climate. The labour market remains sluggish. The unemployment rate currently sits at 32.5 per cent. Mossel Bay is home to several poor households which causes unending housing and socio-economic backlogs. This is caused by the general influx of people from neighbouring towns, provinces and farms to seek employment and change their livelihood.

**2021/22 ABILITY OF MUNICIPALITY TO SPEND AND DELIVER ON PROGRAMS**

Capital project expenditure for the 2019/20 financial year was 95.9% of the total capital budget. The capital spending is closely monitored by ways of monthly cash flows and monthly reporting to Council on capital expenditure. The projected capital and operating spending for the 2020/21 financial year, for cash flow purposes is estimated at 95%, although it might be unrealistic taken the history as baseline.

The following graph shows the spending pattern on the capital and operating budget for the Mossel Bay Municipality since the 2012/13 financial year:



## SECTION 9 - Overview of Budget Funding

Section 18(1) of the MFMA states that an Annual Budget may only be funded from:

- \* Realistically anticipated revenue to be collected,
- \* Cash-backed accumulated funds from previous years' surpluses not committed for other purposes, and
- \* Borrowed funds, but only for the capital budget referred to in section 17(2).

Achievement of this requirement effectively means that Council must approve a balanced, credible and sustainable budget.

A credible budget is a budget that:

- \* Funds only activities consistent with the revised IDP and vice versa ensuring the IDP is realistically achievable given the financial constraints of the Municipality,
- \* Is achievable in terms of agreed service delivery and performance targets,
- \* Contains revenue and expenditure projections that are consistent with current and past performance,
- \* Does not jeopardise the financial viability of the Municipality, and
- \* Provides managers with appropriate levels of delegation enough to meet their financial management responsibilities.

A sustainable budget is a budget which reflects enough revenue and adequate corporate stability to fund and deliver on service delivery and performance targets.

### FISCAL OVERVIEW

The Mossel Bay Municipality reviews its financial sustainability, current financial positions and Medium-Term Revenue and Expenditure Framework (MTREF) on an annual basis to enable the Municipality to deliver acceptable levels of services at affordable tariffs.

As at 30 June 2020 the Municipality's financial position was sound with total short term cash and investments to the value of R 533 816 325 and Long term investments of R60 million. These funds are committed to various obligations which includes the cash funding of the Capital Replacement Reserve to the value of R 127 673 016.

The following table shows the Municipality's performance for the 2018/19 and the 2019/20 budgets:

BUDGET	2018/19			2019/20		
	Budget R'000	Actual R'000	% perform	Budget R'000	Actual R'000	% perform
Operating Revenue	1 064 662 220	1 055 204 897	99.1%	1 261 975 892	1 188 250 007	94.2%
Operating Expenditure	1 035 773 659	971 931 107	93.8%	1 208 082 386	1 076 685 156	89.1%
Capital Expenditure	205 748 046	167 113 360	81.2%	252 355 723	242 039 591	95.9%

The above table shows that the Municipality realised 99.1% of its budgeted revenue in the 2018/19 financial year and 94.2% during the 2019/20 financial year.

The above table shows that the operating expenditure budget for the 2019/20 financial year has been underspent by 10.9%.

The capital expenditure budget is mainly funded by own internal funds and grants and subsidies from national and provincial government. The 2018/19 year shows capital expenditure of 81.2% and for the 2019/20 year a spending percentage of 95.9%.

The Municipality prepared its 2019/20 Annual Financial Statements in accordance with the applicable GRAP standards and received an unqualified audit opinion from the Auditor-General.

Financial sustainability refers to financial accounts which reflect enough revenue and adequate corporate stability to fund and deliver on service delivery and performance targets. The municipality will be attracting commercial loans to speed up the implementation of infrastructure projects. These loans have the effect of increasing the expenditure of the municipality of which the increase in expenditure will not immediately be offset by new revenue streams. The municipality will therefore have to exercise increased fiscal vigilance.

## FUNDING OF OPERATING AND CAPITAL EXPENDITURE

### Operating Budget:

The table below identifies the sources of funding for the 2021/22 operating budget:

Source of Revenue	Budget Amount (2021/22)	% of Total Rev Budget (2021/22)
Property rates	R 167 277 466	13.1%
Service charges - electricity revenue	R 563 001 501	44.1%
Service charges - water revenue	R 154 527 754	12.1%
Service charges - sanitation revenue	R 86 022 850	6.7%
Service charges - refuse revenue	R 82 149 469	6.4%
Service charges - other	R 0	0.0%
Rental of facilities and equipment	R 8 057 263	0.6%
Interest earned - external investments	R 26 422 131	2.1%
Interest earned - outstanding debtors	R 5 048 930	0.4%
Dividends received	R 0	0.0%
Fines, penalties and forfeits	R 8 317 554	0.7%
Licences and permits	R 1 285 791	0.1%
Agency services	R 7 645 674	0.6%
Transfers recognised - Operational	R 139 689 616	10.9%
Other revenue	R 27 348 557	2.1%
Gains on disposal of PPE	R 0	0.0%
<b>TOTAL</b>	<b>R 1 276 794 556</b>	<b>100.0%</b>

### Capital Budget:

The table below identifies the sources of funding for the 2021/22 capital budget:

Funding Source	2021/2022	% of Total Budget
Capital Replacement Reserve (Internal)	R 123 091 590	50.9%
Municipal Infrastructure Grant	R 21 980 000	9.1%
Department of Rural Development and Land Reform	R 0	0.0%
Dev.of Sport & Recreation Facility Grant	R 265 217	0.1%
Recoverable Developer	R 0	0.0%
Integrated National Electrification Programme	R 8 718 261	3.6%
Department of Human Settlement	R 53 913 043	22.3%
LOAN	R 30 300 000	12.5%
Donated Asset	R 0	0.0%
MTICG grant	R 2 608 696	1.1%
Fire Service Capacity Building Grant	R 0	0.0%
Insurance Reserve	R 663 000	0.3%
V.P.U.U/RSEP	R 0	0.0%
Municipal Service Delivery and Capacity Building Grant	R 69 565	0.0%
Thusong Centre Grant	R 0	0.0%
<b>TOTAL</b>	<b>R 241 609 372</b>	<b>100.0%</b>

## CAPITAL REPLACEMENT RESERVE

The 2021/22 capital budget is mainly funded from internal funds. The following table analyses the projected transactions of the C.R.R. from 01 July 2020 to 30 June 2024, based on the proposed capital and operational budgets.

Budget Year	2020/2021	2021/2022	2022/2023	2023/2024
	<i>Current year</i>	<i>Budget year</i>	<i>Budget year +1</i>	<i>Budget year +2</i>
	R	R	R	R
<b>Opening balance at the start of Year</b>	<b>127 673 016</b>	<b>142 606 288</b>	<b>169 293 499</b>	<b>183 491 979</b>
<b>Less: Capital budget commitments</b>	<b>-116 303 587</b>	<b>-123 754 590</b>	<b>-146 790 358</b>	<b>-151 073 697</b>
<b>Plus: Contributions to CRR</b>	<b>130 271 373</b>	<b>149 433 585</b>	<b>159 934 244</b>	<b>160 669 124</b>
- Depreciation	120 058 952	134 795 109	143 902 245	150 058 177
- Proceeds on Disposal of Capital Assets	1 012 421	1 051 519	1 053 837	1 055 991
- VAT on Housing Grants re-contributed		8 086 957	9 236 162	3 560 308
- Bulk service contributions	9 200 000	5 500 000	5 742 000	5 994 648
<b>Plus: Additional cash contribution (CFO decision once AFS results is known)</b>	<b>965 486</b>	<b>1 008 216</b>	<b>1 054 594</b>	<b>1 103 104</b>
<b>Closing balance of CRR</b>	<b>142 606 288</b>	<b>169 293 499</b>	<b>183 491 979</b>	<b>194 190 510</b>

It is clear from the above that the present levels of financing of capital budgets from the C.R.R. are sustainable over the medium term, but the prioritisation of capital programs will require a special effort.

## CASH BACKED RESERVES / ACCUMULATED SURPLUS RECONCILIATION

Table A8 below provides a breakdown of the Cash and investments available and the application of these funds

WC043 Mossel Bay - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	14 350	6 121	93 760	37 567	4 823	4 823	4 823	11 491	64 586	11 950
Other current investments > 90 days		411 899	457 966	440 056	360 000	420 000	420 000	420 000	315 000	160 000	135 000
Non current assets - Investments	1	36 000	48 000	60 000	12 000	90 000	90 000	90 000	120 000	150 000	162 500
<b>Cash and investments available:</b>		<b>462 249</b>	<b>512 087</b>	<b>593 816</b>	<b>409 567</b>	<b>514 823</b>	<b>514 823</b>	<b>514 823</b>	<b>446 491</b>	<b>374 586</b>	<b>309 450</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		36 773	23 134	51 853	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	804	2 432	2 432	2 432	247	1 447	2 124
Other working capital requirements	3	12 646	39 025	17 845	(35 200)	10 871	10 871	10 871	(32 068)	(75 842)	(101 770)
Other provisions		76 089	84 850	100 743	78 551	98 243	98 243	98 243	95 743	93 243	90 743
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	138 849	210 228	227 319	228 284	237 879	237 879	237 879	259 244	267 887	272 779
<b>Total Application of cash and investments:</b>		<b>264 358</b>	<b>357 237</b>	<b>397 759</b>	<b>272 439</b>	<b>349 425</b>	<b>349 425</b>	<b>349 425</b>	<b>323 166</b>	<b>286 735</b>	<b>263 876</b>
<b>Surplus(shortfall)</b>		<b>197 891</b>	<b>154 850</b>	<b>196 057</b>	<b>137 129</b>	<b>165 398</b>	<b>165 398</b>	<b>165 398</b>	<b>123 325</b>	<b>87 852</b>	<b>45 575</b>

The above table indicates clearly that the reserves and various other obligations of the municipality is fully cash backed.

The mentioned obligations include:

- Unspent conditional grants
- Current portion of Provisions
- Statutory requirements (E.g. Consumer deposits)
- Other working capital requirements (E.g. Creditors, debtors)

**FUNDING MEASUREMENT**

Table SA10 show the various funding measures and whether the budgets are fully funded or not.

Description	MFMA section	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R'000	18(1)b	1	14 350	6 121	93 760	37 567	4 823	4 823	4 823	11 491	64 586	11 950
Cash + investments at the yr end less applications - R'000	18(1)b	2	197 891	154 850	196 057	137 129	165 398	165 398	165 398	123 325	87 852	45 575
Cash year end/monthly employee/supplier payments	18(1)b	3	0.2	0.1	1.3	0.4	0.1	0.1	0.1	0.1	0.7	0.1
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	200 198	83 274	111 565	(77 017)	19 675	19 675	19 675	11 542	22 453	(10 873)
Service charge rev % change - macro CPIIX target exclusive	18(1)a,(2)	5	N.A.	0.8%	6.9%	(1.0%)	(5.3%)	(6.0%)	(6.0%)	9.7%	0.4%	0.3%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	99.6%	97.6%	100.1%	79.7%	99.5%	99.5%	99.5%	89.6%	92.3%	94.5%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	2.4%	1.9%	3.3%	9.4%	5.6%	5.6%	5.6%	5.0%	4.1%	3.5%
Capital payments % of capital expenditure	18(1)c;19	8	99.0%	88.4%	98.4%	100.0%	99.0%	99.0%	99.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	5.5%	0.0%	36.5%	24.2%	25.1%	25.1%	25.1%	19.7%	30.8%	5.5%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100.2%	100.2%	100.3%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	14.8%	26.0%	60.4%	(33.5%)	0.0%	0.0%	41.7%	20.7%	12.1%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	37.0%	(27.5%)	(1.8%)	(94.6%)	0.0%	0.0%	1964.2%	8.3%	10.2%
R&M % of Property Plant & Equipment	20(1)(vi)	13	4.4%	4.6%	5.1%	5.8%	5.7%	5.7%	5.3%	5.1%	4.9%	5.0%
Asset renewal % of capital budget	20(1)(vi)	14	25.2%	23.7%	30.1%	25.4%	28.6%	28.6%	0.0%	40.6%	51.0%	37.4%

**References**

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

**Supporting indicators**

% incr total service charges (incl prop rates)	18(1)a			6.8%	12.9%	5.0%	0.7%	0.0%	0.0%	15.7%	6.4%	6.3%
% incr Property Tax	18(1)a			10.4%	18.8%	7.1%	1.3%	0.0%	0.0%	5.4%	4.5%	4.5%
% incr Service charges - electricity revenue	18(1)a			7.5%	8.8%	7.4%	(1.2%)	0.0%	0.0%	17.5%	7.6%	7.6%
% incr Service charges - water revenue	18(1)a			(4.5%)	10.6%	2.8%	0.8%	0.0%	0.0%	23.4%	4.4%	4.4%
% incr Service charges - sanitation revenue	18(1)a			7.8%	18.6%	0.6%	(3.1%)	0.0%	0.0%	20.5%	6.4%	5.2%
% incr Service charges - refuse revenue	18(1)a			20.5%	29.4%	(6.8%)	17.4%	0.0%	0.0%	8.8%	5.7%	5.7%
% incr in	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		713 519	762 275	860 719	903 814	909 981	909 981	909 981	1 052 979	1 120 257	1 190 864
Service charges			713 519	762 275	860 719	903 814	909 981	909 981	909 981	1 052 979	1 120 257	1 190 864
Property rates			111 525	123 141	146 290	156 749	158 731	158 731	158 731	167 277	174 778	182 616
Service charges - electricity revenue			386 042	414 809	451 308	484 859	479 109	479 109	479 109	563 002	605 862	651 846
Service charges - water revenue			114 419	109 237	120 831	124 185	125 208	125 208	125 208	154 528	161 306	168 381
Service charges - sanitation revenue			57 241	61 730	73 223	73 679	71 405	71 405	71 405	86 023	91 507	96 308
Service charges - refuse removal			44 291	53 358	69 067	64 342	75 527	75 527	75 527	82 149	86 805	91 712
Service charges - other			-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment			5 306	5 816	6 550	6 784	7 658	7 658	7 658	8 057	8 463	8 892
Capital expenditure excluding capital grant funding			101 086	106 949	183 588	136 236	157 419	157 419	157 419	154 055	215 280	162 264
Cash receipts from ratepayers	18(1)a		775 125	807 618	920 645	762 700	972 064	972 064	972 064	995 314	1 089 562	1 184 403
Ratepayer & Other revenue	18(1)a		777 963	827 833	920 035	956 640	976 896	976 896	976 896	1 110 683	1 180 577	1 253 959
Change in consumer debtors (current and non-current)			8 063	15 445	30 772	90 388	9 505	9 505	(13 888)	46 802	33 209	33 209
Operating and Capital Grant Revenue	18(1)a		164 802	162 512	219 787	237 586	300 457	300 457	300 457	240 378	252 588	199 052
Capital expenditure - total	20(1)(vi)		137 836	167 113	242 040	206 579	253 645	253 645	253 645	241 609	311 632	220 870
Capital expenditure - renewal	20(1)(vi)		34 676	39 688	72 750	52 395	72 577	72 577	72 577	98 063	159 033	82 570

**Supporting benchmarks**

Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY										108 631	114 073	115 142
DoRA capital grants total MFY										35 303	39 046	40 102
Provincial operating grants										30 468	27 218	15 871
Provincial capital grants										65 385	71 635	27 296
District Municipality grants												
Total gazetted/advised national, provincial and district grants										239 787	251 972	198 411
Average annual collection rate (arrears inclusive)												

**DoRA operating**

Local Government Equitable Share										105 409	112 523	113 576
Finance Management										1 550	1 550	1 566
Disaster Management Grant										-	-	-
EPWP Incentive										1 672	-	-
										108 631	114 073	115 142

**DoRA capital**

Municipal Infrastructure Grant (MIG)										25 277	27 046	28 102
National Electrification Programme										10 026	12 000	12 000
										35 303	39 046	40 102

Description	MFMA section	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Trend</b>												
Change in consumer debtors (current and non-current)			8 063	15 445	30 772	90 388	9 505	9 505	9 505	(13 888)	46 802	33 209
<b>Total Operating Revenue</b>			945 130	989 493	1 125 731	1 155 072	1 208 403	1 208 403	1 208 403	1 276 795	1 349 538	1 415 846
<b>Total Operating Expenditure</b>			886 132	972 407	1 075 516	1 308 556	1 289 944	1 289 944	1 289 944	1 365 940	1 437 766	1 494 117
<b>Operating Performance Surplus/(Deficit)</b>			58 998	17 087	50 215	(153 484)	(81 541)	(81 541)	(81 541)	(89 146)	(88 228)	(78 271)
<b>Cash and Cash Equivalents (30 June 2012)</b>										11 491		
<b>Revenue</b>												
% Increase in Total Operating Revenue				4.7%	13.8%	2.6%	4.6%	0.0%	0.0%	5.7%	5.7%	4.9%
% Increase in Property Rates Revenue				10.4%	18.8%	7.1%	1.3%	0.0%	0.0%	5.4%	4.5%	4.5%
% Increase in Electricity Revenue				7.5%	8.8%	7.4%	(1.2%)	0.0%	0.0%	17.5%	7.6%	7.6%
% Increase in Property Rates & Services Charges				6.8%	12.9%	5.0%	0.7%	0.0%	0.0%	15.7%	6.4%	6.3%
<b>Expenditure</b>												
% Increase in Total Operating Expenditure				9.7%	10.6%	21.7%	(1.4%)	0.0%	0.0%	5.9%	5.3%	3.9%
% Increase in Employee Costs				8.9%	(1.1%)	25.0%	(4.0%)	0.0%	0.0%	8.6%	5.6%	3.2%
% Increase in Electricity Bulk Purchases				9.2%	13.9%	5.6%	(0.7%)	0.0%	0.0%	17.8%	8.9%	8.9%
Average Cost Per Budgeted Employee Position (Remuneration)					288190.0107	282330.8816				382055.1577		
Average Cost Per Councillor (Remuneration)					440689.4444	484546.5185				557187		
R&M % of PPE			4.4%	4.6%	5.1%	5.8%	5.7%	5.7%	5.1%	4.9%	5.0%	
Asset Renewal and R&M as a % of PPE			7.0%	8.0%	10.0%	8.0%	9.0%	9.0%	9.0%	11.0%	8.0%	
Debt Impairment % of Total Billable Revenue			2.4%	1.9%	3.3%	9.4%	5.6%	5.6%	5.6%	5.0%	4.1%	3.5%
<b>Capital Revenue</b>												
Internally Funded & Other (R'000)			95 489	87 977	123 645	103 206	117 912	117 912	117 912	123 755	148 980	153 264
Borrowing (R'000)			5 597	18 972	59 943	33 030	39 507	39 507	39 507	30 300	66 300	9 000
Grant Funding and Other (R'000)			36 750	60 164	58 452	70 343	96 225	96 225	96 225	87 555	96 351	58 607
Internally Generated funds % of Non Grant Funding			94.5%	82.3%	67.3%	75.8%	74.9%	74.9%	74.9%	80.3%	69.2%	94.5%
Borrowing % of Non Grant Funding			5.5%	17.7%	32.7%	24.2%	25.1%	25.1%	25.1%	19.7%	30.8%	5.5%
Grant Funding % of Total Funding			26.7%	36.0%	24.1%	34.1%	37.9%	37.9%	37.9%	36.2%	30.9%	26.5%
<b>Capital Expenditure</b>												
Total Capital Programme (R'000)			137 836	167 113	242 040	206 579	253 645	253 645	253 645	241 609	311 632	220 870
Asset Renewal			85 298	110 756	158 746	103 556	127 979	127 979	127 979	148 635	221 333	135 571
Asset Renewal % of Total Capital Expenditure			61.9%	66.3%	65.6%	50.1%	50.5%	50.5%	50.5%	61.5%	71.0%	61.4%
<b>Cash</b>												
Cash Receipts % of Rate Payer & Other			99.6%	97.6%	100.1%	79.7%	99.5%	99.5%	99.5%	89.6%	92.3%	94.5%
Cash Coverage Ratio			0	0	0	0	0	0	0	0	0	0
<b>Borrowing</b>												
Credit Rating (2009/10)										0		
Capital Charges to Operating			1.6%	1.0%	1.0%	2.1%	4.2%	4.2%	4.2%	2.2%	2.4%	2.7%
Borrowing Receipts % of Capital Expenditure			5.5%	0.0%	36.5%	24.2%	25.1%	25.1%	25.1%	19.7%	30.8%	5.5%
<b>Reserves</b>												
Surplus/(Deficit)			197 891	154 850	196 057	137 129	165 398	165 398	165 398	123 325	87 852	45 575
<b>Free Services</b>												
Free Basic Services as a % of Equitable Share			85.9%	99.4%	72.8%	95.9%	59.9%	59.9%		73.7%	80.6%	89.4%
Free Services as a % of Operating Revenue (excl operational transfers)			240.0%	228.3%	213.9%	207.1%	205.0%	205.0%		191.2%	188.1%	184.8%
<b>High Level Outcome of Funding Compliance</b>												
Total Operating Revenue			945 130	989 493	1 125 731	1 155 072	1 208 403	1 208 403	1 208 403	1 276 795	1 349 538	1 415 846
Total Operating Expenditure			886 132	972 407	1 075 516	1 308 556	1 289 944	1 289 944	1 289 944	1 365 940	1 437 766	1 494 117
Surplus/(Deficit) Budgeted Operating Statement			58 998	17 087	50 215	(153 484)	(81 541)	(81 541)	(81 541)	(89 146)	(88 228)	(78 271)
Surplus/(Deficit) Considering Reserves and Cash Backing			197 891	154 850	196 057	137 129	165 398	165 398	165 398	123 325	87 852	45 575
<b>MTREF Funded (1) / Unfunded (0)</b>	15		1	1	1	1	1	1	1	1	1	1
<b>MTREF Funded ✓ / Unfunded ✘</b>	15		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

The above table indicates that the 2021/22 MTREF budget is funded as per Section 18 of the Municipal Finance Management Act.

## SOURCES OF FUNDING

### Rates, tariffs and other charges

Please refer to Annexure A with the total Rates, Tariffs and other sundry charges for the 2021/22 financial year.

### New and Unspent Borrowing

Table SA 17 provides an indication, based on the new borrowings included in the budget for the MTREF period, of the overall non-current and current situation regarding loans. The Municipality no longer finance computer hardware via finance leases.

Borrowing - Categorized by type	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Parent municipality</b>										
Annuity and Bullet Loans		30 938	27 343	84 681	133 098	124 363	124 363	164 040	201 163	179 666
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	30 938	27 343	84 681	133 098	124 363	124 363	164 040	201 163	179 666
<b>Total Borrowing</b>	1	30 938	27 343	84 681	133 098	124 363	124 363	164 040	201 163	179 666

Investments

Table SA 15 provides the investment particulars by type, whilst Table SA 16 provides the investments by maturity. It is clear from this that all investments are short-term and refers to cash and cash equivalents.

WC043 Mossel Bay - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>										
<b>Parent municipality</b>										
Securities - National Government Listed Corporate Bonds		411 899	457 966	440 056	360 000	420 000	420 000	315 000	160 000	135 000
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks		36 000	48 000	60 000	12 000	90 000	90 000	120 000	150 000	162 500
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
<b>Municipality sub-total</b>	1	<b>447 899</b>	<b>505 966</b>	<b>500 056</b>	<b>372 000</b>	<b>510 000</b>	<b>510 000</b>	<b>435 000</b>	<b>310 000</b>	<b>297 500</b>
<b>Entities</b>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
<b>Entities sub-total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Consolidated total:</b>		<b>447 899</b>	<b>505 966</b>	<b>500 056</b>	<b>372 000</b>	<b>510 000</b>	<b>510 000</b>	<b>435 000</b>	<b>310 000</b>	<b>297 500</b>

## WC043 Mossel Bay - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate <sup>a</sup>	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	Yrs/Months										
<b>Parent municipality</b>											
NEDBANK 03/7881005807/000204	Months	Fixed Deposit	Yes	Fixed	5.4%	14 January 2021	10 000	853	(10 853)		-
Nedbank 03/7881005807/000205	Months	Fixed Deposit	Yes	Fixed	5.0%	21 January 2021	30 000	2 429	(32 429)		-
Nedbank 03/7881005807/000202	Months	Fixed Deposit	Yes	Fixed	5.6%	15 February 2021	30 000	2 144	(32 144)		-
Nedbank 03/7881005807/000203	Months	Fixed Deposit	Yes	Fixed	5.6%	24 February 2021	30 000	2 226	(32 226)		-
Standard Bank 088728862-088	Months	Fixed Deposit	Yes	Fixed	5.0%	11 March 2021	20 000	1 239	(21 239)	15 000	15 000
Standard Bank 088728862-089	Months	Fixed Deposit	Yes	Fixed	5.0%	24 March 2021	20 000	1 307	(21 307)	20 000	20 000
Nedbank 03/7881005807/000206	Months	Fixed Deposit	Yes	Fixed	4.9%	15 April 2021	20 000	1 326	(21 326)	20 000	20 000
Nedbank 03/7881005807/000207	Months	Fixed Deposit	Yes	Fixed	4.9%	22 April 2021	65 000	4 032	(69 032)	65 000	65 000
ABSA 20-7936-2057	Months	Fixed Deposit	Yes	Fixed	4.0%	13 May 2021	30 000	1 733	(31 733)	30 000	30 000
Nedbank 03/7881005807/000208	Months	Fixed Deposit	Yes	Fixed	4.0%	24 May 2021	40 000	2 362	(42 362)	40 000	40 000
Standard Bank 088728862-092	Months	Fixed Deposit	Yes	Fixed	4.4%	10 June 2021	15 000	964	(15 964)	15 000	15 000
Standard Bank 088728862-093	Months	Fixed Deposit	Yes	Fixed	4.2%	10 June 2021	25 000	1 529	(26 529)	25 000	25 000
Standard Bank 088728862-094	Months	Fixed Deposit	Yes	Fixed	4.1%	23 June 2021	20 000	1 182	(21 182)	20 000	20 000
Standard Bank 088728862-095	Months	Call Deposit	Yes	Fixed	4.5%	N/A	25 000	1 923	(26 923)	25 000	25 000
Nedbank 03/7881005807/000210	Months	Fixed Deposit	Yes	Fixed	4.0%	15 July 2021	20 000	1 163	(21 163)	20 000	20 000
Absa Bank 93-6064-4703	Months	Fixed Deposit	Yes	Fixed	3.9%	21 July 2021	20 000	1 005	(21 005)	20 000	20 000
											-
Other X1	Yrs	Long-Term	Yes	Fixed	3.9%	21 July 2025	15 000			30 000	45 000
ABSA 20-7940-1275	Yrs	Long-Term	Yes	Fixed	7.0%	09 September 2025	75 000			-	75 000
											-
											-
<b>Municipality sub-total</b>							<b>510 000</b>		<b>(447 416)</b>	<b>345 000</b>	<b>435 000</b>
<b>TOTAL INVESTMENTS AND INTEREST</b>							<b>510 000</b>		<b>(447 416)</b>	<b>345 000</b>	<b>435 000</b>

Grant Allocations

The first portion of table SA 18 provides particulars of all operating grants that the Municipality will receive, whilst the second portion provides the capital grants. Table SA 18 reconciles to the relevant gazette.

Operating Grant Revenue

WC043 Mossel Bay - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>RECEIPTS:</b>	1, 2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		<b>82 313</b>	<b>88 712</b>	<b>97 968</b>	<b>105 281</b>	<b>119 444</b>	<b>119 444</b>	<b>108 631</b>	<b>114 073</b>	<b>115 142</b>
Local Government Equitable Share		78 472	85 858	93 352	101 192	115 355	115 355	105 409	112 523	113 576
Finance Management		1 550	1 550	1 550	1 550	1 550	1 550	1 550	1 550	1 566
Municipal Systems Improvement		-	-	-	-	-	-	-	-	-
Disaster Management Grant		-	-	268	-	-	-	-	-	-
EPWP Incentive		2 291	1 304	2 798	2 539	2 539	2 539	1 672	-	-
Other transfers/grants [insert description]										
<b>Provincial Government:</b>		<b>49 001</b>	<b>24 764</b>	<b>85 109</b>	<b>55 023</b>	<b>39 602</b>	<b>39 602</b>	<b>30 468</b>	<b>27 218</b>	<b>15 871</b>
Integrated housing		39 741	12 931	74 396	44 953	29 633	29 633	16 364	18 689	7 204
Community Development Workers		56	-	112	56	56	56	57	57	57
Library services		7 813	8 363	8 862	9 305	9 305	9 305	8 002	8 138	8 276
Housing emergency Kits		-	197	-	-	-	-	-	-	-
Subsidy - Newsletters		5	37	-	-	-	-	-	-	-
Housing Trust Fund		-	-	-	-	-	-	-	-	-
Thusong Service Centre Grant		-	-	106	-	-	-	-	-	-
Kannaland Secondment subsidy		-	540	-	-	-	-	-	-	-
Local Government Support Grant		-	-	650	-	-	-	-	-	-
Maintenance & Construction of Transport Infrastructure		800	783	55	70	70	70	4 870	70	70
Financial Management Support Grant		280	1 280	280	-	-	-	-	-	-
Financial Management Capacity Building Grant		240	360	380	401	300	300	250	-	-
Local Government Graduate Internship Grant		66	72	-	-	-	-	-	-	-
Greenest Municipality Competition		-	-	30	-	-	-	-	-	-
Municipal Service delivery and Capacity building grant		-	200	-	-	-	-	70	-	-
Municipal Accreditation and Capacity Building Grant		-	-	238	238	238	238	252	264	264
Municipal Electrical Master Plan Grant		-	-	-	-	-	-	603	-	-
Other transfers/grants [insert description]										
<b>District Municipality:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
[insert description]										
<b>Other grant providers:</b>		<b>722</b>	<b>644</b>	<b>-</b>	<b>815</b>	<b>4 369</b>	<b>4 369</b>	<b>591</b>	<b>616</b>	<b>641</b>
Public Contributions		722	644	-	815	4 369	4 369	591	616	641
<b>Total Operating Transfers and Grants</b>	5	<b>132 036</b>	<b>114 120</b>	<b>183 077</b>	<b>161 119</b>	<b>163 415</b>	<b>163 415</b>	<b>139 690</b>	<b>141 907</b>	<b>131 654</b>

**Capital Grant Revenue**

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		32 464	34 509	23 859	44 967	42 566	42 566	35 303	39 046	40 102
Municipal Infrastructure Grant (MIG)		24 464	23 688	24 105	32 967	32 566	32 566	25 277	27 046	28 102
EPWP Incentive		-	821	-	-	-	-	-	-	-
Energy Efficiency & Demand Side Management		-	-	-	-	-	-	-	-	-
National Electrification Programme		8 000	6 000	-	12 000	10 000	10 000	10 026	12 000	12 000
Department of Mineral & Energy		-	-	-	-	-	-	-	-	-
Municipal System Improvement Grant		-	-	-	-	-	-	-	-	-
Municipal Disaster Recovery Grant		-	-	-	-	-	-	-	-	-
Water Services infrastructure Grant		-	4 000	(246)	-	-	-	-	-	-
Other capital transfers/grants [insert desc]		-	-	-	-	-	-	-	-	-
<b>Provincial Government:</b>		6 584	4 605	23 243	31 500	42 061	42 061	65 385	71 635	27 296
Integrated housing		3 245	-	11 846	15 000	23 682	23 682	62 000	70 811	27 296
Community Development Workers		-	-	-	-	-	-	-	-	-
Library services		-	-	650	-	-	-	-	-	-
Thusong Service Centre Grant		-	-	-	-	-	-	-	-	-
Maintenance & Construction of Transport Infrastructure		-	-	3 121	16 000	17 879	17 879	3 000	-	-
Greenest Municipality Competition		-	-	70	-	-	-	-	-	-
RSEP / VPUU		1 500	3 000	2 755	500	500	500	-	-	-
Shared Economic Infrastructure Facility Grant		839	1 610	-	-	-	-	-	-	-
Development of Sport and Recreation facilities		200	(5)	400	-	-	-	305	-	-
Drought Relief grant		-	-	3 400	-	-	-	-	-	-
Fire service capacity building grant		800	(0)	1 000	-	-	-	-	824	-
Municipal Service delivery and Capacity building grant		-	-	-	-	-	-	80	-	-
Other capital transfers/grants [insert description]		-	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		-	-	50	-	-	-	-	-	-
Community Safety		-	-	50	-	-	-	-	-	-
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
Public Contributions		-	-	-	-	-	-	-	-	-
<b>Total Capital Transfers and Grants</b>	5	39 048	39 114	47 151	76 467	84 627	84 627	100 688	110 681	67 398
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		171 084	153 234	230 228	237 586	248 042	248 042	240 378	252 588	199 052

## Section 10 - Expenditure on allocations and grant programmes

Table SA 19 provide the expenditure for both capital and operational linked to the program. These amounts include the VAT portion that is claimed and recognised as own revenue, where applicable.

### Operating Grant Expenditure

#### WC043 Mossel Bay - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>EXPENDITURE:</b>	1									
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		82 068	88 754	97 968	105 281	119 444	119 444	108 631	114 073	115 142
Local Government Equitable Share		78 439	85 858	93 352	101 192	115 355	115 355	105 409	112 523	113 576
Finance Management		1 550	1 550	1 550	1 550	1 550	1 550	1 550	1 550	1 566
Municipal Systems Improvement					-	-	-	-	-	-
Disaster Management Grant				268	-	-	-	-	-	-
EPWP Incentive		2 079	1 346	2 798	2 539	2 539	2 539	1 672	-	-
Other transfers/grants [insert description]										
<b>Provincial Government:</b>		43 529	25 858	61 987	55 023	77 899	77 899	30 468	27 218	15 871
Integrated housing		34 183	16 018	50 434	44 953	66 997	66 997	16 364	18 689	7 204
Community Development Workers		56	-	12	56	156	156	57	57	57
Library services		7 813	8 363	8 862	9 305	9 305	9 305	8 002	8 138	8 276
Housing emergency Kits		93	85	72	-	130	130	-	-	-
Subsidy - Newsletters		5	34	10	-	9	9	-	-	-
Housing Trust Fund					-	-	-	-	-	-
Thusong Service Centre Grant				22	-	84	84	-	-	-
Kannaland Secondment subsidy			394	567	-	-	-	-	-	-
Local Government Support Grant				650	-	-	-	-	-	-
Maintenance & Construction of Transport Infrastructure		800	-	55	70	70	70	4 870	70	70
Financial Management Support Grant		280	673	887	-	-	-	-	-	-
Financial Management Capacity Building Grant		240	228	133	401	680	680	250	-	-
Local Government Graduate Internship Grant		59	63	54	-	-	-	-	-	-
Greenest Municipality Competition				3	-	30	30	-	-	-
Municipal Service delivery and Capacity building grant					-	23	23	70	-	-
Municipal Accreditation and Capacity Building Grant				228	238	416	416	252	264	264
Municipal Electrical Master Plan Grant							603	-	-	-
Other transfers/grants [insert description]										
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Other grant providers:</b>		1 294	1 041	1 557	815	4 369	4 369	591	616	641
Public Contributions		1 294	1 041	1 557	815	4 369	4 369	591	616	641
<b>Total operating expenditure of Transfers and Grants:</b>		126 891	115 653	161 513	161 119	201 712	201 712	139 690	141 907	131 654

**Capital Grant expenditure**

<b>Capital expenditure of Transfers and Grants</b>									
<b>National Government:</b>	<b>32 464</b>	<b>34 432</b>	<b>31 098</b>	<b>44 967</b>	<b>42 575</b>	<b>42 575</b>	<b>35 303</b>	<b>39 046</b>	<b>40 102</b>
Municipal Infrastructure Grant (MIG)	24 464	23 688	24 098	32 967	32 575	32 575	25 277	27 046	28 102
EPWP Incentive	-	991	-	-	-	-	-	-	-
Energy Efficiency & Demand Side Management	-	-	-	-	-	-	-	-	-
National Electrification Programme	8 000	6 000	7 000	12 000	10 000	10 000	10 026	12 000	12 000
Department of Mineral & Energy	-	-	-	-	-	-	-	-	-
Municipal System Improvement Grant	-	-	-	-	-	-	-	-	-
Municipal Disaster Recovery Grant	-	-	-	-	-	-	-	-	-
Water Services infrastructure Grant	-	3 754	-	-	-	-	-	-	-
Other capital transfers/grants [insert desc]									
<b>Provincial Government:</b>	<b>5 446</b>	<b>12 427</b>	<b>26 426</b>	<b>31 500</b>	<b>58 144</b>	<b>58 144</b>	<b>65 385</b>	<b>71 635</b>	<b>27 296</b>
Integrated housing	3 767	6 153	17 938	15 000	36 706	36 706	62 000	70 811	27 296
Community Development Workers	-	-	-	-	-	-	-	-	-
Library services	10	-	43	-	607	607	-	-	-
Thusong Service Centre Grant	-	-	-	-	-	-	-	-	-
Maintenance & Construction of Transport Infrastructure	-	-	3 178	16 000	17 976	17 976	3 000	-	-
Greenest Municipality Competition	-	-	20	-	47	47	-	-	-
RSEP / VPUU	675	3 825	2 755	500	500	500	-	-	-
Shared Economic Infrastructure Facility Grant	-	2 449	-	-	-	-	-	-	-
Development of Sport and Recreation facilities	195	-	400	-	-	-	305	-	-
Drought Relief grant	-	-	1 092	-	2 308	2 308	-	-	-
Fire service capacity building grant	800	-	1 000	-	-	-	-	824	-
Municipal Service delivery and Capacity building grant	-	-	-	-	-	-	80	-	-
Other capital transfers/grants [insert description]									
<b>District Municipality:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>
Community Safety					50	50			
<b>Other grant providers:</b>	<b>-</b>	<b>-</b>	<b>750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Public Contributions			750						
<b>Total capital expenditure of Transfers and Grants</b>	<b>37 910</b>	<b>46 859</b>	<b>58 274</b>	<b>76 467</b>	<b>100 769</b>	<b>100 769</b>	<b>100 688</b>	<b>110 681</b>	<b>67 398</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>	<b>164 802</b>	<b>162 512</b>	<b>219 787</b>	<b>237 586</b>	<b>302 481</b>	<b>302 481</b>	<b>240 378</b>	<b>252 588</b>	<b>199 052</b>

## Section 11 - Transfers and grants made by the municipality

Table SA 21 provides detail information on all transfers and grants made by the Municipality.

WC043 Mossel Bay - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Cash Transfers to other municipalities</b>											
<i>Insert description</i>	1										
<b>Total Cash Transfers To Municipalities:</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
<b>Total Cash Transfers To Entities/Ems'</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Cash Transfers To Other Organs Of State:</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Organisations</b>											
<i>Higher educational institutions, Private Enterprises and Non-profit institutions</i>		3 425	5 281	5 113	5 481	6 131	6 131	6 131	6 300	7 759	8 049
<b>Total Cash Transfers To Organisations</b>		3 425	5 281	5 113	5 481	6 131	6 131	6 131	6 300	7 759	8 049
<b>Cash Transfers to Groups of Individuals</b>											
<i>Cash Transfers to Households</i>		557	804	460	459	472	472	472	480	479	477
<b>Total Cash Transfers To Groups Of Individuals:</b>		557	804	460	459	472	472	472	480	479	477
<b>TOTAL CASH TRANSFERS AND GRANTS</b>	6	3 982	6 085	5 573	5 940	6 603	6 603	6 603	6 780	8 238	8 526
<b>TOTAL TRANSFERS AND GRANTS</b>	6	3 982	6 085	5 573	5 940	6 603	6 603	6 603	6 780	8 238	8 526

## Section 12 - Councillor Allowances and employee benefits

### DISCLOSURE OF SALARIES, ALLOWANCES AND BENEFITS

Table SA 23 provides the detail information on the salaries, allowances & benefits of all political office bearers, councillors and senior managers of the Municipality.

WC043 Mossel Bay - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<b>Councillors</b>	3							
Speaker	4		604 076	19 008	234 269			857 353
Chief Whip			-	-	-			-
Executive Mayor			679 330	92 636	281 616			1 053 582
Deputy Executive Mayor			624 984	-	234 269			859 253
Executive Committee			2 626 045	275 975	1 112 164			4 014 184
Total for all other councillors			5 043 571	453 185	2 762 921			8 259 677
<b>Total Councillors</b>	8	-	<b>9 578 006</b>	<b>840 804</b>	<b>4 625 239</b>			<b>15 044 049</b>
<b>Senior Managers of the Municipality</b>	5							
Municipal Manager (MM)			1 348 992	223 132	30 612	226 204		1 828 940
Chief Finance Officer			1 161 690	264 818	4 980	184 910		1 616 398
Director: Corporate Services			1 360 116	245 773	150 600	140 884		1 897 373
Director: Community Services			1 107 384	262 311	150 600	124 853		1 645 148
Director: Technical / Infrastructure Services			1 639 488	343 419	132 600	170 758		2 286 265
Director: Planning and Economic Development			1 228 356	283 519	138 600	135 645		1 786 120
<i>List of each official with packages &gt;= senior manager</i>								
Executive Official: Community Safety			1 026 852	186 744	132 600	110 022		1 456 218
<b>Total Senior Managers of the Municipality</b>	8,10	-	<b>8 872 878</b>	<b>1 809 716</b>	<b>740 592</b>	<b>1 093 276</b>		<b>12 516 462</b>
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	10	-	<b>18 450 884</b>	<b>2 650 520</b>	<b>5 365 831</b>	<b>1 093 276</b>		<b>27 560 511</b>

**SUMMARY OF COUNCILLOR AND STAFF BENEFITS**

Table SA 22 provides a summary of all the benefits to councillors and staff.

**WC043 Mossel Bay - Supporting Table SA22 Summary councillor and staff benefits**

Summary of Employee and Councillor remuneration	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>	1									
Basic Salaries and Wages		6 748	7 066	7 337	8 229	8 229	8 229	9 578	10 009	10 459
Pension and UIF Contributions		502	570	605	605	605	605	670	700	731
Medical Aid Contributions		130	151	156	171	171	171	171	179	187
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		1 102	1 102	1 102	1 170	1 170	1 170	1 346	1 407	1 470
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		2 460	2 595	2 699	2 907	2 907	2 907	3 279	3 426	3 581
<b>Sub Total - Councillors</b>		<b>10 941</b>	<b>11 483</b>	<b>11 899</b>	<b>13 083</b>	<b>13 083</b>	<b>13 083</b>	<b>15 044</b>	<b>15 721</b>	<b>16 428</b>
% increase	4		5.0%	3.6%	10.0%	-	-	15.0%	4.5%	4.5%
<b>Senior Managers of the Municipality</b>	2									
Basic Salaries and Wages		6 555	7 080	8 048	8 016	8 016	8 016	8 873	9 272	9 689
Pension and UIF Contributions		975	1 023	1 113	1 233	1 233	1 233	1 562	1 632	1 706
Medical Aid Contributions		165	176	189	228	228	228	248	259	270
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		773	912	874	450	1 180	1 180	1 093	1 142	1 194
Motor Vehicle Allowance	3	753	774	744	782	782	782	552	577	603
Cellphone Allowance	3	45	36	209	214	214	214	184	192	200
Housing Allowances	3	-	-	-	-	-	-	5	5	5
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Payments in lieu of leave		797	706	-	1 000	-	-	-	-	-
Long service awards		-	-	-	1 523	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>10 064</b>	<b>10 708</b>	<b>11 177</b>	<b>13 445</b>	<b>11 653</b>	<b>11 653</b>	<b>12 516</b>	<b>13 080</b>	<b>13 668</b>
% increase	4		6.4%	4.4%	20.3%	(13.3%)	-	7.4%	4.5%	4.5%
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		151 320	162 995	181 072	220 941	213 751	213 751	237 095	247 387	258 476
Pension and UIF Contributions		31 903	34 110	37 673	45 190	43 868	43 868	48 583	50 750	52 976
Medical Aid Contributions		12 738	13 747	14 904	18 328	16 993	16 993	19 626	20 443	21 363
Overtime		10 148	12 048	12 374	12 447	11 643	11 643	11 346	11 878	12 390
Performance Bonus		13 062	15 580	15 818	18 555	17 107	17 107	19 352	20 148	21 035
Motor Vehicle Allowance	3	5 097	5 399	5 943	6 575	6 688	6 688	7 145	7 467	7 803
Cellphone Allowance	3	550	599	966	914	993	993	1 061	1 250	1 154
Housing Allowances	3	1 701	1 612	1 616	2 331	2 025	2 025	2 250	2 351	2 457
Other benefits and allowances	3	7 050	8 144	9 021	12 757	10 892	10 892	7 810	12 959	8 529
Payments in lieu of leave		1 261	-	5 474	1 000	2 000	2 000	-	-	-
Long service awards		3 725	2 659	2 831	1 523	2 878	2 878	3 074	3 209	3 350
Post-retirement benefit obligations	6	25 865	31 414	(3 186)	15 568	14 274	14 274	15 254	15 925	16 625
<b>Sub Total - Other Municipal Staff</b>		<b>264 419</b>	<b>288 306</b>	<b>284 505</b>	<b>356 126</b>	<b>343 113</b>	<b>343 113</b>	<b>372 595</b>	<b>393 766</b>	<b>406 160</b>
% increase	4		9.0%	(1.3%)	25.2%	(3.7%)	-	8.6%	5.7%	3.1%
<b>Total Parent Municipality</b>		<b>285 424</b>	<b>310 498</b>	<b>307 582</b>	<b>382 654</b>	<b>367 848</b>	<b>367 848</b>	<b>400 156</b>	<b>422 567</b>	<b>436 257</b>
			8.8%	(0.9%)	24.4%	(3.9%)	-	8.8%	5.6%	3.2%
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>285 424</b>	<b>310 498</b>	<b>307 582</b>	<b>382 654</b>	<b>367 848</b>	<b>367 848</b>	<b>400 156</b>	<b>422 567</b>	<b>436 257</b>
% increase	4		8.8%	(0.9%)	24.4%	(3.9%)	-	8.8%	5.6%	3.2%
<b>TOTAL MANAGERS AND STAFF</b>	5,7	<b>274 483</b>	<b>299 014</b>	<b>295 683</b>	<b>369 571</b>	<b>354 766</b>	<b>354 766</b>	<b>385 112</b>	<b>406 846</b>	<b>419 828</b>

It is clear from above that the salary bill of the Municipality have increased from the adjustment budget to the 2021/22 budget by 9% per cent. This is more than inflation due to notch increases, new positions and the fact that the medical aid contributions are not limited to normal salaries increases. A salary increase of 5 per cent has been provided for as from the 1 July 2021.

## SUMMARY OF PERSONNEL NUMBERS

Table SA 24 provides a summary of the personnel numbers.

WC043 Mossel Bay - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	2019/20			Current Year 2020/21			Budget Year 2021/22		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)		27		27	27		27	27		27
Board Members of municipal entities	4									
<b>Municipal employees</b>	5									
Municipal Manager and Senior Managers	3	7		7	7		7	7		6
Other Managers	7	26	24		24	24		26	24	
Professionals		28	23	-	43	36	5	38	35	6
<i>Finance</i>		15	10		23	20	5	22	20	
<i>Spatial/town planning</i>		4	4		7	3		3	3	
<i>Information Technology</i>						-				
<i>Roads</i>						-				
<i>Electricity</i>		1	1		1	1		1	1	
<i>Water</i>		1	1		2	2		2	2	
<i>Sanitation</i>		1	1		1	1		2	1	
<i>Refuse</i>		1	1		1	1				
<i>Other</i>		5	5		8	8		8	8	6
Technicians		457	297	34	495	268	51	272	290	10
<i>Finance</i>		30	20		15	7			4	1
<i>Spatial/town planning</i>		2	2		29	25			16	
<i>Information Technology</i>		6	4		5	5			5	
<i>Roads</i>		19	15		24	14		17	16	2
<i>Electricity</i>		25	21		56	26		30	30	
<i>Water</i>		42	34	2	45	36		57	52	
<i>Sanitation</i>		24	11	2	14	14		12	12	
<i>Refuse</i>		8	5		6	6		7	7	
<i>Other</i>		301	185	30	301	135	51	149	148	7
Clerks (Clerical and administrative)		142	95	36	155	137	15	168	158	7
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators		90	50		90	50		74	74	
Elementary Occupations		489	460		495	460	10	423	402	7
<b>TOTAL PERSONNEL NUMBERS</b>	9	<b>1 266</b>	<b>949</b>	<b>104</b>	<b>1 336</b>	<b>975</b>	<b>115</b>	<b>1 035</b>	<b>983</b>	<b>63</b>
% increase					5.5%	2.7%	10.6%	(22.5%)	0.8%	(45.2%)
<b>Total municipal employees headcount</b>	6, 10									
Finance personnel headcount	8, 10	86	75	9	115	95	4	101	81	14
Human Resources personnel headcount	8, 10	19	15	4	41	18	5	23	19	4

### VACANT POSITIONS TO BE FILLED

The following positions are currently vacant, budget provision has been made due to the fact that the positions are essential for service delivery and it was already provided for in the 2020/21 budget.

<b>VACANT POSTS 2021/2022 - M1</b>				
<b>TASK GRADE</b>	<b>GRADING NO</b>	<b>OCCUPATION</b>	<b>DEPARTMENT</b>	<b>BUDGET</b>
11	200003	Snr Admin	Legal Services	417,590
10	3434947	Assist OHS Officer	HR - Corp	358,332
14	3435698	Assistant Manager	Revenue	721,918
5	800023	Mete Reader	Revenue	191,537
6	3435709	Cashier	Revenue	220,052
6	800006	Senior Clerk (Cashiering)	Revenue	220,052
7	3435347	Supervisor	Sewerage pumps	260,104
14	3436034	Assistant Manager	Revenue	721,918
7	800041	Snr Clerk (Refunds Journal)	Revenue	260,104
12	800035	Accountant	Revenue	487,552
7	800029	Secretary	Finance	260,104
12	800024	Accountant	Creditors	487,552
10	701018	Artisan (Electrician)	Electrical	358,332
8	405018	Snr Process Controller	Desalination Plant	289,052
7	701014	Special Workman (Inspections)	Electrical	260,104
6	404007	Water Truck Driver	Streets	220,052
7	902005	Supervisor (Friemersheim)	Streets	260,104
17	403001	Snr Manager Roads	Streets&Storm water	1,085,952
12	402002	Superintendent (Pumps)	Sewerage pumps	487,552
5	409015	Principal Process operator	Water/Sewerage	191,537
10	406013	Artisan (Fitter)	Pumps	358,332
8	203029	Principle Clerk (Drivers' License)	Traffic	289,052
6	401009	Snr Clerk (Admin)	Traffic	220,052
6	3435069	General workman (LBR)	Water	220,052
5	406007	Principal Process operator	Water Works	191,537
7	901002	Process Controller	Water	260,104
7	3435344	Process Controller	Desalination Plant	260,104
9	3435125	Asst Community Development	SED	321,629
14	3435022	Manager:Refuse Removal	Refuse	721,918
5	3435802	Cadet Fire Fighter	Fire Brigade	191,537
10	401001	Building Plan Examiner	Town Planning	358,332
7	3435209	Principle Clerk - Logistics	Traffic	260,104
7	3435911	Law Enforcement Officer:By-Laws	Traffic	260,104
4	205045	Office Attendant	Traffic	176,768
10	3435893	Traffic Officer	Traffic	358,332
6	205044	Security Guard	Traffic	220,052
10	203049	Traffic Officer	Traffic	358,332
6	203012	Snr Clerk (Logistics)	Traffic	220,052
10	203007	Traffic Officer	Traffic	358,332
7	407008	Suoervisor	Sportgrounds	260,104
9	131301	Assistant Librarian	EvR	321,629
4	131302	Library Aid	EvR	176,768
6	902002	Library Assistant	Friemersheim	220,052
7	3434959	Spatial Planning Assistant	Town Planning	260,104
12	3435943	Snr Technician	Human Settlement	487,552
	3435132	Principle Clerk (Contract)	Human Settlement	
		<b>GRAND TOTAL</b>		<b>15,090,426</b>

<b>VACANT POSTS 2021/2022 - M2</b>				
<b>TASK GRADE</b>	<b>GRADE NUMBER</b>	<b>OCCUPATION</b>	<b>DEPARTMENT</b>	<b>BUDGET</b>
3	200105	General Assst/cleaner	Corp	173,311
4	2525000	Electrical Attendant	Electrical	176,768
4	407126	Electrical Attendant	Electrical	176,768
5	3435667	Artisan Assistant	Electrical	191,537
4	3435669	Electrical Attendant	Electrical	176,768
5	405102	Handyman (Pipelayer)	Bulk water	191,537
4	604100	Snr Process Operator	WTS	176,768
3	404158	General Assistant	Streets	173,311
4	3435230	Small Plan Operator	Streets	176,768
3	404130	General Assistant	Streets	173,311
4	404189	Small Plant operator	Streets	176,768
3	404153	General Assistant (South)	Streets	173,311
3	404185	General Assistant	Streets	173,311
3	3435232	General Assistant (South)	Streets	173,311
3	200112	General Assistant	Facilities & Halls	173,311
5	404111	Handyman(plumber)	Waste Collections	191,537
3	604169	General Assistant	Waste Collections	173,311
3	604101	General Assistant	Waste Collections	173,311
3	3435842	General Assistant	Parks	173,311
4	407142	Small Plant operator	Parks	176,768
4	204034	Library Aid	Buisplaas	176,768
<b>Grand Total</b>				<b>3,721,861</b>

**NEW POSITIONS TO BE FILLED**

<b>NEW POSTS 2021/2022</b>				
<b>TASK GRADE</b>	<b>GRADING NO</b>	<b>OCCUPATION</b>	<b>DEPARTMENT</b>	<b>AMOUNT</b>
7		4 X Law Enforcement Officers	Traffic	1,026,856
Student		12 X Learner Law Enforcement Officers	Traffic	360,000
12		SCM Admin Officer	Finance	484,262
<b>GRAND TOTAL</b>			<b>0.00</b>	<b>1,871,118</b>

## Section 13 - Monthly targets for revenue, expenditure and cash flow

### BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

Table SA 26 provides the monthly budgeted revenue and expenditure for the operational budget per Municipal Votes.

WC043 Mossel Bay - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue by Vote</b>																
Vote 1 - MUNICIPAL MANAGER		1 238	1 682	2 514	4 700	1 616	4 745	1 705	1 636	1 716	2 034	2 337	9 728	35 652	30 052	20 545
Vote 2 - CORPORATE SERVICES		0	0	0	0	0	0	0	0	0	0	0	307	308	58	58
Vote 3 - FINANCIAL SERVICES		16 168	17 109	17 769	19 578	19 572	14 386	15 715	15 637	16 689	15 726	16 164	17 102	201 614	210 122	221 552
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		90 092	70 125	69 232	77 045	74 566	80 160	71 074	68 608	75 215	72 985	70 997	85 780	905 879	964 880	1 030 651
Vote 5 - COMMUNITY SERVICES		8 218	9 238	9 519	11 865	9 257	11 489	8 428	8 053	10 494	8 305	8 299	15 748	118 913	126 946	136 394
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		6 932	5 661	5 769	6 609	4 648	6 043	5 767	5 726	5 770	5 674	5 776	33 740	98 114	109 580	55 475
Vote 7 - COMMUNITY SAFETY		1 128	333	901	1 069	956	595	1 048	3 290	958	909	2 214	3 601	17 002	18 581	18 568
<b>Total Revenue by Vote</b>		<b>123 777</b>	<b>104 149</b>	<b>105 703</b>	<b>120 866</b>	<b>110 614</b>	<b>117 418</b>	<b>103 738</b>	<b>102 949</b>	<b>110 843</b>	<b>105 633</b>	<b>105 786</b>	<b>166 006</b>	<b>1 377 483</b>	<b>1 460 219</b>	<b>1 483 244</b>
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - MUNICIPAL MANAGER		5 100	3 228	4 211	4 855	5 926	4 743	3 391	3 655	3 548	3 327	4 148	5 411	51 542	52 606	54 338
Vote 2 - CORPORATE SERVICES		4 510	3 855	4 243	3 723	4 214	5 252	3 817	3 884	3 789	3 616	6 587	23 008	70 498	71 705	74 475
Vote 3 - FINANCIAL SERVICES		6 304	5 314	8 288	5 166	5 710	6 045	5 394	6 601	5 153	5 409	7 264	14 965	81 613	78 502	79 819
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		23 170	79 644	79 460	59 746	63 056	65 957	62 573	62 655	57 237	55 340	58 413	135 037	802 290	854 634	908 054
Vote 5 - COMMUNITY SERVICES		11 453	15 317	14 903	14 746	15 965	17 271	14 470	16 771	13 758	14 664	16 613	25 808	191 739	197 596	205 838
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		5 576	5 213	5 374	5 739	5 889	5 519	4 587	5 928	5 127	5 996	5 969	7 555	68 471	79 897	65 264
Vote 7 - COMMUNITY SAFETY		5 972	7 326	8 204	7 633	8 138	9 859	7 883	8 439	6 741	7 004	8 467	14 122	99 787	102 826	106 328
<b>Total Expenditure by Vote</b>		<b>62 085</b>	<b>119 897</b>	<b>124 683</b>	<b>101 607</b>	<b>108 897</b>	<b>114 646</b>	<b>102 116</b>	<b>107 934</b>	<b>95 353</b>	<b>95 356</b>	<b>107 461</b>	<b>225 907</b>	<b>1 365 940</b>	<b>1 437 766</b>	<b>1 494 117</b>
<b>Surplus/(Deficit) before assoc.</b>		<b>61 692</b>	<b>(15 748)</b>	<b>(18 979)</b>	<b>19 259</b>	<b>1 717</b>	<b>2 772</b>	<b>1 621</b>	<b>(4 985)</b>	<b>15 490</b>	<b>10 277</b>	<b>(1 674)</b>	<b>(59 900)</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>61 692</b>	<b>(15 748)</b>	<b>(18 979)</b>	<b>19 259</b>	<b>1 717</b>	<b>2 772</b>	<b>1 621</b>	<b>(4 985)</b>	<b>15 490</b>	<b>10 277</b>	<b>(1 674)</b>	<b>(59 900)</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>

**BUDGETED MONTHLY REVENUE AND EXPENDITURE (STANDARD CLASSIFICATION)**

Table SA 27 provides the monthly budgeted revenue and expenditure for the operational budget per standard classification.

WC043 Mossel Bay - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue - Functional</b>																
<b>Governance and administration</b>		19 111	19 200	20 783	25 555	20 504	19 872	17 924	17 759	18 868	18 147	18 982	27 495	244 200	247 187	249 459
Executive and council		1 183	1 615	2 450	4 642	1 565	4 691	1 581	1 575	1 664	1 982	2 280	9 676	34 904	29 298	19 785
Finance and administration		17 928	17 585	18 333	20 913	18 939	15 181	16 343	16 184	17 204	16 165	16 702	17 819	209 295	217 890	229 674
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		6 079	5 601	6 252	6 498	6 475	5 622	6 003	8 178	8 013	5 842	6 956	26 316	97 835	108 770	53 545
Community and social services		587	759	792	939	995	279	559	346	2 493	279	227	817	9 074	9 101	9 281
Sport and recreation		21	53	127	102	108	81	38	60	97	136	83	710	1 617	173	182
Public safety		295	(401)	144	227	189	28	218	2 597	236	236	1 452	2 851	8 071	9 256	8 824
Housing		5 175	5 189	5 188	5 230	5 183	5 234	5 188	5 175	5 187	5 192	5 194	21 938	79 073	90 239	35 258
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		1 299	1 813	2 625	4 050	6 454	1 856	2 617	2 110	6 719	5 893	3 889	16 066	55 390	49 756	51 796
Planning and development		98	103	123	149	195	128	125	112	166	142	148	11 490	12 978	12 981	13 545
Road transport		1 201	1 710	2 502	3 901	6 259	1 728	2 492	1 998	6 553	5 751	3 742	4 576	42 412	36 775	38 251
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		97 288	77 535	76 044	84 763	77 180	90 068	77 194	74 903	77 242	75 751	75 960	96 130	980 058	1 054 506	1 128 444
Energy sources		61 366	48 451	46 487	48 237	47 132	51 953	45 998	43 970	46 460	46 089	46 711	48 078	580 930	624 588	670 186
Water management		20 716	12 098	12 387	14 508	13 734	15 484	14 870	15 098	14 392	13 200	12 610	18 131	177 220	187 463	196 957
Waste water management		7 645	8 602	8 614	11 243	8 210	11 566	8 548	8 236	8 535	8 621	8 700	15 749	114 269	125 410	135 037
Waste management		7 561	8 384	8 555	10 775	8 104	11 065	7 779	7 598	7 855	7 842	7 940	14 172	107 630	117 044	126 265
<b>Other</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>		123 777	104 149	105 703	120 866	110 614	117 418	103 738	102 949	110 843	105 633	105 786	166 006	1 377 483	1 460 219	1 483 244
<b>Expenditure - Functional</b>																
<b>Governance and administration</b>		17 547	14 238	18 790	15 616	17 860	18 198	14 354	15 964	14 468	14 078	19 572	45 657	226 343	226 580	233 571
Executive and council		5 990	3 800	3 954	3 807	5 016	4 349	3 521	3 810	3 891	3 813	4 589	5 607	52 145	53 947	56 176
Finance and administration		11 518	10 070	14 013	10 166	11 155	12 164	10 449	11 840	10 175	10 037	14 376	39 608	165 571	163 990	168 730
Internal audit		39	369	824	1 644	1 689	1 685	384	314	402	228	607	443	8 626	8 643	8 664
<b>Community and public safety</b>		12 581	14 389	15 309	14 934	15 376	18 614	16 041	16 322	14 363	14 255	15 827	22 448	190 459	198 075	193 106
Community and social services		2 373	2 599	2 774	2 633	2 739	3 051	2 492	2 477	2 565	2 534	3 184	2 608	32 030	32 860	34 302
Sport and recreation		3 462	3 894	4 087	4 158	4 402	5 558	5 043	5 026	4 436	4 299	3 994	4 651	53 009	53 885	56 156
Public safety		4 604	5 746	6 292	5 989	6 000	7 856	6 408	6 549	5 190	5 247	6 396	12 317	78 596	81 025	83 698
Housing		2 142	2 149	2 155	2 154	2 235	2 148	2 099	2 271	2 172	2 176	2 253	2 871	26 824	30 305	18 950
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		8 322	9 920	10 373	10 582	14 087	13 183	10 726	11 731	12 509	9 990	12 110	11 236	134 769	137 511	142 918
Planning and development		2 227	2 510	2 509	2 495	2 495	2 480	2 319	2 766	2 301	2 322	3 564	3 401	31 388	31 433	32 695
Road transport		5 216	6 474	6 912	7 156	10 639	9 729	7 482	8 003	9 256	6 401	7 536	6 810	91 614	93 904	97 551
Environmental protection		879	937	951	931	953	974	925	962	952	1 268	1 010	1 026	11 767	12 173	12 672
<b>Trading services</b>		22 644	81 038	79 924	59 680	60 871	64 219	61 094	63 194	53 931	55 871	59 493	145 783	807 743	861 933	915 725
Energy sources		5 487	59 255	54 964	36 685	36 769	36 882	36 160	36 887	31 114	34 015	33 955	87 521	489 695	528 087	569 604
Water management		5 555	6 355	9 532	7 749	7 443	9 331	10 488	8 740	9 026	6 864	8 051	24 828	113 962	118 387	121 632
Waste water management		6 857	7 661	8 317	8 222	8 722	10 310	8 458	9 318	7 961	8 067	9 070	16 056	109 017	116 713	121 761
Waste management		4 745	7 768	7 111	7 024	7 937	7 696	5 989	8 249	5 830	6 925	8 417	17 378	95 069	98 746	102 728
<b>Other</b>		990	311	287	796	702	432	(99)	724	81	1 161	459	782	6 627	13 667	8 797
<b>Total Expenditure - Functional</b>		62 085	119 897	124 683	101 607	108 897	114 646	102 116	107 934	95 353	95 356	107 461	225 907	1 365 940	1 437 766	1 494 117
<b>Surplus/(Deficit) before assoc.</b>		61 692	(15 748)	(18 979)	19 259	1 717	2 772	1 621	(4 985)	15 490	10 277	(1 674)	(59 900)	11 542	22 453	(10 873)
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	1	61 692	(15 748)	(18 979)	19 259	1 717	2 772	1 621	(4 985)	15 490	10 277	(1 674)	(59 900)	11 542	22 453	(10 873)

**BUDGETED MONTHLY REVENUE AND EXPENDITURE (PER SOURCE / PER TYPE)**

Table SA 25 provides the monthly budgeted revenue per source and expenditure per type for the operational budget.

**WC043 Mossel Bay - Supporting Table SA25 Budgeted monthly revenue and expenditure**

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
<b>Revenue By Source</b>																	
Property rates		13 934	13 934	13 934	13 934	13 934	13 934	13 934	13 934	13 934	13 934	13 934	14 001	167 277	174 778	182 616	
Service charges - electricity revenue		61 189	47 790	45 507	46 071	44 771	50 457	45 098	43 313	44 621	44 723	45 155	44 307	563 002	605 862	651 846	
Service charges - water revenue		20 239	10 902	11 197	11 271	12 843	12 026	13 721	14 338	13 268	11 951	11 287	11 484	154 528	161 306	168 381	
Service charges - sanitation revenue		7 166	7 166	7 166	7 166	7 166	7 166	7 166	7 166	7 166	7 166	7 166	7 200	86 023	91 507	96 308	
Service charges - refuse revenue		7 091	7 070	7 226	7 143	7 133	7 143	6 510	6 562	6 593	6 520	6 552	6 606	82 149	86 805	91 712	
Rental of facilities and equipment		658	609	598	686	686	881	682	664	786	664	647	496	8 057	8 463	8 892	
Interest earned - external investments		1 625	2 892	3 188	4 921	5 104	177	1 450	1 014	2 184	1 151	1 743	973	26 422	27 054	30 232	
Interest earned - outstanding debtors		362	389	266	836	291	623	312	(885)	208	677	788	1 181	5 049	5 276	5 514	
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits		674	(433)	163	180	153	(12)	200	2 677	197	239	1 427	2 852	8 318	8 684	9 081	
Licences and permits		117	103	107	113	101	77	121	114	116	106	111	101	1 286	1 343	1 403	
Agency services		716	631	650	729	666	491	710	579	606	567	652	650	7 646	7 982	8 341	
Transfers and subsidies		2 046	6 038	6 487	16 336	4 961	16 991	5 779	5 564	9 548	8 068	5 716	52 155	139 690	141 907	131 654	
Other revenue		2 411	721	1 801	2 249	85	843	782	1 093	1 011	1 229	1 462	13 662	27 349	28 571	29 865	
Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>118 229</b>	<b>97 811</b>	<b>98 288</b>	<b>111 636</b>	<b>97 894</b>	<b>110 798</b>	<b>96 466</b>	<b>96 133</b>	<b>100 237</b>	<b>96 995</b>	<b>96 639</b>	<b>155 669</b>	<b>1 276 795</b>	<b>1 349 538</b>	<b>1 415 846</b>	
<b>Expenditure By Type</b>																	
Employee related costs		27 583	30 326	31 653	30 677	31 001	33 885	29 202	31 655	28 838	28 931	33 302	48 060	385 112	406 846	419 828	
Remuneration of councillors		1 216	1 216	1 223	1 227	1 227	1 227	1 170	1 170	1 522	1 368	1 217	1 262	15 044	15 721	16 428	
Debt impairment		-	-	-	-	-	-	-	7 578	-	-	2 467	42 531	52 576	45 956	41 187	
Depreciation & asset impairment		11 156	11 156	11 156	11 156	11 156	11 156	11 156	11 156	11 156	11 156	11 156	12 177	134 888	143 995	150 155	
Finance charges		(18)	-	55	53	32	3 831	-	-	-	45	-	6 551	10 549	12 056	11 647	
Bulk purchases - electricity		576	54 213	49 113	29 945	30 850	30 397	31 179	29 410	26 078	28 382	27 847	73 340	411 330	447 938	487 804	
Inventory consumed		4 533	6 203	8 917	6 698	7 960	6 544	9 151	6 512	7 996	5 672	6 839	11 405	88 431	91 386	95 206	
Contracted services		6 798	11 964	14 043	13 826	18 228	19 859	15 314	13 958	15 735	13 444	15 148	20 730	179 046	180 896	175 920	
Transfers and subsidies		1 159	147	203	1 096	641	476	27	638	(17)	1 268	406	736	6 780	8 238	8 526	
Other expenditure		8 712	4 305	7 952	6 562	7 435	6 904	4 550	5 489	3 676	4 723	8 711	8 697	77 715	80 063	82 560	
Losses		368	368	368	368	368	368	368	368	368	368	368	419	4 470	4 672	4 856	
<b>Total Expenditure</b>		<b>62 085</b>	<b>119 897</b>	<b>124 683</b>	<b>101 607</b>	<b>108 897</b>	<b>114 646</b>	<b>102 116</b>	<b>107 934</b>	<b>95 353</b>	<b>95 356</b>	<b>107 461</b>	<b>225 907</b>	<b>1 365 940</b>	<b>1 437 766</b>	<b>1 494 117</b>	
<b>Surplus/(Deficit)</b>		<b>56 144</b>	<b>(22 085)</b>	<b>(26 395)</b>	<b>10 029</b>	<b>(11 003)</b>	<b>(3 848)</b>	<b>(5 651)</b>	<b>(11 801)</b>	<b>4 884</b>	<b>1 639</b>	<b>(10 822)</b>	<b>(70 237)</b>	<b>(89 146)</b>	<b>(88 228)</b>	<b>(78 271)</b>	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		5 548	6 338	7 415	9 230	12 720	6 621	7 272	6 816	10 606	8 637	9 147	10 337	100 688	110 681	67 398	
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>61 692</b>	<b>(15 748)</b>	<b>(18 979)</b>	<b>19 259</b>	<b>1 717</b>	<b>2 772</b>	<b>1 621</b>	<b>(4 985)</b>	<b>15 490</b>	<b>10 277</b>	<b>(1 674)</b>	<b>(59 900)</b>	<b>11 542</b>	<b>22 453</b>	<b>(10 873)</b>	

**BUDGETED MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)**

Table SA 28 provides the monthly budgeted capital budget per municipal votes. It also provides the split between multi and single year expenditure.

**WC043 Mossel Bay - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)**

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
<b>R thousand</b>																	
<b>Multi-year expenditure to be appropriated</b>	1																
Vote 1 - MUNICIPAL MANAGER																	
Vote 2 - CORPORATE SERVICES						2 715											
Vote 3 - FINANCIAL SERVICES																	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		446	5 594	3 645	5 741	6 275	592	11 682	1 674	1 272	881	4 756	412	42 970	47 822	55 585	
Vote 5 - COMMUNITY SERVICES													1 683	1 683	2 080	700	
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		6 167	6 867	6 267	5 167	5 167	5 467	5 567	5 616	6 567	5 267	5 267	6 167	69 549	86 475	42 396	
Vote 7 - COMMUNITY SAFETY																	
<b>Capital multi-year expenditure sub-total</b>	2	<b>6 613</b>	<b>12 461</b>	<b>9 912</b>	<b>10 908</b>	<b>14 157</b>	<b>6 059</b>	<b>17 249</b>	<b>7 290</b>	<b>7 839</b>	<b>6 148</b>	<b>10 022</b>	<b>8 263</b>	<b>116 918</b>	<b>137 617</b>	<b>98 680</b>	
<b>Single-year expenditure to be appropriated</b>																	
Vote 1 - MUNICIPAL MANAGER									44			90	40	174	110	495	
Vote 2 - CORPORATE SERVICES				230		250	216	2 783		445	5	500		4 429	4 400	2 200	
Vote 3 - FINANCIAL SERVICES						281	38			44	8	6	678	1 054	732	763	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		1 713	2 142	5 083	6 539	5 659	14 389	12 260	15 705	7 155	12 103	14 213	1 441	98 403	152 404	110 652	
Vote 5 - COMMUNITY SERVICES		5	5	71	160	1 053	139	265	350	260	5 746	577	2 453	11 083	10 250	3 710	
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT			101	578	1 123	418	168	123	118	473	375	20	179	3 676	2 725	2 270	
Vote 7 - COMMUNITY SAFETY		55	55	65	75	375	95	75	540	70	70		4 398	5 873	3 394	2 100	
<b>Capital single-year expenditure sub-total</b>	2	<b>1 773</b>	<b>2 303</b>	<b>6 027</b>	<b>7 897</b>	<b>8 036</b>	<b>15 044</b>	<b>15 506</b>	<b>16 757</b>	<b>8 447</b>	<b>18 308</b>	<b>15 406</b>	<b>9 188</b>	<b>124 692</b>	<b>174 015</b>	<b>122 190</b>	
<b>Total Capital Expenditure</b>	2	<b>8 385</b>	<b>14 764</b>	<b>15 939</b>	<b>18 805</b>	<b>22 192</b>	<b>21 103</b>	<b>32 754</b>	<b>24 047</b>	<b>16 286</b>	<b>24 455</b>	<b>25 428</b>	<b>17 451</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>	

**BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)**

Table SA 29 provides the monthly budgeted capital budget per municipal votes. It also provides the split between multi and single year expenditure.

**WC043 Mossel Bay - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)**

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital Expenditure - Functional</b>	1															
<b>Governance and administration</b>		1 000	1 754	1 708	1 118	3 664	322	3 359	771	865	255	1 886	723	17 423	23 287	19 528
Executive and council													20	20	20	420
Finance and administration		1 000	1 754	1 708	1 118	3 664	322	3 359	771	865	255	1 886	693	17 393	23 257	19 103
Internal audit													10	10	10	5
<b>Community and public safety</b>		5 172	5 172	5 438	5 327	6 220	5 505	5 432	5 986	6 227	6 513	5 631	13 701	76 321	81 235	34 106
Community and social services		–	–	21	80	42	59	–	218	–	86	–	956	1 462	400	1 715
Sport and recreation		5	5	50	80	1 011	80	265	132	260	1 260	464	3 030	6 642	6 230	2 195
Public safety									470				4 348	4 818	2 994	2 100
Housing		5 167	5 167	5 367	5 167	5 167	5 367	5 167	5 167	5 967	5 167	5 167	5 367	63 400	71 611	28 096
Health													–	–	–	–
<b>Economic and environmental services</b>		55	102	195	490	2 035	2 285	6 741	2 971	6 575	3 425	8 324	1 029	34 227	21 877	36 452
Planning and development			47		5		250	5		855	375		979	2 516	1 475	1 100
Road transport				130	410	1 660	1 940	6 661	2 901	5 650	2 980	8 324	50	30 706	20 002	35 352
Environmental protection		55	55	65	75	375	95	75	70	70	70		–	1 005	400	–
<b>Trading services</b>		2 159	7 736	8 598	11 870	10 274	12 991	17 222	14 319	2 620	14 262	9 588	1 998	113 637	185 234	130 784
Energy sources		688	5 215	4 093	7 373	8 213	1 022	469	1 132	933	651	1 964	548	32 298	47 214	33 255
Water management		1 407	2 513	2 586	2 149	1 210	9 127	11 087	3 000	900	1 200	2 900	–	38 079	26 159	29 360
Waste water management		63	9	1 919	2 348	852	2 842	5 667	10 187	787	8 012	4 724	1 300	38 710	106 161	67 669
Waste management													150	4 550	5 700	500
<b>Other</b>													–	–	–	–
<b>Total Capital Expenditure - Functional</b>	2	<b>8 385</b>	<b>14 764</b>	<b>15 939</b>	<b>18 805</b>	<b>22 192</b>	<b>21 103</b>	<b>32 754</b>	<b>24 047</b>	<b>16 286</b>	<b>24 455</b>	<b>25 428</b>	<b>17 451</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>
<b>Funded by:</b>																
National Government		100	4 303	1 000	3 339	1 000	9 237	1 010	140	2 990	1 815	5 527	238	30 698	33 953	34 871
Provincial Government		4 493	4 493	4 493	4 493	4 493	4 493	4 758	4 493	4 493	4 493	7 171	4 493	56 857	62 398	23 735
District Municipality													–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													–	–	–	–
<b>Transfers recognised - capital</b>		<b>4 593</b>	<b>8 795</b>	<b>5 493</b>	<b>7 832</b>	<b>5 493</b>	<b>13 730</b>	<b>5 768</b>	<b>4 633</b>	<b>7 482</b>	<b>6 308</b>	<b>12 698</b>	<b>4 731</b>	<b>87 555</b>	<b>96 351</b>	<b>58 607</b>
<b>Borrowing</b>		<b>300</b>	<b>500</b>	<b>300</b>	<b>2 000</b>	<b>2 900</b>	<b>10 800</b>	<b>9 500</b>	<b>9 500</b>	<b>9 500</b>	<b>4 000</b>	<b>4 000</b>	<b>–</b>	<b>30 300</b>	<b>66 300</b>	<b>9 000</b>
<b>Internally generated funds</b>		<b>3 493</b>	<b>5 468</b>	<b>10 146</b>	<b>8 973</b>	<b>13 800</b>	<b>7 373</b>	<b>16 187</b>	<b>9 914</b>	<b>8 804</b>	<b>18 148</b>	<b>8 730</b>	<b>12 720</b>	<b>123 755</b>	<b>148 980</b>	<b>153 264</b>
<b>Total Capital Funding</b>		<b>8 385</b>	<b>14 764</b>	<b>15 939</b>	<b>18 805</b>	<b>22 192</b>	<b>21 103</b>	<b>32 754</b>	<b>24 047</b>	<b>16 286</b>	<b>24 455</b>	<b>25 428</b>	<b>17 451</b>	<b>241 609</b>	<b>311 632</b>	<b>220 870</b>

**BUDGETED MONTHLY CASH FLOWS**

Table SA 30 provides the monthly budgeted cash flow of revenue per source and expenditure per type.

WC043 Mossel Bay - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>															
<b>Cash Receipts By Source</b>													1		
Property rates	13 934	13 934	13 934	13 934	13 934	13 934	13 934	13 934	13 934	13 934	13 934	(2 726)	150 550	162 544	173 485
Service charges - electricity revenue	61 189	47 790	45 507	46 071	44 771	50 457	45 098	43 313	44 621	44 723	45 155	(11 993)	506 701	563 452	619 253
Service charges - water revenue	20 239	10 902	11 197	11 271	12 843	12 026	13 721	14 338	13 268	11 951	11 287	(3 969)	139 075	150 015	159 962
Service charges - sanitation revenue	7 166	7 166	7 166	7 166	7 166	7 166	7 166	7 166	7 166	7 166	7 166	(1 402)	77 421	82 905	91 493
Service charges - refuse revenue	7 091	7 070	7 226	7 143	7 133	7 143	6 510	6 562	6 593	6 520	6 552	(1 609)	73 935	80 728	87 127
Rental of facilities and equipment	658	609	598	686	686	881	682	664	786	664	647	496	8 057	8 463	8 892
Interest earned - external investments	1 112	1 524	963	1 756	1 198	1 77	1 450	1 014	2 184	1 151	1 743	973	15 245	15 877	19 025
Interest earned - outstanding debtors	362	389	266	836	291	623	312	(885)	208	677	788	1 181	5 049	5 276	5 514
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	674	(433)	163	180	153	(12)	200	2 677	197	239	1 427	(2 170)	3 296	3 560	4 581
Licences and permits	117	103	107	113	101	77	121	114	116	106	111	101	1 286	1 343	1 403
Agency services	716	631	650	729	666	491	710	579	606	567	652	650	7 646	7 982	8 341
Transfers and Subsidies	2 046	6 038	6 487	16 336	4 961	16 991	5 779	5 564	9 548	8 068	5 716	50 021	137 555	139 469	130 715
Other revenue	2 411	721	1 801	2 249	85	843	782	1 093	1 011	1 229	1 462	13 662	27 349	28 571	29 865
<b>Cash Receipts by Source</b>	<b>117 716</b>	<b>96 443</b>	<b>96 064</b>	<b>108 470</b>	<b>93 988</b>	<b>110 798</b>	<b>96 466</b>	<b>96 133</b>	<b>100 237</b>	<b>96 995</b>	<b>96 639</b>	<b>43 215</b>	<b>1 153 163</b>	<b>1 250 184</b>	<b>1 339 655</b>
<b>Other Cash Flows by Source</b>															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	5 548	6 338	7 415	9 230	12 720	6 621	7 272	6 816	10 606	8 637	9 147	10 337	100 688	110 681	67 398
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets						3 500							3 500	10 000	10 000
Short term loans															
Borrowing long term/refinancing												30 300	30 300	66 300	9 000
Increase (decrease) in consumer deposits	125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 650	1 733
Decrease (increase) in non-current receivables	3	3	3	3	3	3	3	3	3	3	3	3	39	38	38
Decrease (increase) in non-current investments												75 000	75 000	125 000	12 500
<b>Total Cash Receipts by Source</b>	<b>123 392</b>	<b>102 909</b>	<b>103 607</b>	<b>117 829</b>	<b>106 836</b>	<b>121 047</b>	<b>103 866</b>	<b>103 077</b>	<b>110 971</b>	<b>105 761</b>	<b>105 915</b>	<b>158 980</b>	<b>1 364 190</b>	<b>1 563 853</b>	<b>1 440 323</b>

**BUDGETED MONTHLY CASH FLOWS (Continued)**

**WC043 Mossel Bay - Supporting Table SA30 Budgeted monthly cash flow**

MONTHLY CASH FLOWS	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Cash Payments by Type</b>															
Employee related costs	27 583	30 326	31 653	30 677	31 001	33 885	29 202	31 655	28 838	28 931	33 302	29 732	366 784	387 712	399 853
Remuneration of councillors	1 216	1 216	1 223	1 227	1 227	1 227	1 170	1 170	1 522	1 368	1 217	1 262	15 044	15 721	16 428
Finance charges	(18)	–	55	53	32	3 831	–	–	–	45	–	4 551	8 549	10 056	9 647
Bulk purchases - electricity	576	54 213	49 113	29 945	30 850	30 397	31 179	29 410	26 078	28 382	27 847	73 340	411 330	447 938	487 804
Acquisitions - water & other inventory	4 492	6 157	8 800	6 623	7 897	6 487	9 006	6 461	7 885	5 614	6 785	15 719	91 926	97 242	103 336
Contracted services	6 798	11 964	14 043	13 826	18 228	19 859	15 314	13 958	15 735	13 444	15 148	(34 270)	124 046	135 896	140 920
Transfers and grants - other municipalities												–			
Transfers and grants - other	1 022	399	135	772	86	944	1 331	104	76	874	573	464	6 780	8 238	8 526
Other expenditure	8 712	4 305	7 952	6 562	7 435	6 904	4 550	5 489	3 676	4 723	8 711	3 479	72 497	73 971	76 219
<b>Cash Payments by Type</b>	<b>50 382</b>	<b>108 579</b>	<b>112 974</b>	<b>89 684</b>	<b>96 756</b>	<b>103 533</b>	<b>91 751</b>	<b>88 247</b>	<b>83 810</b>	<b>83 381</b>	<b>93 582</b>	<b>94 276</b>	<b>1 096 956</b>	<b>1 176 773</b>	<b>1 242 733</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	8 385	14 764	15 939	18 805	22 192	21 103	32 754	24 047	16 286	24 455	25 428	17 451	241 609	311 632	220 870
Repayment of borrowing						9 478						9 478	18 956	22 353	29 356
Other Cash Flows/Payments												–			
<b>Total Cash Payments by Type</b>	<b>58 768</b>	<b>123 343</b>	<b>128 913</b>	<b>108 489</b>	<b>118 948</b>	<b>134 114</b>	<b>124 506</b>	<b>112 294</b>	<b>100 096</b>	<b>107 836</b>	<b>119 011</b>	<b>121 205</b>	<b>1 357 521</b>	<b>1 510 758</b>	<b>1 492 959</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>64 624</b>	<b>(20 434)</b>	<b>(25 306)</b>	<b>9 340</b>	<b>(12 112)</b>	<b>(13 067)</b>	<b>(20 640)</b>	<b>(9 216)</b>	<b>10 875</b>	<b>(2 075)</b>	<b>(13 096)</b>	<b>37 775</b>	<b>6 668</b>	<b>53 095</b>	<b>(52 636)</b>
Cash/cash equivalents at the month/year begin:	4 823	69 447	49 013	23 708	33 048	20 935	7 868	(12 771)	(21 988)	(11 112)	(13 187)	(26 283)	4 823	11 491	64 586
Cash/cash equivalents at the month/year end:	69 447	49 013	23 708	33 048	20 935	7 868	(12 771)	(21 988)	(11 112)	(13 187)	(26 283)	11 491	11 491	64 586	11 950

## Section 14 - Contracts having future budgetary implications

Table SA 33 provides a summary of contracts that will pose budgetary implications beyond the MTREF period.

WC043 Mossel Bay - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework			Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total Contract Value
		Total	Original Budget	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
<b>R thousand</b>	1,3													
<b>Parent Municipality:</b>														
<b>Revenue Obligation By Contract</b>	2													
<i>Long-term Investment - ABSA Bank</i>		5 993	60 000				178 891							65 993
<i>Long-term Investment - Constellation</i>														178 891
<i>Long-term Investment - Constellation</i>														-
<b>Total Operating Revenue Implication</b>		5 993	60 000	-	-	-	178 891	-	-	-	-	-	-	244 883
<b>Expenditure Obligation By Contract</b>	2													
<i>Utilities World</i>		6 310	6 666	6 966	7 273	7 593	7 935	8 292	8 665	9 055				68 754
<i>Debt manager</i>		5 600	4 999	6 264	6 540	6 829	7 136	7 457	7 793	8 144				60 762
<i>Long-term Investment - Constellation</i>			30 000	30 000	30 000	30 000	12 500							132 500
<b>Total Operating Expenditure Implication</b>		11 910	41 666	43 230	43 813	44 422	27 571	15 749	16 458	17 198	-	-	-	262 016
<b>Capital Expenditure Obligation By Contract</b>	2													
<i>Capital Expenditure Obligation By Contract</i>														-
<i>Capital Expenditure Obligation By Contract</i>														-
<i>Capital Expenditure Obligation By Contract</i>														-
<b>Total Capital Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Parent Expenditure Implication</b>		11 910	41 666	43 230	43 813	44 422	27 571	15 749	16 458	17 198	-	-	-	262 016

## Section 15 - Annual Budgets and service delivery agreements – other external mechanisms

Table SA 32 indicates that the Municipality do not have any external mechanisms performing service delivery on behalf of the Municipality.

WC043 Mossel Bay - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand
NONE					

## Section 16 - Annual Budgets and service delivery and budget implementation plans - Directorates

In terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), the Executive Mayor must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan (SDBIP) is approved by the Mayor within 28 days after the approval of the budget.

The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the SDBIP, are made public no later than 14 days after the approval of the SDBIP. Mossel Bay Municipality's SDBIP for the 2021/22 financial year will therefore be approved by the Mayor 28 days after the approval of the 2021/22 Annual Budget.

A brief executive summary of each department is given below:

### Municipal Manager:

#### Description of services provided:

The Municipal Manager is responsible for promoting good governance; ensuring effective and efficient basic service delivery; ensuring effective and efficient institutional development and transformation; ensuring effective and efficient financial viability and management; promoting participative management; strategic planning; promoting Council's objectives by ensuring tasks are implemented. Legal Services also resorts under the office of the Municipal Manager

The staff compliment of the Directorate is as follows:

- 1 Personal assistant to Municipal Manager
- 1 Personal assistant to Executive Mayor
- 1 Executive Official: Strategic Services
- 1 Official: Full time Councillor support

#### Alignment of performance objectives to IDP:

100 % alignment with the SDBIP.

#### Changes to service levels and standards:

No significant changes to report.

## Corporate Services:

### Description of services provided:

The Directorate is responsible for:

SUPPORT SERVICES which include: The Secretariat- Administration & Council Support, Telephone Services, Typing Services, Archives, Switchboard, Cleaning, Good shed, Entrepreneurs (IEF) and Security Services

HUMAN RESOURCES MANAGEMENT: is a support service and is responsible for the administration of all matters relating to the Municipality's workforce (of +/- 1040 employees). This sub-directorate assists the Municipality in maintaining smooth human resources processes and procedures in compliance with the relevant legislations and is responsible for the following functions: Labour Relations; Time and Attendance Management; Recruitment and Selection; Skills Development and Training; Occupational Health and Safety; Leave and Benefit Administration; Employee Assistance, Employment Equity and Performance Management.

INFORMATION TECHNOLOGY providing a corporate service to all 400 computer networked users utilising all municipal systems and networking infrastructure to approximately 80 satellite offices as well as doing hardware and software desktop support ensuring an effective and productive working environment.

### STRATEGIC SERVICES

Integrated Development Planning, Public Participation, Community Development Workers, CWP Program, Ward Committees and Intergovernmental Relations

### Description of Senior management capability and structure:

E W Jantjies —Post Graduate Diploma in Public Management, B. Econ, Higher Diploma in Education (HDE), Local Government Management 111(Cum Laude)  
26 Years municipal experience, 14 years as Senior Manager

### Alignment of performance objectives to IDP:

100 % align with the SDBIP.

### Changes to service levels and standards:

No significant changes to report.

### Past year's performance:

Please refer to the SDBIP and Annual Report.

### Departmental Capital programme:

Corporate services only 1 % of total Capital budget.

## Financial Services:

### Description of services provided:

Effective financial management by the directorate and advisory services to all other directorates in this regard. Reduce risk, ensure efficient and effective use of financial resources therefore ensuring sustainability within the financial environment of the Municipality. Ensure clean audit reports.

The staff compliment of the Directorate is as follows:

- Chief Financial Officer
- 1 x Secretary
- 1 x Deputy Town Treasurer (Financial Administration)
- 4 x Section Heads
- 3 x Senior Accountants
- 8 x Accountants
- 1 x Assistant Accountant
- 3 x Administrative Officers
- 2 x Data Operators
- 50 x Clerks

### Alignment of performance objectives to IDP:

100 % align with the SDBIP.

### Changes to service levels and standards:

No changes were encountered to service levels and standards over the period covered in the MTREF. The Municipality has however adopted a long-term financial plan that guide funding requirements by means of the Borrowing, Funding and Reserves policy as well as the Liquidity policy.

### Past year's performance:

Please refer to the SDBIP and Annual Report.

### Risks to achieving revenue projections:

No major risks expected, apart from consumption trends and the effect of the cost of supply study and the possible changes to the Tariff structure.

### Future Risks

The implementation of new GRAP standards and more specific the implementation of a Standard Chart of Accounts as prescribed by National Treasury.

## Infrastructure Services:

### Description of services provided:

The Infrastructure Services Directorate is responsible for the following key functions:

### **Electricity and Street Lighting:**

Electricity is distributed to approximately 38959 industrial, commercial and domestic customers at voltages ranging between 230V and 66000V. Approximately 12876 streetlights and floodlights are maintained by the department. Electricity is supplied in accordance with NRS 047 and 048 Standards and the Electricity Regulation Act.

### **Water and Sanitation:**

Water is distributed to approximately 36700 customers and sanitation service is provided to 36224 customers in accordance with the minimum service levels stipulated by DWA.

### **Mechanical Services:**

This department provides managerial and maintenance support for the municipal vehicle fleet and mechanical infrastructure at water and sewer plants/pump stations.

### **Streets and Stormwater:**

This department is responsible for the management and maintenance of all roads and stormwater drainage systems within the municipal area

### Description of Senior management capability and structure:

Mr S Naidoo – Pr. Cert. Eng.

36 years municipal experience, 18 years as Senior Manager

The staff compliment of the Infrastructure Services directorate is as follows:

1 x Director

1 x Secretary

4 x Section Heads

5 x Admin posts

1 x Sub-Directorate Water & Sanitation-153 posts

1 X Sub-Directorate Electrical Services -68 posts

1 x Sub-Directorate Mechanical posts -22 posts

1 x Sub-Directorate Streets and Stormwater – 101 posts

### Changes to service levels and standards:

Services have been maintained at acceptable levels in accordance with the various legislative requirements.

### Past year's performance:

Please refer to the SDBIP and Annual Report.

### Alignment with the IDP

All performance objectives are linked to the IDP

### A summary of revenue by source and operating and capital expenditure

**Risks to achieving revenue projections**

The high cost of electricity and energy conservation measures could result in lower consumption and income from sales. The municipality is experiencing an increase in copper theft, illegal connections and vandalism of electrical equipment which has a significant impact on the operating budget.

**Description of major features of expenditure**

Provision has been made on the operating budget for abnormal increases in the electricity bulk purchases and the costs related to the disposal of sludge which are beyond the municipality's control.

**The departmental capital programme**

The directorate is responsible for approximately 66% of the overall capital budget.

**Community Services:**

**Description of Senior management capability and structure:**

Ms E Nel - BA Law and Political Science, BA Hons Political Science (Cum Laude), BA Hons Sociology (Cum Laude)

15½ Years municipal experience, 12 years as Senior Manager

The staff compliment of the directorate is as follows: -

1 x Director

1 x Executive Support

1 x Administrative Support

5 x Sub-Directorate Managers

Sub-Directorate Horticulture and Recreation (156 permanent posts)

Sub-Directorate Libraries (51 permanent posts)

Sub-Directorate Waste Management and Pollution Control (121 permanent posts)

Sub-Directorate Community Development (16 permanent posts)

Sub-Directorate Thusong Service Centre (4 permanent posts)

There are 552 permanent posts in Community Services of which 422 are budgeted.

**Description of services provided:**

The Community Services Directorate is responsible for events management as well as the following services:

**Horticulture and Recreation:**

The responsibility of 11 Sports Facilities, 10 Cemeteries, approximately 30 Public Parks, 17 Community Halls, Alien Vegetation Clearing and the municipal cleaning project in the residential and CBD areas as well as cleaning of the beaches is vested in this department.

**Libraries and Facilities:**

This department is responsible for 13 Libraries situated throughout the municipal area including the rural areas.

***Waste Management and Pollution Control:***

This department looks after Waste Removal, Waste Disposal, Management of Waste Sites, Waste Minimisation, Recycling, Clean-up Campaigns, Awareness and Education, Environmental Protection and Pollution Control, including Noise and Air Quality.

***Community Development:***

This department consists of Youth, Sport and Recreation Development, HIV/Aids, Gender, Disabilities and Elderly related programmes and development, Early Childhood Development and Projects and Rural Development. Moral regeneration in all aspects, throughout the entire municipal area are a key function of this entire department.

***Thusong Service Centre:***

The Thusong Service Centre Programme integrates services across the three spheres of government (National, Provincial and Local).

The Programme created access not only to government information and services but also enables communities to access opportunities offered by other civil society groups, such as Businesses, Non-governmental Organisations and Parastatals.

***Alignment of performance objectives to IDP:***

The Directorate's performance objectives are derived from the IDP and filters down to the SDBIP. The National Key Performance Areas are included in the IDP.

***Changes to service levels and standards:***

Services have been maintained at levels in accordance with or exceeding the various legislative requirements.

***Past year's performance:***

Please refer to the SDBIP and Annual Report.

***A summary of revenue by source and operating and capital expenditure:***

Refer to the budget.

***Departmental Capital programme:***

The Directorate is responsible for 8% of the municipality's capital programme.

## Planning and Economic Development:

### Description of services provided:

The Directorate is responsible for Planning (spatial planning and development control), Economic Development (Local Economic Development, Investment promotion and Tourism), Building Control (building plan examining, building inspectorate, maintenance of municipal buildings and outdoor advertising), Human Settlements (housing).

### Description of Senior management capability and structure:

Mr C Venter – B degree Town and Regional Planning, M degree Environmental Management  
20 years municipal experience, 20 years as Senior Manager

The staff compliment of the Directorate is as follows:

- 1 x Director
- 1 x Secretary
- 1 x Senior Admin Officer
- 1 x Typist
- 1 x Sub-Directorate Town and Regional Planning with Planning – 14 posts
- 1 x Sub-Directorate Building Development - 32 Posts
- 1 x Sub-Directorate Human Settlements – 15 Posts
- 1 x Sub-Directorate Economic Development and Tourism - 19 Posts

### Alignment of performance objectives in the IDP:

Directorate's functions are aligned to the 4 Municipal KPA's as stipulated in the IDP, Chapter 6.

### Changes to service levels and standards:

No changes were encountered to service levels and standards over the MTREF period.

### Past year's performance:

Please refer to the SDBIP and Annual Report.

### Risks to achieving revenue projections:

No major risks or shifts in revenue patterns are expected. The national economic downturn did initially affect the construction industry, but seems to have recovery well as soon as the construction industry were allowed to open up again. Assisted in this recovery is the continues trend of families migrating from other parts of the Country to Mossel Bay.

### Major features of expenditure & Departmental Capital programme:

Major features of expenditure (non-discretionary) are grant allocations for Human Settlement which is R 91,000,000 for the 2021 financial year.

## Section 17 - Measurable performance objectives and indicators

### FINANCIAL INDICATORS

Table SA 8 provides a summary of performance indicators and benchmarks.

Description of financial indicator	Basis of calculation	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Borrowing Management</b>										
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1.6%	1.0%	1.0%	2.1%	4.2%	4.2%	2.2%	2.4%	2.7%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	1.7%	1.1%	1.2%	2.8%	5.4%	5.4%	2.6%	2.8%	3.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	5.5%	0.0%	36.5%	24.2%	25.1%	25.1%	19.7%	30.8%	5.5%
<b>Safety of Capital</b>										
Gearing	Long Term Borrowing/ Funds & Reserves	22.3%	13.0%	37.3%	58.3%	52.3%	52.3%	63.3%	75.1%	65.9%
<b>Liquidity</b>										
Current Ratio	Current assets/current liabilities	2.6	2.5	2.3	2.8	2.1	2.1	2.2	1.8	1.6
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2.6	2.5	2.3	2.8	2.1	2.1	2.2	1.8	1.6
Liquidity Ratio	Monetary Assets/Current Liabilities	2.0	1.9	1.8	1.7	1.5	1.5	1.2	0.8	0.5
<b>Revenue Management</b>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		100.2%	98.7%	96.8%	80.0%	100.0%	100.0%	90.0%	92.8%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		100.2%	98.7%	96.8%	80.0%	100.0%	100.0%	90.0%	92.8%	95.0%
Outstanding Debtors to Revenue Longstanding Debtors Recovered	Total Outstanding Debtors to Annual Revenue Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	11.0%	12.1%	13.3%	20.8%	13.2%	13.2%	17.7%	20.3%	21.7%
<b>Creditors Management</b>										
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		793.3%	2502.0%	178.7%	415.8%	3509.6%	3509.6%	1485.0%	272.7%	1569.4%
<b>Other Indicators</b>										
Electricity Distribution Losses (2)	Total Volume Losses (kW)	30 790	33 869	37 256	40 982	40 982	40 982	45 080	49 588	54 547
	Total Cost of Losses (Rand '000)	27 049	31 499	34 648	38 113	38 113	38 113	41 925	46 117	50 729
	% Volume (units purchased and generated less units sold)/units purchased and generated	10%	9%	11%	10%	10%	10%	10%	10%	10%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	762	873	1 095	966	966	966	1 100	990	940
	Total Cost of Losses (Rand '000)	3 817	4 168	6 232	4 829	4 829	4 829	6 490	5 940	5 734
	% Volume (units purchased and generated less units sold)/units purchased and generated	10%	11%	15%	13%	13%	13%	14%	13%	12%
Employee costs	Employee costs/(Total Revenue - capital revenue)	29.0%	30.2%	26.3%	32.0%	29.4%	29.4%	30.2%	30.1%	29.7%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	30.2%	31.4%	27.3%	33.1%	30.4%	30.4%	31.3%	31.3%	30.8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	9.5%	9.9%	9.8%	11.6%	10.9%	10.9%	9.5%	9.3%	9.2%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	8.3%	8.4%	8.6%	11.7%	11.1%	11.1%	11.4%	11.6%	11.4%
<b>IDP regulation financial viability indicators</b>										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	19.1	19.0	17.6	16.4	16.4	16.4	26.1	22.4	23.8
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	14.4%	15.5%	17.3%	26.4%	17.4%	17.4%	21.3%	24.2%	25.5%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.2	0.1	1.3	0.4	0.1	0.1	0.1	0.7	0.1

## PROVIDING CLEAN WATER AND MANAGING WASTE WATER

Mossel Bay Municipality is the Water Service Authority as well as the Water Service Provider.

Mossel Bay Municipality has embarked on the following programmes to improve the overall management and operation of the Water Purification and Waste Water Treatment plants:



- Although process controllers have been trained and have received the necessary classification certification, this is a continuous challenge.
- The license applications and registrations for Mossel Bay WWTW and the General Authorisation for the other six waste water treatment works are in the process of being finalised. Feedback from DWS is still required.
- The in-house laboratory service staff has been expanded to be in accordance with the recognised proficiency testing schemes required for the IRIS evaluations.

The Water Safety Plan has been revised. There are no major outstanding issues that need to be addressed.

A brief outline of challenges/problems that the municipality is experiencing with regards to the management of drinking water and sewerage.

The municipality is still awaiting certain General Authorisation effluent water permits application reports from consultant for six WWTW and the finalising of the License application from DWS for Mossel Bay WWTW.

We strive to improve our water management for both water and waste water but still needs to strengthen our resources to achieve this.

Water losses for a 12-month period from July 2018 to June 2019 are 13.9%. Possible reasons for the water losses are billing inaccuracies, metering inaccuracies and leakages on the water distribution networks.

Mossel Bay Municipality has embarked on the following programmes to improve the overall management and operation of the water distribution networks:

During the 2018/2019 financial year we incorporated various actions that contributed towards the reduction of real losses in the Mossel Bay water network.

Mossel Bay Municipality continued with the installation of a smart water metering solution focused on the replacement of consumer meters with state of the art smart water meters specifically in Dana Bay. This is a continuation of the project which started during the 2017/2018 financial year.

The following key objectives were targeted with this project:

- Improvement of non-revenue water
- Replacement of a selection of aged consumer water meters
- Provision of accurate and reliable meter data via Automated Meter Reading (AMR) for management and billing concerns in line with municipal legislation resulting in reliable streamlined and automated billing runs providing revenue protection as well as enhancement
- Better identification and subsequent management of losses
- 421 existing mechanical type water meters were replaced with smart water meters

Mossel Bay Municipality constructed 3 x water meter chambers in Diaz Beach and installed flow and pressure logging equipment in these chambers. The data collected from the logging equipment made it possible to monitor the water use trends in Diaz Beach during the December 2018 holiday period.

Mossel Bay Municipality completed 4 x Pressure Reducing Valve installations in Extension 26, Extension 13, Asla and Kwanonqaba and installed a new Pressure Reducing Valve controller at the existing Luthuli Park Pressure Reducing Valve installation.

The water and sewer systems in the Municipal area are managed by a sophisticated Adroit SCADA Telemetry system. The main function of the system is to control and monitor the levels in reservoirs and sewer sumps and to run Waste Water Treatment Works and Purification Plants automatically. Pumps and equipment are automatically switched on and off as the demand requires. Alarms such as high or low alarms are automatically activated and diverted to personnel in the different sections.

The following provides details of activities with regard to the water networks:

- New water connections = 514
- Burst water pipelines repaired = 431
- Water meter related repair work = 999
- Water meters older than 10 years are replaced throughout the municipal area, on a continuous basis, as part of the water meter replacement program. The total number of water meters replaced during the 2018/2019 financial year were 281 as part of the operational budget.
- Old fibre cement water pipes are replaced with PVC pipes. Upgrade of Kwanonqaba Water Reticulation (Phase 1) – This project involves the systematic upgrading of the existing water reticulation network in Kwanonqaba. Phase 1 of this project is a multi-year project spread over the 2018/2019 and 2019/2020 financial years. The following was completed during the 2018/2019 financial year:
  - 2880 m of 110 mm diameter PVC pipe
  - 690 m of 75 mm diameter PVC pipe
  - Various valves and fire hydrants
  - A connection between Gentswana Street and Boland Park which included the installation of the pressure reduction valve at Boland Park.

The aim of these efforts is to reduce these costly losses below the 10% generally accepted for municipalities.

The sea water desalination plant built with the financial assistance of PetroSA was completed ensuring the availability of 10 Mega litre of drinking water, reducing our risk dependency on dam water.

Should the need arise, the PetroSA component of 5 Mega litre per day could also be directed into the municipal supply system. This plant will be placed in Zero mode, allowing a new quota border, permitting town growth.

Outflow from the Hartenbos sewerage can be put through the reclamation plant built to extend the Mossel Bay water availability. The limited outflow could not always comply with the especially high normal standards for the Hartenbos River. Since the reclamation plant has been placed into zero production mode, the Mossel Bay WWTW effluent quality has improved due to more stringent limits, the cleaning of one bio-reactor and maturation dams.

Groundwater monitoring has been installed to all effluent treatment works to measure any possible pollution of ground water.

The following provides details of activities with regard to the sewer network during the 2018/2019 financial year:

- New sewer connections = 334
- Blockages opened = 4666

A high level of blockages occurred in especially the Asla Park and Kwanonqaba area because of items such as disposable nappies finding their way into the system. Vandalism in the form of rocks, stones and other foreign material thrown into manholes also cause problems periodically. The illegal discharge of foreign objects/material into the municipal sewer networks causes unnecessary blockages and adversely impacts on the operation of the Waste Water Treatment Works.

The sewer reticulation networks in certain areas of Mossel Bay are very old and needs to be replaced.

Mossel Bay Municipality has embarked on the following programmes to improve the overall management and operation of the sewer reticulation networks:

- In D'Almeida inaccessible sewer pipelines are systematically being relocated and undersized sewer pipe diameters are simultaneously increased.
- Tarka is one of the oldest residential areas in Mossel Bay and therefore the existing sewer infrastructure has reached the end of its useful life. The purpose of this project is to replace the existing sewer pipelines with new pipes and simultaneously increase undersized sewer pipe diameters. This project was a multi-year project that commenced in the 2017/2018 financial year and continued in the 2018/2019 financial year. This project consisted of the following:
  - 730 m of 160 mm diameter PVC pipes laid via traditional trench method
  - 90 m of 200 mm diameter PVC pipes laid via traditional trench method
  - 73 m of 160 mm diameter HDPE pipes replaced using pipe cracking method
  - 80 m of 250 mm diameter HDPE pipes replaced using pipe cracking method
  - 40 x sewer manholes constructed

The inlet works has never been upgraded since the treatment works was constructed in 1984. The Regional WWTW currently receives an average of 8.2 Mℓ/d in the off-peak season and 12.2 Mℓ/d in holiday peak season. The flow is treated by two activated sludge plants which have sufficient biological capacity to treat the holiday flows. However, the capacity of the current inlet works is insufficient to treat the off-peak season flows, and regular flooding and overflows occur. The inlet works is failing at only 50% of the design rated capacity of the RWWTW and therefore an urgent inlet works upgrade is required to bring the Regional WWTW capacity back to 17.30 Mℓ/d.

The water and sewer masterplans for Mossel Bay municipality were updated in 2017.

An outline of the steps the municipality needs to take to address the challenges noted.

The municipality must keep pressure on DWA to finalise effluent water permits.

The municipality must continue with:

- the meter replacement program;
- the installation of automatic meter reading devices
- the installation of water management devices
- expand continuous bulk water distribution metering
- the replacement of old fibre cement water pipes with PVC pipes; and
- improvement of water quality to reduce wasteful rinsing of pipe networks.

Cleaning of the Mossel Bay new bio-reactor and the vlei needs to be cleaned in future. The wall of the maturation pond also needs to be sealed.

The main Friemersheim sewerage treatment plant must be enlarged with 150kl/day capacity very soon to accommodate inflow from the new housing projects.

Upgrading of the Mossel Bay WWTW inlet work and dewatering facilities needs urgent upgrading.

New fencing at Brandwacht WWTW has to be erected in future.

The legal processes towards the abandoning of the raw water supply system via Amy Searle furrow must be finalised.

The expansion of sewer systems to provide residents towards Great Brak must be kept in mind. The sewer reticulation networks in certain areas of Mossel Bay are very old and needs to be replaced.

The water and sewer masterplans for Mossel Bay municipality is outdated and needs to be revised.

The largest outstanding projects are:

- The installation of an 800mm diameter pipeline between Little Brak Water Treatment Works and Langeberg reservoir. Upgrade of Water Supply Pipeline from Little Brak Water Treatment Plant to Langeberg Reservoir (Phase 4) – This project involves the systematic replacement of the existing 400 mm pipeline between the Little Brak Water Purification Plant and the Langeberg reservoir which has been in service for over 30 years and is in a poor condition. Phase 4 of this 800 mm diameter Glass Fibre Reinforced Pipe (GRP) pipeline project is a multi-year project spread over the 2018/2019 and 2019/2020 financial years. In the 2018/2019 financial year only professional fees for the consulting engineers and site establishment costs for the contractor were paid. During the 2019/2020 financial year the pipeline will be completed and will consist of 4600 meter of 800 mm diameter pipeline with associated GRP bends, air and scour valves with valve chambers. The reason for this waterline to keep up with the growing demand for water by the Mossel Bay community as well as making it possible to do maintenance to the existing bulk water pipelines without interruptions in the water supply to Mossel Bay. The new pipeline will be able to deliver around 735 l/s to accommodate the additional demand in the Mossel Bay area.

The following sewer network related capital projects are proposed:

- Midbrak Main Sewer Network
- Replacement of old sewer pipelines
- Upgrade of Friemersheim Waste Water Treatment Works
- Refurbish Sewer Lines: D'Almeida
- Replace Sewer lines: Tarka
- Upgrading of Maturation pond at Regional Waste Water Treatment Works

The following water network related capital projects are proposed:

- Replace Water Network Lines - All Areas
- New reservoir close to Monte Christo to cater for water demand from new residential developments
- Upgrade of Kwanonqaba water reticulation
- Additional boreholes in Herbertsdale and Buysplaas
- New pipeline between Langeberg pump station and Bartelsfontein reservoir (Phase I)
- Upgrade of Water Supply Pipeline from Little Brak WTW to Langeberg Reservoirs



**MEASURABLE PERFORMANCE OBJECTIVES**

Mossel Bay Municipality uses the Scorecard Model of performance management, which is aimed to measure the performance of the municipality in accordance with the set objectives and key performance areas. The scorecard is reviewed on an annual basis and is populated on a high-level objective point of view. These high-level objectives are then cascaded into each department’s individual Service Delivery and Budget Implementation Plan.

**WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives**

Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>OFFICE OF MUNICIPAL MANAGER</b>										
Effective functioning of council measured in terms of the number of ordinary council meetings per annum	Number of ordinary council meetings per annum	10	10	9	10	10	10	10	10	10
Effective functioning of the committee system measured by the number of committee meetings per committee per annum	Number of sec 80 committee meetings per committee per annum	8	10	9	10	10	10	10	10	10
The Top Layer SDBIP is approved by the Mayor within 28 days after the Main Budget has been approved	Top Layer SDBIP approved within 28 days after the Main Budget has been approved	1	1	1	1	1	1	1	1	1
Ensuring performance by the timeous development and signing of the Section 57 performance agreements in adherence to the Performance Framework	Signed performance agreements of Section 57 managers within 14 days of approval of the SDBIP or appointment in the case of vacancies	6	7	7	7	7	7	7	7	7
Evaluate the performance of Section 57 managers in terms of their signed agreements	Number of formal evaluations completed per Section 57 employee	2	2	2	2	2	2	2	2	2
Evaluate the performance of Section 57 managers in terms of their signed agreements	Number of informal evaluations completed per Section 57 employee	-	-	-	2	2	2	2	2	2
Review and prioritisation of risk register	Reviewed and prioritised risk register by February	1	1	1	1	1	1	1	1	1
Risk based audit plan approved by Audit Committee	Risk based audit plan approved by February	1	1	1	1	1	1	1	1	1
Functional performance audit committee measured by means of meetings where committee dealt with performance reports	Number of meetings	2	2	4	2	2	2	2	2	2
The % of the Municipality’s capital budget spent on capital projects identified in the IDP, measured as the Total actual Year to Date (YTD) Capital Expenditure/ Total Approved Capital Budget x 100	The percentage (%) of a municipality’s capital budget spent on capital projects identified in the IDP for the 2021/22 financial year	1	90.00%	95.91%	90%	90%	90%	90%	90%	90%
Operational conditional grant spending measured by the percentage (%) spent	Percentage (%) of the grant spent i.to. budget allocations	95%	95%	80.23%	95%	95%	95%	95%	95%	95%
Capital conditional grant spending measured by the percentage (%) spent	Percentage (%) of the grant spent i.to Budget allocations	95%	95%	68.07%	95%	95%	95%	95%	95%	95%
Compliance with all the relevant legislation tested annually	Less than three (3) material findings in the Auditor General’s Audit report on non-compliance with laws and regulations	-	-	-	3	3	3	3	3	3
IDP reviewed and approved by Council before the end of June	IDP approved by the end of June annually	1	1	1	1	1	1	1	1	1
Submit final Annual Report and oversight report of council before legislative deadline	Final Annual Report and oversight report of council completed and submitted within two months after the Audit Report is received	1	1	1	1	1	1	1	1	1
Limit misstatements in the Audit of Predetermined Objectives	Less than three (3) material findings in the Auditor General’s audit report on Predetermined Objectives	-	-	-	3	3	3	3	3	3
Completion of the IDP/Budget process with the development and approval of the IDP/Budget process plan by end August annually	# IDP/Budget process plan submitted	1	1	1	1	1	1	1	1	1
The number of temporary jobs created through the municipality’s local economic development EPWP projects, measured by the number of people temporary employed in the EPWP programmes for the period.	Number of people temporary employed in the EPWP programs.	400	640	946	554	554	554	554	554	554
Maintain sustainable municipal financial management practices as measured by the Ratings Afrika - Municipal Financial Sustainability Index (MFSI)	Achieve a rating within the top 5 of the Local Municipalities of the Western Cape in the Ratings Afrika annual Municipal Financial Sustainability Index (MFSI)	-	-	-	-	-	-	1	1	1

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>CORPORATE SERVICES</b>										
The percentage (%) of appointments made in the three highest levels of management which comply with the Employment Equity Plan, measured by Number of appointments in the three highest levels of management, which comply with the Employment Equity targets/ Total appointments made in three highest levels of management x 100.	The percentage (%) of appointments made in the three highest levels of management approved Employment Equity Plan	50%	33%	70%	80%	80%	80%	80%	80%	80%
The percentage (%) of the municipality's training budget spent, measured as Total Actual Training Expenditure/Approved Training Budget x 100	Percentage (%) of budget spent on scheduled training within the financial year	90%	99.07%	86.26%	90%	90%	90%	90%	90%	90%
<b>FINANCIAL SERVICES</b>										
Financial statements submitted by 31 August	Financial statements submitted to Auditor General	1	0	1	1	1	1	1	1	1
The main budget is approved by Council by the legislative deadline	Approval of Main Budget before the end of June	1	1	1	1	1	1	1	1	1
The Adjustments Budget is approved by Council by the legislative deadline	Approval of Adjustments Budget before the end of February annually	1	1	1	1	1	1	1	1	1
Maintain a Year to Date (YTD) debtors payment percentage of 90% (excluding traffic services)	Payment percentage (%) of debtors over 12 months rolling period	96%	96%	95.12%	80%	80%	80%	80%	80%	80%
Financial Viability measured in terms of Cost coverage ratio for 2020/2021 financial year	Cost coverage ratio calculated as follows: (Available cash at particular time + investments)/ Monthly fixed operating expenditure	4.4	6	7.39	6	6	6	6	6	6
Financial Viability measured in terms of debt coverage ratio for 2020/2021 financial year	Debt coverage ratio calculated as follows: (Total revenue received - Total grants)/debt service payments due within the year	117.7	137.9	109.7	76.8	76.8	76.8	76.8	76.8	76.8
Compliance with GRAP to ensure effective capital asset management (PPE; Intangible; Investment Property, Biological and Heritage Assets)	Less than three (3) material findings in the external Audit report on non-compliance with GRAP	-	-	-	0	0	0	0	0	0
Maintaining an acceptable Long Term Debt as a percentage of revenue as set out in the Long Term Financial Plan	Long Term Debt as percentage of revenue: Calculated as Long Term Liabilities/Revenue x 100	20%	3.10%	8.23%	35%	35%	35%	35%	35%	35%
Sound financial management by maintaining an acceptable Acid Test Ratio	Acid Test Ratio: Calculated as Current Assets-Inventory/Current Liabilities	2.5	2.4	2.28	1.2	1.2	1.2	1.2	1.2	1.2
Limit misstatements in the Annual Financial Statements	Less than three (3) material misstatements as per Auditor General's audit report	1	1	1	3	3	3	3	3	3

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>INFRASTRUCTURE SERVICES</b>										
Electricity capital spending measured by the % of budget spent	Percentage (%) spent of approved electricity capital projects	90%	98.76%	104.65%	90%	90%	90%	90%	90%	90%
Effective management of electricity provisioning systems evaluated i.t.o electricity losses	Percentage (%) of electricity losses calculated on a twelve month rolling period as kwh sold/kwh purchased.	10%	8.8%	11.07%	10%	10%	10%	10%	10%	10%
Effective management of water provisioning systems to minimise water losses by implementing measures to reduce water losses	Percentage (%) water losses calculated based on the methodology set out in the Department of Water Affairs - Water Balancing Report	16%	11.42%	15.23%	17%	17%	17%	17%	17%	17%
Excellent water quality measured by the quality of water as per SANS 241 criteria	Percentage (%) water quality level as per SANS 241 standards as measured annually	95%	95%	96.96%	95%	95%	95%	95%	95%	95%
Sewerage capital spending measured by the percentage (%) of budget spent	Percentage (%) spent of approved budget of sewerage capital projects as per approved budget	-	93.09%	97.46%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%
Water capital spending measured by the percentage (%) of budget spent	Percentage (%) spent of approved water capital projects as per approved budget	90%	86.83%	88.46%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%
Municipal Streets and Stormwater capital spending measured by the percentage (%) of budget spent	Percentage (%) spent of approved Streets and Stormwater capital projects as approved budget	101.60%	87.06%	99.08%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%
Provision of free basic electricity to indigent account holders connected to the municipal electrical infrastructure network	Number of indigent account holders receiving free basic electricity which are connected to the municipal electrical infrastructure network	12 212	10 930	9 063	9 700	9 700	9 700	9 800	9 800	9 800
Provision of electricity to formal residential account holders connected to the municipal electrical infrastructure network for both credit and prepaid electrical metering	Number of formal residential account holders connected to the municipal electrical infrastructure network	32 027	32 529	33 005	34 000	34 000	34 000	34 500	34 500	34 500
Provision of electricity to informal residential properties in the designated informal areas which are connected to the municipal electrical infrastructure network for prepaid electrical metering	Number of residential pre-paid meters registered on the Promun Financial system in the designated informal areas	1 920	1 736	2 152	2 500	2 500	2 500	2 500	2 500	2 500
Provision of free basic sanitation services to indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of indigent account holders receiving free basic sanitation in terms of Equitable share requirements.	10 600	10 176	7 105	7 100	7 100	7 100	7 500	7 500	7 500
Provision of sanitation services to residential account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets).	Number of residential account holders which are billed for sewerage in accordance with the Promun financial system.	28 317	28 807	29 557	29 000	29 000	29 000	29 500	29 500	29 500
Provision of clean piped water to indigent account holders which are connected to the municipal water infrastructure network	Number of indigent account holders receiving free basic water.	11 242	10 855	7 675	7 600	7 600	7 600	7 600	7 600	7 600
Provision of clean piped water to formal residential account holders which are connected to the municipal water infrastructure network.	Number of formal residential account holders billed for clean piped water in accordance with the Promun financial system	34 500	34 017	36 238	35 000	35 000	35 000	35 000	35 000	35 000
Provision of clean piped water to informal areas by means of water stand pipes in informal areas which have a water meter attached, and are registered on the Promun financial system.	Number of water meters, measuring water to informal areas through communal taps	79	79	79	75	75	75	75	75	75
<b>PROTECTION SERVICES</b>										
Annual Review of the Disaster Management Plan by end November	Plan completed and submitted to Council	1	1	1	1	1	1	1	1	1
Effective Management of Community Safety Department measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Community Safety department	-	93.79%	85.27%	92.50%	92.50%	92.50%	92.50%	92.50%	92.50%
Effective Management of Fire, Rescue & Disaster Management Service measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Fire, Rescue & Disaster Management Service department	-	99.71%	64.94%	92.50%	92.50%	92.50%	92.50%	92.50%	92.50%

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>COMMUNITY SERVICES</b>										
Monitor the implementation of programs and awareness initiatives held for vulnerable groups in terms of social welfare & poverty alleviation, youth development, Disability and Gender, HIV/ AIDS, the Elderly and Culture	Number of programs conducted for designated vulnerable groups as per approved project plan	-	-	144.00	80	80	80	80.00	80.00	80.00
Effective maintenance of Refuse Removal assets i.to approved budget	Percentage (%) of Refuse Removal repairs and maintenance budget spent	74.4%	68.22%	85.63%	85%	85%	85%	90%	90%	90%
Sports Grounds are maintained measured by the percentage (%) of the maintenance budget spent	Percentage (%) of Sport Grounds repairs and maintenance budget spent	96.5%	85.90%	60.97%	85%	85%	85%	90%	90%	90%
Effective Management of Waste Management and Pollution Control Services measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Waste Management department	-	-	306.66%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%
Effective Management of Library Services measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Library department	-	-	12.06%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%
Effective Management of Horticulture & Recreation department measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Horticulture & Recreation department	-	-	96.13%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%
Effective Management of Community Development department measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Community Development department	-	-	103.11%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%
Provision of free basic refuse removal and solid waste disposal to registered indigent account holders	Number of indigent account holders receiving free basic refuse removal monthly	11256	10849	7617	7600	7600	7600	7800	7800	7800
Provision of refuse removal and solid waste disposal to all residential account holders	Number of formal residential account holders for which refuse is removed at least once a week	34331	34309	34744	35000	35000	35000	35000	35000	35000
<b>PLANNING AND ECONOMIC SERVICES</b>										
Implementation of the Local Economic Development and Tourism Strategy	Number of LED interventions as per approved project plan	-	16	16	12	12	12	12	12	12
The maintenance of the Municipal Buildings measured by the percentage (%) of budget spent of the approved budget for Municipal Buildings	Percentage (%) spent of maintenance budget as per approved budget for Municipal Buildings	-	98.27%	95.41%	90%	90%	90%	90%	90%	90%
Effectively dealing with Council's land assets	Report to Council on the leasing, alienation and transfer of property on a Bi-Annual basis.	-	-	-	1	1	1	1	1	1

## Section 18 - Legislative compliance status

Compliance with the MFMA requirements has been substantially adhered to through the following activities:

### **Budget and Treasury Office**

This office has been established in accordance with the MFMA.

### **Budgeting**

The Annual Budget is prepared in accordance with the MFMA and National Treasury regulations and requirements.

### **Financial reporting**

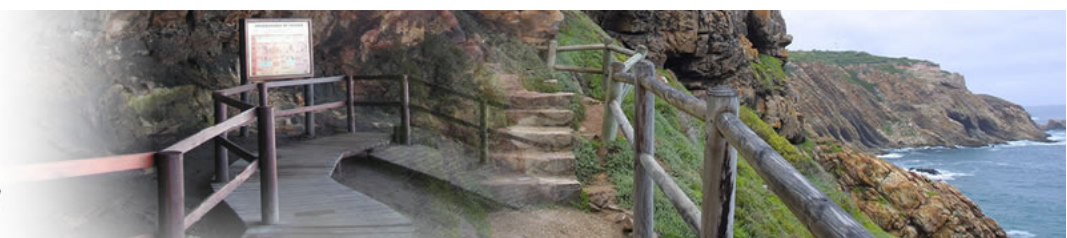
100% compliance with regards to monthly, quarterly and annual reporting to the Executive Mayor, Mayoral Committee, Council, Provincial Government and National Treasury.

### **Annual Financial Statements**

The financial statements are prepared in accordance with the Standards of Generally Recognised Accounting Practices (GRAP) prescribed by the Minister of Finance. The 2017/18 Annual Financial Statements was submitted 2 weeks late to the Auditor-General for auditing purposes, due to mSCOA regulations implementation and capacity problems experienced.

### **Annual report**

The annual report is prepared in accordance with the MFMA and National Treasury requirements.



## Section 19 - Other supporting documentation

The tables listed below provide additional supporting information to the Annual Budget and is prescribed by the Municipal Budget and Reporting Regulations.

WC043 Mossel Bay - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>											
<b>REVENUE ITEMS:</b>											
<b>Property rates</b>											
Total Property Rates	6	117 372	129 967	154 033	165 537	167 656	167 656	167 656	176 903	184 836	193 127
Less Revenue Foregone ( <i>exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA</i> )		5 847	6 827	7 743	8 788	8 925	8 925	8 925	9 625	10 058	10 511
Net Property Rates		111 525	123 141	146 290	156 749	158 731	158 731	158 731	167 277	174 778	182 616
<b>Service charges - electricity revenue</b>											
Total Service charges - electricity revenue	6	386 387	422 048	457 632	492 518	487 404	487 404	487 404	569 633	611 890	657 455
Less Revenue Foregone ( <i>in excess of 50 kwh per indigent household per month</i> )											
Less Cost of Free Basis Services ( <i>50 kwh per indigent household per month</i> )		344	7 239	6 324	7 659	8 295	8 295	8 295	6 631	6 028	5 610
Net Service charges - electricity revenue		386 042	414 809	451 308	484 859	479 109	479 109	479 109	563 002	605 862	651 846
<b>Service charges - water revenue</b>											
Total Service charges - water revenue	6	137 031	146 975	155 424	160 660	158 058	158 058	158 058	185 416	195 777	205 477
Less Revenue Foregone ( <i>in excess of 6 kilolitres per indigent household per month</i> )		807	9 156	11 812	7 422	11 920	11 920	11 920	10 610	10 847	11 170
Less Cost of Free Basis Services ( <i>6 kilolitres per indigent household per month</i> )		21 805	28 581	22 781	29 054	20 930	20 930	20 930	20 278	23 623	25 927
Net Service charges - water revenue		114 419	109 237	120 831	124 185	125 208	125 208	125 208	154 528	161 306	168 381
<b>Service charges - sanitation revenue</b>											
Total Service charges - sanitation revenue		85 910	91 240	96 266	107 800	94 137	94 137	94 137	113 939	125 110	134 768
Less Revenue Foregone ( <i>in excess of free sanitation service to indigent households</i> )		1 840	1 805	2 540	1 735	2 692	2 692	2 692	944	1 031	1 124
Less Cost of Free Basis Services ( <i>free sanitation service to indigent households</i> )		26 828	27 705	20 503	32 386	20 041	20 041	20 041	26 972	32 572	37 336
Net Service charges - sanitation revenue		57 241	61 730	73 223	73 679	71 405	71 405	71 405	86 023	91 507	96 308
<b>Service charges - refuse revenue</b>											
Total refuse removal revenue	6	63 417	75 588	87 824	92 460	95 471	95 471	95 471	105 957	115 284	124 412
Total landfill revenue											
Less Revenue Foregone ( <i>in excess of one removal a week to indigent households</i> )		710	396	371	165	120	120	120	-	-	-
Less Cost of Free Basis Services ( <i>removed once a week to indigent households</i> )		18 415	21 835	18 385	27 952	19 824	19 824	19 824	23 808	28 479	32 700
Net Service charges - refuse revenue		44 291	53 358	69 067	64 342	75 527	75 527	75 527	82 149	86 805	91 712
<b>Other Revenue by source</b>											
Fuel Levy											
Other Revenue		36 403	33 929	25 282	26 636	29 808	29 808	29 808	27 349	28 571	29 865
Total 'Other' Revenue	1	36 403	33 929	25 282	26 636	29 808	29 808	29 808	27 349	28 571	29 865

WC043 Mossel Bay - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>											
<b>EXPENDITURE ITEMS:</b>											
<b>Employee related costs</b>											
Basic Salaries and Wages	2	157 875	170 075	189 119	228 957	221 768	221 768	221 768	245 968	256 659	268 165
Pension and UIF Contributions		32 878	35 133	38 786	46 423	45 101	45 101	45 101	50 146	52 383	54 682
Medical Aid Contributions		12 903	13 923	15 093	18 556	17 221	17 221	17 221	19 874	20 702	21 634
Overtime		10 148	12 048	12 374	12 447	11 643	11 643	11 643	11 346	11 878	12 390
Performance Bonus		13 835	16 492	16 692	19 004	18 287	18 287	18 287	20 445	21 290	22 229
Motor Vehicle Allowance		5 850	6 173	6 687	7 356	7 470	7 470	7 470	7 697	8 044	8 406
Cellphone Allowance		595	635	1 175	1 128	1 208	1 208	1 208	1 244	1 442	1 355
Housing Allowances		1 701	1 612	1 616	2 331	2 025	2 025	2 025	2 255	2 356	2 462
Other benefits and allowances		7 050	8 144	9 021	12 757	10 892	10 892	10 892	7 810	12 959	8 529
Payments in lieu of leave		2 059	706	5 474	2 000	2 000	2 000	2 000	-	-	-
Long service awards		3 725	2 659	2 831	3 045	2 878	2 878	2 878	3 074	3 209	3 350
Post-retirement benefit obligations	4	25 865	31 414	(3 186)	15 568	14 274	14 274	14 274	15 254	15 925	16 625
<b>sub-total</b>	5	<b>274 483</b>	<b>299 014</b>	<b>295 683</b>	<b>369 571</b>	<b>354 766</b>	<b>354 766</b>	<b>354 766</b>	<b>385 112</b>	<b>406 846</b>	<b>419 828</b>
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-
<b>Total Employee related costs</b>	1	<b>274 483</b>	<b>299 014</b>	<b>295 683</b>	<b>369 571</b>	<b>354 766</b>	<b>354 766</b>	<b>354 766</b>	<b>385 112</b>	<b>406 846</b>	<b>419 828</b>
<b>Depreciation &amp; asset impairment</b>											
Depreciation of Property, Plant & Equipment		67 366	76 290	90 641	121 027	120 151	120 151	120 151	134 888	143 995	150 155
Lease amortisation		-	-	-	-	-	-	-	-	-	-
Capital asset impairment		-	-	-	-	-	-	-	-	-	-
<b>Total Depreciation &amp; asset impairment</b>	1	<b>67 366</b>	<b>76 290</b>	<b>90 641</b>	<b>121 027</b>	<b>120 151</b>	<b>120 151</b>	<b>120 151</b>	<b>134 888</b>	<b>143 995</b>	<b>150 155</b>
<b>Bulk purchases - electricity</b>											
Electricity bulk purchases		267 744	292 285	332 910	351 541	349 176	349 176	349 176	411 330	447 938	487 804
<b>Total bulk purchases</b>	1	<b>267 744</b>	<b>292 285</b>	<b>332 910</b>	<b>351 541</b>	<b>349 176</b>	<b>349 176</b>	<b>349 176</b>	<b>411 330</b>	<b>447 938</b>	<b>487 804</b>
<b>Transfers and grants</b>											
Cash transfers and grants		3 982	6 085	5 573	5 940	6 603	6 603	6 603	6 780	8 238	8 526
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-
<b>Total transfers and grants</b>	1	<b>3 982</b>	<b>6 085</b>	<b>5 573</b>	<b>5 940</b>	<b>6 603</b>	<b>6 603</b>	<b>6 603</b>	<b>6 780</b>	<b>8 238</b>	<b>8 526</b>
<b>Contracted services</b>											
Outsourced Services		33 840	45 706	48 094	65 121	66 019	66 019	66 019	69 742	71 051	73 814
Consultants and Professional Services		9 013	10 312	9 533	12 588	12 988	12 988	12 988	16 430	12 737	13 229
Contractors		54 024	59 418	106 279	64 263	136 337	136 337	136 337	92 873	97 108	88 876
<b>Total contracted services</b>		<b>96 877</b>	<b>115 435</b>	<b>163 905</b>	<b>141 972</b>	<b>215 344</b>	<b>215 344</b>	<b>215 344</b>	<b>179 046</b>	<b>180 896</b>	<b>175 920</b>
<b>Other Expenditure By Type</b>											
Collection costs		-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions		-	301	-	-	-	-	-	-	-	-
Audit fees		4 247	4 818	4 356	5 165	5 165	5 165	5 165	5 500	5 500	5 500
Other Expenditure		47 185	48 455	48 690	70 499	70 115	70 115	70 115	72 215	74 563	77 060
<b>Total 'Other' Expenditure</b>	1	<b>51 432</b>	<b>53 574</b>	<b>53 046</b>	<b>75 663</b>	<b>75 279</b>	<b>75 279</b>	<b>75 279</b>	<b>77 715</b>	<b>80 063</b>	<b>82 560</b>
<b>by Expenditure Item</b>											
Employee related costs	8	39 994	42 513	59 690	71 952	69 037	69 037	69 037	52 820	55 197	57 680
Inventory Consumed		12 417	13 663	10 145	13 898	12 119	12 119	12 119	13 896	13 697	14 274
Contracted Services		36 117	40 889	39 987	46 389	48 984	48 984	48 984	54 022	54 934	57 132
Other Expenditure		795	761	685	1 222	1 205	1 205	1 205	1 136	1 191	1 244
<b>Total Repairs and Maintenance Expenditure</b>	9	<b>89 323</b>	<b>97 827</b>	<b>110 508</b>	<b>133 461</b>	<b>131 345</b>	<b>131 345</b>	<b>131 345</b>	<b>121 875</b>	<b>125 018</b>	<b>130 330</b>
<b>Inventory Consumed</b>											
Inventory Consumed - Water		33 701	32 344	34 683	37 622	41 908	41 908	41 908	40 101	41 763	43 642
Inventory Consumed - Other		42 903	58 267	34 071	89 353	45 125	45 125	45 125	48 330	49 623	51 564
<b>Total Inventory Consumed &amp; Other Material</b>		<b>76 604</b>	<b>90 611</b>	<b>68 754</b>	<b>126 975</b>	<b>87 033</b>	<b>87 033</b>	<b>87 033</b>	<b>88 431</b>	<b>91 386</b>	<b>95 206</b>

WC043 Mossel Bay - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - MUNICIPAL MANAGER	Vote 2 - CORPORATE SERVICES	Vote 3 - FINANCIAL SERVICES	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Vote 5 - COMMUNITY SERVICES	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Vote 7 - COMMUNITY SAFETY	Total
<b>R thousand</b>	1								
<b>Revenue By Source</b>									
Property rates		599	–	166 679	–	–	–	–	167 277
Service charges - electricity revenue		–	–	–	563 002	–	–	–	563 002
Service charges - water revenue		–	–	–	154 528	–	–	–	154 528
Service charges - sanitation revenue		–	–	–	86 023	–	–	–	86 023
Service charges - refuse revenue		–	–	–	–	82 149	–	–	82 149
Rental of facilities and equipment		–	–	–	439	1 311	6 307	–	8 057
Interest earned - external investments		–	–	26 422	–	–	–	–	26 422
Interest earned - outstanding debtors		463	–	481	3 177	878	50	–	5 049
Dividends received		–	–	–	–	–	–	–	–
Fines, penalties and forfeits		570	–	–	125	7	–	7 616	8 318
Licences and permits		–	–	–	–	–	–	1 286	1 286
Agency services		–	–	–	–	–	–	7 646	7 646
Other revenue		6 100	1	6 483	928	1 152	12 230	455	27 349
Transfers and subsidies		27 920	307	1 550	59 355	33 031	17 527	–	139 690
Gains		–	–	–	–	–	–	–	–
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>35 652</b>	<b>308</b>	<b>201 614</b>	<b>867 576</b>	<b>118 528</b>	<b>36 114</b>	<b>17 002</b>	<b>1 276 795</b>
<b>Expenditure By Type</b>									
Employee related costs		11 251	50 025	40 692	123 617	75 122	28 580	55 825	385 112
Remuneration of councillors		15 044	–	–	–	–	–	–	15 044
Debt impairment		1 005	–	10 052	28 902	6 614	840	5 162	52 576
Depreciation & asset impairment		1 724	2 808	892	101 482	17 504	5 513	4 964	134 888
Finance charges		–	–	–	8 041	2 508	–	–	10 549
Bulk purchases - electricity		–	–	–	411 330	–	–	–	411 330
Inventory consumed		481	823	807	60 222	15 409	2 318	8 372	88 431
Contracted services		6 063	2 889	13 425	55 606	55 685	22 981	22 396	179 046
Transfers and subsidies		310	250	–	–	126	4 924	1 170	6 780
Other expenditure		13 787	13 530	15 628	11 565	18 592	2 914	1 699	77 715
Losses		1 877	173	117	1 524	179	400	200	4 470
<b>Total Expenditure</b>		<b>51 542</b>	<b>70 498</b>	<b>81 613</b>	<b>802 290</b>	<b>191 739</b>	<b>68 471</b>	<b>99 787</b>	<b>1 365 940</b>
<b>Surplus/(Deficit)</b>		<b>(15 890)</b>	<b>(70 190)</b>	<b>120 002</b>	<b>65 287</b>	<b>(73 211)</b>	<b>(32 357)</b>	<b>(82 785)</b>	<b>(89 146)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		–	–	–	38 303	385	62 000	–	100 688
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(15 890)</b>	<b>(70 190)</b>	<b>120 002</b>	<b>103 590</b>	<b>(72 826)</b>	<b>29 643</b>	<b>(82 785)</b>	<b>11 542</b>

WC043 Mossel Bay - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>											
<b>ASSETS</b>											
<b>Consumer debtors</b>											
Consumer debtors		84 905	96 181	135 908	294 770	162 096	162 096	162 096	251 081	307 899	340 985
Less: Provision for debt impairment		(12 239)	(15 045)	(26 607)	(102 455)	(57 995)	(57 995)	(57 995)	(87 252)	(104 835)	(113 643)
<b>Total Consumer debtors</b>	2	<b>72 666</b>	<b>81 135</b>	<b>109 301</b>	<b>192 315</b>	<b>104 101</b>	<b>104 101</b>	<b>104 101</b>	<b>163 830</b>	<b>203 064</b>	<b>227 342</b>
<b>Debt impairment provision</b>											
Balance at the beginning of the year		10 784	12 239	15 045	37 635	26 607	26 607	26 607	57 995	87 252	104 835
Contributions to the provision		1 455	2 807	11 562	64 820	31 388	31 388	31 388	29 256	17 583	8 808
Bad debts written off		-	-	-	-	-	-	-	-	-	-
<b>Balance at end of year</b>		<b>12 239</b>	<b>15 045</b>	<b>26 607</b>	<b>102 455</b>	<b>57 995</b>	<b>57 995</b>	<b>57 995</b>	<b>87 252</b>	<b>104 835</b>	<b>113 643</b>
<b>Inventory</b>											
<b>Water</b>											
Opening Balance		215	503	487	592	592	592	592	1 103	292	381
System Input Volume		42 802	36 496	41 021	48 932	48 932	48 932	48 932	46 096	48 963	51 259
Water Treatment Works		19 700	11 639	28 709	31 884	31 884	31 884	31 884	28 298	30 382	31 841
Bulk Purchases		23 103	24 857	12 312	17 048	17 048	17 048	17 048	17 798	18 582	19 418
Natural Sources		-	-	-	-	-	-	-	-	-	-
<b>Authorised Consumption</b>	6	<b>(33 701)</b>	<b>(32 344)</b>	<b>(34 683)</b>	<b>(37 622)</b>	<b>(41 908)</b>	<b>(41 908)</b>	<b>(41 908)</b>	<b>(40 101)</b>	<b>(41 763)</b>	<b>(43 642)</b>
<b>Billed Authorised Consumption</b>		<b>(30 509)</b>	<b>(30 693)</b>	<b>(33 539)</b>	<b>(36 426)</b>	<b>(40 712)</b>	<b>(40 712)</b>	<b>(40 712)</b>	<b>(38 851)</b>	<b>(40 457)</b>	<b>(42 278)</b>
<b>Billed Metered Consumption</b>		<b>(30 509)</b>	<b>(30 693)</b>	<b>(33 539)</b>	<b>(36 426)</b>	<b>(40 712)</b>	<b>(40 712)</b>	<b>(40 712)</b>	<b>(38 851)</b>	<b>(40 457)</b>	<b>(42 278)</b>
Free Basic Water		(5 782)	(2 781)	(2 679)	(2 800)	(2 800)	(2 800)	(2 800)	(2 926)	(3 057)	(3 195)
Subsidised Water		(9 370)	(5 067)	(7 174)	(7 497)	(7 497)	(7 497)	(7 497)	(7 834)	(8 187)	(8 555)
Revenue Water		(15 356)	(22 844)	(23 686)	(26 129)	(30 415)	(30 415)	(30 415)	(28 091)	(29 213)	(30 528)
<b>Billed Unmetered Consumption</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Free Basic Water		-	-	-	-	-	-	-	-	-	-
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
<b>UnBilled Authorised Consumption</b>		<b>(3 192)</b>	<b>(1 651)</b>	<b>(1 144)</b>	<b>(1 196)</b>	<b>(1 196)</b>	<b>(1 196)</b>	<b>(1 196)</b>	<b>(1 249)</b>	<b>(1 306)</b>	<b>(1 364)</b>
Unbilled Metered Consumption		(3 192)	(1 651)	(1 144)	(1 196)	(1 196)	(1 196)	(1 196)	(1 249)	(1 306)	(1 364)
Unbilled Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
<b>Water Losses</b>		<b>(8 814)</b>	<b>(4 168)</b>	<b>(6 232)</b>	<b>(6 513)</b>	<b>(6 513)</b>	<b>(6 513)</b>	<b>(6 513)</b>	<b>(6 806)</b>	<b>(7 112)</b>	<b>(7 432)</b>
<b>Apparent losses</b>		<b>(1 849)</b>	<b>(1 003)</b>	<b>(1 451)</b>	<b>(1 516)</b>	<b>(1 516)</b>	<b>(1 516)</b>	<b>(1 516)</b>	<b>(1 585)</b>	<b>(1 656)</b>	<b>(1 730)</b>
Unauthorised Consumption		-	-	-	-	-	-	-	-	-	-
Customer Meter Inaccuracies		(1 849)	(1 003)	(1 451)	(1 516)	(1 516)	(1 516)	(1 516)	(1 585)	(1 656)	(1 730)
<b>Real losses</b>		<b>(6 964)</b>	<b>(3 166)</b>	<b>(4 781)</b>	<b>(4 996)</b>	<b>(4 996)</b>	<b>(4 996)</b>	<b>(4 996)</b>	<b>(5 221)</b>	<b>(5 456)</b>	<b>(5 702)</b>
Leakage on Transmission and Distribution Mains		-	-	-	-	-	-	-	-	-	-
Leakage and Overflows at Storage Tanks/Reservoirs		-	-	-	-	-	-	-	-	-	-
Leakage on Service Connections up to the point of Customer Meter		-	-	-	-	-	-	-	-	-	-
Data Transfer and Management Errors		(1 727)	(910)	(1 085)	(1 134)	(1 134)	(1 134)	(1 134)	(1 185)	(1 238)	(1 294)
Unavoidable Annual Real Losses		(5 237)	(2 255)	(3 696)	(3 863)	(3 863)	(3 863)	(3 863)	(4 036)	(4 218)	(4 408)
<b>Non-revenue Water</b>		<b>(12 006)</b>	<b>(5 819)</b>	<b>(7 377)</b>	<b>(7 709)</b>	<b>(7 709)</b>	<b>(7 709)</b>	<b>(7 709)</b>	<b>(8 055)</b>	<b>(8 418)</b>	<b>(8 797)</b>
<b>Closing Balance Water</b>		<b>503</b>	<b>487</b>	<b>592</b>	<b>5 389</b>	<b>1 103</b>	<b>1 103</b>	<b>1 103</b>	<b>292</b>	<b>381</b>	<b>565</b>

WC043 Mossel Bay - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>											
<b>Agricultural</b>											
Opening Balance			-	-	-	-	-	-	-	-	-
Acquisitions											
Issues	7										
Adjustments	8										
Write-offs	9										
Closing balance - Agricultural		-	-	-	-	-	-	-	-	-	-
<b>Consumables</b>											
<b>Standard Rated</b>											
Opening Balance		1 551	1 551	1 692	1 994	1 994	1 994	1 994	1 815	1 637	1 601
Acquisitions		3 505	4 794	6 450	9 266	12 690	12 690	12 690	12 916	13 465	14 122
Issues	7	(3 505)	(4 653)	(6 149)	(9 444)	(12 868)	(12 868)	(12 868)	(13 094)	(13 500)	(13 932)
Adjustments	8										
Write-offs	9										
Closing balance - Consumables Standard Rated		1 551	1 692	1 994	1 815	1 815	1 815	1 815	1 637	1 601	1 792
<b>Zero Rated</b>											
Opening Balance		3 625	3 625	3 954	4 658	4 658	4 658	4 658	4 242	3 825	3 742
Acquisitions		8 189	10 281	10 453	10 565	10 323	10 323	10 323	11 122	12 104	13 146
Issues	7	(8 189)	(9 952)	(9 749)	(10 981)	(10 740)	(10 740)	(10 740)	(11 539)	(12 188)	(12 701)
Adjustments	8										
Write-offs	9										
Closing balance - Consumables Zero Rated		3 625	3 954	4 658	4 242	4 242	4 242	4 242	3 825	3 742	4 186
<b>Finished Goods</b>											
Opening Balance			-	-	-	-	-	-	-	-	-
Acquisitions											
Issues	7										
Adjustments	8										
Write-offs	9										
Closing balance - Finished Goods		-	-	-	-	-	-	-	-	-	-
<b>Materials and Supplies</b>											
Opening Balance		7 877	7 877	8 937	10 547	10 547	10 547	10 547	9 642	8 737	8 556
Acquisitions		17 794	21 003	18 754	37 951	19 612	19 612	19 612	21 792	22 709	24 809
Issues	7	(17 794)	(20 288)	(17 224)	(22 975)	(20 517)	(20 517)	(20 517)	(22 697)	(22 890)	(23 844)
Adjustments	8		345	17							
Write-offs	9			62							
Closing balance - Materials and Supplies		7 877	8 937	10 547	25 524	9 642	9 642	9 642	8 737	8 556	9 521
<b>Work-in-progress</b>											
Opening Balance			-	-	-	-	-	-	-	-	-
Materials											
Transfers											
Closing balance - Work-in-progress		-	-	-	-	-	-	-	-	-	-
<b>Housing Stock</b>											
Opening Balance		11 486	-	-	-	-	-	-	-	-	-
Acquisitions			22 584		44 953						
Transfers											
Sales		(11 486)	(22 584)	-	(44 953)	-	-	-	-	-	-
Closing Balance - Housing Stock		-	-	-	-	-	-	-	-	-	-
<b>Land</b>											
Opening Balance		4 135	3 557	2 525	1 303	1 303	1 303	1 303	553	453	258
Acquisitions											
Sales		(1 929)	(789)	(950)	(1 000)	(1 000)	(1 000)	(1 000)	(1 000)	(1 045)	(1 087)
Adjustments		(578)	(821)	(272)	250	250	250	250	900	850	900
Correction of Prior period errors		1 929	578								
Closing Balance - Land		3 557	2 525	1 303	553	553	553	553	453	258	71
Closing Balance - Inventory & Consumables		17 114	17 595	19 094	37 523	17 355	17 355	17 355	14 944	14 537	16 135

WC043 Mossel Bay - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>											
<b>Property, plant and equipment (PPE)</b>											
PPE at cost valuation (excl. finance leases)		2 680 018	2 818 278	2 982 917	3 191 699	3 228 353	3 228 353	3 228 353	3 459 658	3 721 474	3 892 232
Leases recognised as PPE	3	-	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation		631 117	710 383	827 025	879 884	942 161	942 161	942 161	1 071 282	1 182 097	1 298 824
<b>Total Property, plant and equipment (PPE)</b>	<b>2</b>	<b>2 048 900</b>	<b>2 107 894</b>	<b>2 155 892</b>	<b>2 311 815</b>	<b>2 286 192</b>	<b>2 286 192</b>	<b>2 286 192</b>	<b>2 388 376</b>	<b>2 539 377</b>	<b>2 593 408</b>
<b>LIABILITIES</b>											
<b>Current liabilities - Borrowing</b>											
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		3 249	3 494	11 048	17 219	50 509	50 509	50 509	22 353	29 356	30 678
<b>Total Current liabilities - Borrowing</b>		<b>3 249</b>	<b>3 494</b>	<b>11 048</b>	<b>17 219</b>	<b>50 509</b>	<b>50 509</b>	<b>50 509</b>	<b>22 353</b>	<b>29 356</b>	<b>30 678</b>
<b>Trade and other payables</b>											
Trade Payables	5	113 837	153 138	167 591	156 216	169 266	169 266	169 266	170 642	176 156	187 547
Other creditors		1 845	1 854	-	-	-	-	-	-	-	-
Unspent conditional transfers		36 773	23 134	51 853	-	-	-	-	-	-	-
VAT		-	-	-	804	2 432	2 432	2 432	247	1 447	2 124
<b>Total Trade and other payables</b>	<b>2</b>	<b>152 455</b>	<b>178 126</b>	<b>219 444</b>	<b>157 019</b>	<b>171 698</b>	<b>171 698</b>	<b>171 698</b>	<b>170 889</b>	<b>177 603</b>	<b>189 671</b>
<b>Non current liabilities - Borrowing</b>											
Borrowing	4	30 938	27 343	84 681	133 098	124 363	124 363	124 363	164 040	201 163	179 666
Finance leases (including PPP asset element)		6	-	-	-	-	-	-	-	-	-
<b>Total Non current liabilities - Borrowing</b>		<b>30 944</b>	<b>27 343</b>	<b>84 681</b>	<b>133 098</b>	<b>124 363</b>	<b>124 363</b>	<b>124 363</b>	<b>164 040</b>	<b>201 163</b>	<b>179 666</b>
<b>Provisions - non-current</b>											
Retirement benefits		102 716	128 596	127 960	148 761	136 095	136 095	136 095	144 801	153 736	162 901
Refuse landfill site rehabilitation		76 089	84 551	100 743	78 551	98 243	98 243	98 243	95 743	93 243	90 743
Other		-	299	-	-	-	-	-	-	-	-
<b>Total Provisions - non-current</b>		<b>178 805</b>	<b>213 446</b>	<b>228 703</b>	<b>227 312</b>	<b>234 337</b>	<b>234 337</b>	<b>234 337</b>	<b>240 544</b>	<b>246 979</b>	<b>253 644</b>
<b>CHANGES IN NET ASSETS</b>											
<b>Accumulated Surplus/(Deficit)</b>											
Accumulated Surplus/(Deficit) - opening balance		2 596 505	2 702 441	2 632 278	2 820 047	2 725 277	2 725 277	2 725 277	2 734 392	2 790 375	2 849 185
GRAP adjustments		-	-	-	-	-	-	-	-	-	-
Restated balance		2 596 505	2 702 441	2 632 278	2 820 047	2 725 277	2 725 277	2 725 277	2 734 392	2 790 375	2 849 185
Surplus/(Deficit)		97 316	83 274	111 565	(77 017)	19 675	19 675	19 675	11 542	22 453	(10 873)
Transfers to/from Reserves		(100 529)	5 069	(17 091)	(23 436)	(10 560)	(10 560)	(10 560)	(10 560)	(8 643)	(4 892)
Depreciation offsets		102 882	-	-	-	-	-	-	-	-	-
Other adjustments		(26 277)	(129 156)	(2 236)	50 675	-	-	-	55 000	45 000	35 000
<b>Accumulated Surplus/(Deficit)</b>	<b>1</b>	<b>2 669 897</b>	<b>2 661 628</b>	<b>2 724 516</b>	<b>2 770 270</b>	<b>2 734 392</b>	<b>2 734 392</b>	<b>2 734 392</b>	<b>2 790 375</b>	<b>2 849 185</b>	<b>2 868 420</b>
<b>Reserves</b>											
Housing Development Fund		-	-	-	-	-	-	-	-	-	-
Capital replacement		138 849	145 942	127 673	175 353	142 606	142 606	142 606	169 293	183 492	194 191
Self-insurance		-	64 286	99 646	52 931	95 272	95 272	95 272	89 951	84 395	78 588
Other reserves		-	-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-	-
<b>Total Reserves</b>	<b>2</b>	<b>138 849</b>	<b>210 228</b>	<b>227 319</b>	<b>228 284</b>	<b>237 879</b>	<b>237 879</b>	<b>237 879</b>	<b>259 244</b>	<b>267 887</b>	<b>272 779</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>2</b>	<b>2 808 746</b>	<b>2 871 856</b>	<b>2 951 834</b>	<b>2 998 554</b>	<b>2 972 271</b>	<b>2 972 271</b>	<b>2 972 271</b>	<b>3 049 619</b>	<b>3 117 072</b>	<b>3 141 199</b>

WC043 Mossel Bay - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<b>Demographics</b>												
Population			71	118	89	99 319	100 312	101 315	102 328	104 375	106 462	108 591
Females aged 5 - 14			6	9	6	7 198	7 270	7 343	7 416	7 564	7 716	7 870
Males aged 5 - 14			6	9	7	7 349	7 422	7 496	7 571	7 722	7 877	8 034
Females aged 15 - 34			12	19	14	16 059	16 220	16 382	16 546	16 877	17 215	17 559
Males aged 15 - 34			12	25	14	15 896	16 055	16 216	16 378	16 705	17 039	17 380
Unemployment			7	12	8	8 871	8 959	9 049	9 138	9 321	9 508	9 698
<b>Monthly household income (no. of households)</b>	1, 12											
No income					4 870	5 406	5 460	5 460	5 514	5 740	5 999	6 269
R1 - R1 600					5 435	6 033	6 093	6 093	6 154	6 406	6 695	6 996
R1 601 - R3 200					4 483	4 976	5 026	5 026	5 076	5 284	5 522	5 771
R3 201 - R6 400					4 318	4 793	4 841	4 841	4 889	5 090	5 319	5 558
R6 401 - R12 800					3 704	4 111	4 153	4 153	4 194	4 366	4 563	4 768
R12 801 - R25 600					2 951	3 276	3 308	3 308	3 341	3 478	3 635	3 799
R25 601 - R51 200					1 547	1 717	1 734	1 734	1 752	1 824	1 906	1 991
R52 201 - R102 400					466	517	522	522	528	549	574	600
R102 401 - R204 800					152	169	170	170	172	179	187	196
R204 801 - R409 600					99	110	111	111	112	117	122	127
> R819 200												
<b>Poverty profiles (no. of households)</b>												
< R2 060 per household per month	13											
Insert description	2											
<b>Household/demographics (000)</b>												
Number of people in municipal area						123	130	132	139	142	145	147
Number of poor people in municipal area												
Number of households in municipal area						33	34	38	40	41	42	43
Number of poor households in municipal area						14	14	16	20	23	27	30
Definition of poor household (R per month)						6 000	6 000	6 000	6 000	6 000	6 000	6 000
<b>Housing statistics</b>	3											
Formal						31 935	32 382	32 706	34 800	35 496	36 206	36 990
Informal						1 288	1 301	4 850	5 207	5 485	5 932	5 932
<b>Total number of households</b>			-	-	-	33 223	33 683	37 556	40 007	40 981	42 138	42 862
Dwellings provided by municipality	4											
Dwellings provided by province/s						340	165	115	324	602	1 049	1 049
Dwellings provided by private sector	5											
<b>Total new housing dwellings</b>			-	-	-	340	165	115	324	602	1 049	1 049
<b>Economic</b>	6											
Inflation/inflation outlook (CPIX)						6.1%	5.2%	2.2%	4.1%	4.1%	4.4%	4.4%
Interest rate - borrowing						9.0%	10.0%	9.5%	4.8%	7.5%	7.5%	7.5%
Interest rate - investment						8.6%	8.1%	7.8%	4.8%	3.8%	3.8%	3.8%
Remuneration increases						7.5%	7.6%	6.5%	6.5%	6.5%	4.6%	4.6%
Consumption growth (electricity)						0.5%	0.4%	0.4%	1.3%	-0.5%	-0.5%	-0.5%
Consumption growth (water)						0.5%	0.0%	0.0%	0.1%	-0.5%	-0.5%	-0.5%
<b>Collection rates</b>	7											
Property tax/service charges						98.0%	99.2%	95.0%	99.0%	90.0%	93.0%	95.0%
Rental of facilities & equipment						100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - external investments						100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors						N/A	N/A	N/A	N/A	N/A	N/A	N/A
Revenue from agency services						N/A	N/A	N/A	N/A	N/A	N/A	N/A

Detail of Free Basic Services (FBS) provided	Ref.	Location of	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
<b>Electricity</b>												
List type of FBS service		Formal settlements - (50 kwh per indigent household per month)	344	7 239	6 324	7 659	8 295	8 295	6 631	6 028	5 610	
		Number of HH receiving	11 146	12 121	9 667	14 441	10 365	10 365	12 388	14 368	16 348	
		Informal settlements (Rands)										
		Number of HH receiving										
		Informal settlements targeted for upgrading (Rands)										
		Number of HH receiving										
		Living in informal backyard rental agreement (Rands)										
		Number of HH receiving										
		Other (Rands)										
		Number of HH receiving										
		<b>Total cost of FBS - Electricity for informal settlements</b>	-	-	-	-	-	-	-	-	-	
<b>Water</b>												
List type of FBS service		kilolitre per indigent household per month	21 805	28 581	22 781	29 054	20 930	20 930	20 278	23 623	25 925	
		Number of HH receiving	11 242	10 855	7 675	12 416	8 315	8 315	10 275	12 255	14 235	
		Informal settlements (Rands)										
		Number of HH receiving										
		Informal settlements targeted for upgrading (Rands)										
		Number of HH receiving										
		Living in informal backyard rental agreement (Rands)										
		Number of HH receiving										
		Other (Rands)										
		Number of HH receiving										
		<b>Total cost of FBS - Water for informal settlements</b>	-	-	-	-	-	-	-	-	-	
<b>Sanitation</b>												
List type of FBS service		Formal settlements - (free sanitation service)	26 828	27 705	20 503	32 386	20 041	20 041	26 972	32 572	37 335	
		Number of HH receiving	10 600	10 176	7 104	11 862	7 799	7 799	9 801	11 781	13 761	
		Informal settlements (Rands)										
		Number of HH receiving										
		Informal settlements targeted for upgrading (Rands)										
		Number of HH receiving										
		Living in informal backyard rental agreement (Rands)										
		Number of HH receiving										
		Other (Rands)										
		Number of HH receiving										
		<b>Total cost of FBS - Sanitation for informal settlements</b>	-	-	-	-	-	-	-	-	-	
<b>Refuse Removal</b>												
List type of FBS service		Formal settlements - (removed once a week)	18 415	21 835	18 385	27 952	19 824	19 824	23 808	28 479	32 700	
		Number of HH receiving	11 256	10 849	7 617	12 363	8 335	8 335	10 373	12 353	14 333	
		Informal settlements (Rands)										
		Number of HH receiving										
		Informal settlements targeted for upgrading (Rands)										
		Number of HH receiving										
		Living in informal backyard rental agreement (Rands)										
		Number of HH receiving										
		Other (Rands)										
		Number of HH receiving										
		<b>Total cost of FBS - Refuse Removal for informal settlements</b>	-	-	-	-	-	-	-	-	-	

WC043 Mossel Bay - Supporting Table SA11 Property rates summary

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Valuation:</b>	1									
Date of valuation:		01/07/2016								
Financial year valuation used		Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes
Municipal by-laws s6 in place? (Y/N)	2				Yes	Yes	Yes	Yes	Yes	Yes
Municipal/assistant valuer appointed? (Y/N)		Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes
Municipal partnership s38 used? (Y/N)		No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of data collectors (FTE)	3	7	7	7	7	7	7	7	7	7
No. of internal valuers (FTE)	3	1	1	1	1	1	1	1	1	1
No. of external valuers (FTE)	3	2	2	2	2	2	2	2	2	2
No. of additional valuers (FTE)	4	-	-	-	-	-	-	-	-	-
Valuation appeal board established? (Y/N)		Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes
Implementation time of new valuation roll (mths)										
No. of properties	5	44 278	44 358	44 438	44 862	40 998	40 998	40 998	40 998	40 998
No. of sectional title values	5	5 309	5 309	5 309	6 058	5 939	5 939	5 939	5 939	5 939
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations		2	3	2	2	2	2	2	2	2
No. of valuation roll amendments		8 291	2 404	2 197	2 197	2 197	2 197	2 197	2 197	2 197
No. of objections by rate payers		903	51	47	47	47	47	47	47	47
No. of appeals by rate payers		11	5	5	5	5	5	5	5	5
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation		2 192 359 110	1 103 962 875	1 008 926 053	1 008 926 053	1 250 876 000	1 250 876 000	1 250 876 000	1 250 876 000	1 250 876 000
Public service infrastructure value (Rm)	5	46	47	47	52	37	37	37	37	37
Municipality owned property value (Rm)		723	778	837	756	770	770	770	770	770
<b>Valuation reductions:</b>										
Valuation reductions-public infrastructure (Rm)		12	12	12	16	12	12	12	12	12
Valuation reductions-nature reserves/park (Rm)		8	9	9	12	12	12	12	12	12
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)		481	486	492	503	508	508	508	508	508
Valuation reductions-public worship (Rm)		285	288	291	287	289	289	289	289	289
Valuation reductions-other (Rm)		1 168	1 181	1 194	1 222	1 222	1 222	1 222	1 222	1 222
<b>Total valuation reductions:</b>		<b>1 954</b>	<b>1 976</b>	<b>1 999</b>	<b>2 040</b>	<b>2 044</b>	<b>2 044</b>	<b>2 044</b>	<b>2 044</b>	<b>2 044</b>
Total value used for rating (Rm)	5	42 340	43 090	43 859	44 547	44 547	44 547	44 643	44 643	44 643
Total land value (Rm)	5	16 110	16 154	16 199	16 200	16 200	16 200	16 284	<b>16 284</b>	<b>16 284</b>
Total value of improvements (Rm)	5	26 230	26 936	27 660	28 347	28 347	28 347	28 880	28 880	28 880
Total market value (Rm)	5	42 340	43 090	43 859	44 547	44 547	44 547	45 164	45 164	45 164
<b>Rating:</b>										
Residential rate used to determine rate for other categories? (Y/N)		No			Yes	Yes	Yes	Yes		
Differential rates used? (Y/N)	5	Yes			Yes	Yes	Yes	Yes		
Limit on annual rate increase (s20)? (Y/N)		No	No	No	No	No	No	No	No	No
Special rating area used? (Y/N)		Yes		Yes	Yes	Yes	Yes	Yes		
Phasing-in properties s21 (number)		531	531	0	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		Yes		Yes	Yes	Yes	Yes	Yes		
Fixed amount minimum value (R'000)		35			35	35	35	35		
Non-residential prescribed ratio s19? (%)		0.0%			0.0%		0.0%			
<b>Rate revenue:</b>										
Rate revenue budget (R'000)	6	110 974	120 760	145 315	167 112	167 112	167 112	176 295	184 228	192 518
Rate revenue expected to collect (R'000)	6	107 716	116 984	140 956	162 099	162 099	162 099	158 665	171 332	182 892
Expected cash collection rate (%)		97.1%	96.9%	97.0%	80.0%	80.0%	80.0%	90.0%	93.0%	95.0%
Special rating areas (R'000)	7	546	616	-	-	-	-	576	611	647
Rebates, exemptions - indigent (R'000)		2 294	1 044	871	1 002	1 002	1 002	1 170	1 223	1 278
Rebates, exemptions - pensioners (R'000)		1 580	2 295	3 294	3 789	3 789	3 789	4 070	4 253	4 444
Rebates, exemptions - bona fide farm. (R'000)				1	1	1	1	-	-	-
Rebates, exemptions - other (R'000)		4 902	2 929	4 009	4 611	4 611	4 611	4 385	4 583	4 789
Phase-in reductions/discounts (R'000)			461	-	-	-	-	-	-	-
<b>Total rebates,exemptns,eductns,discs (R'000)</b>		<b>8 776</b>	<b>6 729</b>	<b>8 175</b>	<b>9 402</b>	<b>9 402</b>	<b>9 402</b>	<b>9 625</b>	<b>10 058</b>	<b>10 511</b>

**WC043 Mossel Bay - Supporting Table SA12a Property rates by category (current year)**

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Residential - Vacant	Business - Vacant	Place of Worship	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.	
<b>Current Year 2020/21</b>																		
<b>Valuation:</b>																		
No. of properties		29 674	18	835	1 216	210	3 563	482	4 607	187	167			5	15	19		
No. of sectional title property values		5 532		392			11		4	–								
No. of unreasonably difficult properties s7(2)																		
No. of supplementary valuations		1	1	1	1	1	1	1	1	1	1			1	1	1		
Supplementary valuation (Rm)																		
No. of valuation roll amendments																		
No. of objections by rate-payers																		
No. of appeals by rate-payers		–	–	–	–	–	–	–	–	–	–			–	–	–		
No. of appeals by rate-payers finalised																		
No. of successful objections	5	3	–	–	–	–	–	–	–	–	–			–	–	–		
No. of successful objections > 10%	5																	
Estimated no. of properties not valued		200		20	15													
Years since last valuation (select)		<1	<1	<1	<1	<1	<1	<1	<1	<1	<1			<1	<1	<1		
Frequency of valuation (select)																		
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market	Market			Market	Market	Market		
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.			Land & impr.	Land & impr.	Land & impr.		
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0	0			0	0	0		
Combination of rating types used? (Y/N)		No	No	No	No	No	No	No	No	No	No			No	No	No		
Flat rate used? (Y/N)		No	No	No	No	No	No	No	No	No	No			No	No	No		
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform			Uniform	Uniform	Uniform		
<b>Valuation reductions:</b>																		
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	16	–	–	–			–	–	–		
Valuation reductions-nature reserves/park (Rm)		–	–	–	–	–	–	–	–	–	–			12	–	–		
Valuation reductions-mineral rights (Rm)																		
Valuation reductions-R15,000 threshold (Rm)		502	–	–	–	–	–	–	6	–	–			–	–	–		
Valuation reductions-public worship (Rm)		–	–	–	–	–	–	–	–	–	289			–	–	–		
Valuation reductions-other (Rm)	2	1 231	–	–	–	–	–	4	10	–	–			–	–	–		
<b>Total valuation reductions:</b>		1 733	–	–	–	–	–	20	16	–	289	–	–	12	–	–	–	
Total value used for rating (Rm)	6	32 735	866	3 433	3 420	596	770	40	2 015	151	289			12	37	279		
Total land value (Rm)	6	9 245	42	1 084	2 789	204	568	38	2 021	151	62			12	16	53		
Total value of improvements (Rm)	6	23 993	823	2 349	631	392	202	15	0	–	226			0	21	226		
Total market value (Rm)	6	<b>33 237</b>	<b>866</b>	<b>3 433</b>	<b>3 420</b>	<b>596</b>	<b>770</b>	<b>52</b>	<b>2 021</b>	<b>151</b>	<b>289</b>			<b>12</b>	<b>37</b>	<b>279</b>		
<b>Rating:</b>																		
Average rate	3	0.003681	0.007362	0.007362	0.000920	0.000920	–	0.000920	0.004785	0.008834	–			–	–	0.000920		
Rate revenue budget (R '000)		120 493	6 374	25 274	3 147	548	–	37	9 642	1 333	–			–	–	257		
Rate revenue expected to collect (R'000)		108 443	5 736	22 746	2 832	493	–	33	8 678	1 199	–			–	–	231		
Expected cash collection rate (%)	4	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%			90.0%	90.0%	90.0%		
Special rating areas (R'000)		71		473														
Rebates, exemptions - indigent (R'000)		1 083							26									
Rebates, exemptions - pensioners (R'000)		3 858																
Rebates, exemptions - bona fide farm. (R'000)																		
Rebates, exemptions - other (R'000)		3 202		898				32	23									
Phase-in reductions/discounts (R'000)																		
<b>Total rebates, exemptns, reductns, discs (R'000)</b>																		

WC043 Mossel Bay - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Residential - Vacant	Business - Vacant	Place of Worship	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.	
<b>Budget Year 2021/22</b>																		
<b>Valuation:</b>																		
No. of properties		29 674	18	835	1 216	210	3 563	482	4 607	187	167			5	15	19		
No. of sectional title property values		5 532		392			11		4	–								
No. of unreasonably difficult properties s7(2)																		
No. of supplementary valuations		1	1	1	1	1	1	1	1	1	1			1	1	1		
Supplementary valuation (Rm)																		
No. of valuation roll amendments																		
No. of objections by rate-payers																		
No. of appeals by rate-payers		–	–	–	–	–	–	–	–	–	–			–	–	–		
No. of appeals by rate-payers finalised																		
No. of successful objections	5	3	–	–	–	–	–	–	–	–	–			–	–	–		
No. of successful objections > 10%	5																	
Estimated no. of properties not valued		200		20	15													
Years since last valuation (select)		<1	<1	<1	<1	<1	<1	<1	<1	<1	<1			<1	<1	<1		
Frequency of valuation (select)																		
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market	Market			Market	Market	Market		
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.			Land & impr.	Land & impr.	Land & impr.		
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0	0			0	0	0		
Combination of rating types used? (Y/N)		No	No	No	No	No	No	No	No	No	No			No	No	No		
Flat rate used? (Y/N)		No	No	No	No	No	No	No	No	No	No			No	No	No		
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform			Uniform	Uniform	Uniform		
<b>Valuation reductions:</b>																		
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	16	–	–	–			–	–	–		
Valuation reductions-nature reserves/park (Rm)		–	–	–	–	–	–	–	–	–	–			12	–	–		
Valuation reductions-mineral rights (Rm)		–	–	–	–	–	–	–	–	–	–			–	–	–		
Valuation reductions-R15,000 threshold (Rm)		502	–	–	–	–	–	–	6	–	–			–	–	–		
Valuation reductions-public worship (Rm)		–	–	–	–	–	–	–	–	–	289			–	–	–		
Valuation reductions-other (Rm)	2	1 231	–	–	–	–	–	4	10	–	–			–	–	–		
<b>Total valuation reductions:</b>		1 733	–	–	–	–	–	20	16	–	289	–	–	12	–	–	–	
Total value used for rating (Rm)	6	32 735	866	3 433	3 420	596	770	40	2 015	151	289			12	37	279		
Total land value (Rm)	6	9 240	42	1 084	2 789	204	568	29	2 015	151	62			12	16	53		
Total value of improvements (Rm)	6	23 495	823	2 349	631	392	202	11	0	–	226			0	21	226		
Total market value (Rm)	6	32 735	866	3 433	3 420	596	770	40	2 015	151	289			12	37	279		
<b>Rating:</b>																		
Average rate	3	0.003883	0.007766	0.007766	0.000971	0.000971	–	0.000971	0.005048	0.009320	–			–	–	0.000971	–	
Rate revenue budget (R'000)		127 120	6 724	26 664	3 320	578	–	39	10 173	1 406	–			–	–	271	–	
Rate revenue expected to collect (R'000)		114 408	6 052	23 997	2 988	521	–	35	9 156	1 265	–			–	–	244	–	
Expected cash collection rate (%)	4	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%			90.0%	90.0%	90.0%	0.0%	
Special rating areas (R'000)		75		501														
Rebates, exemptions - indigent (R'000)		1 142							28									
Rebates, exemptions - pensioners (R'000)		4 070																
Rebates, exemptions - bona fide farm (R'000)																		
Rebates, exemptions - other (R'000)		3 379		948				34	25									
Phase-in reductions/discounts (R'000)																		
<b>Total rebates, exemptns, reductns, discs (R'000)</b>																		

WC043 Mossel Bay - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
							Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Property rates (rate in the Rand)</b>									
Residential properties	1	Residential (RES)	0.0028	0.0030	0.003424	0.003681	0.0039	0.0041	0.0042
Residential properties - vacant land		Vacant Residential (RESV)	0.0028	0.0036	0.004451	0.004785	0.0050	0.0053	0.0055
Formal/informal settlements									
Small holdings									
Farm properties - used		Agricultural (AGRI)	0.0007	0.0007	0.000856	0.000920	0.0010	0.0010	0.0011
Farm properties - not used									
Industrial properties		Industrial (IND)	0.0055	0.0060	0.006848	0.007362	0.0078	0.0081	0.0085
Business and commercial properties		Commercial (BUS)	0.0055	0.0060	0.006848	0.007362	0.0078	0.0081	0.0085
Communal land - residential		Vacant Commercial (BUSV)	0.0058	0.0066	0.008218	0.008834	0.0093	0.0097	0.0102
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties		Public Service Properties (PSP)	0.0007	0.0007	0.000856	0.0009	0.0010	0.0010	0.0011
Municipal properties		Municipal Properties (MUN)	-	-	-	-	-	-	-
Public service infrastructure		Public service infrastructure	0.0007	0.0007	0.000856	0.000920	0.0010	0.0010	0.0011
Privately owned towns serviced by the owner		Public benefit organisations	0.0007	0.0007	0.000856	0.000920	0.0010	0.0010	0.0011
State trust land		Churches (POWC)	-	-	-	-	-	-	-
Restitution and redistribution properties		Personage (POWP)	-	-	-	-	-	-	-
Protected areas		Protected Areas (PROT)	-	-	-	-	-	-	-
National monuments properties		National Monuments (NMON)	-	-	-	-	-	-	-
<b>Exemptions, reductions and rebates (Rands)</b>									
<b>Residential properties</b>									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate			35 000	35 000	35 000	35 000	35 000	35 000	35 000
Indigent rebate or exemption			66 000	66 000	66 000	66 000	66 000	66 000	66 000
Pensioners/social grants rebate or exemption			30% & 50%	30% & 50%	30% & 50%	30% & 50%	30% & 50%	30% & 50%	30% & 50%
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption					0	15%	15%	15%	15%
<b>Other rebates or exemptions</b>									
	2		45%	25%	-				
<b>Water tariffs</b>									
<b>Domestic</b>									
Basic charge/ fixed fee (Rands/month)		Basic Fee	155	165	167	215	227	237	248
Service point - vacant land (Rands/month)		Availability Fee	159	169	212	280	295	308	322
<b>Water usage - flat rate tariff (c/k)</b>									
<b>Water usage - life line tariff</b>									
Water usage - Block 1 (c/k)		0 - 6 kl	-	-	-	-	-	-	-
Water usage - Block 2 (c/k)		7 - 20kl	693	734	789	734	774	809	846
Water usage - Block 3 (c/k)		21 - 30kl	970	1 028	1 095	955	1 008	1 053	1 100
Water usage - Block 4 (c/k)		31 - 40kl	1 249	1 323	1 410	1 241	1 309	1 368	1 430
Water usage - Block 5 (c/k)		41 - 50kl	1 666	1 766	1 880	1 862	1 964	2 053	2 145
Water usage - Block 6 (c/k)		51 - 60kl	2 083	2 208	2 351	2 793	2 947	3 079	3 218
Water usage - Block 7 (c/k)		61 - 80kl	2 501	2 651	2 823	4 189	4 419	4 618	4 826
Water usage - Block 8 (c/k)		> 80kl	3 333	3 532	3 762	6 283	6 629	6 927	7 239
<b>Other</b>									
	2								

WC043 Mossel Bay - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
							Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Waste water tariffs</b>									
<i>Domestic</i>									
Basic charge/ fixed fee (Rands/month)		Basic Fee	210	223	225	237	250	261	273
Service point - vacant land (Rands/month)		Availability Fee	137	145	181	227	283	339	354
<b>Electricity tariffs</b>									
<i>Domestic</i>									
Basic charge/ fixed fee (Rands/month)		Two part Tariff - Basic Fee	253	270	305	324	371	399	429
Service point - vacant land (Rands/month)		Availability Fee	155	166	208	259	324	405	507
FBE		FBF Indigent Level 1	50	50	50	50	50	50	50
FBE - OTHER		FBF Indigent Level 2	50	25	25	25	25	25	25
FBE - OTHER		FBF normal households	20	-	-	-	-	-	-
Life-line tariff - meter		Two part Tariff - Consumption							
Life-line tariff - prepaid		0 - 20 kwh	-	125	142	151	173	185	199
Flat rate tariff - meter (c/kwh)		> 20 kwh	120	125	142	151	173	185	199
Flat rate tariff - prepaid (c/kwh)		One Part Tariff							
Meter - IBT Block 1 (c/kwh)		0 - 20 kwh	-	157	177	188	216	232	250
Meter - IBT Block 2 (c/kwh)		> 20 kwh	150	157	177	188	216	232	250
Meter - IBT Block 3 (c/kwh)		Indigent Level 1 Tariff							
Meter - IBT Block 4 (c/kwh)		0 - 50 kwh	-	-	-	-	-	-	-
Meter - IBT Block 5 (c/kwh)		51 - 350kwh	109	116	131	139	160	172	185
Prepaid - IBT Block 1 (c/kwh)		351 - 600kwh	147	157	177	188	216	232	250
Prepaid - IBT Block 2 (c/kwh)		> 600kwh	176	188	213	226	259	279	300
Prepaid - IBT Block 3 (c/kwh)		Indigent Level 2 Tariff							
Prepaid - IBT Block 4 (c/kwh)		0 - 25 kwh	-	-	-	-	-	-	-
Prepaid - IBT Block 5 (c/kwh)		26 - 350kwh	109	116	131	139	160	172	185
Prepaid - IBT Block 6 (c/kwh)		351 - 600kwh	147	157	177	188	216	232	250
<i>Other</i>	2	> 600kwh	176	188	213	226	259	279	300
<b>Waste management tariffs</b>									
<i>Domestic</i>									
Street cleaning charge		Basic Fee	136	165	190	200	211	220	230
Basic charge/ fixed fee									
80l bin - once a week									
250l bin - once a week									

WC043 Mossel Bay - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
							Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Exemptions, reductions and rebates (Rands)</b>									
<i>[Insert lines as applicable]</i>									
<b>Water tariffs</b>									
<i>[Insert blocks as applicable]</i>									
		Basic Fee	155	165	167	215	227	237	248
		0 - 6 kl	-	-	-	-	-	-	-
		7 - 20kl	693	734	789	734	774	809	846
		21 - 30kl	970	1 028	1 095	955	1 008	1 053	1 100
		31 - 40kl	1 249	1 323	1 410	1 241	1 309	1 368	1 430
		41 - 50kl	1 666	1 766	1 880	1 862	1 964	2 053	2 145
		51 - 60kl	2 083	2 208	2 351	2 793	2 947	3 079	3 218
		61 - 80kl	2 501	2 651	2 823	4 189	4 419	4 618	4 826
		> 80kl	3 333	3 532	3 762	6 283	6 629	6 927	7 239
<b>Waste water tariffs</b>									
<i>[Insert blocks as applicable]</i>									
		(fill in structure)							
		(fill in structure)							
<b>Electricity tariffs</b>									
<i>[Insert blocks as applicable]</i>									
		Two part Tariff - Basic Fee	253	270	305	324	371	399	429
		FBF Indigent Level 1	50	50	50	50	50	50	50
		FBF Indigent Level 2	50	25	25	25	25	25	25
		FBF normal households	20	-	-	-	-	-	-
		Two part Tariff - Consumption							
		0 - 20 kwh	-	125	142	151	173	185	199
		> 20 kwh	120	125	142	151	173	185	199
		One Part Tariff							
		0 - 20 kwh	-	157	177	188	216	232	250
		> 20 kwh	150	157	177	188	216	232	250
		Indigent Level 1 Tariff							
		0 - 50 kwh	-	-	-	-	-	-	-
		51 - 350kwh	109	116	131	139	160	172	185
		351 - 600kwh	147	157	177	188	216	232	250
		> 600kwh	176	188	213	226	259	279	300
		Indigent Level 2 Tariff							
		0 - 25 kwh	-	-	-	-	-	-	-
		26 - 350kwh	109	116	131	139	160	172	185
		351 - 600kwh	147	157	177	188	216	232	250
		> 600kwh	176	188	213	226	259	279	300

WC043 Mossel Bay - Supporting Table SA14 Household bills

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22 % incr.	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Rand/cent</b>											
<b>Monthly Account for Household - 'Middle Income Range'</b>											
<b>Rates and services charges:</b>											
Property rates		149.50	161.31	185.47	199.38	199.38	199.38	5.5%	210.34	219.81	229.70
Electricity: Basic levy		252.60	269.88	305.14	324.12	324.12	324.12	14.6%	371.41	399.26	429.21
Electricity: Consumption		1 176.85	1 250.00	1 420.00	1 505.55	1 505.55	1 505.55	14.6%	1 725.21	1 854.60	1 993.70
Water: Basic levy		155.04	165.11	166.77	215.05	215.05	215.05	5.5%	226.88	237.09	247.76
Water: Consumption		205.56	218.98	220.96	198.26	198.26	198.26	5.5%	209.16	218.58	228.41
Sanitation		210.46	223.00	225.30	236.57	236.57	236.57	5.5%	249.58	260.81	272.55
Refuse removal		136.34	165.49	190.30	199.81	199.81	199.81	5.5%	210.80	220.29	230.20
Other											
<b>sub-total</b>		<b>2 286.35</b>	<b>2 453.77</b>	<b>2 713.94</b>	<b>2 878.74</b>	<b>2 878.74</b>	<b>2 878.74</b>	<b>11.3%</b>	<b>3 203.39</b>	<b>3 410.44</b>	<b>3 631.52</b>
VAT on Services		299.16	343.87	379.27	401.90	401.90	401.90	11.7%	448.96	478.59	510.27
<b>Total large household bill:</b>		<b>2 585.51</b>	<b>2 797.64</b>	<b>3 093.21</b>	<b>3 280.64</b>	<b>3 280.64</b>	<b>3 280.64</b>	<b>11.3%</b>	<b>3 652.34</b>	<b>3 889.03</b>	<b>4 141.80</b>
<b>% increase/-decrease</b>			<b>8.2%</b>	<b>10.6%</b>	<b>6.1%</b>	<b>-</b>	<b>-</b>	<b>11.3%</b>	<b>6.5%</b>	<b>6.5%</b>	<b>6.5%</b>
<b>Monthly Account for Household - 'Affordable Range'</b>											
<b>Rates and services charges:</b>											
Property rates		103.50	111.68	128.40	138.03	138.03	138.03	5.5%	145.62	152.17	159.02
Electricity: Basic levy		252.60	269.88	305.14	324.12	324.12	324.12	14.6%	371.41	399.26	429.21
Electricity: Consumption		576.42	625.00	710.00	752.78	752.78	752.78	14.6%	862.61	927.30	996.85
Water: Basic levy		155.04	165.11	166.77	215.05	215.05	215.05	5.5%	226.88	237.09	247.76
Water: Consumption		154.16	164.23	165.71	150.51	150.51	150.51	5.5%	158.79	165.93	173.40
Sanitation		210.46	223.00	225.30	236.57	236.57	236.57	5.5%	249.58	260.81	272.55
Refuse removal		136.34	165.49	190.30	199.81	199.81	199.81	5.5%	210.80	220.29	230.20
Other											
<b>sub-total</b>		<b>1 588.52</b>	<b>1 724.39</b>	<b>1 891.62</b>	<b>2 016.87</b>	<b>2 016.87</b>	<b>2 016.87</b>	<b>10.4%</b>	<b>2 225.68</b>	<b>2 362.86</b>	<b>2 508.98</b>
VAT on Services		207.90	241.91	264.48	281.83	281.83	281.83	10.7%	312.01	331.60	352.49
<b>Total small household bill:</b>		<b>1 796.42</b>	<b>1 966.29</b>	<b>2 156.10</b>	<b>2 298.69</b>	<b>2 298.69</b>	<b>2 298.69</b>	<b>10.4%</b>	<b>2 537.69</b>	<b>2 694.46</b>	<b>2 861.48</b>
<b>% increase/-decrease</b>			<b>9.5%</b>	<b>9.7%</b>	<b>6.6%</b>	<b>-</b>	<b>-</b>	<b>10.4%</b>	<b>6.2%</b>	<b>6.2%</b>	<b>6.2%</b>
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>											
<b>Rates and services charges:</b>											
Property rates		50.37	54.35	62.49	67.17	67.17	67.17	5.5%	70.87	74.06	77.39
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		325.57	348.00	393.00	418.41	418.41	418.41	14.6%	479.46	515.42	554.08
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		102.76	109.48	110.46	102.76	102.76	102.76	5.5%	108.41	113.29	118.39
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
<b>sub-total</b>		<b>478.70</b>	<b>511.83</b>	<b>565.95</b>	<b>588.35</b>	<b>588.35</b>	<b>588.35</b>	<b>12.0%</b>	<b>658.74</b>	<b>702.77</b>	<b>749.86</b>
VAT on Services		59.97	68.62	75.52	78.18	78.18	78.18	12.8%	88.18	94.31	100.87
<b>Total small household bill:</b>		<b>538.66</b>	<b>580.45</b>	<b>641.47</b>	<b>666.53</b>	<b>666.53</b>	<b>666.53</b>	<b>12.1%</b>	<b>746.92</b>	<b>797.08</b>	<b>850.73</b>
<b>% increase/-decrease</b>			<b>7.8%</b>	<b>10.5%</b>	<b>3.9%</b>	<b>-</b>	<b>-</b>	<b>12.1%</b>	<b>6.7%</b>	<b>6.7%</b>	<b>6.7%</b>

References

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)
4. Note this is for a SINGLE household.

WC043 Mossel Bay - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>										
<b>Operating transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year										
Current year receipts		82 068	88 754	97 968	105 281	119 444	119 444	108 631	114 073	115 142
<b>Conditions met - transferred to revenue</b>		<b>82 068</b>	<b>88 754</b>	<b>97 968</b>	<b>105 281</b>	<b>119 444</b>	<b>119 444</b>	<b>108 631</b>	<b>114 073</b>	<b>115 142</b>
Conditions still to be met - transferred to liabilities										
<b>Provincial Government:</b>										
Balance unspent at beginning of the year										
Current year receipts		43 529	25 858	61 987	55 023	77 899	77 899	30 468	27 218	15 871
<b>Conditions met - transferred to revenue</b>		<b>43 529</b>	<b>25 858</b>	<b>61 987</b>	<b>55 023</b>	<b>77 899</b>	<b>77 899</b>	<b>30 468</b>	<b>27 218</b>	<b>15 871</b>
Conditions still to be met - transferred to liabilities										
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts		1 294	1 041	1 557	815	4 369	4 369	591	616	641
<b>Conditions met - transferred to revenue</b>		<b>1 294</b>	<b>1 041</b>	<b>1 557</b>	<b>815</b>	<b>4 369</b>	<b>4 369</b>	<b>591</b>	<b>616</b>	<b>641</b>
Conditions still to be met - transferred to liabilities										
<b>Total operating transfers and grants revenue</b>		<b>126 891</b>	<b>115 653</b>	<b>161 513</b>	<b>161 119</b>	<b>201 712</b>	<b>201 712</b>	<b>139 690</b>	<b>141 907</b>	<b>131 654</b>
<b>Total operating transfers and grants - CTBM</b>	2	-	-	-	-	-	-	-	-	-
<b>Capital transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year										
Current year receipts		32 464	34 432	31 098	44 967	42 575	42 575	35 303	39 046	40 102
<b>Conditions met - transferred to revenue</b>		<b>32 464</b>	<b>34 432</b>	<b>31 098</b>	<b>44 967</b>	<b>42 575</b>	<b>42 575</b>	<b>35 303</b>	<b>39 046</b>	<b>40 102</b>
Conditions still to be met - transferred to liabilities										
<b>Provincial Government:</b>										
Balance unspent at beginning of the year										
Current year receipts		5 446	12 427	26 426	31 500	58 144	58 144	65 385	71 635	27 296
<b>Conditions met - transferred to revenue</b>		<b>5 446</b>	<b>12 427</b>	<b>26 426</b>	<b>31 500</b>	<b>58 144</b>	<b>58 144</b>	<b>65 385</b>	<b>71 635</b>	<b>27 296</b>
Conditions still to be met - transferred to liabilities										
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	50	50	-	-	-
<b>Conditions met - transferred to revenue</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts		-	-	750	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>		<b>-</b>	<b>-</b>	<b>750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Conditions still to be met - transferred to liabilities										
<b>Total capital transfers and grants revenue</b>		<b>37 910</b>	<b>46 859</b>	<b>58 274</b>	<b>76 467</b>	<b>100 769</b>	<b>100 769</b>	<b>100 688</b>	<b>110 681</b>	<b>67 398</b>
<b>Total capital transfers and grants - CTBM</b>	2	-	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		<b>164 802</b>	<b>162 512</b>	<b>219 787</b>	<b>237 586</b>	<b>302 481</b>	<b>302 481</b>	<b>240 378</b>	<b>252 588</b>	<b>199 052</b>
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		-	-	-	-	-	-	-	-	-

WC043 Mossel Bay - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		<b>34 142</b>	<b>34 604</b>	<b>59 976</b>	<b>70 552</b>	<b>86 730</b>	<b>86 730</b>	<b>67 629</b>	<b>61 020</b>	<b>63 659</b>
Roads Infrastructure		12 804	9 205	24 585	16 532	26 692	26 692	10 185	7 050	15 374
Roads		320	609	225				150	300	-
Road Structures		2 945	4 764	11 099	4 759	14 587	14 587	6 193	900	150
Road Furniture		9 540	3 832	13 261	11 773	12 106	12 106	3 841	5 850	15 224
Storm water Infrastructure		878	1 018	285	-	-	-	1 100	2 800	1 700
Drainage Collection								350	650	500
Storm water Conveyance		878	1 018	285				750	2 150	1 200
Electrical Infrastructure		9 727	7 261	10 822	18 690	15 945	15 945	19 610	16 885	19 335
Power Plants		8 936	7 064	8 824	12 875	10 116	10 116	10 758	13 335	13 335
HV Substations		195								
MV Substations		0						760		
MV Networks			197	1 999	5 315	4 815	4 815	7 242	2 500	5 000
LV Networks		83			500	1 014	1 014	850	1 050	1 000
Capital Spares		512								
Water Supply Infrastructure		3 562	5 066	6 006	13 880	17 764	17 764	24 734	14 135	9 400
Boreholes				949	2 200	2 443	2 443	1 800		
Reservoirs				320	7 680	7 680	7 680	7 750	4 030	7 000
Pump Stations					1 800	1 800	1 800			500
Water Treatment Works		1 039								
Bulk Mains		2 428	3 862	2 720		4 341	4 341		500	
Distribution		86	1 205	1 899	1 950	1 450	1 450	14 984	9 205	1 500
Capital Spares		9		118	250	50	50	200	400	400
Sanitation Infrastructure		7 172	12 050	16 710	20 000	24 178	24 178	10 600	19 350	16 550
Pump Station			94	1 531					300	1 500
Reticulation		5 651	10 794	13 309	18 000	22 428	22 428	9 000	15 200	10 000
Waste Water Treatment Works		1 520	401	774	350	250	250	500	2 450	3 450
Capital Spares			761	1 095	1 650	1 500	1 500	1 100	1 400	1 600
Solid Waste Infrastructure			3	1 175	650	1 951	1 951			500
Waste Transfer Stations			3	965	650	1 901	1 901			
Waste Drop-off Points				13						
Waste Separation Facilities				197		50	50			
Capital Spares										500
Information and Communication Infrastructure				391	800	200	200	1 400	800	800
Data Centres				391	800	200	200	1 400	800	800
<b>Community Assets</b>		<b>4 976</b>	<b>5 879</b>	<b>4 136</b>	<b>18 178</b>	<b>19 437</b>	<b>19 437</b>	<b>3 162</b>	<b>3 800</b>	<b>3 400</b>
Community Facilities		3 868	2 329	3 235	10 322	12 763	12 763	1 325	2 970	3 400
Halls		32	33							780
Centres		500	2 153	3 069	9 822	12 024	12 024			
Testing Stations				94						
Theatres								250	900	
Libraries			26	39		739	739			120
Cemeteries/Crematoria		3 336	118						70	500
Parks								75		
Public Open Space				33						
Taxi Ranks/Bus Terminals					500			1 000	2 000	2 000
Sport and Recreation Facilities		1 108	3 549	901	7 856	6 674	6 674	1 837	830	
Outdoor Facilities		1 108	3 549	901	7 856	6 674	6 674	1 837	830	
<b>Investment properties</b>		<b>587</b>	<b>6 857</b>	<b>4 436</b>	<b>1 070</b>	<b>731</b>	<b>731</b>	<b>2 020</b>	<b>200</b>	<b>200</b>
Revenue Generating		587	6 857	4 436	1 070	731	731	2 020	200	200
Improved Property		587	6 857	4 436	1 070	731	731	2 020	200	200
<b>Other assets</b>		<b>2 157</b>	<b>1 079</b>	<b>1 401</b>	<b>6 086</b>	<b>7 037</b>	<b>7 037</b>	<b>5 419</b>	<b>14 775</b>	<b>14 150</b>
Operational Buildings		2 157	1 079	1 401	6 086	7 037	7 037	5 419	14 775	14 150
Municipal Offices		788	378	267	5 226	6 055	6 055	3 800	14 100	14 100
Building Plan Offices								70	70	
Workshops		1 270	46	878					40	
Yards		98	127	119	100	191	191	1 549	565	
Stores			528	137	760	790	790			
Depots										50
<b>Intangible Assets</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>31</b>	<b>18</b>	<b>18</b>	<b>-</b>	<b>-</b>	<b>-</b>
Licences and Rights					31	18	18			
Computer Software and Applications					31	18	18			
<b>Computer Equipment</b>		<b>1 789</b>	<b>360</b>	<b>1 119</b>	<b>157</b>	<b>75</b>	<b>75</b>	<b>1 209</b>	<b>-</b>	<b>-</b>
Computer Equipment		1 789	360	1 119	157	75	75	1 209		
<b>Furniture and Office Equipment</b>		<b>735</b>	<b>588</b>	<b>831</b>	<b>1 249</b>	<b>1 214</b>	<b>1 214</b>	<b>1 183</b>	<b>435</b>	<b>340</b>
Furniture and Office Equipment		735	588	831	1 249	1 214	1 214	1 183	435	340
<b>Machinery and Equipment</b>		<b>3 528</b>	<b>5 042</b>	<b>5 555</b>	<b>1 601</b>	<b>1 775</b>	<b>1 775</b>	<b>7 592</b>	<b>2 025</b>	<b>1 720</b>
Machinery and Equipment		3 528	5 042	5 555	1 601	1 775	1 775	7 592	2 025	1 720
<b>Transport Assets</b>		<b>4 625</b>	<b>1 948</b>	<b>5 841</b>	<b>4 100</b>	<b>4 063</b>	<b>4 063</b>	<b>3 260</b>	<b>8 044</b>	<b>1 831</b>
Transport Assets		4 625	1 948	5 841	4 100	4 063	4 063	3 260	8 044	1 831
<b>Land</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4 587</b>	<b>4 587</b>	<b>1 500</b>	<b>-</b>	<b>-</b>
Land						4 587	4 587	1 500		
<b>Total Capital Expenditure on new assets</b>	<b>1</b>	<b>52 538</b>	<b>56 357</b>	<b>83 294</b>	<b>103 024</b>	<b>125 666</b>	<b>125 666</b>	<b>92 975</b>	<b>90 299</b>	<b>85 300</b>

WC043 Mossel Bay - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		29 815	35 661	67 207	43 208	54 268	54 268	88 776	147 223	75 525
Roads Infrastructure		-	169	-	5 000	5 583	5 583	20 747	23 904	9 099
Road Structures		-	-	-	5 000	5 583	5 583	20 667	23 604	9 099
Road Furniture		-	169	-	-	-	-	80	300	-
Electrical Infrastructure		8 422	11 038	8 347	4 300	5 602	5 602	3 800	5 770	3 890
Power Plants		1 482	1 466	772	500	500	500	600	1 000	1 100
HV Switching Station		199	-	-	-	-	-	-	-	-
MV Substations		2 055	3 945	3 136	-	-	-	-	-	-
MV Networks		2 367	1 849	2 053	1 350	1 641	1 641	1 000	2 600	450
LV Networks		1 019	1 588	1 608	1 450	2 461	2 461	1 200	620	690
Capital Spares		1 300	2 190	778	1 000	1 000	1 000	1 000	1 550	1 650
Water Supply Infrastructure		18 882	6 235	41 936	20 321	28 525	28 525	29 656	33 804	24 249
Reservoirs		14 967	5 315	38 834	7 000	11 675	11 675	1 000	1 000	3 400
Pump Stations		410	97	167	1 350	1 760	1 760	900	-	250
Water Treatment Works		211	1	798	-	-	-	-	400	-
Bulk Mains		1 089	-	200	5 300	5 883	5 883	24 467	27 404	9 099
Distribution		2 204	822	1 937	6 671	9 207	9 207	3 289	5 000	11 500
Sanitation Infrastructure		2 493	18 219	16 924	13 587	14 549	14 549	34 574	83 746	38 288
Pump Station		229	52	278	310	310	310	860	700	350
Reticulation		2 225	3 583	2 364	8 514	10 225	10 225	27 107	31 104	14 599
Waste Water Treatment Works		38	14 583	14 282	4 763	4 014	4 014	6 606	51 943	23 339
Solid Waste Infrastructure		19	-	-	-	-	-	-	-	-
Waste Transfer Stations		19	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	9	9	-	-	-
Distribution Layers		-	-	-	-	9	9	-	-	-
<b>Community Assets</b>		3 523	928	2 596	4 489	8 243	8 243	2 072	4 145	1 695
Community Facilities		-	133	-	-	-	-	-	-	-
Libraries		-	20	-	-	-	-	-	-	-
Public Open Space		-	113	-	-	-	-	-	-	-
Sport and Recreation Facilities		3 523	796	2 596	4 489	8 243	8 243	2 072	4 145	1 695
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		3 523	796	2 596	4 489	8 243	8 243	2 072	4 145	1 695
<b>Investment properties</b>		-	-	-	-	867	867	-	-	-
Revenue Generating		-	-	-	-	867	867	-	-	-
Improved Property		-	-	-	-	867	867	-	-	-
<b>Other assets</b>		113	551	1 023	2 300	3 041	3 041	1 550	1 000	1 000
Operational Buildings		113	551	1 023	2 300	3 041	3 041	1 550	1 000	1 000
Municipal Offices		35	55	20	1 950	950	950	1 200	1 000	1 000
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	496	1 003	350	191	191	350	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		78	-	-	-	1 900	1 900	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		4	327	40	80	112	112	115	118	121
Computer Equipment		4	327	40	80	112	112	115	118	121
<b>Furniture and Office Equipment</b>		104	119	95	143	153	153	91	82	54
Furniture and Office Equipment		104	119	95	143	153	153	91	82	54
<b>Machinery and Equipment</b>		1 116	290	196	223	223	223	428	305	240
Machinery and Equipment		1 116	290	196	223	223	223	428	305	240
<b>Transport Assets</b>		-	1 812	1 593	1 953	5 672	5 672	5 031	6 160	3 935
Transport Assets		-	1 812	1 593	1 953	5 672	5 672	5 031	6 160	3 935
<b>Total Capital Expenditure on renewal of existing assets</b>	1	34 676	39 688	72 750	52 395	72 577	72 577	98 063	159 033	82 570
<b>Renewal of Existing Assets as % of total capex</b>		68.5%	23.7%	30.1%	25.4%	28.6%	28.6%	40.6%	51.0%	37.4%
<b>Renewal of Existing Assets as % of deprecn"</b>		51.5%	52.0%	80.3%	43.3%	60.4%	60.4%	72.7%	110.4%	55.0%

WC043 Mossel Bay - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		<b>75 198</b>	<b>81 017</b>	<b>96 428</b>	<b>112 132</b>	<b>108 847</b>	<b>108 847</b>	<b>100 389</b>	<b>103 513</b>	<b>107 893</b>
Roads Infrastructure		30 502	33 090	35 586	38 124	37 696	37 696	31 626	31 705	32 891
Roads		28 476	29 998	31 383	33 570	32 501	32 501	28 248	28 213	29 282
Road Structures		310	1 013	90	134	147	147	183	191	200
Road Furniture		1 716	2 079	4 114	4 420	5 047	5 047	3 195	3 301	3 409
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		8 513	8 784	8 988	10 443	9 853	9 853	3 275	3 419	3 573
Drainage Collection		8 513	8 784	8 988	10 443	9 853	9 853	3 275	3 419	3 573
Electrical Infrastructure		17 982	18 410	21 068	24 863	23 600	23 600	25 014	26 133	27 309
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	113	118	124
HV Switching Station		-	-	-	-	-	-	29	31	32
HV Transmission Conductors		548	501	1 952	2 131	2 180	2 180	-	-	-
MV Substations		120	98	491	578	551	551	687	718	750
MV Switching Stations		1 180	1 183	975	1 066	1 108	1 108	-	-	-
MV Networks		9 229	9 732	4 982	5 280	5 541	5 541	7 091	7 407	7 741
LV Networks		6 905	6 896	12 668	15 808	14 219	14 219	17 093	17 860	18 663
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		12 654	14 915	18 585	22 446	22 043	22 043	22 723	23 740	24 804
Dams and Weirs		161	1 065	790	1 034	993	993	422	441	460
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	753	787	823
Pump Stations		849	945	1 319	2 198	1 937	1 937	1 096	1 146	1 197
Water Treatment Works		61	78	1	556	501	501	1 906	1 991	2 081
Bulk Mains		2 864	3 039	1 901	2 218	2 316	2 316	2 251	2 351	2 457
Distribution		8 720	9 788	14 573	16 439	16 296	16 296	16 294	17 024	17 786
Sanitation Infrastructure		5 025	5 261	11 380	15 337	14 785	14 785	16 832	17 586	18 378
Pump Station		1 613	1 648	3 928	5 190	4 974	4 974	4 132	4 317	4 511
Reticulation		2 514	2 687	7 307	9 589	9 360	9 360	11 643	12 166	12 714
Waste Water Treatment Works		898	926	145	558	451	451	1 056	1 104	1 153
Solid Waste Infrastructure		153	112	85	224	255	255	203	212	221
Landfill Sites		59	79	30	51	58	58	60	63	66
Waste Transfer Stations		95	33	55	172	197	197	143	149	155
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		370	445	736	695	614	614	717	717	717
Promenades		370	445	736	695	614	614	717	717	717
<b>Community Assets</b>		<b>3 140</b>	<b>3 573</b>	<b>2 271</b>	<b>4 123</b>	<b>5 445</b>	<b>5 445</b>	<b>4 501</b>	<b>3 785</b>	<b>3 915</b>
Community Facilities		1 239	1 825	1 589	2 380	1 843	1 843	2 968	2 183	2 249
Halls		769	950	528	892	506	506	539	563	586
Centres		33	61	68	100	124	124	78	81	85
Fire/Ambulance Stations		42	181	177	41	41	41	793	45	47
Libraries		18	10	22	137	132	132	294	197	206
Cemeteries/Crematoria		46	50	28	67	54	54	70	73	76
Parks		180	195	213	340	310	310	368	384	399
Public Open Space		54	130	64	81	61	61	85	89	92
Public Ablution Facilities		98	248	489	721	614	614	742	750	758
Sport and Recreation Facilities		1 901	1 748	682	1 743	3 602	3 602	1 533	1 602	1 666
Indoor Facilities		-	3	-	-	-	-	-	-	-
Outdoor Facilities		1 901	1 745	682	1 743	3 602	3 602	1 533	1 602	1 666

WC043 Mossel Bay - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>	<b>1</b>									
<b>Investment properties</b>		5	-	-	2	2	2	2	2	2
Revenue Generating		5	-	-	2	2	2	2	2	2
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		5	-	-	2	2	2	2	2	2
<b>Other assets</b>		<b>3 182</b>	<b>3 292</b>	<b>2 087</b>	<b>4 023</b>	<b>3 841</b>	<b>3 841</b>	<b>4 054</b>	<b>4 210</b>	<b>4 399</b>
Operational Buildings		3 182	3 292	2 087	4 023	3 841	3 841	4 054	4 210	4 399
Municipal Offices		3 006	3 158	1 975	3 506	3 374	3 374	3 559	3 720	3 888
Workshops		173	133	110	233	214	214	268	253	264
Yards		3	1	2	75	75	75	78	81	85
Stores		-	-	-	-	35	35	-	-	-
Manufacturing Plant		-	-	-	210	143	143	149	156	163
<b>Computer Equipment</b>		1 041	1 346	1 109	1 527	1 493	1 493	1 589	1 665	1 736
Computer Equipment		1 041	1 346	1 109	1 527	1 493	1 493	1 589	1 665	1 736
<b>Furniture and Office Equipment</b>		393	345	311	467	473	473	610	636	659
Furniture and Office Equipment		393	345	311	467	473	473	610	636	659
<b>Machinery and Equipment</b>		2 113	2 686	2 501	3 923	3 943	3 943	4 382	4 575	4 810
Machinery and Equipment		2 113	2 686	2 501	3 923	3 943	3 943	4 382	4 575	4 810
<b>Transport Assets</b>		4 250	5 567	5 801	7 263	7 301	7 301	6 348	6 631	6 915
Transport Assets		4 250	5 567	5 801	7 263	7 301	7 301	6 348	6 631	6 915
<b>Total Repairs and Maintenance Expenditure</b>	<b>1</b>	<b>89 323</b>	<b>97 827</b>	<b>110 508</b>	<b>133 461</b>	<b>131 345</b>	<b>131 345</b>	<b>121 875</b>	<b>125 018</b>	<b>130 330</b>
<b>R&amp;M as a % of PPE</b>		4.4%	4.6%	5.1%	5.8%	5.7%	5.7%	5.3%	5.2%	5.1%
<b>R&amp;M as % Operating Expenditure</b>		10.1%	10.1%	10.3%	10.2%	10.2%	10.2%	9.4%	9.2%	9.1%

WC043 Mossel Bay - Supporting Table SA34d Depreciation by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>	<b>1</b>									
<b>Depreciation by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		<b>49 390</b>	<b>56 599</b>	<b>68 868</b>	<b>77 475</b>	<b>82 523</b>	<b>82 523</b>	<b>88 661</b>	<b>92 984</b>	<b>97 167</b>
Roads Infrastructure		12 859	14 900	16 744	17 845	21 363	21 363	24 585	29 295	30 613
Roads		12 859	11 195	12 924	13 646	16 335	16 335	18 373	20 794	21 730
Road Structures		-	1 770	1 707	1 860	1 999	1 999	2 177	2 461	2 572
Road Furniture		-	1 933	2 113	2 339	3 030	3 030	4 034	6 040	6 311
Capital Spares		-	1	0	-	-	-	-	-	-
Storm water Infrastructure		4 573	5 626	6 496	13 191	6 625	6 625	6 625	6 607	6 904
Drainage Collection		4 573	5 626	6 467	6 563	6 560	6 560	6 560	6 542	6 837
Storm water Conveyance		-	-	28	6 628	62	62	62	62	65
Attenuation		-	-	2	-	3	3	3	3	3
Electrical Infrastructure		9 046	10 568	12 899	12 640	14 501	14 501	14 973	14 945	15 618
Power Plants		-	452	217	476	262	262	299	355	371
HV Substations		-	104	129	104	128	128	128	118	124
HV Switching Station		-	27	45	27	47	47	47	44	46
HV Transmission Conductors		-	226	227	226	226	226	226	226	237
MV Substations		-	1 084	1 157	1 084	1 409	1 409	1 409	1 404	1 467
MV Switching Stations		-	131	131	131	131	131	131	131	137
MV Networks		9 046	2 095	2 267	2 192	2 290	2 290	2 290	2 285	2 388
LV Networks		-	6 396	8 709	8 400	10 006	10 006	10 441	10 381	10 848
Capital Spares		-	54	16	-	-	-	-	-	-
Water Supply Infrastructure		12 304	13 987	14 801	20 653	21 779	21 779	24 381	24 407	25 505
Dams and Weirs		-	656	290	779	219	219	219	210	219
Boreholes		-	772	73	750	77	77	77	77	80
Reservoirs		-	899	1 010	899	1 014	1 014	1 014	1 006	1 051
Pump Stations		-	1 151	1 173	1 154	1 178	1 178	1 273	1 421	1 485
Water Treatment Works		12 212	6 613	6 668	6 624	6 719	6 719	6 719	6 694	6 995
Bulk Mains		-	110	111	110	111	111	111	111	116
Distribution		92	3 788	5 376	10 337	12 369	12 369	14 876	14 797	15 462
Distribution Points		-	-	94	-	93	93	93	93	97
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	5	-	-	-	-	-	-
Sanitation Infrastructure		9 754	10 438	10 768	10 495	11 067	11 067	11 060	10 974	11 467
Pump Station		-	2 164	2 258	2 168	2 365	2 365	2 361	2 305	2 408
Reticulation		-	6 493	6 699	6 439	6 823	6 823	6 823	6 811	7 118
Waste Water Treatment Works		9 754	1 780	1 799	1 887	1 878	1 878	1 875	1 857	1 940
Outfall Sewers		-	0	0	0	0	0	0	0	0
Toilet Facilities		-	-	12	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		147	268	6 291	1 445	6 279	6 279	6 279	6 264	6 546
Landfill Sites		-	221	6 240	1 369	6 203	6 203	6 203	6 203	6 482
Waste Transfer Stations		147	48	51	48	76	76	76	61	63
Capital Spares		-	-	-	28	-	-	-	-	-
Coastal Infrastructure		189	189	188	189	188	188	188	188	196
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		189	-	-	-	-	-	-	-	-
Revetments		-	186	186	186	186	186	186	185	194
Promenades		-	2	2	2	2	2	2	2	2
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		518	623	680	1 016	721	721	572	304	318
Data Centres		518	-	-	10	-	-	-	-	-
Core Layers		-	8	13	12	14	14	14	14	15
Distribution Layers		-	615	667	994	707	707	558	290	303
Capital Spares		-	-	-	-	-	-	-	-	-

WC043 Mossel Bay - Supporting Table SA34d Depreciation by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>	<b>1</b>									
<b>Community Assets</b>		<b>7 133</b>	<b>7 610</b>	<b>7 422</b>	<b>18 863</b>	<b>13 939</b>	<b>13 939</b>	<b>18 919</b>	<b>26 760</b>	<b>27 648</b>
Community Facilities		3 702	2 958	3 209	7 506	9 431	9 431	14 427	22 382	23 073
Halls		2 354	382	612	382	422	422	391	379	396
Centres		0	154	171	154	226	226	226	226	236
Crèches		-	396	403	1 116	1 713	1 713	3 024	5 551	5 800
Clinics/Care Centres		-	8	8	8	8	8	8	8	8
Fire/Ambulance Stations		131	173	145	282	414	414	560	716	748
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	2	87	82	194	194	395	686	717
Galleries		-	-	-	1 032	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		261	252	327	1 080	3 160	3 160	5 145	7 469	7 805
Cemeteries/Crematoria		807	124	304	125	302	302	228	228	238
Police		-	-	1	-	1	1	1	1	1
Parks		-	104	149	140	208	208	207	205	214
Public Open Space		-	86	90	86	90	90	89	89	93
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		149	494	387	863	1 250	1 250	2 004	3 221	3 366
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	63	88	1 201	162	162	171	167	175
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	136	136	371	982	982	1 679	3 153	2 978
Taxi Ranks/Bus Terminals		-	583	300	583	300	300	300	284	297
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		3 431	4 652	4 213	11 358	4 508	4 508	4 492	4 378	4 575
Indoor Facilities		748	104	103	106	130	130	102	102	107
Outdoor Facilities		2 683	4 548	4 111	11 251	4 378	4 378	4 390	4 276	4 468
Capital Spares		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		<b>926</b>	<b>912</b>	<b>1 671</b>	<b>907</b>	<b>1 666</b>	<b>1 666</b>	<b>1 666</b>	<b>1 207</b>	<b>1 261</b>
Revenue Generating		926	912	1 671	907	1 666	1 666	1 666	1 207	1 261
Improved Property		926	912	1 671	907	1 666	1 666	1 666	1 207	1 261
Unimproved Property		-	-	-	-	-	-	-	-	-
<b>Other assets</b>		<b>2 656</b>	<b>2 679</b>	<b>3 141</b>	<b>3 163</b>	<b>3 076</b>	<b>3 076</b>	<b>3 192</b>	<b>2 966</b>	<b>3 099</b>
Operational Buildings		2 656	2 252	2 709	2 690	2 538	2 538	2 566	2 202	2 301
Municipal Offices		2 656	2 173	2 552	2 580	2 443	2 443	2 471	2 107	2 202
Pay/Enquiry Points		-	-	23	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	57	59	60	62	62	62	62	65
Yards		-	12	56	12	21	21	21	21	22
Stores		-	10	8	10	12	12	12	12	12
Laboratories		-	-	-	3	-	-	-	-	-
Training Centres		-	-	9	25	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	428	433	473	538	538	626	764	798
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	428	433	473	538	538	626	764	798
Capital Spares		-	-	-	-	-	-	-	-	-

WC043 Mossel Bay - Supporting Table SA34d Depreciation by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		131	127	420	128	419	419	419	77	80
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		131	127	420	128	419	419	419	77	80
<i>Water Rights</i>		-	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>		131	127	420	128	419	419	419	77	80
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-	-	-
<i>Unspecified</i>		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		1 816	2 114	1 896	2 219	1 944	1 944	1 916	1 229	1 284
Computer Equipment		1 816	2 114	1 896	2 219	1 944	1 944	1 916	1 229	1 284
<b>Furniture and Office Equipment</b>		1 313	1 425	1 421	1 647	1 563	1 563	1 546	1 058	1 105
Furniture and Office Equipment		1 313	1 425	1 421	1 647	1 563	1 563	1 546	1 058	1 105
<b>Machinery and Equipment</b>		1 311	1 616	1 882	11 454	10 250	10 250	13 817	13 651	14 266
Machinery and Equipment		1 311	1 616	1 882	11 454	10 250	10 250	13 817	13 651	14 266
<b>Transport Assets</b>		2 689	3 206	3 919	5 169	4 770	4 770	4 750	4 061	4 242
Transport Assets		2 689	3 206	3 919	5 169	4 770	4 770	4 750	4 061	4 242
<b>Land</b>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		2	2	2	2	2	2	2	2	2
Zoo's, Marine and Non-biological Animals		2	2	2	2	2	2	2	2	2
<b>Total Depreciation</b>	1	67 366	76 290	90 641	121 027	120 151	120 151	134 888	143 995	150 155

WC043 Mossel Bay - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b>	1	<b>41 589</b>	<b>63 499</b>	<b>74 241</b>	<b>44 306</b>	<b>46 799</b>	<b>46 799</b>	<b>40 961</b>	<b>53 938</b>	<b>47 737</b>
<b>Infrastructure</b>										
Roads Infrastructure		13 815	24 948	17 124	23 642	26 938	26 938	12 882	8 382	15 327
Roads		1 323	354	296	25	25	25	100	100	100
Road Structures		-	-	-	-	-	-	-	-	2 000
Road Furniture		12 492	24 594	16 829	23 617	26 913	26 913	12 782	8 282	13 227
Storm water Infrastructure		12 098	10 318	8 547	5 000	4 772	4 772	11 180	16 390	16 350
Drainage Collection		-	-	-	-	-	-	1 200	1 300	300
Storm water Conveyance		12 098	10 318	8 547	5 000	4 772	4 772	9 980	15 090	16 050
Electrical Infrastructure		3 598	8 548	7 839	7 968	7 968	7 968	8 660	24 265	9 550
Power Plants		2 831	730	16	40	40	40	80	40	50
HV Substations		-	196	-	-	-	-	130	5 000	5 000
HV Transmission Conductors		-	387	-	200	200	200	6 000	10 000	-
MV Substations		-	6 901	7 528	7 728	7 728	7 728	1 950	5 600	2 000
MV Networks		-	-	-	-	-	-	500	3 625	2 500
LV Networks		767	334	295	-	-	-	-	-	-
Water Supply Infrastructure		7 158	8 433	6 754	7 346	5 436	5 436	3 126	984	2 700
Water Treatment Works		-	75	-	-	-	-	300	484	-
Distribution		7 158	8 358	6 754	7 346	5 436	5 436	2 826	500	2 700
Sanitation Infrastructure		3 909	5 334	6 042	350	401	401	5 113	3 918	3 810
Pump Station		987	-	2 860	350	344	344	2 713	3 400	3 510
Reticulation		-	-	410	-	57	57	-	-	300
Waste Water Treatment Works		2 922	5 334	2 756	-	-	-	2 400	518	-
Toilet Facilities		-	-	16	-	-	-	-	-	-
Solid Waste Infrastructure		1 011	5 918	27 935	-	1 284	1 284	-	-	-
Landfill Sites		1 011	5 567	27 196	-	-	-	-	-	-
Waste Transfer Stations		-	351	739	-	1 284	1 284	-	-	-
<b>Community Assets</b>		<b>1 353</b>	<b>490</b>	<b>557</b>	<b>1 500</b>	<b>1 522</b>	<b>1 522</b>	<b>1 875</b>	<b>2 000</b>	<b>3 000</b>
Community Facilities		747	367	261	900	910	910	160	2 000	3 000
Halls		195	87	-	-	-	-	-	-	-
Centres		-	15	261	900	910	910	-	-	-
Crèches		552	-	-	-	-	-	-	-	-
Public Open Space		-	111	-	-	-	-	-	-	-
Public Ablution Facilities		-	154	-	-	-	-	160	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	2 000	3 000
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		606	123	296	600	612	612	1 715	-	-
Indoor Facilities		361	123	-	500	500	500	500	-	-
Outdoor Facilities		245	-	296	100	112	112	1 215	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
<b>Other assets</b>		<b>595</b>	<b>334</b>	<b>3 846</b>	<b>620</b>	<b>1 327</b>	<b>1 327</b>	<b>730</b>	<b>220</b>	<b>-</b>
Operational Buildings		595	334	3 846	620	1 327	1 327	730	220	-
Municipal Offices		-	-	-	200	200	200	300	-	-
Workshops		114	111	3 846	120	827	827	180	220	-
Yards		-	223	-	-	-	-	-	-	-
Stores		-	-	-	300	300	300	-	-	-
Laboratories		-	-	-	-	-	-	250	-	-
Training Centres		481	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		<b>1 935</b>	<b>1 407</b>	<b>1 326</b>	<b>1 618</b>	<b>2 678</b>	<b>2 678</b>	<b>5 285</b>	<b>5 141</b>	<b>1 700</b>
Computer Equipment		1 935	1 407	1 326	1 618	2 678	2 678	5 285	5 141	1 700
<b>Furniture and Office Equipment</b>		<b>460</b>	<b>472</b>	<b>371</b>	<b>267</b>	<b>218</b>	<b>218</b>	<b>471</b>	<b>101</b>	<b>63</b>
Furniture and Office Equipment		460	472	371	267	218	218	471	101	63
<b>Machinery and Equipment</b>		<b>1 004</b>	<b>354</b>	<b>3 270</b>	<b>1 100</b>	<b>1 376</b>	<b>1 376</b>	<b>30</b>	<b>900</b>	<b>500</b>
Machinery and Equipment		1 004	354	3 270	1 100	1 376	1 376	30	900	500
<b>Transport Assets</b>		<b>3 686</b>	<b>4 512</b>	<b>2 384</b>	<b>1 750</b>	<b>1 482</b>	<b>1 482</b>	<b>1 220</b>	<b>-</b>	<b>-</b>
Transport Assets		3 686	4 512	2 384	1 750	1 482	1 482	1 220	-	-
<b>Total Capital Expenditure on upgrading of existing assets</b>	1	<b>50 622</b>	<b>71 068</b>	<b>85 996</b>	<b>51 161</b>	<b>55 401</b>	<b>55 401</b>	<b>50 572</b>	<b>62 300</b>	<b>53 000</b>
<b>Upgrading of Existing Assets as % of total capex</b>		0.0%	42.5%	35.5%	24.8%	21.8%	21.8%	20.9%	20.0%	24.0%
<b>Upgrading of Existing Assets as % of deprecn"</b>		75.1%	93.2%	94.9%	42.3%	46.1%	46.1%	37.5%	43.3%	35.3%

WC043 Mossel Bay - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2021/22 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Present value
<b>R thousand</b>								
<b>Capital expenditure</b>	1							
Vote 1 - MUNICIPAL MANAGER		174	110	495	250	120	130	1
Vote 2 - CORPORATE SERVICES		7 144	5 641	2 200	5 200	3 500	2 100	657
Vote 3 - FINANCIAL SERVICES		1 054	732	763	750	950	950	4
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		141 374	200 225	166 237	152 000	158 000	160 000	530 193
Vote 5 - COMMUNITY SERVICES		12 766	12 330	4 410	13 000	13 200	13 400	8 847
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		73 225	89 200	44 666	42 000	44 000	46 000	13 499
Vote 7 - COMMUNITY SAFETY		5 873	3 394	2 100	4 500	4 600	4 700	17
<i>List entity summary if applicable</i>								
<b>Total Capital Expenditure</b>		<b>241 609</b>	<b>311 632</b>	<b>220 870</b>	<b>217 700</b>	<b>224 370</b>	<b>227 280</b>	<b>553 218</b>
<b>Future operational costs by vote</b>	2							
Vote 1 - MUNICIPAL MANAGER		2	1	5	3	1	1	-
Vote 2 - CORPORATE SERVICES		71	56	22	52	35	21	13
Vote 3 - FINANCIAL SERVICES		11	7	8	8	10	10	-
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		9 896	14 016	14 961	9 120	12 640	14 400	35 255
Vote 5 - COMMUNITY SERVICES		766	863	176	780	1 056	804	895
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		3 661	6 244	1 787	2 940	2 200	2 300	5 130
Vote 7 - COMMUNITY SAFETY								
<i>List entity summary if applicable</i>								
<b>Total future operational costs</b>		<b>14 407</b>	<b>21 188</b>	<b>16 959</b>	<b>12 902</b>	<b>15 942</b>	<b>17 536</b>	<b>41 293</b>
<b>Future revenue by source</b>	3							
Property rates		650	689	730	781	828	886	693
Service charges - electricity revenue		1 200	1 272	1 348	1 443	1 529	1 636	4
Service charges - water revenue		6 500	6 890	7 303	7 815	8 284	8 863	24 492
Service charges - sanitation revenue		19 235	20 389	21 612	23 125	24 513	26 229	17 597
Service charges - refuse revenue		960	1 018	1 079	1 154	1 223	1 309	499
Rental of facilities and equipment		752	797	845	904	958	1 025	243
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
<b>Total future revenue</b>		<b>29 297</b>	<b>31 055</b>	<b>32 918</b>	<b>35 222</b>	<b>37 336</b>	<b>39 949</b>	<b>43 528</b>
<b>Net Financial Implications</b>		<b>226 719</b>	<b>301 765</b>	<b>204 911</b>	<b>195 380</b>	<b>202 976</b>	<b>204 867</b>	<b>550 984</b>

WC043 Mossel Bay - Supporting Table SA37 Projects delayed from previous financial year/s

R thousand	Function	Project name	Asset Class	Asset Sub-Class	Ward Location	Current Year 2020/21		2021/22 Medium Term Revenue & Expenditure Framework		
						Original Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Parent municipality:</b>										
<i>List all capital projects grouped by Function</i>										
Finance and Administration		New Control Room	Other Assets	Municipal Offices	Administrative or Head Office (Including Satellite Offices)	3 700	4 530	2 500	-	-
Road Transport		New link road from Walvis/Hall Street to Terrence Ndanda	Roads Infrastructure	Road Furniture	Ward 12	3 728	4 986	-	-	-
Road Transport		Upgrade Municipal Main Road MR348: Long Street & Station Road Great Brak-River	Roads Infrastructure	Road Furniture	Ward 4	3 478	4 986	1 043	-	-
Waste Water Management		Upgrade S/W at Kiewit,Cupido,Sinkfontein,Mossel to Alhof-Dalmeida	Storm water Infrastructure	Storm water Conveyance	Ward 9	1 500	1 577	1 000	500	-
Waste Water Management		New S/W Bakke/Mossel Street Watercourse	Storm water Infrastructure	Storm water Conveyance	Whole of the Municipality	2 500	2 665	1 000	-	-
Road Transport		Construction of access road to Danabay	Roads Infrastructure	Road Furniture	Ward 11	400	540	2 000	5 000	6 000
Waste Management		Expansion of the KwaNonqaba Waste Transfer Station: Buildings	Other Assets	Workshops	Whole of the Municipality	-	707	-	-	-
Waste Management		Expansion of the KwaNonqaba Waste Transfer Station: Equipment	Machinery and Equipment	Machinery and Equipment	Whole of the Municipality	-	276	-	-	-
Waste Management		Expansion of the KwaNonqaba Waste Transfer Station	Solid Waste Infrastructure	Waste Transfer Stations	Whole of the Municipality	-	251	-	-	-
Waste Management		New Herbedsdale Waste Transfer Station	Solid Waste Infrastructure	Waste Transfer Stations	Ward 7	-	219	-	-	-
Waste Management		New Herbedsdale Waste Transfer Station-Equipment	Machinery and Equipment	Machinery and Equipment	Ward 7	-	191	-	-	-
Public Safety		Replacement of 4x4 Water Tanker	Transport Assets	Transport Assets	Whole of the Municipality	-	2 868	-	-	-
Public Safety		Purchase of Body Cameras-CRR	Machinery and Equipment	Machinery and Equipment	Whole of the Municipality	-	150	300	-	-
Public Safety		Cameras in Crime Hotspots	Machinery and Equipment	Machinery and Equipment	Whole of the Municipality	-	50	-	-	-
Water management		Replace Water Network Lines-All Areas	Water Supply Infrastructure	Distribution	Whole of the Municipality	3 552	4 041	2 500	3 000	3 500
Water management		Upgrade of Water Supply Pipeline from Little Brak WTW to Langeberg Reservoirs	Water Supply Infrastructure	Reservoirs	Whole of the Municipality	6 000	15 259	-	-	-
Waste Water Management		Replacement of sewer pipelines between Mossel Bay and Hartenbos	Sanitation Infrastructure	Reticulation	Whole of the Municipality	2 300	2 410	4 300	4 300	2 000
Energy sources		Electrification: Louis Fourie Corridor	Electrical Infrastructure	Power Plants	Whole of the Municipality	4 997	3 257	3 740	3 725	-
Finance and Administration		Replace fuel tank and pumps	Other Assets	Stores	Whole of the Municipality	-	-	-	-	-
Road Transport		KwaNonqaba- Upgrade of Gravel Roads & S/W	Roads Infrastructure	Road Furniture	Whole of the Municipality	1 600	1 603	-	-	-
Road Transport		Construction of new Pedestrian Bridge: Brandwacht - M.I.G	Roads Infrastructure	Road Structures	Ward 4	4 245	4 246	5 358	-	-
Finance and Administration		Thusong Centre Phase 2	Community Facilities	Centres	Ward 2	1 615	1 617	-	-	-
Finance and Administration		Sewing Machines	Furniture and Office Equipment	Furniture and Office Equipment	Whole of the Municipality	-	2	-	-	-
Community and Social Services		New Modular-Brandwacht Library	Community Facilities	Libraries	Ward 4	-	528	-	-	-
Road Transport		Upgrade Municipal Main Road MR348: Long Street & Station Road Great Brak-River	Roads Infrastructure	Road Furniture	Ward 4	13 913	13 997	2 609	-	-
Water management		Drilling, testing, equipping and connection of boreholes in Herbedsdale and Buisplaas	Water Supply Infrastructure	Boreholes	Administrative or Head Office (Including Satellite Offices)	-	2 007	-	-	-
Waste Management		4 x Handheld Devices and Software	Computer Equipment	Computer Equipment	Administrative or Head Office (Including Satellite Offices)	-	35	-	-	-
Environmental Protection		Field Equipment	Machinery and Equipment	Machinery and Equipment	Whole of the Municipality	-	6	-	-	-
Public Safety		Purchase of Body Cameras	Machinery and Equipment	Machinery and Equipment	Whole of the Municipality	-	43	-	-	-
Housing		Asazani/Izinyoka Services (Phases 4)	Roads Infrastructure	Road Structures	Ward 12	-	3 113	-	-	-
Housing		Asazani/Izinyoka Services (Phases 4)	Water Supply Infrastructure	Bulk Mains	Ward 12	-	3 113	-	-	-
Housing		Asazani/Izinyoka Services (Phases 4)	Sanitation Infrastructure	Reticulation	Ward 12	-	3 113	-	-	-
Housing		Asazani/Izinyoka Services (Phases 4)	Roads Infrastructure	Road Structures	Ward 12	-	467	-	-	-
Housing		Asazani/Izinyoka Services (Phases 4)	Water Supply Infrastructure	Bulk Mains	Ward 12	-	467	-	-	-
Housing		Asazani/Izinyoka Services (Phases 4)	Sanitation Infrastructure	Reticulation	Ward 12	-	467	-	-	-
Housing		Sonskynvallei Phase 3-150 Sites	Roads Infrastructure	Road Structures	Ward 7	-	662	-	-	-
Housing		Sonskynvallei Phase 3-150 Sites	Water Supply Infrastructure	Bulk Mains	Ward 7	-	662	-	-	-
Housing		Sonskynvallei Phase 3-150 Sites	Sanitation Infrastructure	Reticulation	Ward 7	-	662	-	-	-
Housing		Sonskynvallei Phase 3-150 Sites	Roads Infrastructure	Road Structures	Ward 7	-	99	-	-	-
Housing		Sonskynvallei Phase 3-150 Sites	Water Supply Infrastructure	Bulk Mains	Ward 7	-	99	-	-	-
Housing		Sonskynvallei Phase 3-150 Sites	Sanitation Infrastructure	Reticulation	Ward 7	-	99	-	-	-
Energy sources		Replace MV Overhead Lines : Great and Klein Brak areas	Electrical Infrastructure	MV Networks	Whole of the Municipality	600	741	600	-	-

**WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects**

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Vote 1 - MUNICIPAL MANAGER</b>									
Vote 1 - MUNICIPAL MANAGER		Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	<b>Corrective Maintenance</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1	3	26	26	26
Vote 1 - MUNICIPAL MANAGER		Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	<b>Corrective Maintenance</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	6	19	20	20	20
Vote 1 - MUNICIPAL MANAGER		Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	<b>Corrective Maintenance</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	32 058	38 119	40 814	42 005	43 292
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 1	313	345	732	765	800
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 11	-	-	-	-	-
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 12	313	343	364	380	398
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 13	313	341	626	655	684
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 2	313	343	364	380	398
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 3	313	343	364	380	397
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	313	346	367	384	401
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	-	-	-	-	-
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 6	318	346	-	-	-
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 8	528	542	599	599	599
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	390	426	453	474	495
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 9	313	341	362	378	395
Vote 1 - MUNICIPAL MANAGER		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2 295	3 082	5 130	4 816	5 020
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Councillors	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1	15	31	31	31
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	2	6	18	18	63
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Communication and Public Participation:Mayoral/Executive Mayor Campaigns	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Community Development:Community Development Initiatives	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	500	-	-	-
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	20	35	48	49	49
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Functions and Events:Special Events and Functions	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Tourism:Tourism Development	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Human Resources:Human Resource Management	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1 762	1 940	-	-	-
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Communication and Public Participation:Awareness Campaign	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	435	585	1 164	1 188	1 212
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Communication and Public Participation:Newsletters	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	73	95	-	-	-
Vote 1 - MUNICIPAL MANAGER		Operational:Typical Work Streams:Procurement Reforms and Fighting Corruption	<b>Work streams</b>	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	15	56	60	60	60

## WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Vote 2 - CORPORATE SERVICES</b>									
Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	45	52	55	65	65	
Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	114	130	144	151	156	
Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1	-	-	-	-	
Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	2	16	15	16	16	
Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	15	19	20	21	22	
Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Whole of the Municipality	25	42	42	44	46	
Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	0	2	2	2	2	
Vote 2 - CORPORATE SERVICES	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	27 527	50 135	57 340	58 848	61 241	
Vote 2 - CORPORATE SERVICES	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 127	1 595	2 273	2 414	2 521	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:ABET and Life Long Learning Programme	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	398	702	658	678	699	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Local Municipalities (District Boundaries)	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	219	814	390	146	153	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Development of Fire-fighters	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	156	171	171	171	171	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Induction Programmes New Staff	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	25	47	294	307	321	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Leadership Development	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	53	167	467	172	177	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Municipal Minimum Competency Level	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	74	95	95	95	95	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	301	367	468	368	369	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Budget Road Show Public Participation	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	167	220	-	-	-	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Whole of the Municipality	38	154	140	146	151	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	455	-	-	-	-	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Human Resources:Disciplinary Committee	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	620	813	1 238	1 294	1 352	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Human Resources:Employee Assistance Programme	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	311	407	360	376	393	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	11 293	13 134	2 873	2 966	3 063	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Human Resources:Staff Rehabilitation	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	3	3	3	3	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Performance Management	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1 100	1 320	-	-	-	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Tourism:Tourism Projects	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	411	471	407	407	407	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Public Participation Meeting	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	112	175	17	18	18	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Public Participation Meeting	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Whole of the Municipality	43	48	233	87	3	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Budget Road Show Public Participation	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	169	176	184	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Community Development:Community Development Initiatives	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5	135	52	52	52	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Ward Committees:Meetings	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	240	282	1 438	1 502	1 570	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Ward Committees:Meetings	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Whole of the Municipality	549	666	977	1 021	1 067	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	124	139	-	-	-	
Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Edén:Municipalities:WC043 Mossel Bay:Whole of the Municipality	48	159	158	158	157	

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Vote 3 - FINANCIAL SERVICES</b>									
Vote 3 - FINANCIAL SERVICES		Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	4	5	5	5
Vote 3 - FINANCIAL SERVICES		Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	–	–	–
Vote 3 - FINANCIAL SERVICES		Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	25	51	57	59	61
Vote 3 - FINANCIAL SERVICES		Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	11	10	22	27	30
Vote 3 - FINANCIAL SERVICES		Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Stores:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	35	–	–	–
Vote 3 - FINANCIAL SERVICES		Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	23	30	35	38	40
Vote 3 - FINANCIAL SERVICES		Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Furniture and Office Equipment	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	0	4	4	4	4
Vote 3 - FINANCIAL SERVICES		Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	0	0	1	1	1
Vote 3 - FINANCIAL SERVICES		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	51 641	66 705	75 137	75 262	76 432
Vote 3 - FINANCIAL SERVICES		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	–	–	–	–
Vote 3 - FINANCIAL SERVICES		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	–	–	–	–	–
Vote 3 - FINANCIAL SERVICES		Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 226	4 326	5 316	2 048	2 161
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Councillors	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	31	30	11	12	12
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	160	496	450	468	490
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Financial Management Grant:Financial Systems	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Financial Management Grant:Interns Compensation	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	335	376	563	566	569
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Financial Management Grant:Supply Chain Management, Internal Audit and Audit	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Functions and Events:Special Events and Functions	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	43	–	–	–	–
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Human Resources:Disciplinary Committee	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Human Resources:Human Resource Management	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	895	1 059	–	–	–
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Tourism:Tourism Development	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	12	13	13	14
Vote 3 - FINANCIAL SERVICES		Operational:Typical Work Streams:Tourism:Tourism Projects	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	18	19	–	–	–

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES</b>									
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Infrastructure Projects:Existing:Renewal:Electrical Infrastructure:LV Networks			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	735	768	803
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Infrastructure Projects:Existing:Renewal:Electrical Infrastructure:MV Substations			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	62	64	67
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Infrastructure Projects:Existing:Upgrading:Electrical Infrastructure:HV Substations			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	120	126	132
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Infrastructure Projects:Existing:Upgrading:Electrical Infrastructure:MV Substations			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	374	390	408
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Infrastructure Projects:New:Electrical Infrastructure:LV Networks			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	1 939	2 026	2 117
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Infrastructure Projects:New:Electrical Infrastructure:MV Networks			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	1 413	1 477	1 543
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Infrastructure Projects:New:Electrical Infrastructure:MV Substations			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	872	911	952
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Overhead Lines		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 952	2 180	–	–	–
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Electricity Meters		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	54	321	343	358	374
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	7 002	7 722	1 099	1 148	1 200
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Public Lighting		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5 612	6 176	3 072	3 209	3 353
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Conductors		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 790	2 097	2 012	2 101	2 195
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Network Equipment		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3 192	3 444	1 383	1 444	1 509
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:Electricity Bulk Meters		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	489	514	–	–	–
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:External Facilities		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2	37	47	49	51
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Switching Stations:MV Switching Station Equipment		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	975	1 108	–	–	–
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	270	351	369	385	403
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Civil Structures		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	90	147	183	191	200
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Pavements		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	2	–	–	–	–
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Pavements		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	–	–	–	–
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Pavements		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	23 638	21 988	28 166	28 128	29 194
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3	16	17	17	18
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Earthenworks		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	130	311	324	339	354
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Electrical Equipment		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 184	1 408	421	440	460
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Mechanical Equipment		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	805	971	425	444	464
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Petrolation:Pipe Work		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	7 307	9 360	9 159	9 570	10 001
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Buildings		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	6	13	14	14	15
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Buildings		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	–	8	8	8	9
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Buildings		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	17	46	48	50	52
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Civil Structure		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	10	44	46	48	50



## WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Electrical Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	0	16	16	17	18
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Mechanical Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 11	40	-	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	36	47	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 599	1 786	218	228	238
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pavements	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 13	-	31	49	51	53
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pavements	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	358	470	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pavements	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	-	7	10	10	11
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pavements	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	7 385	10 004	(64)	(67)	(70)
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Pump Station:Civil Structure	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	248	317	92	96	100
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	55	176	293	306	320
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Pump Station:Mechanical Equipment	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 503	1 776	162	169	177
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Waste Water Treatment:Buildings	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	31	33	34	36
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Water Supply Infrastructure:Pump Station:Electrical Equipment	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	76	24	25	26	27
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Water Supply Infrastructure:Pump Station:Mechanical Equipment	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	956	1 601	15	16	16
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Land	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	0	1	1	1	1
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 056	1 406	1 469	1 534	1 603
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	16	31	42	44	46
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	1	1	1	1
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	27	106	111	116	121
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	-	10	10	11	11
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	56	139	145	152	158
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	-	-	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 948	2 885	3 054	3 204	3 347
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Manufacturing Plant:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	143	149	156	163
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	74	17	17	18	19
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	2	3	3	3
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Workshops:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	110	214	267	252	263
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Workshops:Earthworks	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	0	0	1	1
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1	5	7	7	8

## WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 593	2 136	2 220	2 412	2 520
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Yards:Electrical Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2	75	78	81	85
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Transport Assets	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	413	398	-	-	-
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	81	88	-	-	-
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	450	409	-	-	-
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	17 263	33 624	30 102	30 128	28 974
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	187	298	262	274	286
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	-	-	28	29	31
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	18	53	56	58	61
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	-	-	33	35	36
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	487 737	556 483	659 777	708 811	758 387
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	15	2	49	51	53
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5	11	12	12	13
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	95	251	124	130	135
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	356	672	604	642	668
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Management	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Management	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	81	84	88	92
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Energy Saving Initiatives	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Expanded Public Works Programme:Project	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	437	509	512	-	-
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Expanded Public Works Programme:Project	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	411	429	448
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Human Resources:Disciplinary Committee	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	652	729	-	-	-
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 609	1 949	108	112	118
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Protecting the Poor	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	60	87	91	95	99
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Tourism:Tourism Projects	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:HV Substations:MV Substation Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	113	118	124
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:LV Networks:Electricity Meters	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	1 647	1 721	1 799
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:LV Networks:LV Conductors	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	8 264	8 635	9 024
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:LV Networks:Municipal Service Connections	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	911	952	995
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:LV Networks:Public Lighting	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	1 289	1 347	1 407
	Vol 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:MV Networks:MV Network Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	3 696	3 863	4 036

**WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects**

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Sanitation Infrastructure:Waste Water Treatment:Electrical Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	584	610	637	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Reservoirs:Electrical Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	753	787	823	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Water Treatment:Electrical Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	1 295	1 353	1 414	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Electrical Infrastructure:LV Networks:LV Conductors	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	263	275	287	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Electrical Infrastructure:MV Substations:Buildings	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	317	332	347	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Roads Infrastructure:Roads:Pavements	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	86	90	94	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Switching Station:Buildings	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	29	31	32	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	205	214	224	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Substations:MV Transformers	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	323	337	352	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	86	90	94	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	2 397	2 505	2 618	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reti-culation:Civil Structures	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	1 738	1 816	1 898	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reti-culation:Pipe Work	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	746	779	814	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Bulk Mains:Pipe Work	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	893	933	975	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Municipal Service Connections	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	522	546	570	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Pump Station:Mechanical Equipment	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	1 027	1 074	1 122	
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Mechanical Equipment	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	382	400	418	
<b>Vote 5 - COMMUNITY SERVICES</b>									
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:Earthworks	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	41	-	-	-	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Landfill Sites:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	30	39	41	42	44	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Landfill Sites:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	0	19	20	21	22	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Waste Transfer Stations:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	20	95	99	104	108	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Waste Transfer Stations:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	35	102	43	45	47	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Cemeteries/Crematoria:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	9	3	4	4	4	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Cemeteries/Crematoria:Earthworks	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	9	38	48	50	52	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Cemeteries/Crematoria:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	9	14	18	19	20	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Centres:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	67	121	74	77	81	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Centres:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1	4	4	4	4	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-	
Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-	



WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Vol 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	(0)	4	4	4	4
	Vol 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	32	-	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	11 664	15 452	21 460	21 730	22 507
	Vol 5 - COMMUNITY SERVICES	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	104 022	126 985	138 279	142 643	148 697
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Unemployed	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	61	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Development of Fire-fighters	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Municipal Minimum Competency Level	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	11	-	13	14	14
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	6	20	37	38	40
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Cleanest City Competition	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	347	339	322	336	351
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	10	42	90	94	98
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	-	-	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 6	454	484	524	548	572
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	306	349	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 8	-	-	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	16 072	17 492	18 350	19 175	20 038
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Awareness Campaign	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Awareness Campaign	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	574	598	70	73	76
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Budget Road Show Public Participation	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	11	20	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Public Participaton Meeting	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	11	20	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Child Programmes	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	384	411	21	22	23
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Community Development Initiatives	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	682	696	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Community Development Initiatives	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 032	1 138	500	500	500
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Disability	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Disability	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	166	178	3	3	3
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Holiday Program	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	5	-	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Holiday Program	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	218	237	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Library Programmes	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Social Development Programme (Welfare)	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	781	1 162	632	663	689
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Advisory Centre	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vol 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Advisory Centre	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	83	88	-	-	-

**WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects**

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Development		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Development		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	850	1 096	760	779	810
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	300	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	921	1 393	1 378	1 437	1 497
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Management		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Environmental:Air Quality Management		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	692	790	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2 463	2 811	1 715	1 792	1 864
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Environmental:Pollution Control		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	581	658	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Expanded Public Works Programme:Project		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Functions and Events:Events and Organisations		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Functions and Events:Special Events and Functions		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	276	337	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	707	730	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Local Economic Development:Project Implementation		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	28	28	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Public Protection and Safety		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Sport Development:Marathons, Sport and Recreation		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	14	11	70	74	78
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Sport Development:Sport Development and Sponsorships (Internal)		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	120	120	126	126	126
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Tourism:Tourism Projects		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Strategic Management and Governance:Develop Integrated Waste Management Plan		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	214	224	234
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Meetings		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	11	20	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 11	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 12	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 13	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 2	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 3	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 9	-	-	-	-	-
<b>Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT</b>									
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:Earthworks		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:External Facilities		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Civil Structures		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-

## WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	0	-	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	49	15	64	67	68
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	3	3	3	3
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	7	8	9	9
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	23	80	83	87	91
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 186	2 124	2 218	2 315	2 419
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	204	206	215	225	235
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	4	17	18	18	19
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	14	6	6	6	6
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	335	712	743	776	810
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	4	4	5	5	5
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	20 578	24 250	27 264	27 830	28 690
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Municipal Running Cost		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	13 635	6 161	7 354	8 365	8 732
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	2	1	14	15	16
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Community Development:Education and Training	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	52	54	57	59
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Community Development:Housing Projects	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	4 200	5 288	5 297	5 536	5 773
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Community Development:Housing Projects	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	50 508	67 543	17 070	19 427	7 975
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	23	291	315	329	344
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Environmental:Development of Standards to Set Environmental By-laws	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Environmental:Dune Stabilisation	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Environmental:Pollution Control	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Expanded Public Works Programme:Project	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Functions and Events:Events and Organisations	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Human Resources:Human Resource Management	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	285	323	1 173	1 226	1 281
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Local Economic Development:Compilation of Plan	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	92	108	-	-	-
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Local Economic Development:Project Implementation	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	641	2 333	54	4 853	59
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Local Economic Development:Project Implementation	Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 123	1 228	1 282	1 339	1 399

### WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Type	Ward Location	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure		
					Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Local Economic Development:Training		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	199	208	217	227
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Performance Management		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	89	105	-	-	-
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Development		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	821	927	-	451	-
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Development		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	102	393	407	425	444
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Projects		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	22	14	-	-	-
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Projects		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	29	-	20	21	22
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Service Awareness Campaign		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	14	10	-	-	-
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Service Awareness Campaign		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3 720	4 120	4 595	6 297	6 579
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	4	19	23	24	25
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	78	161	158	165	172
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	956	1 091	1 223	1 183	1 235
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets		Preventative Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	7	13	14	14	15
Vote 7 - COMMUNITY SAFETY	Operational:Municipal Running Cost			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	36 299	25 257	25 093	24 206	24 402
Vote 7 - COMMUNITY SAFETY	Operational:Municipal Running Cost			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	49 904	56 755	64 519	67 369	70 354
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Capacity Building Training and Development:Leadership Development		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	344	300	5	5	5
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Communication and Public Participation:Awareness Campaign		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	6	7	15	15	16
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	427	4 695	4 702	4 819	4 917
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Human Resources:Human Resource Management		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	481	507	-	-	-
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	177	40	792	44	46
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	4	14	15	15	16
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	2	2	2	2
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	39	69	75	78	82
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Relief		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1 024	5	16	16	17
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	103	113	-	-	-
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Environmental:Dune Stabilisation		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	103	113	-	-	-
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Environmental:Pollution Control		Work streams	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	103	113	-	-	-
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:Earfworks			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	492	213	359	359	359
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:External Facilities			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	244	360	358	358	358
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:External Facilities			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	1	1	1	1
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	421	402	552	552	552
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	203	224	363	363	413
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	24	46	48	50	52
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	7	7	7
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	-	-	25	26	27
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Management			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	12	17	17
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Functions and Events:Events and Organisations			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	-	-	-	-
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Public Protection and Safety			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	46	55	57	60
Vote 7 - COMMUNITY SAFETY	Operational:Typical Work Streams:Tourism:Tourism Projects			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	333	444	463	484	505
Vote 7 - COMMUNITY SAFETY	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs		Corrective Maintenance	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2 169	2 863	2 522	2 598	2 674
Vote 7 - COMMUNITY SAFETY	Default Transactions			Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	(11 819)	(5 330)	(1 630)	-	-
Parent Operational expenditure					1 075 516	1 289 944	1 365 940	1 437 766	1 494 117

## SECTION 20 – SERVICE LEVEL STANDARDS

### Mossel Bay Municipality (WC043) - Schedule of Service Delivery Standards

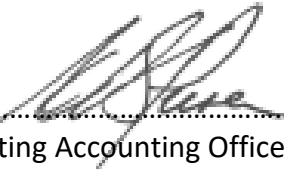
Standard	Description	Service Level
<b>Solid Waste Removal</b>		
	Premise based removal (Residential Frequency)	once per week
	Premise based removal (Business Frequency)	Depending on business arrangements 3 minimum and 6 maximum
	Bulk Removal (Frequency)	Bulk refuse is disposed by the public at the transfer stations
	Removal Bags provided(Yes/No)	yes
	Garden refuse removal Included (Yes/No)	yes
	Street Cleaning Frequency in CBD	daily
	Street Cleaning Frequency in areas excluding CBD	daily
	How soon are public areas cleaned after events (24hours/48hours/longer)	48 hours
	Clearing of illegal dumping (24hours/48hours/longer)	48 hours
	Recycling or environmentally friendly practices(Yes/No)	yes
	Licensed landfill site(Yes/No)	yes
<b>Water Service</b>		
	Water Quality rating (Blue/Green/Brown/N0 drop)	SANS 241:2015
	Is free water available to all? (All/only to the indigent consumers)	All residential customers
	Frequency of meter reading? (per month, per year)	Monthly
	Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)	Max 3 Months
	On average for how long does the municipality use estimates before reverting back to actual readings? (months)	Actual readings are always taken on a monthly basis except in cases of holiday homes where no consumption is used for long periods and actual readings can only be obtained during holiday season.
	<b>Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)</b>	
	One service connection affected (number of hours)	1-8 hour
	Up to 5 service connection affected (number of hours)	1-8 hours
	Up to 20 service connection affected (number of hours)	3-8 hours
	Feeder pipe larger than 800mm (number of hours)	All feeder pipes are smaller than 800mm
	What is the average minimum water flow in your municipality?	Approximately 23Ml/day
	Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	Yes (Compliance to the SANS 241:2015)
	How long does it take to replace faulty water meters? (days)	1-7 days after becoming aware of the faulty water meter
	Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	No
<b>Electricity Service</b>		
	What is your electricity availability percentage on average per month?	98,92 (Average for 3 months)
	Do your municipality have a ripple control in place that is operational? (Yes/No)	Yes
	How much do you estimate is the cost saving in utilizing the ripple control system?	0% to Municipal peak
	What is the frequency of meters being read? (per month, per year)	Monthly
	Are estimated consumption calculated at consumption over (two month's/three month's/longer period)	Monthly
	On average for how long does the municipality use estimates before reverting back to actual readings? (months)	3 Months
	Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)	0-3 hrs
	Are accounts normally calculated on actual readings? (Yes/no)	Yes
	Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	No
	How long does it take to replace faulty meters? (days)	1 day
	Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)	Yes
	How effective is the action plan in curbing line losses? (Good/Bad)	Good
	How soon does the municipality provide a quotation to a customer upon a written request? (days)	1 day
	How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)	within 7 days
	How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)	within 7 days
	How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)	within 14 days

Standard	Description	Service Level
<b>Sewerage Service</b>		
	Are your purification system effective enough to put water back in to the system after purification?	No
	To what extend do you subsidize your indigent consumers?	Water basic, refuse removal and sewerage 100%, water consumption 6kl and elect. 50kWh free
	<b>How long does it take to restore sewerage breakages on average</b>	
	Severe overflow? (hours)	1-12 hours
	Sewer blocked pipes: Large pipes? (Hours)	1-12 hours
	Sewer blocked pipes: Small pipes? (Hours)	1-8 hours
	Spillage clean-up? (hours)	48 hours
	Replacement of manhole covers? (Hours)	Within 24 hours after becoming aware of the missing/broken manhole cover
<b>Road Infrastructure Services</b>		
	Time taken to repair a single pothole on a major road? (Hours)	8 h
	Time taken to repair a single pothole on a minor road? (Hours)	4h
	Time taken to repair a road following an open trench service crossing? (Hours)	24h
	Time taken to repair walkways? (Hours)	8h
<b>Property valuations</b>		
	How long does it take on average from completion to the first account being issued? (one month/three months or longer)	Between 4 and 6 weeks after valuation roll has been received.
	Do you have any special rating properties? (Yes/No)	Yes
<b>Financial Management</b>		
	Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)	Not applicable
	Are the financial statement outsourced? (Yes/No)	No
	Are there Council adopted business process structuring the flow and management of documentation feeding to Trial Balance?	No
	How long does it take for a Tax Invoice to be paid from the date it has been received?	Within 30 days of Invoice or Statement
	Is there advance planning from SCM unit linking all departmental plans quaterly and annualy including for the next two to three years procurement plans?	There is a procurement plan, but it only compile annually after the budget has been approved and before the commencement of the new financial year. The plan only includes the Capital Expenditures of all the departments.
<b>Administration</b>		
	Reaction time on enquiries and requests?	90% within the prescribed service levels, service level days vary.
	Time to respond to a verbal customer enquiry or request? (working days)	If verbal complaints are logged onto the system and 90% of the complaints are resolved within the prescribed service level days.
	Time to respond to a written customer enquiry or request? (working days)	98% within 10 working days.
	Time to resolve a customer enquiry or request? (working days)	90% within the prescribed service level days.
	What percentage of calls are not answered? (5%,10% or more)	0,06
	How long does it take to respond to voice mails? (hours)	Unknown, haven't got a system in place to monitor it.
	Does the municipality have control over locked enquiries? (Yes/No)	Yes
	Is there a reduction in the number of complaints or not? (Yes/No)	No, there is not a reduction because presently all requests/complaints are registered which was not the case in previous years.
	How long does in take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	Walk in customers, the same day, if all the relevant information is supplied.
	How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	There is no scheduled dates for review processes for delays. Delays, if and when they do occur, are handled and resolved immediately to avoid a repeat.

Standard	Description	Service Level
<b>Community safety and licensing services</b>		
	How long does it take to register a vehicle? (minutes)	8 minutes
	How long does it take to renew a vehicle license? (minutes)	8 minutes
	How long does it take to issue a duplicate registration certificate vehicle? (minutes)	10 minutes
	How long does it take to de-register a vehicle? (minutes)	8 minutes
	How long does it take to renew a drivers license? (minutes)	10 minutes
	What is the average reaction time of the fire service to an incident? (minutes)	In accordance with SANS 10090 Community Protection against Fire, 15 minutes for the classification of the municipality, 98% to emergency calls. Response within 1 minute of call received.
	What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	The municipality does not have an ambulance service. It is operated by Provincial EMS
	What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)	The municipality does not have an ambulance service. It is operated by Provincial EMS
<b>Economic development</b>		
	How many economic development projects does the municipality drive?	Beehives, Art & Crafts Stalls, Good Shed, SMME Development SMME Development and Training, Youth Café, NYDA Training and Development, Tourism Buddy Project, Mossel Bay Development Forum, Red Tape Reduction Issues are continually addressed, Women and Disabled Persons in Entrepreneurship, Youth in Entrepreneurship, Food Security Projects, Expanded Public Works Programme
	How many economic development programmes are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	50-60%
	What percentage of the projects have created sustainable job security?	50-60%
	Does the municipality have any incentive plans in place to create a conducive environment for economic development? (Yes/No)	Yes
<b>Building control</b>		
	Approval of Building Plans	Approval or notification of outstanding information being sent to owner within 30 days of receiving building plan application.
<b>Other Service delivery and communication</b>		
	Is an information package handed to the new customer? (Yes/No)	Yes
	Does the municipality have training or information sessions to inform the community? (Yes/No)	Yes (Public Meetings on IDP and Budget Consultation and Ward Councillor Reportback meetings.
	Are customers treated in a professional and humanly manner? (Yes/No)	Yes

## SECTION 21 – MUNICIPAL MANAGER’S QUALITY CERTIFICATE

I, C Puren, acting municipal manager of Mossel Bay Municipality, hereby certify that the Annual Budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act, No. 56 of 2003, and the regulations made under the Act, and that the Annual Budget and supporting documents are consistent with the Integrated Development Plan of Mossel Bay Municipality.



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Acting Accounting Officer: Mossel Bay Municipality (WC043)

# ANNEXURE A – TARIFF LIST

# ANNEXURE B – BUDGET RELATED POLICIES

# ANNEXURE C – DETAIL CAPITAL PLAN

# ANNEXURE D – mSCOA IMPLEMENTATION PLAN